

Sol Plaatje Local Municipality (NC091)



QUARTERLY PERFORMANCE ASSESSMENT REPORT 2025/26, QUARTER 1

MFMA SEC 52(D) REPORT

30 OCTOBER 2025

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1. Purpose

The purpose of this report is to inform Council about the progress in implementing the Key Performance Indicators (KPI's) aligned with the development priorities and objectives outlined in the Municipality's Integrated Development Plan (IDP) and the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the first quarter (1 July to 30 September 2025) of the 2025/26 financial year.

2. Legislative Requirements

- 2.1 The SDBIP is mandated by Section 1 of the Local Government: Municipal Finance Management Act (MFMA), (Act 56 of 2003) and its format is prescribed by MFMA Circular 13.
- 2.2 Section 41(1)(e) of the Local Government: Municipal Systems Act (MSA), Act 32 of 2000, requires that a process must be established for regular reporting to Council.
- 2.3 This report is a requirement per Section 52 of the MFMA, which provides for:
 - 2.3.1 The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality.
 - 2.3.2 The Accounting Officer, while conducting the above, must consider:
 - (a) Section 71 Reports; and the
 - (b) Performance in line with the SDBIP.

3. Performance Assessment Process

- 3.1 The SDBIP consists of a TL as well as a Departmental Plan for each department.
- 3.2 The TL SDBIP guide reporting on organisation performance to Council and the Community.
- 3.3 The TL SDBIP measures the achievement of performance indicators related to the provision of basic services as prescribed by Section 10 of the Local Government Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and the Municipality's Strategic Objectives as detailed in the IDP of the Municipality. The TL SDBIP 2025/26 was approved by the Executive Mayor on 26 June 2025.
- 3.4 The Departmental SDBIP measures departmental performance based on operational service delivery requirements aligned with the TL SDBIP.

3.5 This report assesses performance on the following five (5) Strategic Objectives (SO's):

- Economic Growth through promoting Sol Plaatje Municipality as an Economic Hub (SO 1).
- Basic Service Delivery and Infrastructure Development (O 2).
- Good, Clean and Transparent Governance and Public Participation (SO3).
- Establishment of Healthy Financial Management (SO 4).
- Improved Institutional Management (SO 5).

3.6 Performance is evaluated using a color-coding system based on the degree of achievement compared to targets set for the KPI's as documented in the SDBIP and are illustrated in terms of the following methodology:

Table 1: Explanation of Colour Codes

Colour	Code	Terminology	Percentage/Score
RED	R	Level 1 Unacceptable Performance	$0\% \leq (\text{Actual} \div \text{Target}) < 75\%$
ORANGE	O	Level 2 Performance Not Fully Effective	$75\% \leq (\text{Actual} \div \text{Target}) \leq 100\%$
LIGHT GREEN	G	Level 3 Fully Effective Performance	$(\text{Actual} \div \text{Target}) = 100\%$
DARK GREEN	G2	Level 4 Performance significantly above expectations	$100\% < (\text{Actual} \div \text{Target}) < 150\%$
DARK BLUE	B	Level 5 Outstanding Performance	$150\% \leq (\text{Actual} \div \text{Target})$

3.7 The Performance Management System utilised by the Municipality is an electronic web-based system which uses as its basis the approved SDBIP. The SDBIP is a layered plan comprising of the TL SDBIP and Departmental SDBIP's.

3.8 Performance Reports on the TL SDBIP are submitted to the IDP, Budget and Performance Management, Mayoral Committee and Council on a quarterly, half yearly (Mid-Year Budget and Performance Assessment Report) and annual basis (Annual amendments to the TL SDBIP must be approved by Council following the submission of the Mid-Year Budget and Performance Assessment Report and the approval of the adjustment budget).

4. Performance Management System

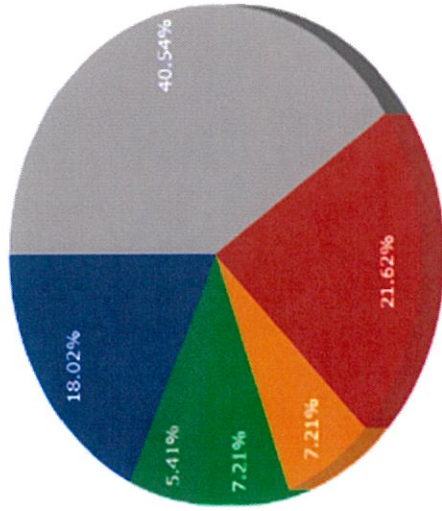
- 4.1 The Municipality utilises an electronic web-based system that is monthly updated with actual performance.
- 4.2 The system closes for updates of the previous month's actual performance every month between the 7th and 12th day as a control measure to ensure that performance is updated and monitored monthly. No access is available to a month's performance indicators after closure of system. This is to maintain consistency in performance data for a particular period in the various levels at which reporting takes place. Departments must motivate to the City Manager should they require the system to be re-opened once the system is closed.
- 4.3 Graphical representations in the system show actual performance against targets. The graphs provide a good indication of performance progress and highlight areas needing corrective action.
- 4.4 The system requires KPI owners to provide performance comments for each actual result captured, which provides a clear indication of how the actual was calculated/reached and serves a part of the Portfolio of Evidence (PoE) for audition purposes. It is the responsibility of the KPI Owner to maintain a portfolio of evidence to support the actual performance results updated.
- 4.5 In terms of Section 46(1)(a)(iii) of the MSA, the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

