

SOL PLAATJE LOCAL MUNICIPALITY (NC091)

**2020/21 IDP REVIEW AND 2021/22
BUDGET PROCESS PLAN**



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1. INTRODUCTION

The Integrated Development Plan (IDP) is the principal strategic instrument of a municipality to give effect to its developmental role as enshrined by the Constitution of the Republic of South Africa. The external focus of an IDP is to identify and prioritize the critical developmental challenges of the community whilst organizing internal governance and institutional structures in order to give effect to those challenges.

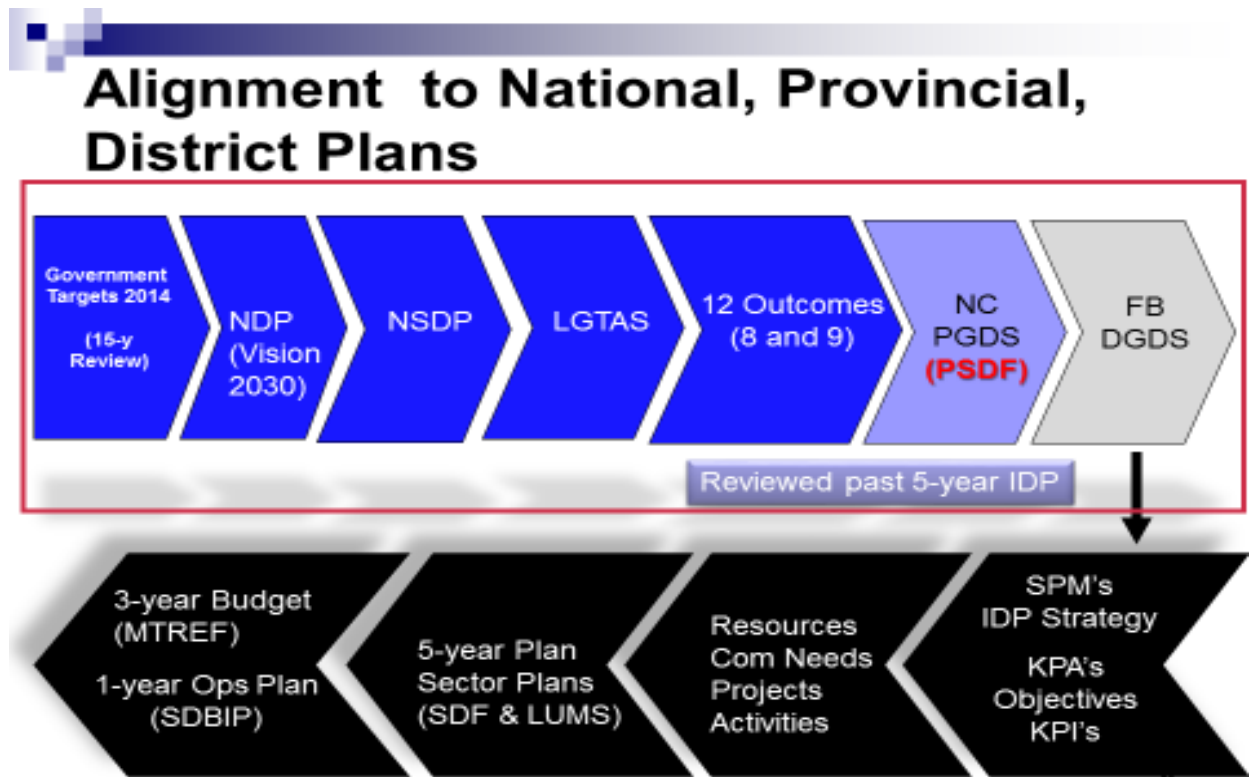
The IDP is a five-year plan which clearly stipulates the vision, mission and strategic objectives of Council and is reviewed annually to keep track of the ever-changing socio-economic, infrastructural and environmental dynamics and needs of the communities under the jurisdiction of the municipality. The IDP guides and informs all planning and development initiatives and forms the basis of Medium Term Revenue & Expenditure Framework (MTREF) of Sol Plaatje Municipality. One of key objectives of Integrated Development Planning is to co-ordinate planning and execution of programmes/projects across sectors and spheres of government in order to maximize the impact thereof on the livelihoods of the community.

The IDP process plan seeks to ensure that co-ordination of activities are done within the timeframes as prescribed in the Municipal Finance Management Act as well as Municipal Systems Act. It aims at coordinating, integrate and align the strategic processes of the municipality which include the review of sector plans, review of policies, the IDP, Budget Spatial Development Framework (SDF) and the Performance Management System (PMS). The process plan incorporates all municipal planning, budgeting, performance management and public engagement processes and include the following:

- programme specifying the time frames for the different planning activities
- Appropriate mechanisms, processes and procedures for consultation and participation local communities, organs of state, and any other stakeholder's in the IDP process
- An indication of the organizational arrangements for the IDP process
- Policy and legislative requirements in respect of Integrated Development Planning
- Mechanisms and procedures for vertical and horizontal alignment

Integrated Development Planning is an elaborate and dynamic process which produces a strategic plan to guide the municipality to eradicate service delivery backlogs, encourage socio-economic development, preserve the natural environment as well as address the spatial disparities of development. The end result of the process should not only be the drafting of an IDP document but rather the implementation of programmes & projects in an integrated sustainable manner which will ultimately create a conducive environment which enhances the socio-economic prosperity for all people in the Sol Plaatje Municipal Area.

