SOL PLAATJE LOCAL MUNICIPALITY



PREFERENTIAL PROCUREMENT POLICY

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PREFERENTIAL PROCUREMENT POLICY (PPP) REVIEW AND ADOPTION PROCESS

PREFERENTIAL PROCUREMENT POLICY 2025/26				
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1. **DEFINITIONS AND ACRONYMS**

"Act"	means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000)	
"B-BBEE"	means broad-based black economic empowerment as defined in section 1 of the Broad-Based Black Economic Empowerment Act	
"B-BBEE status level of contributor"	means the B-BBEE status of an entity in terms of a code of good practice on black economic empowerment issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act	
"black designated groups	has the meaning assigned to it in the codes of good practice issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act	
"black people"	has the meaning assigned to it in section 1 of the Broad Based Black Economic Empowerment Act	
"Broad-Based Black Economic Empowerment Act"	means the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003)	
"co-operative"	means a co-operative registered in terms of Section 7 of the Cooperatives Act, 2005 (Act No. 14 of 2005)	
"Construction works"	Means a combination of goods and services arranged for the development, extension, installation, repair, maintenance, renewal, removal, renovation, alteration, dismantling or demolition of a fixed asset, including building and engineering infrastructure;	

"Council"	Means the Council of the Sol Plaatje Local Municipality;	
"designated group"	(a) black designated groups(b) black people(c) women(d) people with disabilities; or	
	 (e) small enterprises, as defined in section 1 of the National Small Enterprise Act, 1996 (Act No. 102 of 1996) (f) emerging enterprises which are enterprises, owned, managed and controlled by previously disadvantaged persons and which is overcoming business impediments arising from the legacy of apartheid 	
"designated sector	means a sector, sub-sector or industry or product designated in terms of regulation 8(1)(a)	
. "EME"	means an exempted micro enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act	
. "functionality"	means the ability of a tenderer to provide goods or services in accordance with specifications as set out in the tender documents	
"highest acceptable tender"	means a tender that complies with all specifications and conditions of tender and that has the highest price compared to other tenders;	
. "lowest acceptable tender"	means a tender that complies with all specifications and conditions of tender and that has lowest price compared to other tenders;	

"Military veteran"	Means a military veteran in accordance with section 1 of the Military Veterans Act, 2011 (Act No. 18 of 2011)	
"Municipality""	Means the Sol Plaatje Local Municipality	
National Treasury"	Means National Treasury in accordance section 1 of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003)	
"people with disabilities"	has the meaning assigned to it in section 1 of the Employment Equity Act, 1998 (Act No. 55 of 1998)	
"price"	means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts.	
"Proof of B-BBE status level of contributor	,	
"QSE"	means a qualifying small business enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act	
"Rand value"	means the total estimated value of a contract in Rand, calculated at the time of the tender invitation	
"rural area"	means- (a) a sparsely populated area in which people farm or a. depend on natural resources, including villages and small towns that are dispersed through the area; or	

	(b) an area including a large settlement which depends on migratory labour and remittances and government social grants for survival, and may have a traditional land tenure system
"Specific goals"	means specific goals as contemplated in section 2(1)(d) of the Act which may include contracting with persons, or categories of persons, historically disadvantaged by unfair discrimination on the basis of race, gender and disability including the implementation of programmes of the Reconstruction and Development Programme as published in Government Gazette No. 16085 dated 23 November 1994;
"stipulated minimum threshold"	means the minimum threshold stipulated in terms of regulation 8(1)(b)
	means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
generating Contracts"	means a written offer in the form determined by an organ of state in response to an invitation for the origination of incomegenerating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions.
"township"	means an urban living area that any time from the late 19th century until 27 April 1994, was reserved for black people, including areas developed for historically disadvantaged individuals post 27 April 1994