5. Actual Performance for the First Quarter (01 July to 30 September 2025)

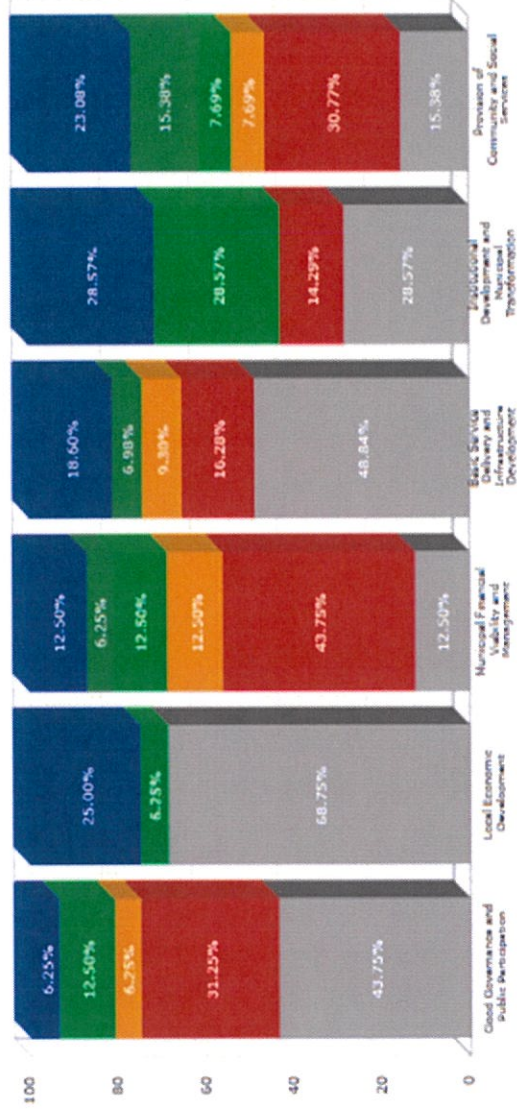
- 5.1 The TL SDBIP contains performance indicators per KPA and comments with corrective measures regarding targets not achieved.
- 5.2 A detailed analysis of actual performance and the graph for the first quarter of the financial year 2025/26 is provided for in section 6 and 7 of this report.

6. Performance per National KPA (SO) (01 July to 30 September 2025)

Sol Plaatje Municipality



National KPA



		National KPA					
		Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Basic Service Delivery and Infrastructure Development	Institutional Development and Municipal Transformation	Provision of Community and Social Services
Sol Plaatje Municipality	45 (40.54%)	7 (43.75%)	11 (68.75%)	2 (12.50%)	21 (48.84%)	2 (28.57%)	2 (15.38%)
	24 (21.62%)	5 (31.25%)	-	7 (43.75%)	7 (16.28%)	1 (14.29%)	4 (30.77%)
	8 (7.21%)	1 (6.25%)	-	2 (12.50%)	4 (9.30%)	-	1 (7.69%)
	8 (7.21%)	2 (12.50%)	1 (6.25%)	2 (12.50%)	-	2 (28.57%)	1 (7.69%)
	6 (5.41%)	-	-	1 (6.25%)	3 (6.98%)	-	2 (15.38%)
	20 (18.02%)	1 (6.25%)	4 (25.00%)	2 (12.50%)	8 (18.60%)	2 (28.57%)	3 (23.08%)
-		-	-	-	-	-	-
Total:	111	16	16	16	43	7	13
	100%	14.41%	14.41%	14.41%	38.74%	6.31%	11.71%

7. Actual Strategic Performance and Corrective Measures

7.1 Local Economic Development

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025											
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target					POE Attachment	
						Target	Actual	R	Performance Comment		Corrective Measures
TL16	Strategic Objective 1: Economic Growth Through Promoting Sol Plaatje Municipality as an Economic Hub	Number of tourism information boards installed (new and replaced) by 30 June 2026	Number of signage boards installed	9	10	0	12	B	N/A	N/A	TourismSignsreportAug2025.pdf
TL5	Strategic Objective 1: Economic Growth Through Promoting Sol Plaatje Municipality as an Economic Hub	Ensuring a response time of 11 weeks for building plans submissions received in the current financial year for buildings / architectural buildings less than 500m2 (number of plans received / divided by number of weeks to process by 30 June 2026	Average response time in weeks to process building plans	9	11	11	4	B	N/A	N/A	BuildingPlanaboveandbelow1stQ.xlsx
TL6	Strategic Objective 1: Economic Growth Through Promoting Sol Plaatje Municipality as an Economic Hub	Ensuring a response time of 11 weeks for building plans submissions received in the current financial year for buildings / architectural buildings greater than 500m2 (number of plans received / divided by number of weeks to process by 30 June 2026	Average response time in weeks to process building plans	6	11	11	0	C	This KPI cannot be measured as there were no applications submitted for processing in the 1st quarter.	KPI will be measured according to any applications submitted for processing.	BuildingPlanaboveandbelow1stQ.xlsx