The diagram below visualizes the alignment and integration sort after through the process of developing the IDP and the Budget of the municipality.



1.1 INCORPORATING THE SDF INTO THE IDP:

The Spatial Development Framework (SDF) regarded as one of the core components of a municipal IDP as indicated in Section 26 (e) of the MSA. Sol Plaatje Local Municipality’s SDF is incorporated in the Draft Integrated Strategic Development Framework (ISDF) process embarked during 2019/2020. The Reviewed Draft SDF was submitted to Council for approval and approved in February 2020 as per council resolution C/102/2020. This IDP Review Process will incorporate the finalization of the SDF

1.2 HORIZONTAL AND VERTICAL ALIGNMENT:

In terms of section 27 the MSA, the District Municipality must develop a Framework which provides the linkage and binding relationships between the district and local municipalities in its area of jurisdiction. In doing so, proper consultation, co-ordination and alignment of the IDP process of the district municipality and various other local municipalities can be maintained. The IDP process must align horizontally within neighboring municipalities especially from a spatial perspective. Due to the fact that a number of sector plans form an integral part of the municipality’s IDP it is important that the following national and provincial policy documents are also taken into account when Sol Plaatje Local Municipality draft its IDP:

- National Development Plan
- Northern Cape Strategic Development Plan
- Northern Cape Spatial Development Framework
- IDP Framework of Frances Baard District Municipality

2. LEGISLATIVE FRAMEWORK

2.1 INTEGRATED DEVELOPMENT PLANNING

Section 25 (1) of the Local Government: Municipal Systems Act (Act 32 of 2000):

Each municipal Council must, within a prescribed period after the start of its elected term, adopt a single, all-inclusive and strategic plan for the development of the municipality which:

- a) Links, integrates and co-ordinates plans and takes into account proposals for the development of the municipality*
- b) Aligns the resources and capacity of the municipality with the implementation of the plan*
- c) Complies with the provisions of this Chapter; and*
- d) Is compatible with national and provincial development plans and planning requirements binding on the municipality in terms of legislation*

Section 26 of the MSA regulates the following core components that must be reflected in a municipality's IDP:

- a) The Council's vision for the long-term development the municipality with special emphasis on the most critical development and internal transformation needs*
- b) An assessment of the existing level of development in the municipality, which must include and identification communities which do not have access to basic municipal services*
- c) The Council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs*
- d) The Council's development strategies must be aligned with any national and provincial sectoral plans and planning requirements binding on the municipality in terms of legislation*
- e) A Spatial Development Framework (SDF) which must include the provision of basic guidelines for a land use management system for the municipality*
- f) The Council 'sector plans and other strategy documents;*
- g) Applicable Disaster Management Plan*
- h) A long term financial plan, which must include a budget projection for at least the next three years; and the yearly performance indicators and performance targets determined in terms Section 41 of the MSA.*

2.2 IDP PROCESS PLAN

In order to ensure certain minimum quality standards of the IDP process, and proper coordination between and within spheres of government, the preparation of the IDP Process Plan and the drafting of the annual budget of municipalities have been regulated in both the Municipal Systems Act (Act 32 of 2000) and the Municipal Finance Management Act (Act 56 of 2003).

Section 28 of the MSA stipulates that:

- (1) Each municipal council must adopt a process set out in writing to guide the planning, drafting, adoption and review of the IDP*
- (2) The municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4, consult the local community before adopting the process*
- (3) A municipality must give notice to the local community of particulars of the process it intends to follow.*

Section 21 (1) of the MFMA stipulates that the Mayor of a municipality must –

- (a) Co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget-related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible;*
- (b) At least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for –*
 - (i) The preparation, tabling and approval of the annual budget;*
 - (ii) The annual review of –*
 - the integrated development plan in terms of section 34 of the Municipal Systems Act; and*
 - the budget-related policies;*
 - (iii) The tabling and adoption of an amendments to the integrated development plan and the budget related policies; and*
 - (iv) Any consultative processes forming part of the processes referred to in sub-paragraphs (i), (ii) and (iii)*

2.3 IDP & BUDGET STEERING COMMITTEE

As part of the IDP & Budget preparation process the Executive Mayor must establish an IDP & Budget Steering Committee which is constituted as per Section 4 of the Local Government: Budget and Reporting Regulations as follows:

IDP & Budget steering committee

4. (1) The mayor of a municipality must establish a budget steering committee to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the Act.