"treasury"	has the meaning assigned to it in section 1 of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003)	
"youth"	has the meaning assigned to it in section 1 of the National Youth Development Agency Act, 2008 (Act No. 54 of 2008)	
"Immovable Capital Assets"	Means any immoveable assets such as land, assets or building refer to as capital assets.	
"Locality (Doorstep)"	means the local suppliers and/or service providers that reside within the Municipal area	
"Proof of locality" means a –	 (a) municipal account in the name of the tenderer not older than 90 days; (b) lease agreement where the tenderer is the lessee; or (c) an official letter from the bank confirming the registered business address of the tenderer; 	
"Municipality"	Means Sol Plaatje Municipality	

2. PURPOSE

- (a) This Policy complies with the PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT no. 5 of 2000 and its purpose is to:
 - i) Provide for categories of preference in awarding of bids;
 - ii) Provide for the advancement of persons or categories of persons disadvantaged by unfair discrimination; and
 - iii) Provide and clarify mechanisms on how the paragraphs 2(a)(i) and (ii) will be implemented.

3. SCOPE

- (a) The Constitution of the Republic of South Africa Act, 1996, (section 217) requires an organ of state to contract for goods or services in accordance with a procurement system which is fair, equitable, transparent, competitive, cost effective and to grant preferences within a framework prescribed by National Legislation.
- (b) Section 2 (a) of The Broad-based Black Economic Empowerment Act, No.53 of 2003, states that one of the goals of the Act is to promote economic transformation to enable meaningful participation of black people in the economy. This Policy gives rise to the National Legislation to advance section 217 of the Constitution.
- (c) This policy in its design, development, implementation, and review is guided and underpinned by the Preferential Procurement Policy Framework Act of 2000; and is consistent with the Municipality's strategic objectives, intent, values, code of conduct, and applicable legislation. Should any aspect of this policy be in conflict with the PPPFA Act, any regulations or other applicable legislations, the Constitution of the Republic of South Africa shall take precedence.

4. LEGISLATIVE FRAMEWORK

- The Constitution of the Republic of South Africa, 1996
- Broad Based Black Economic Empowerment Act (Act No. 53 of 2003.
- Preferential Procurement Policy Framework Act (Act of 2000).
- The Local Government Municipal Systems (Act No. 32 of 2000) as amended.
- The Local Government: Municipal Structures Act (Act No. 117 of 1996);
- Municipal Finance Management Act, MFMA (Act No. 56 of 2003).
- The Supply Chain Management Regulations (Gazette 25767, 5 December 2003)
- The Supply Chain Management Policy of the Sol Plaatje Municipality.

5. PROCUREMENT

5.1 Procurement Objectives

- (a) Promote Broad-Based Black Economic Empowerment (B-BBEE) enterprises providing services and goods.
- (b) Promote local labour and /or promotion of enterprises located in the municipal area.
- (c) Promote Small, Medium and Micro Enterprises (SMME's), Joint Ventures, Consortiums, and partnerships.
- (d) Implement recognised best procurement practices through effective planning, strategic purchasing, and contract management.

5.2 Application of Preference Point System

- (a) The Municipality shall, in the tender documents stipulate:
 - i) the preference point system applicable; and
 - ii) any specific goal as envisaged in section 2(1)(d) and (e) of the Preferential Procurement Act.

6. APPLICATION OF THE PREFERENTIAL POINT SYSTEM: ACQUISITON OF GOODS AND SERVICES

6.1 80/20 PREFERENCE POINT SYSTEM FOR ACQUISITION OF GOODS OR SERVICES FOR RAND VALUE EQUAL TO OR BELOW R50 MILLION.

- (a) The PPPFA provides for the 80/20 preference point system to apply to contracts equal to or below a prescribed amount. It therefore **does not allow for a minimum threshold** value to be prescribed.
- (b) The following formula must be used to calculate the points out of 80 for price in respect of an invitation for a tender with a Rand value equal to or below R50 million, inclusive of all applicable taxes:

$$Ps = 80 \qquad \left(1 - \frac{(Pt - Pmin)}{Pmin}\right)$$

- i. Where-
- ii. Ps = Points scored for price of tender under consideration;
- iii. Pt = Price of tender under consideration; andPmin = Price of lowest acceptable tender.
- (c) A maximum of 20 points may be awarded to a tenderer for the specific goal specified for the tender.
- (d) The points scored for the specific goal must be added to the points scored for price and the total must be rounded off to the nearest two decimal places.
- (e) A tenderer must submit proof of locality, i.e. Municipal account / lease agreement / affidavit / CSD in order to claim point(s) for locality.
- (f) A tenderer failing to submit proof of locality with the quotation/tender may not be disqualified, but will only score 0 points for locality.