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025					POE Attachment
						Target	Actual	R	Performance Comment	Corrective Measures	
TL7	Strategic Objective 1: Economic Growth Through Promoting Sol Plaatje Municipality as an Economic Hub	Number of workshops provided to SMMEs by 30 June 2026	Number of workshop provided to SMMEs	10	10	3	3	G	N/A	N/A	DataCapturers Training Workshop Report 26 September 2025.pdf; Digital Jobs Training Workshop Report.pdf; GSV/Progress Update Report September 2025.pdf
TL9	Strategic Objective 1: Economic Growth Through Promoting Sol Plaatje Municipality as an Economic Hub	Number of marketing and promotion of tourist attractions conducted annually	Number of programmes conducted	0	4	1	3	B	N/A	N/A	20251015130615982.pdf; 20251015130848392.pdf; TourismG20.pdf

Summary of Results: Local Economic Development

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	4
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	3
Total KPIs:			10

7.2 Basic Service Delivery and Infrastructure Development

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025					POE Attachment
						Target	Actual	R	Performance Comment	Corrective Measures	
TL100	Strategic Objective 2: Improved Service Delivery	Number of project management meetings conducted by the Project Management Unit by 30 June 2026	Number of meetings conducted	0	10	3	2	R	The project management meeting for September did not sit due to unavailability of members	The meeting was rescheduled and held on the 10 October 2025.	PMUPProjectProgressMeeting MinutesAugust2025 .pdf; PMUPProjectProgressMeeting MinutesJuly2025 .pdf; PMUPProjectProgressMeeting MinutesSeptember2025 .pdf; ProjectProgressMeetingsSeptember1 .pdf; 20251014113652936.pdf; 20251014113421858.pdf
TL101	Strategic Objective 2: Improved Service Delivery	Number of project management reports tabled at the Executive Management Team meetings by 30 June 2026	Number of reports tabled	0	12	3	2	R	One report could not be tabled at EMT, as meetings did not take place as scheduled.	Project management reports to be circulated to all Executive Directors for comments when EMT does not take place.	BRW046874F04ECD000175 1.pdf; BRW046874F04ECD000176 .pdf; July2025Report.pdf; AugustReport.pdf
TL43	Strategic Objective 2: Improved Service Delivery	Limit unaccounted for electricity to less than 25% by 30 June 2026 {(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased } x 100}	% unaccounted for electricity by 30 June 2026	24.42%	25%	25%	33%	R	The repair of and installations of high mast lights and streetlights resulted in an increase in electricity consumption that is not billed as those are municipal assets.	The municipality has engaged with Eskom to assist with the injection units at the substation in order to control the load of the streetlights and high mast lights.	ElectricityLossesSep2025.xlsx
TL44	Strategic Objective 2: Improved Service Delivery	Limit unaccounted for water (Non-Revenue Water) to less than 40% by 30 June 2026 {(Number of Kilolitres Water Purified - Number of kilolitres Water Sold) / Number of kilolitres Water Purified} X100}	% unaccounted for water (Non-Revenue Water) annually	40%	40%	40%	70%	R	The technical losses have reduced as a result of the BFI projects, which encompasses the upgrades at the treatment plant, repairs of the bulk pipeline, replacement of leaking water meters and the installation of pressure management valves which reduces the number of burst water pipes. It is the commercial losses that have increased the water losses to 70%.	Revenue collection in terms of billing must be improved through a defined revenue enhancement strategy.	WATERLOSSES2025-26.xlsx

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025					POE Attachment
						Target	Actual	R	Performance Comment	Corrective Measures	
TL64	Strategic Objective 2: Improved Service Delivery	Percentage progress on the refurbishment of the filters and backwash system for the new Wastewater Treatment Works (WWTW), Phase 1 by 30 June 2026	% Progress as per the annual project plan	20%	100%	15%	55%	B	Physical construction on site is at 10%	N/A	POE provided on the Ignite
TL65	Strategic Objective 2: Improved Service Delivery	Percentage progress on the upgrade of the security at the Riverton water treatment works by 30 June 2026	% Progress as per the annual project plan	20%	100%	50%	89%	B	Physical construction on site is at 78%	N/A	POE provided on the Ignite
TL66	Strategic Objective 2: Improved Service Delivery	Percentage progress on the repair of emergency leakages at the Newton reservoir by 30 June 2026	% Progress as per the annual project plan	20%	100%	50%	67%	G2	Physical construction on site is at 33%	N/A	POE provided on the Ignite
TL67	Strategic Objective 2: Improved Service Delivery	Percentage progress on the completion of the emergency water meter installation and procurement of a water quality monitoring hardware, Ph 1 by 30 June 2026	% Progress as per annual project plan	100%	100%	100%	96%	O	Projects started in the 2024/25 financial year. Physical construction on site is at 91%. Due to the extension of scope on the project, the original project schedule was affected, and this resulted in the reported underperformance.	The project schedule was reviewed to incorporate the extended scope and time. Project to be completed in February of 2026.	POE provided on the Ignite System
TL68	Strategic Objective 2: Improved Service Delivery	Percentage progress on the upgrade of the power supply and refurbishment of the abstraction pump station (Old and New Plant - Riverton, Ph 1 by 30 June 2026	% Progress as per annual project plan	53%	100%	100%	94%	O	Project is delayed as it requires extension of time. Due processes must be followed for the extension to be granted.	The project will continue once all necessary processes are concluded.	POE provided on the Ignite