The committee will act as an advisory and support structure to the Executive Mayor in providing a platform for him to provide political guidance and to monitor any progress made in the IDP & budget process. The Budget Steering Committee will comprise of the following Councillors and officials as prescribed in section 4 (2) of the Budget and Reporting Regulations:

- Executive Mayor;
- Chairperson of the Finance Portfolio Committee
- Chairperson of the IDP, Budget and Performance Management Committee
- Municipal Manager;
- Chief Financial Officer;
- Executive Director Infrastructure and Service
- Executive Director Strategy, Economic Development and Planning
- Executive Director: Community Services and Social Development
- Project Management Unit Manager
- BTO Manager
- Manager: IDP

2.4 TERMS OF REFERENCE FOR THE IDP & BUDGET STEERING COMMITTEE

The terms of reference of the IDP & Budget Steering Committee are as follows:

- Provides terms of reference for various planning activities
- Commission benchmark / feasibility studies
- Process, summarize and document outputs
- Makes content recommendations
- Prepare, facilitate and document meetings

2.5 IDP REPRESENTATIVE FORUM

2.5.1 COMPOSITION OF IDP REPRESENTATIVE FORUM

The IDP Representative Forum is constituted as part of the preparation phase of the IDP and will continue its functions throughout the IDP Review process. The composition of the IDP Representative Forum is as follows:

- Executive Mayor
- MAYCO members
- Councillors
- Ward Committees
- Community Development Workers (CDW's)
- Municipal Manager and Directors
- Stakeholder representatives of organized sector groups
- NGO's
- Parastatal Organizations
- Sector specialists

2.5.2 WARD COMMITTEES

Ward Committees will be established in each ward as per the prescribed legislation and guidelines from Department of Local Government. The ward committees will serve as the official advisory and consultation platform with the community of Sol Plaatje throughout the IDP and Budget process. The role of the ward committees in respect of the IDP and Budget will be to:

- Assist the ward councilor to identify service delivery needs and development challenges
- Prioritize the service needs and development challenges in the ward
Provide a mechanism for discussion and consultation between the stakeholders in the ward
- Encourage active participation amongst all the stakeholders in the IDP and Budget processes
- Ensure co-operation and constructive interaction between the municipality and the community
- Provide meaningful feedback to the community on issues pertaining the ward
- Assist with the drafting of ward development plans which are incorporated in the IDP
- Monitor the implementation of projects and programmes in the ward

2.5.3 INTERNAL & EXTERNAL STAKEHOLDERS

There are a number of stakeholders which need to contribute towards the success of the IDP & budget processes which can be categorized as follow:

INTERNAL STAKEHOLDERS	
STAKEHOLDERS	ROLES & RESPONSIBILITIES
Council	<ul style="list-style-type: none"> • Approves and adopt the IDP process plan and budget timetable • Approves the IDP and MTREF • Monitors the implementation of the IDP and budget and consider any amendments of the plan when necessary • Allocation and alignment of human resources (organizational structure) and financial (budget resources for the implementation of IDP).
Executive Mayor & Mayoral Committee	<ul style="list-style-type: none"> • Consider the IDP Process Plan & Budget timetable and submit it to Council for approval • Overall management co-ordination and monitoring of the IDP & budget process • Assign and delegate responsibilities to the Municipal Manager, CFO and other relevant Senior Managers for the implementation • Submit the draft and final IDP & budget to Council for approval • Provide political guidance in respect of the IDP and budget process
Speaker	<ul style="list-style-type: none"> • Overall monitoring of the public participation process • Establishment and oversight of the ward committee system
Ward Councillors	<ul style="list-style-type: none"> • Liaison between the public and the municipality • Assist to facilitate meaningful participation by the public and relevant stakeholders in the IDP and budget process • Oversee the public meetings and other engagements in their respective wards • Monitor the implementation of the programmes/projects culminating from the IDP and budget in the respective wards
Municipal Manager	<ul style="list-style-type: none"> • Fulfil the duties & responsibilities of the Accounting Officer as per the MFMA • Managing and coordinating the entire IDP & budget process as assigned by the Executive Mayor • Chairperson of the IDP & Budget Steering Committee • Establish task teams for the alignment and implementation of programmes/projects identified in IDP
Chief Financial Officer	<ul style="list-style-type: none"> • The CFO performs all the budgeting duties as delegated by the Accounting Officer in terms of Section 81 of the MFMA • Managing and co-ordinates the entire budgeting process • Ensures proper alignment between the IDP and budget processes
IDP Manager	<ul style="list-style-type: none"> • Prepare the IDP process plan and co-ordinate the implementation thereof

	<ul style="list-style-type: none"> • Manage and co-ordinate the day to day activities of the entire IDP process • Facilitate effective engagements for public and stakeholder participation in all wards • Represent the municipality at inter-governmental engagements with other spheres of government • Drafting of all IDP documentation • Submit the draft IDP to the MEC for comment • Publish the draft IDP for comment to the public • Incorporate all comments on the draft IDP for submission to the Municipal Manager • Facilitate alignment between the IDP and budget • Ensure alignment of the municipal IDP with the IDP Framework of the District Municipality;
Senior Managers	<ul style="list-style-type: none"> • Provide technical and financial information in respect of analysing the priority issues of communities • Provide technical and budgetary input in respect of the development and operational strategies of the municipality • Preparation of project proposals and business plans for priority projects • Ensure integration all projects & programmes culminating from the IDP process • Submit project proposals and business plans to the relevant authorities for funding and or technical support • Facilitate the incorporation and updating of all relevant sector plans into the IDP and the Budget
Budget & IDP Steering Committee	<ul style="list-style-type: none"> • Quality control oversight over the IDP and budget to ensure proper legislative compliance • Ensure that the IDP maintains its strategic focus but at the same time be implementation orientated • Ensure the active and timeous involvement of all internal stakeholders in the IDP and budget process • Provide technical advice and support to the Executive Mayor to perform her duties in terms of Section 53 of the MFMA