6.2 90/10 PREFERENCE POINT SYSTEM FOR ACQUISITION OF GOODS OR SERVICES WITH RAND VALUE ABOVE R50 MILLION.

(a) The following formula must be used to calculate the points out of 90 for price in respect of a tender with a Rand value above R50 million, inclusive of all applicable taxes:

Ps = 90
$$\left(1 - \frac{(Pt - Pmin)}{Pmin}\right)$$

- i) Where-
- ii) Ps = Points scored for price of tender under consideration;
- iii) Pt = Price of tender under consideration; and Pmin = Price of lowest acceptable tender.
- (b) A maximum of 10 points may be awarded to a tenderer for the specific goal specified for the tender.
- (c) The points scored for the specific goal must be added to the points scored for price and the total must be rounded off to the nearest two decimal places.

7. APPLICATION OF THE PREFERENTIAL POINT SYSTEM: FOR TENDERS TO GENERATE INCOME OR DISPOSE OR LEASE ASSETS

7.1 80/20 AND 90/10 PREFERENCE POINT SYSTEM FOR TENDERS TO GENERATE INCOME OR TO DISPOSE OF OR TO LEASE ASSETS

(a) Essentially, this provision allows for the formula for the 80/20 and 90/10 preference point system to be applied in reverse. For example, in the 80/20 preference point system, the formula would be applied as follows:

$$Ps = 80\left(1 + \frac{Pt - Pmax}{Pmax}\right)$$

Where-

Ps = Points scored for price of tender under consideration;

Pt = Price of tender under consideration; and

Pmax = Price of highest acceptable tender.

$$Ps = 90\left(1 + \frac{Pt - Pmax}{Pmax}\right)$$

Where-

Ps = Points scored for price of tender under consideration;

Pt = Price of tender under consideration; and

Pmax = Price of highest acceptable tender.

- (b) A maximum of 20 (80/20) and 10 (90/10) points may be awarded to a tenderer for the specific goal specified for the tender.
- (c) The points scored for the specific goal must be added to the points scored for price and the total must be rounded off to the nearest two decimal places.

- (d) Documents required for claiming of specific goal points on income or sale or lease of property/land are the following;
 - i) Municipal account or lease agreement or letter from the tribal authority.
 - ii) Official South African Identity will be used to establish whether the individual falls below the age of 35 and can be classified as youth.
 - iii) Official South African Identity will be used to establish whether the gender is in line with the specific goal.
 - iv) Medical certificate will be used to determine the status in line with disability of the individual.
 - v) Force number, Identity number, and full names or a letter from the Department of Military veterans.
- (e) Specific goal for **Youth**: Income-generating project

80/20 equal to or below R50 million 90/10 above R50 million Youth – Black		
% Youth	80/20	90/10
<51%	2	1
>51% <100%	4	3
100%	20	10
Total Points	20	10

(f) Specific goal for **Women**: Income-generating project

80/20 equal to or below R50 million 90/10 above R50 million Women		
% Women	80/20	90/10
<51%	2	1
>51% <100%	4	3
100%	20	10
Total Points	20	10

(g) Specific goal for **Disability**: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Disability		
% Disability	80/20	90/10
<51%	2	1
>51% <100%	4	3
100%	20	10
Total Points	20	10

(h) Specific goal for Military Veteran: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Military Veteran		
% Veteran status	80/20	90/10
<51%	2	1
>51% <100%	4	3
100%	20	10
Total Points	20	10

(i) Specific goal for **Ownership**: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Ownership - Black			
% Ownership	80/20	90/10	
<51%	2	1	
>51% <100%	4	3	
100%	20	10	
Total Points	20	10	