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025					POE Attachment
						Target	Actual	R	Performance Comment	Corrective Measures	
TL69	Strategic Objective 2: Improved Service Delivery	Percentage completion on the design work for Phase 1 of the Kimberley network leak detection and repair by 30 June 2026	% Progress as per annual project plan	20%	100%	15%	62%	B	Physical construction on site is at 24%	N/A	POE provided on the Ignite
TL71	Strategic Objective 2: Improved Service Delivery	Percentage progress on the upgrade of the old Water Treatment Plant (WTP) chlorine and dosing work by 30 June 2026	% Progress as per the annual project plan	20%	100%	50%	75%	B	Physical construction on site is at 80%	N/A	POE provided on the Ignite
TL72	Strategic Objective 2: Improved Service Delivery	Percentage progress on the upgrade of the new Water Treatment Plant (WTP) chlorine and dosing works by 30 June 2026	% Progress as per the annual project plan	50%	100%	50%	86%	B	Physical construction on site is at 72%	N/A	POE provided on the Ignite
TL73	Strategic Objective 2: Improved Service Delivery	% Completion of the upgrade of the Ritchie Water Treatment Works (WTW) and bulk pipeline by 30 June 2026	% Progress as per annual project plan	20%	100%	15%	50%	B	N/A	N/A	POE provided on the Ignite
TL74	Strategic Objective 2: Improved Service Delivery	Percentage progress on the repair of the bulk pipeline from Riverton to Mid station (Section 2) by 30 June 2026	% Progress as per annual project plan	0%	100%	35%	45%	G2	N/A	N/A	POE provided on the Ignite
TL77	Strategic Objective 2: Improved Service Delivery	Percentage progress on the installation of bulk water meters and pressure regulating valves by 30 June 2026	% Progress as per annual project plan	100%	100%	100%	93%	O	Physical construction on site is at 85%. Project time has been extended. Schedule was revised to incorporate the extension.	Schedule was revised to incorporate the extension. Project scheduled for completion by December 2025.	POE provided on the Ignite

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025						POE Attachment
						Target	Actual	R	Performance Comment	Corrective Measures		
TL80	Strategic Objective 2: Improved Service Delivery	Percentage progress on the update of the Emergency Leak Repairs on priority leaks identified from Smart ball Survey and Mid-station Valve Repairs by 30 June 2026	% Progress as per annual project plan	0%	100%	50%	88%	B	N/A	N/A	POE provided on the Ignite	
TL81	Strategic Objective 2: Improved Service Delivery	99% water quality level achieved as per SANS 241 annually by 30 June 2026	% water quality level achieved as per SANS 241 criteria annually	89.98%	99%	99%	77%	O	The water treatment plant has not been maintained adequately over the years, as a result, water quality was compromised.	The municipality appointed three service providers for the refurbishment of the water treatment plant to ensure improvement in water quality.	POE provided	
TL82	Strategic Objective 2: Improved Service Delivery	80% waste water effluent quality level achieved as per National Effluent Quality Standards by 30 June 2026	% waste water effluent quality level achieved as per National Effluent Quality Standards, annually	66%	80%	80%	54%	R	The Homevale Wastewater Treatment Plant is not operating adequately.	Business Plan was submitted to National Treasury and Department of Water and Sanitation. Appointed a Civil Engineer to do the scoping report. There are two projects	POE provided	
TL89	Strategic Objective 2: Improved Service Delivery	Percentage progress on the refurbishment of the Beaconsfield waste water treatment works by 30 June 2026	Percentage progress as per project plan	12%	100%	15%	10%	R	Awaiting awards of contracts. All other procurement processes have been concluded	Projects will commence once award is concluded. Contractor will be requested to expedite the progress of work by deploying more resources on the project.	POE provided.	
TL90	Strategic Objective 2: Improved Service Delivery	Percentage progress on the refurbishment of the Homevale waste water treatment works by 30 June 2026	Percentage progress as per project plan	12%	100%	15%	10%	R	Awaiting awards of contracts. All other procurement processes have been concluded	Projects will commence once award is concluded. Contractor will be requested to expedite the progress of work by deploying more resources on the project.	POE provided.	

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025											
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target						POE Attachment
						Target	Actual	R	Performance Comment	Corrective Measures	
TL91	Strategic Objective 2: Improved Service Delivery	Percentage progress on the construction phase for the Carters Ridge sewer pump station (Phase 2) as per the annual plan by 30 June 2026	Percentage progress as per the annual project plan	47%	100%	15%	22%	G2	N/A	N/A	POE provided.
TL95	Strategic Objective 2: Improved Service Delivery	Upgrade electricity infrastructure (replace 50 prepaid electricity meters) by 30 June 2026	Number of electricity meters replaced	0	100	50	312	B	N/A	N/A	POE provided.