EXTERNAL STAKEHOLDERS	
STAKEHOLDERS	ROLES & RESPONSIBILITIES
National Government	<ul style="list-style-type: none"> • National Treasury issues guidelines on the manner in which municipal councils should prepare and process their annual budgets • Assist with funding and technical support in respect of projects & programmes emanating from the IDP process

Provincial Government	<ul style="list-style-type: none"> • Ensure alignment of the municipal IDP with all the relevant provincial sector departments • Facilitate structured inter-governmental engagements between the municipality and provincial government • Participate in the IDP processes through local offices • Assessment and commenting on draft IDP's to strengthen the credibility thereof <p>Assessment of the MTREF to improve the responsiveness of the budget to the priority needs of communities</p> <ul style="list-style-type: none"> • Provincial Treasury provide guidelines for the preparation and processing of the municipal budget • Assist with funding and technical support in respect of projects & programmes emanating from the IDP process
Frances Baard District Municipality	<ul style="list-style-type: none"> • Ensure alignment of the municipal IDP with the district as well as neighbouring municipalities • Facilitate district wide IDP engagements to foster cross-border planning between municipalities in the Eden District • Facilitate joint planning initiatives between municipalities in the district with national and provincial spheres of government
Ward Committees	<ul style="list-style-type: none"> • Serve as an advisory body to the ward Councillor in respect of the IDP & budget • Encourage active participation from all stakeholders in their respective wards • Identify the critical development needs of the community and prioritize such needs in their respective wards • Provide input in the draft IDP & budget • Monitor the implementation of the programmes/projects culminating from the IDP and budget in the respective wards
IDP Representative Forum	<ul style="list-style-type: none"> • Encourage active participation from all stakeholders in their respective wards • Serve as an advisory body to the IDP & Budget Steering Committee • Facilitate participation of sector representatives and specialists in the IDP process • Prioritization municipal-wide community needs and developmental challenges
General public	<ul style="list-style-type: none"> • Participate meaningfully in the IDP and budget processes of the municipality

3. CONTEXT OF PUBLIC PARTICIPATION

Sol Plaatje Local Municipality has always regarded Integrated Development Planning as a people-driven process and will again place a high premium on inclusivity and active participation of all relevant stakeholders in the processing of its IDP and Budget Processes. The public participation process will be structured in such a way that facilitates community-based planning in order to achieve the following objectives:

- 1.1.1 Identification of the real needs of all communities
- 1.1.2 Prioritization of such needs and development challenges
- 1.1.3 Collective development of appropriate solutions to address such needs
- 1.1.4 Empowerment of the local communities to the ownership for their own development

3.1 MECHANISMS FOR PARTICIPATION

3.1.1 MEDIA

A vigorous communication and coordination of information sharing or dissemination campaign aimed at reaching out to all the communities will be undertaken in terms of the annual IDP and Budget process.

The following means of communication will be utilized:

- Municipal Website and intranet;
- Notices at all Municipal offices,
- Municipal newsletters and nts;
- Loud hailing prior to the public meetings
- Adverts in local newspapers
- Radio announcements
- E-mails and bulk SMS's to all on consolidated municipal database
- Social media platforms (Facebook, Twitter, etc.)