8. HDI Goals

the specific goals may include contracting with persons, or categories of persons, historically disadvantaged individuals (HDI) by unfair discrimination on the basis of

- i. race,
- ii. gender or
- iii. disability;

9. RDP Goals

Over and above the awarding of preference points in favour of HDIs, the following activities may be regarded as a contribution towards achieving the goals of the RDP (published in Government Gazette No. 16085 dated 23 November 1994):

- (a) The promotion of South African owned enterprises;
- (b) The promotion of export orientated production to create jobs;
- (c) The promotion of SMMEs;
- (d) The creation of new jobs or the intensification of labour absorption;
- (e) The promotion of enterprises located in a specific province for work to be done or services to be rendered in that province;
- (f) The promotion of enterprises located in a specific region for work to be done or services to be rendered in that region;
- (g) The promotion of enterprises located in a specific municipal area for work to be done or services to be rendered;
- (h) The promotion of enterprises located in rural areas;
- (i) The empowerment of the work force by standardizing the level of skill and knowledge of workers;
- (j) The upliftment of communities through, but not limited to, housing, transport, schools, infrastructure donations, and charity organizations.
- (k) The Municipality may also use other RDP goals identified in the Government Gazette No. 16085 dated 23 November 1994;
- (I) Military veterans

10. THE BASKET OF PREFERENCE GOALS

The basket of preference goals as contained in the relevant legislation are listed hereunder and the Municipality is at liberty to apply specific goals in any combination format depending on their preference targets. The Municipality must include in their policy specific goals as part of their tendering conditions.

(a) The Bid Specification Committee shall set appropriate local economic development targets in terms of specific goals or targeted procurement

- objectives which must form part of the invitation to tender, set as criteria within bid, where appropriate.
- (b) Specific goals will be selected either on a single specific goal or a combination of specific goals from HDI and RDP goals as stated in this policy.
- (c) Tender(s) received need to be evaluated on firstly on the basis of price point system. Once the points for price have been calculated, specific goal points are added to come to the final points of the bidder.

10.1 LOCALITY

The table below show how points will be allocated in terms of locality

- (a) Offices within the jurisdiction of the Sol Plaatje Municipality;
- (b) Offices within the jurisdiction of Francis Baard District;
- (c) Offices within the Northern Cape Province
- (d) Offices within the Republic of South Africa

Specific Goal 1: Locality

No#		80/20 Points allocation	90/10 Points allocation
1.	Offices within the jurisdiction of SPM	20	10
2.	Offices within the jurisdiction of Francis Baard District	5	3
3.	Offices within the Northern Cape Province	3	2
4.	Offices within the Republic of South Africa	1	1

The municipality reserves the right to advertise the bids with any combination of specific goals and the total points will remain 20.

10.2 Specific Goal 2: Ownership - Black as specific goal

A maximum of 20 points (80/20 preference points system) or 10 (90/10) preference points system), may be allocated. Bidder may score specific goal points based on company ownership.

If Municipality applies ownership as specific goal, the Municipality must advertise the tender with such a specific goal in order for a tenderer to claim 20 / 10 points for specific goals.

- o The maximum of 20 points will be allocated for ownership (80/20).
- o The maximum of 10 points will be allocated for ownership (90/10).

80/20 equal to or below R50 million 90/10 above R50 million Ownership - Black			
% Ownership	80/20	90/10	
<51%	2	1	
>51% <100%	4	3	
100%	20	10	
Total Points	20	10	

10.3 Specific Goal 3: Gender as specific goal

- The maximum of 20 points will be allocated for Black women (80/20).
- o The maximum of 10 points will be allocated for Black women (90/10).

80/20 equal to or below R50 million 90/10 above R50 million Women			
	Women		
% Women	80/20	90/10	
<51%	2	1	
>51% <100%	4	3	
100%	20	10	
Total Points	20	10	

10.4 Specific Goal 4: Youth as specific goal

- o The maximum of 20 points will be allocated for Youth (80/20).
- o The maximum of 10 points will be allocated for Youth (90/10).