Summary of Results: Basic Service Delivery and Infrastructure Development

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	21
R	KPI Not Met	0% <= Actual/Target <= 74.999%	7
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	4
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	3
B	KPI Extremely Well Met	150.000% <= Actual/Target	8
Total KPIs:			43

7.3 Good Governance and Public Participation

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025											
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target					POE Attachment	
						Target	Actual	R	Performance Comment		Corrective Measures
TL104	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	Report quarterly on the progress of risk mitigation to the MM and EMT by 30 June 2026	Quarterly reports on strategic risk register	4	4	1	1	G	N/A	N/A	2025-2026 FIRST QUARTER RISK MANAGEMENT AUDIT ON IMPLEMENTATION OF MITIGATION PLAN COMPLETE 003.docx
TL105	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	Number of audits conducted as per the internal audit plan by 30 June 2026	Number of internal audits conducted	14	20	5	4	O	During the 1st Quarter 4 final internal audit reports have been issued to management as follows: 1) Stock count report 2) APR review report 3) AFS review report 4) Final report on tender BF101_24_MBSC1	Internal audit process is being monitored closely to ensure that auditors meet audit deadlines and progress are made on audits as required.	Final Stock Take Observation Audit Report 2024-25.pdf; Final Report APR review 30 June 2025.pdf; Review of AFS Report FINAL.pdf; Final Report BF10124MBSC1 Revised.pdf
TL106	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	Number of audit committee meetings conducted annually	Number of audit committee meetings conducted	6	4	1	3	B	N/A	N/A	3.AC Minutes 31.07.25-KDK.docx; 3.AC Minutes 27.08.25.docx; 3.2AC Minutes 30.08.25.docx
TL109	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	Percentage implementation of all approved Mayoral programmes as per the annual plan by 30 June 2026	% implementation	100%	100%	40%	0%	R	No programmes were implemented in the first quarter.	The mayor's office will collaborate with the Gender and special programmes unit to implement programmes in the future.	KPI not updated. No POE provided.

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025					
						Target	Actual	R	Performance Comment	Corrective Measures	POE Attachment
TL17	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	To disseminate on a monthly basis the electronic municipal newsletter through social media platforms by 30 June 2026	Monthly distribution	0	12	3	0	R	No municipal newsletter was issued only had media statements issued during this quarter	During the review of the SDBIP the annual target be revised	No POE
TL18	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	Number of quarterly reports submitted on gender activities (mainstream values of moral regeneration movement, child centered governance approach, women empowerment and gender equity and quality) by 30 June 2026	Number of reports submitted	6	4	1	1	G	N/A	N/A	EXCELLGBVANDDVFORSGTS EBOLA-ROODEPANPOLICESTATION. xlsx; GRBPMEAEmployed.docx; Photo-NSPimplementationonGBVF-SunriseCampaign.jpg; Programme-HeritageDay2025.docx; Programme-WomensDay2025.docx; SolPlaatjeAttendanceRegisterwithOTP6Aug2025.pdf; SolPlaatjeMunicipalityWorkplan-VFRAssessmentCalendar.docx)
	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	Percentage facilitation of Council and its Committee meetings as per the approved schedule by 30 June 2026	% facilitation as per the approved schedule	100%	100%	100%	85%	O	All council meetings for quarter 1 took place as scheduled. Not all scheduled committee meetings took place due to "No Items" being submitted to Committee Services for the compilation of Agendas. Furthermore, some committee meetings did not form a quorum which warranted meetings to be rescheduled or postponed.	Committee Services is to share the deadline of item submission calendar. To explore other social media platforms to enhance communication of scheduled/rescheduled or postponed meetings with councillors and the administration.	2025StandingCommandcouncilmeetingcalendar.pdf; COMMITTEESECTIONREPORT-AUGUST2025.docx; COMMITTEESECTIONREPORT-JULY2025.docx; TL-19Councilandcommittee meetings.pdf

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025					POE Attachment
						Target	Actual	R	Performance Comment	Corrective Measures	
TL38	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	Quarterly review of the ICT Strategic Risk Register by the ICT Steering Committee by 30 June 2026	Quarterly review of the ICT Strategic Risk Register	0	4	1	0	R	The Q1 Quarterly meeting has been postponed due to the absence ICT Manager.	An acting ICT manager has been appointed to perform the tasks of the ICT manager until further notice.	MedicalCertificateHein.pdf
TL39	Strategic Objective 3: Good, Clean and Transparent Governance and Public Participation	Quarterly ICT Steering Committee meetings to ensure effective ICT Governance by 30 June 2026	Quarterly minutes of ICT Steering Committee	0	4	1	0	R	The Q1 Quarterly meeting has been postponed due to the absence ICT Manager.	An acting ICT manager has been appointed to perform the tasks of the ICT manager until further notice.	MedicalCertificateHein.pdf

Summary of Results: Good Governance and Public Participation

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	7
R	KPI Not Met	0% <= Actual/Target <= 74.999%	5
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
G	KPI Met	Actual meets Target (Actual/Target = 100%)	2
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	1
Total KPIs:			16