3.1.2 PUBLIC ENGAGEMENTS

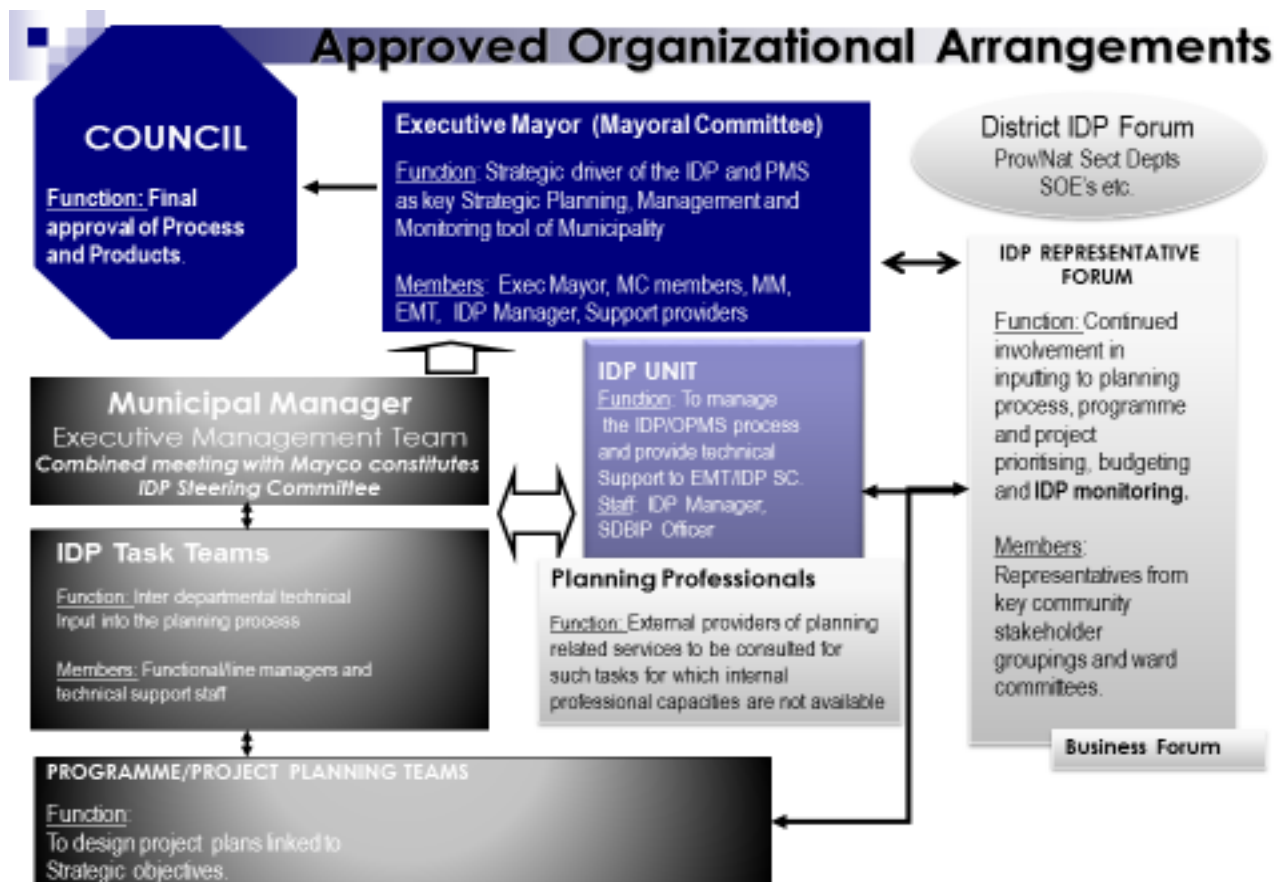
All venues for public meetings will be selected in a manner that enables easy access for all community members to attend. The meetings will be ward based but in instances where wards comprise distinctly geographical and socio-economic different communities, more than one meeting will be held in such wards in order to maximize participation. Time chosen for the meetings will also ensure maximum attendance of all the citizens and the meetings will be conducted in the preferable language in a specific area with interpretation services available. Details of the meetings will be communicated to stakeholders timeously in order to maximize participation at meetings. It is the responsibility of stakeholders to notify the relevant officials at the municipality of any changes in their contact details or who will represent them at meetings.

3.1.3 MAYORAL IMBIZO'S

The Executive Mayor will from time to time interact with all communities in the different wards in order to keep track of the issues they face as well as give feedback regarding various municipal matters.

4. PHASES OF THE IDP & BUDGET PROCESS

The phases in the IDP & Budget process have been indicated in the diagram below. The process speaks to Planning, Preparation, Implementation and Monitoring of the IDP, Budget, and PMS.



The table below summarizes the important activities and deliverables to be considered during the different phases of the IDP process:

PHASE	ACTIVITIES	DIRECTORATE/STRUCTURE
Preparation	<ul style="list-style-type: none"> Approval of IDP process plan 	<ul style="list-style-type: none"> Council
	<ul style="list-style-type: none"> Establishment of Ward Committees 	<ul style="list-style-type: none"> Office of the Speaker
Analysis	<ul style="list-style-type: none"> Conduct a community needs analysis through a comprehensive process of public participation. 	<ul style="list-style-type: none"> Executive Mayor Mayoral Committee IDP Manager
	<ul style="list-style-type: none"> Conduct a socio-economic analysis 	All Directorates
	<ul style="list-style-type: none"> Develop ward-based development plans 	<ul style="list-style-type: none"> IDP Unit
	<ul style="list-style-type: none"> Conduct an organizational SWOT analysis 	<ul style="list-style-type: none"> Municipal Manager
Strategy	<ul style="list-style-type: none"> Develop strategic objectives through a strategic planning session of Council 	<ul style="list-style-type: none"> Council
	<ul style="list-style-type: none"> Set specific service delivery and development targets 	<ul style="list-style-type: none"> Council
	<ul style="list-style-type: none"> Review all sector plans 	<ul style="list-style-type: none"> All Directorates
Projects	<ul style="list-style-type: none"> Develop business plans to effect to the strategic objectives of Council 	<ul style="list-style-type: none"> All Directorates
Integration	<ul style="list-style-type: none"> Horizontal & vertical alignment of Council strategic objectives with other spheres of government 	<ul style="list-style-type: none"> Municipal Manager
	<ul style="list-style-type: none"> Actively participate in relevant inter-governmental engagements 	<ul style="list-style-type: none"> Council All Directorates
Approval	<ul style="list-style-type: none"> Apply all legislative requirements to ensure the credibility of the IDP process 	<ul style="list-style-type: none"> Executive Mayor Council