80/20 equal to or below R50 million 90/10 above R50 million Youth – Black			
% Youth	80/20	90/10	
<51%	2	1	
>51% <100%	4	3	
100%	20	10	
Total Points	20	10	

10.5 Specific Goal 5: Disability as specific goal

- o The maximum of 20 points will be allocated for Disability (80/20).
- o The maximum of 10 points will be allocated for Disability (90/10).

80/20 equal to or below R50 million 90/10 above R50 million Disability			
% Disability	80/20	90/10	
<51%	2	1	
>51% <100%	4	3	
100%	20	10	
Total Points	20	10	

10.6 Specific Goal 6: Military Veteran as specific goal

- o The maximum of 20 points will be allocated for Military Veteran (80/20).
- o The maximum of 10 points will be allocated for Military Veteran (90/10).

80/20 equal to or below R50 million 90/10 above R50 million			
Military Veteran			
% Veteran status	80/20	90/10	
<51%	2	1	
>51% <100%	4	3	
100%	20	10	
Total Points	20	10	

- A tenderer must submit proof of locality, i.e. Municipal account / lease agreement / affidavit / CSD in order to claim point(s) for locality.
- A tenderer failing to submit proof of locality with the quotation/tender may not be disqualified, but will only score 0 points for locality.
- o The bidders are required to submit the following documents in order to claim points for specific goals.
- i) Central Supplier Database (CSD) report and/or Companies and Intellectual Property Commission (CIPC)
- ii) BBBEE Certificate or sworn affidavit.
- iii) Municipal Account or Lease agreement for locality.
- iv) Medical Certificate is required where specific goal for disability is applicable.

10.7 <u>Specific Goal for Formal Written Price Quotation (FWPQ) below R30,000</u>

FWPQ for procurement above R2000.00 (VAT included) but not exceeding R30,000 (VAT included) may be procured by inviting FWPQ (through email) from at least 3 (three) prospective service providers. All quotations invited must be recorded and approved by the Manager Acquisition, or his/her delegate and the specific goals shall be applied. All quotations will be subjected to 80/20 points calculations. The 80 points will be for price, 20 points will be for specific goals.

The following specific goals and points are applicable:

Military veteran	Women	Youth	Disability	Total
5	5	5	5	20

11. TENDERS TO BE EVALUATED ON FUNCTIONALITY

- (a) The Sol Plaatje Municipality must state in the tender documents if the tender will be evaluated on functionality.
- (b) The evaluation criteria for measuring functionality must be objective.
- (c) The tender documents must specify
 - i) the evaluation criteria for measuring functionality;
 - ii) the points for each criteria and, if any, each sub-criterion; and
 - iii) the minimum qualifying score for functionality.

- (d) The minimum qualifying score for functionality for a tender to be considered further:
 - i) must be determined separately for each tender; and
 - ii) may not be so:
 - iii) low that it may jeopardise the quality of the required goods or services; or
 - iv) high that it is unreasonably restrictive.
- (e) Points scored for functionality must be rounded off to the nearest two decimal places.
- (f) A tender that fails to obtain the minimum qualifying score for functionality as indicated in the tender documents is not an acceptable tender.
 - (g) Each tender that obtained the minimum qualifying score for functionality must be evaluated further in terms of price and the specific goals and any objective criteria envisaged in the policy.

12. CRITERIA FOR BREAKING DEADLOCK IN SCORING

- (a) If two or more tenderers score an equal total number of points for price, the contract must be awarded to the tenderer that scored the highest points for Specific goal.
- (b) If functionality is part of the evaluation process and two or more tenderers score equal total points for price and equal preference points for specific goal, the contract must be awarded to the tenderer that scored the highest points for functionality.
- (c) If two or more tenderers score equal total points in all respects, the award must be decided by the drawing of lots.

13. AWARD OF CONTRACTS TO TENDERERS NOT SCORING HIGHEST POINTS

- (a) A contract may be awarded to a tenderer that did not score the highest points only in accordance with section 2(1)(f) of the Preferential Procurement Policy Framework Act, 2000 (Act No 5 of 2000)
- (b) If the Sol Plaatje Municipality intends to apply objective criteria in terms of section 2(1) (f) of the Act, the Sol Plaatje Municipality must stipulate the objective criteria in the tender documents.