7.4 Municipal Financial Viability and Management

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025					POE Attachment
						Target	Actual	R	Performance Comment	Corrective Measures	
TL41	Strategic Objective 4: Establishment of a Healthy Financial Management	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2026 (Total actual amount spent on capital projects/Total amount budgeted for capital projects) X100	% of Capital budget spent by 30 June (Actual amount spent on capital projects / Total amount budgeted for capital projects) X100}	68%	90%	15%	15%	G	N/A	N/A	Copy of Capex 1st Quarter.xlsx
TL42	Strategic Objective 4: Establishment of a Healthy Financial Management	The percentage of the total municipal operational budget spent by 30 June 2026 ((Actual amount spent on total operational budget/Total operational budget) X100)	% of the total municipal operational budget spent by 30 June 2026	97.76%	90%	15%	25%	B	N/A	N/A	Expenditure 1st Quarter.xlsx
TL45	Strategic Objective 4: Establishment of a Healthy Financial Management	Financial viability measured in terms of the municipality's ability to meet its service debt obligations by 30 June 2026 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease)	Debt to revenue by 30 June	6%	10%	10%	54%	R	The underperformance on this KPI is as a result of the escalation in debt owed to Eskom	The Credit Control Policy to be strictly applied and adhered to	TL45 Financial Viability service debtors.xlsx
TL46	Strategic Objective 4: Establishment of a Healthy Financial Management	Maintain the debt coverage ratio of 2:1 against net assets of the municipality by 30 June 2026 (Current Assets / Current Liabilities)	Debt coverage ratio	1.61	2	2	2.15	G2	N/A	N/A	Cost Coverage Ratio 1st Quarter.xlsx

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025											
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	Target	Actual	R	Performance Comment	Corrective Measures	POE Attachment
											CopyofNetdebtorsdays1stQuarter.xlsx
TL47	Strategic Objective 4: Establishment of a Healthy Financial Management	Reduce net debtor days to 300 days by 30 June 2026 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365	Net debtor days	304	300	300	342	R	The target was not met due to the lower collection rate, resulting in an escalation of outstanding debtors.	The municipality will enforce its Credit Control Policy more stringently. The municipality appointed four debt collection companies to assist in its collection efforts.	CopyofNetdebtorsdays1stQuarter.xlsx
TL48	Strategic Objective 4: Establishment of a Healthy Financial Management	Financial viability measured in terms of the available cash to cover fixed operating expenditure by 30 June 2026 (Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Cost coverage ratio by 30 June	0.57	1	1	0.93	O	The municipality is experiencing a cash flow shortage; SPM has cash that can only cover 28 days of the month.	Full implementation of the Cost Containment policy and Credit Control policy.	CostCoverageRatio1stQuarter.xlsx
TL49	Strategic Objective 4: Establishment of a Healthy Financial Management	Number of planned BSC meetings conducted to process bids by 30 June 2026	Number of meetings conducted	30	24	6	13	B	N/A	N/A	BSCMEETINGS-JULY2025.pdf (July 2025) [D452] Manager: SCM: 04August2025.pdf; 06August2025.pdf; 13August2025.pdf; 25August2025.pdf
TL50	Strategic Objective 4: Establishment of a Healthy Financial Management	95% collection rate and ensure payment based on correct account by 30 June 2026 (receipts/ billing x100)	95% collection rate achieved	73%	95%	95%	76%	O	The target was not met due to the lower collection rate. The municipality will enforce its Credit Control Policy more stringently. The municipality appointed four debt collection companies to assist in its collection efforts.	The municipality will enforce its Credit Control Policy more stringently. The municipality appointed four debt collection companies to assist in its collection efforts.	Collectionrate1stQuarter.xlsx

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025											
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	Target	Actual	R	Performance Comment	Corrective Measures	POE Attachment
TL52	Strategic Objective 4: Establishment of a Healthy Financial Management	75% reduction of irregular expenditure by 30 June 2026	% reduction of irregular expenditure after condonement (Current year - Prior year) / Prior year	0%	75%	75%	0%	R	Irregular expenditure has not been reduced; it has increased from R197037144 to R210217388	Section 32 of the MFMA to be followed including UIFWE council approved reduction plan	Copy of TL525354-Q1 UIFW REGISTER JULY 2025-JUNE 2026.xlsx
TL53	Strategic Objective 4: Establishment of a Healthy Financial Management	100% elimination of Fruitless & wasteful expenditure by 30 June 2026	% Elimination of Fruitless and wasteful expenditure after condonement against total operational expenditure x100	0%	100%		100%	R	Fruitless and wasteful expenditure has increased from R58m to R72m in the first quarter.	Historical & current processing of expenditure through council needs to be expedited by MPAC by effecting their UIFWE reduction plan on a monthly basis. Strict adherence to Treasury's debt relief conditions will also assist in alleviating cashflow problems to address bulk purchase interest debt.	Copy of TL525354-Q1 UIFW REGISTER JULY 2025-JUNE 2026.xlsx
TL54	Strategic Objective 4: Establishment of a Healthy Financial Management	Reduce 75% of Unauthorised expenditure by 30 June 2026	% of Unauthorised expenditure after condonement against total operational expenditure x100	100%	75%		75%	R	Unauthorised expenditure remains at R29m (opening balance). No unauthorised expenditure has been incurred or reduced since the beginning of the financial year.	Historical & current processing of expenditure through council needs to be expedited by MPAC by effecting their UIFWE reduction plan on a monthly basis.	Copy of TL525354-Q1 UIFW REGISTER JULY 2025-JUNE 2026.xlsx