ANNEXURE A

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF					
NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
JULY 2020					
1	Briefing sessions with EMT to initiate the Annual Report and Annual Audit processes	MM/CFO	Process Plan to complete the Annual Report and Annual Audit (Audit File process)	Internal process	21 July 2020
2	Constituting the IDP/Budget Steering Committee	MM/CFO	Legally constituted IDP/Budget Steering Committee	MFMA s53(1)	23 July 2020
3	Consideration of the IDP and Budget Process Plan 2021/22 MTREF	MM/CFO/EMT	Process Plan for the 2020/21 IDP Review and Budget for 2021/22 MTREF	MSA 32 of 2000 & MFMA No. 56 of 2003	28 July 2020
4	Approval of the IDP and Budget Process Plan	Executive Mayor	Approval of the IDP and Budget Process Plan for 2021/22 MTREF	MSA 32 of 2000 & MFMA No. 56 of 2003	31 July 2020
5	Conclude MM and s57 Managers Performance Agreements and Plans	MM/Mayco/Corporate Services ED	Signed Performance Agreements and Plans for MM and s 57 Managers	MSA and Reg 805	28 July 2020
6	Submit 4 th Quarter to: 1. EMT 2. NT/PT 3. EM/IDP Budget Com 4. Submission of Section 52 (d) Report to Council	All	4 th Quarter Report 2019/20	MFMA S52(d)	31 July 2020
AUGUST 2020					
7	Tabling of the approved (by the Budget Steering Committee) IDP and Budget Process Plan	IDP, Budget and PM Committee (Sec 80 Committee)	Recommend the approval of the IDP and Budget Process Plan to Council	Terms of Reference of the Committee (Oversight Committee on IDP, Budget and Performance Management and	7 Aug 2020

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
				Reporting)	
8	Publish MM and 57 Managers Performance Agreements and Plans on Web and submit to CoGHSTA, NT and PT	Corporate Services	Published and submitted performance agreements and plans	MSA and Reg 805	7 August 2020
9	Presentation of Final draft AFS EMT Audit Committee AGSA	MM/CFO	Submission of annual financial statements as per section 126(1) of the MFMA. Draft Annual Performance Report 2019/20 as per section 46 of the MSA.	s126(1) of the MFMA s46 of the MSA.	21 Aug 2020 31 Aug 2020 31 Aug 2020
10	Submit Annual Report including Annual Financial Statements and Annual Performance Report to the Audit Committee	MM/CFO	Submission of annual financial statements as per section 126(1) of the MFMA. Draft Annual Performance Report 2019/20 as per section 46 of the MSA.	MFMA Circular 63, Sep 12	31 Aug 2020
11	Approval of the IDP and Budget Process Plan	Executive Mayor	Council approves the IDP and Budget Process Plan 2021/22 MTREF	MSA 32 of 2000 & MFMA No. 56 of 2003	31 Aug 2020
12	Submission of the Financial Statements, Annual Report and Annual Performance Report to the AGSA	MM/CFO	Submission of signed AFS, Draft Annual Report and Final Annual Performance Report to AGSA		31 Aug 2020
13	Advertisement of time-schedule on website, local newspapers and notice boards	IDP/BTO	Notification to public on how and when the IDP and Budget preparation process 2021/22 will happen	MSA and MFMA	31 Aug 2020
SEPTEMBER 2020					
14	Issue of Budget guidelines (operational budget)	CFO	Issue Circular on operational budget guidelines:	Budget Policy	18 Sept 2020

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
			<ul style="list-style-type: none"> - Confirm approved organogram - Vacant and funded positions - Maintenance Plans - Review of Long Term Borrowing Contracts and commitments of the next MTREF - Demand for services analysis - Review of Electricity Tariff Structure 		
15	Commencement of IDP analysis of institutional, services and infrastructure provision, backlogs and priorities.	IDP/BTO	<p>Assessment Report: An assessment of existing Priority Issues, present Gaps in the IDP as well as issues identified in various government policy documents, engagements with political structures, provincial CoGHSTA, NT and other stakeholders.</p> <p>Unaudited Annual Report 2019/20 as submitted to Auditor-General to be used as input into the IDP strategic phase process and community verification & input by MPAC on reported performance.</p>	<p>MSA Circular 63, Sep 2012</p> <p>MSA Ch5 s 26 and IDP Guides</p>	18 Sept 2020
16	Finalise Assessment Report	IDP/BTO	Discuss and agree on Assessment Report to inform planning and budget for the 2021/22 MTREF.	MFMA/Budget Regulations and Internal process	21 Sep 2020 28 Sep 2020