- (c) The Municipality may, in accordance with Section 2(1)(f) of the PPPFA, consider objective criteria when determining the final award of a tender.
- (d) Objective Criteria refer to additional, factual and non-preferential considerations that may justify the award of a tender to a bidder who does not score the highest points in terms of the 80/20 or 90/10 preference point system prescribed by the PPPFA, as per section 2(1)(f) of the Act.
- (e) The following objective criteria will be applied for Formal Written Priced Quotation and Competitive bids:
 - 1. Proven Poor Performance on Previous Municipal Contracts documented evidence of non-performance or substandard performance in prior contracts with the Municipality or other public entities. This includes:
 - a) Late delivery of services/products beyond the contractually agreed timeline.
 - b) Failure to meet key deliverables or technical specifications.
 - c) Consistent quality issues requiring rework or rejection.
 - d) Imposition of penalties or contract termination due to performance breaches.
 - 2. Failure to Deliver on Similar Projects evidence that the bidder has previously failed to successfully complete projects of a similar nature, scale, or complexity, particularly in local government or public sector contexts. Indicators may include:
 - a) Project abandonment or incomplete delivery.
 - b) Repeated deadline extensions caused by the bidder.
 - c) Substitution of key personnel without approval.
 - d) Negative completion certificates or adverse project audits.
 - 3. Unresolved Disputes or Litigation with the Municipality Ongoing or unresolved legal proceedings involving the bidder and the Municipality (or any other organ of state), where:
 - a) The dispute relates to previous procurement, contractual obligations, or allegations of fraud, corruption, or misrepresentation.

- b) The matter has reached formal litigation or arbitration stage, and no final resolution has been reached.
- c) The ongoing nature of the dispute could pose a risk to project continuity or public interest.
- 4. Performance Concerns Confirmed by Project Managers or End-User Departments Formal written concerns or reports issued by responsible project managers or end-user departments regarding the bidder's previous performance, including:
 - a) Submission of project progress reports highlighting non-compliance or delays.
 - b) Official correspondence documenting breach of contract terms.
 - c) Completion reviews reflecting dissatisfaction with service delivery.
 - d) Validated internal memos or evaluation forms capturing service provider weaknesses.

14. DECLARATIONS

- (a) A tender must, in the manner stipulated in the document, declare that
 - i) the information provided is true and correct;
 - ii) the signatory to the tender document is duly authorised; and
 - iii) documentary proof regarding any tendering issue will, when required, be submitted to the satisfaction of the municipality.

15. REMEDIES

- 15.1 If the Municipality is of the view that a tenderer submitted false information regarding a specific goal, it must—
 - (a) inform the tenderer accordingly, and
 - (b) give the tenderer an opportunity to make representations within 14 days as to why the tender may not be disqualified or, if the tender has already been awarded to the tenderer, the contract should not be terminated in whole or in part; and
 - (c) The organ of state should not restrict the tenderer from conducting any business for a period not exceeding 10 years with any organ of state.

- (2) After considering the representations referred to in subregulation (1)(b), the organ of state may—
 - (a) if it concludes that such false information was submitted by the tenderer—
 - (i) disqualify the tenderer or terminate the contract in whole or in part; and
 - (ii) if applicable, claim damages from the tenderer;
 - (b) if it concludes that the tenderer must be restricted, restrict the tenderer from doing business with any organ of state for a period not exceeding 10 years.
- (3) An organ of state must, within five working days—
 - (a) inform the National Treasury, in writing, of any action taken in terms of subregulation (2); and
 - (b) if it decides to restrict a tenderer, request the National Treasury to publish the name of the tenderer in its list of restricted suppliers.
- (4) The National Treasury must, within three working days after receiving a request in terms of subregulation (3)(b), publish the name of the tenderer in its list of restricted suppliers.

16. REVIEW OF THE POLICY

(a) This policy will be reviewed in line with any changes in the legislative environment including legislative changes, regulations and policy directives issued by National Treasury.