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025											
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	Target	Actual	R	Performance Comment	Corrective Measures	POE Attachment
TL55	Strategic Objective 4: Establishment of a Healthy Financial Management	% Submission of financial and non-financial mSCOA data strings and documentation on the GoMuni web-based application by the set deadlines provided by National Treasury by 30 June 2026. (All reports to be uploaded within 10 working days after the month-end)	% of reports loaded on the GoMuni application	100%	100%	100%	96%	O	The municipality performed fairly well in submitting data strings and documents throughout the quarter.	The municipality improved coordination of submissions	M03SubmissionofDataStrings.pdf ; GoMuniDatastringsupload1stQuarter.xlsx
TL56	Strategic Objective 4: Establishment of a Healthy Financial Management	Reduce Trade Creditors payment period to 30 days by 30 June 2026 (Trade Creditors Outstanding / Credit Purchases/(Operating and Capital) x365)	Creditors Payment Period (Trade Creditors)	384	30	30	259	R	Due to cashflow constraints creditors are not paid within 30 days. The escalation in debt owed to Eskom and Department of Water and Sanitation is a major contributing factor.	Apply the Credit Control Policy strictly to improve the collection rate. Comply to the conditions of the Municipal Debt Relief Programme. Implementation of circular 49 of 2023 ensuring adherence to 30-day payment period through barring non-cash backed procurement being initiated.	Creditorpaymentperiod1stQuarter.xlsx
TL57	Strategic Objective 4: Establishment of a Healthy Financial Management	Prepare and submit the Asset Register for the FY 2024/25 to the Auditor General by 31 August 2025	Approved Asset Register submitted to the Auditor General	0	1	1	1	G	N/A	N/A	POE provided.

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025											
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	Target	Actual	R	Performance Comment	Corrective Measures	POE Attachment
TL22	Strategic Objective 5: Improved Institutional Management	Review the organisational structure in line with the staff regulations and submit to council by 30 September 2025	Number of organisational structures reviewed and submitted to council	1	1	1	0	R	The revised Organogram is currently being reviewed by the Directors. It was discussed at LLF Sub-committee level. It will now proceed to the LLF and Corporate &HR Committee of Council.	Continue with the process. Send to SALGA NC for comments in October 2025.	PresentationforEMT onorganogram11 Aug2025.pptx; SPLMOrganogramme-draft42025x16072025noT.docx
TL58	Strategic Objective 5: Improved Institutional Management	Ensure that the actual spending on employee related costs does not exceed 33% of the total expenditure by 30 June 2026 (employee related costs and councillors remuneration/total operating expenditure x100	Employee cost as a percentage of total operating cost	37%	33%	33%	27%	B	N/A	N/A	EmployeeCosts1stQuarter.xlsx
TL59	Strategic Objective 5: Improved Institutional Management	To implement ICT systems and technology to enable the municipality to deliver excellent customer experience by 30 June 2026	Percentage implementation of the ICT operational plan	0%	100%	100%	100%	G	N/A	N/A	ProjectBusinessPlanTemplate202526 ACQComputerEquipmentReplacement.docx; ACQ-COMPUTEREQUIPMENTREPLACEMENTMPSept.xlsx

Summary of Results: Institutional Development and Municipal Transformation

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	4
R	KPI Not Met	0% <= Actual/Target <= 74.999%	1
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	0
G	KPI Met	Actual meets Target (Actual/Target = 100%)	0
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	0
B	KPI Extremely Well Met	150.000% <= Actual/Target	1
Total KPIs:			6

7.6 Provision of Community and Social Services

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025											
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target					Corrective Measures	POE Attachment
						Target	Actual	R	Performance Comment		
TL23	Strategic Objective 6: Provision of Community and Social Services	Number of reading outreach programmes conducted at all libraries by 30 June 2026	Number of outreach programmes held	107	60	15	35	B	N/A	N/A	LibrariesOutreachRegisterJultoSept2025.xlsx; OUTREACHAFRJULSEPT2025.pdf; OUTREACHKPLJULSEPT2025.pdf; OUTREACHBCFJULSEPT2025.pdf
TL24	Strategic Objective 6: Provision of Community and Social Services	% Completion of the planning and designs for the redevelopment of the Ritchie sports grounds by 30 June 2026	% Completion of the planning and designs as per the annual project plan	0%	100%	15%	10%	R	Awaiting awards of contracts. All other procurement processes have been concluded	Projects will commence once award is concluded. Contractor will be requested to expedite the progress of work by deploying more resources on the project.	RitchieSportsFieldJuly25ProgressReport.xlsx; RitchieSportsFieldAugust25ProgressReport.xlsx; RitchieSportsFieldSeptember25ProgressReport.xlsx
TL25	Strategic Objective 6: Provision of Community and Social Services	% Refurbishment of the Ritchie Community Hall by 30 June 2026	% Progress on the refurbishment as per the annual project plan	0%	100%	15%	10%	R	Awaiting awards of contracts. All other procurement processes have been concluded	Projects will commence once award is concluded. Contractor will be requested to expedite the progress of work by deploying more resources on the project.	RivertonHallJuly25ProgressReport.xlsx; RivertonHallAugust25ProgressReport.xlsx; RivertonHallSeptember25ProgressReport.xlsx
TL26	Strategic Objective 6: Provision of Community and Social Services	% Completion for the refurbishment of the Floors/Colville Community Hall by 30 June 2026	% Progress on the completion for the refurbishment of the Community Hall as per the annual project plan	0%	100%	50%	50%	G	The 50% reported cannot be accurate as the project was reported to be 68% by the end of June 2025.	The 50% reported cannot be accurate as the project was reported to be 68% by the end of June 2025.	ProgressReportFloorsHallJuly2025.pdf; ProgressReportFloorsHallAugust2025.pdf; ProgressReportFloorsHallSept2025.pdf
TL27	Strategic Objective 6: Provision of Community and Social Services	Number of roadblocks conducted by 30 June 2026	Number of roadblocks conducted	33	8	2	7	B	N/A	N/A	Roadblocks.pdf (July 2025) Roadblocks.pdf (August 2025) Roadblocks.pdf (September 2025)

OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025												
TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target					Performance Comment	Corrective Measures	POE Attachment
						Target	Actual	R				
TL28	Strategic Objective 6: Provision of Community and Social Services	Plan and conduct stop and check points to improve road safety by 30 June 2026	Number of stop and checkpoints conducted	13,583	6,000	1,500	1,852	G2	N/A	N/A	StopChecks.pdf (July 2025) StopChecks.pdf (August 2025) StopChecks.pdf (September 2025)	
TL29	Strategic Objective 6: Provision of Community and Social Services	Conduct quarterly awareness for HIV, STI and TB by 30 June 2026	Number of awareness campaigns conducted	0	4	1	0	R	The campaign could not materialise due to delays with the Mandela Day programmes which had to be postponed due to supply chain processes.	Improvement in planning to be done to avoid a recurrence of the non-performance	No POE provided.	
TL30	Strategic Objective 6: Provision of Community and Social Services	Monthly inspections conducted at food premises to ensure compliance to legislation by 30 June 2026	Number of Inspections conducted	2,739	2,700	675	554	O	Due to capacity constraints (shortage of EHPs) Tagert could not be met.	Due to insufficient budget no additional EHP's can be appointed.	Julysummaryreport.xlsx Augustsummaryreport.xlsx Septembersummaryreport.xlsx	
TL31	Strategic Objective 6: Provision of Community and Social Services	Monthly inspections conducted at non-food premises to ensure compliance to legislation by 30 June 2026	Number of inspections conducted	1,122	1,200	300	29	R	EHPs focus was more on food premises than non-food premises due to the demand thereof	Due to insufficient budget no additional EHP's can be appointed.	Augustsummaryreport.xlsx Environmental.xlsx; Julynonfood.xlsx; Augustsummaryreport.xlsx	
TL32	Strategic Objective 6: Provision of Community and Social Services	Number of water samples collected and submitted to the Laboratory by 30 June 2026	Number of water samples collected and submitted to the Laboratory	638	600	150	163	G2	N/A	N/A	Julysummaryreport.xlsx Augustsummaryreport.xlsx Environmental.xlsx; Augustwatersamples.xlsx; July2025watersamples.xlsx	

TL REF	Strategic Objective	KPI Name	Unit of Measurement	Baseline	Original Annual Target	OVERALL PERFORMANCE FOR QUARTER 1 JULY TO SEPTEMBER 2025					
						Target	Actual	R	Performance Comment	Corrective Measures	POE Attachment
TL35	Strategic Objective 6: Provision of Community and Social Services	Percentage completion of the fencing of the ABC Cemetery by 30 June 2026	% Progress as per the annual project plan	0%	100%	15%	100%	B	N/A	N/A	POE provided.

Summary of results: Provision of Community and social services

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
R	KPI Not Met	0% <= Actual/Target <= 74.999%	4
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	1
G	KPI Met	Actual meets Target (Actual/Target = 100%)	1
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	2
B	KPI Extremely Well Met	150.000% <= Actual/Target	3
Total KPIs:			13

Overall summary of results

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	45
R	KPI Not Met	0% <= Actual/Target <= 74.999%	24
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	8
G	KPI Met	Actual meets Target (Actual/Target = 100%)	8
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	6
B	KPI Extremely Well Met	150.000% <= Actual/Target	20
Total KPIs:			111

8. **Municipal Manager's Quality Certification**

Quality Certificate

I, **B MGAGULI**, the Acting Municipal Manager of Sol Plaatje Municipality, hereby certify that -

(mark as appropriate)

☐

the monthly budget statement

☒

quarterly report on the implementation of the budget and financial state
affairs of the municipality

☐

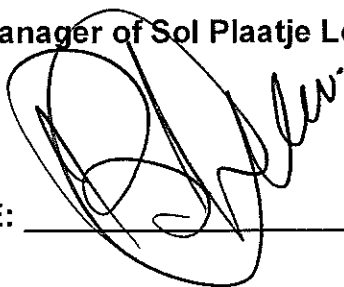
mid-year budget and performance assessment

For the quarter ending **30 September 2025**, it has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print name: MS B MGAGULI

Municipal Manager of Sol Plaatje Local Municipality (NC091)

SIGNATURE: _____



DATE: _____

25/11/2025