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
			1. EMT / Manco		
17	Councillor Induction: IDP Review Process	MM/Executive Mayor	Review terms of reference of IDP Rep Forum Understanding the development agenda of the municipality Presentation of the status quo report 2020-2021 Performance Analysis and future projections	MSA and MFMA	28 Sept 2020
OCTOBER 2020					
18	Finalise Annual Report	EMT	The Annual Report submitted complies with the requirements of Section 121(3) (a-k). Information on pre-determined objectives to be included	MSA Circular 63, Sep 2012	19 Oct 2020
19	Municipality submits Annual Report including final annual financial statements and annual performance report to Auditor-General for auditing councils'	CFO/IDP	Note: that it is unaudited and will not include any of the Auditor-General's reports as the auditing thereof will still be in progress		30 Oct 2020
20	Liaise with National and Provincial Sector Departments re alignment of Strategic Priorities and Budgets	IDP Task Teams	Liaise with sector departments to ensure that SPM priorities form part of their strategic plans and budgets	MSA	Oct 2020 – Dec 2020
21	Prepare and submit 1st Quarter SDBIP Report to EMT, IA, PAC, Executive Mayor (Mayco) and Council	IDP/BTO	1st Quarter Report 2020/21 submitted	MFMA and MFMA Cir 15	1. 19 Oct 2020 (EMT) 2. 23 Oct 2020 (IA&PAC) 3. 26 Oct 2020 (EM) 4. 6 Nov 2020 (SCM)
22	1st Strategic Planning sessions	EMT/Manco/IDP	Finalising Key Priority Issues	Internal Process	

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
	with: 1. EMT, Manco Extended IDP/Budget/PMS Committee Informal Council meeting	Com/Council	related to Assessment Report. Review Strategic Objectives for service delivery and development including backlogs aligned to district, provincial and national strategic plans and policies. Review financial and non-financial performance, analyse gaps between planned and actual performance. Determine financial position and assess financial/human resource capacity against possible future strategies.		1. 22 Oct 2020 2. 23 Oct 2020
NOVEMBER 2020					
	2. Extended IDP/Budget/PMS Committee Informal Council meeting				06 Nov 2020
23	Detail Budget discussions/motivation with individual Directorates	EMT/Manco	In line with the IDP Key priority issues Directorates need to motivate their different Budgets for the 2020/21 MTREF Draft Budget completed	Internal process	Week of 04, 11 and 18 Nov 2020 (CFO and BTO done; Operational, Revenue and partly Capital)
24	Auditor-General audits the unaudited Annual Report and submit an audit report to the accounting officer for the municipality.	EMT/BTO /Directorates	Draft AR 2019/20 and Management Report Final AR and Management Report	MFMA	13 Nov 2020 27 Nov 2020

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
25	Annual Report and oversight report process for adoption to be used as input into public participating meetings for the IDP review process.	AC/MPAC/Council		MFMA Section 127, 128, 129 and 159	Nov 2020 to Jan 2021
JANUARY 2021					
26	Mayor tables audited Annual Report and financial statements to Council Audited Annual Report is made public, e.g. posted on municipality's website.	EM Web Master		Section 129, 150 and 151. Tabling the audited Annual Report within 5 or 6 months after the end of the financial year. Section 75 for publication on website.	22 Jan 2021
27	Finalise Mid-year Budget and Performance Assessment Report 2020/21 and submit to: 1. EMT 2. BSC 3. Mayor 4. NT and PT 5. Council	IDP/BTO	Mid-year Report with recommendations informing Adj Budget/SDBIP Targets	MFMA s72	29 Jan 2021 1. 15 Jan 2021 2. 22 Jan 2021 3. 22 Jan 2021 4. 29 Jan 2021 5. 29 Jan 2021
FEBRUARY 2021					

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
28	MPAC finalises assessment on Annual Report.	MPAC	This must be concluded within 7 days of receipt of AGs report. Council is expected to conclude on this matter before going on recess in December.	MSA Circular 63, Sep 2012	Feb to Mar 2021 (Oversight)
29	Planning sessions with: 1. Extended IDP/Budget/PMS Committee 2. Informal Council meeting	Mayco Councillors EMT Manco	Present first draft IDP 2021/22 priorities linked to Budget allocations	Internal process	1. 03 Feb 2021 2. 05 Feb 2021
30	NT Mid-term visit	EMT	Sec 71 and 72 Reports Qtr 2 Performance Report 2020/21 Audited AFS 2019/20 Audit Report MFMA Sec 32 Report Risk Management Issues	NT Prescribed	Between 11-19 Feb 2021
31	Adjustment Budget 1. EMT 2. BSC 3. Council	MM/CFO	Tabling of Adjustment Budget 2020/21 MTREF	MFMA Sec 28	1. 17 Feb 2021 2. 24 Feb 2021 3. 26 Feb 2021
32	Conduct 2019/20 annual performance assessments for MM and Managers reporting directly to MM as well as lower level managers up to job level 6	EM/MM/IDP/Human Resources	Performance Assessment Reports for MM, senior and other managers	MSA and Regulations	Feb 2021
33	Note National/Provincial Government Budget for incorporation	IDP/BTO	Ensure what is contained in National and provincial Budgets for incorporation in local budget	MFMA	25 Feb – 18 Mar 2021

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
34	Draft reviewed 5-year Capital Project Schedule aligned with IDP Strategic Objectives and KPA's for prioritisation purposes – including Ward allocations submitted to EMT	IDP/Budget Office	Draft 5-year Capital Programme 2021/22 aligned to IDP Key Priority Issues including Ward priorities	Internal Process	Jan 11 – 12 Mar 2021
MARCH 2021					
35	Draft Operating Budget submitted to EMT	Directorates/BTO/ IDP	Draft 3-year Operational Budget aligned to IDP Key Priority Issues	Internal Process	04 Mar 2021
36	Conduct Mid-year 2020/21 performance assessments for MM and Managers reporting directly to MM as well as lower level managers up to job level 6	EM/MM/IDP/Human Resources	Performance Assessment Reports for MM, senior and other managers	MSA and Reg 805	Mar 2021
37	<ol style="list-style-type: none"> Council adopts Oversight report. Oversight report is made public. Oversight report is submitted to Legislators, Treasuries and CoGHSTA 	Council CFO	The entire process, including oversight reporting and submission to provincial legislators is completed in December and not in March the following year.	MSA Circular 63, Sep 2012	25 Mar 2021 (SCM)
38	<p>Present and discuss draft IDP and Budget with:</p> <ol style="list-style-type: none"> Mayco/relevant committees BSC 	EMT/Mayco/Budget Steering Committee	Present, discuss and receive input from the different structures	Internal process	<ol style="list-style-type: none"> 08 – 12 Mar 2021 MAYCO 18 Mar 2021 Informal Council 24 Mar 2021

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
	3. Informal Council Meeting 4. Special Council Meeting				4. SCM 25 Mar 2021
39	Table draft IDP and Budget 2021/22 to Council for public consultation	IDP/BTO/Council	Council to approve IDP and Budget for public consultation purposes	MSA and MFMA	31 Mar 2021 (Tabling)
40	Make public the draft IDP and Budget and submit (including draft SDBIP) to NT, PT and NC CoGHSTA	IDP/BTO/Council	IDP and Budget made public and submitted to relevant stakeholders for consultation purposes	MFMA	31 Mar 2021
APRIL 2021					
41	Conduct public hearings on draft IDP, Budget and Top Layer SDBIP with constituted public participation structures	IDP/BTO/Speaker's Office/Service Providers	Consult and receive input from community and stakeholder groupings with regard to draft IDP/Budget and SDBIP (Top Layer)	MSA and MFMA	April 2021 (Public Participation)
42	Confirm National and Provincial DoRA allocations and adjust draft budget	BTO	Ensure that DoRA allocations are included in the Budget	MFMA/DoRA	April 2021
43	Submit 3 rd Quarter SDBIP 2020/21 Performance Report to Mayco/Council	IDP/BTO/Mayco/Council	3 rd Quarter report submitted		April 2021
44	Conclude public hearings and adjust IDP, Budget and SDBIP taking cognisance of input received	IDP/BTO	Include input received from public consultation in IDP/Budget/SDBIP 2021/22	MSA and MFMA	April 2021
45	Discuss adjusted IDP, Budget and SDBIP with Mayco	IDP/BTO	Inform Mayco of input received from public consultation in IDP/Budget/SDBIP	Internal process	28 April 2021
46	National Treasury	EMT/NT	NT's analysis of SPLM's IDP and	MFMA	April 2021

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
	Benchmarking Exercise		Budget 2021/22 benchmarked against 21 secondary cities to improve IDP and Budget processes and products		
MAY 2021					
47	Finalise IDP/Budget and SDBIP documentation for final submission to Council	EMT	Finalise IDP, Budget and SDBIP 2021/22 documentation for final submission to Council	MSA and MFMA	05 May 2021
48	Present final IDP and Budget to BSC, Mayco and Council	EM/MM/CFO	Present final IDP/Budget/SDBIP 2021/22 to Mayco and informal Council before submission to Council for adoption	Internal process	BSC 12 May 2021 MAYCO 19 May 2021 Informal Council Meeting 25 May 2021 SCM 26 May 2021
49	Council adopt IDP, Budget and “Top Layer” SDBIP by resolution, setting taxes and tariffs, approving changes to the IDP and budget related policies, approve measurable performance objectives for revenue by source and expenditure by vote before the start of the financial year	EM/MM/CFO	Council adopted IDP/Budget and SDBIP 2021/22	MFMA	26 May 2021
JUNE 2021					
50	Notification of approved 2020/21 IDP review and Budget 2021/22 MTREF to public	BTO/IDP	Notify public of adopted budget	MFMA	June 2021
51	Submit final 2021/22 SDBIP to Executive Mayor for approval,	IDP	Executive Mayor approved SDBIP and published SDBIP	MFMA	15 June 2021

IDP AND BUDGET TIME-SCHEDULE FOR PREPARING THE IDP REVIEW 2020/21 AND BUDGET FOR 2021/22 MTREF

NO	ACTIVITY DESCRIPTION	ORGANISATIONAL RESPONSIBILITY	OUTPUT	LEGISLATIVE REQUIREMENT AND INFORMATION	TIME FRAME
	submit to Council for Notification and Make public				
52	Final Preparations for the implementation of mSCOA Version 6.5 (locked NT version)	BTO	mSCOA compliance	mSCOA Regulations	25 June 2021

S P MABILO
EXECUTIVE MAYOR

DATE