

# MONTHLY BUDGET STATEMENT: S71 MONTHLY REPORT: AUGUST 2023

To comply with section 71 of the MFMA and the requirements as promulgated in the MBRR Government Gazette No 32141 of 17 April 2009 by submitting the Monthly Budget Statement to the Executive Mayor, National and Provincial Treasury within 10 working days after the end of each month, containing prescribed financial performance particulars for that reporting month and for the financial year up to the end of that month.

# SOL PLAATJE LOCAL MUNICIPALITY

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Due date: 14 September 2023

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#### List of Abbeviations and Acronyms used in the Monthly Budget Statement

AFS - Annual Financial Statements

AGSA - Auditor-General of South Africa

BTO - Budget and Treasury Office

CAPEX - Capital Expenditure

CFO - Chief Financial Officer

COGHSTA - Department of Co-operative Governance, Human Settlement and Traditional Affairs

DBSA - Development Bank of South Africa

DoRA - Division of Revenue Act

DPW - Department of Public Works

DSAC - Department of Sports, Arts and Culture

**DWS - Department of Water and Sanitation** 

**ED - Executive Director** 

EEDG - Energy Efficiency and Demand Side Management Grant

EPWP - Expanded Public Works Programme

FMG - Financial Management Grant

FY - Financial Year

GG - Government Gazette

**GRAP - Generally Recognised Accounting Practices** 

GURP - Galeshewe Urban Renewal Programme

IDP - Integrated Development Plan

INEP - Integrated National Electrification Programme

ISDG - Infrastructure Skills Development Grant

IT - Information Technology

IUDG -Integrated Urban Development Grant

IYM - In-year Monitoring

KPA or KPI - Key Performance Area or Indicator

MBRR - Municipal Budget and Reporting Regulations (GG 32141 of 17 April 2009)

MBS - Monthly Budget Statement

MFMA - Municipal Finance Management Act (Act 56 of 2003)

MIG - Municipal Infrastructure Grant

MM - Municipal Manager

MSA - Municipal Systems Act

MSIG - Municipal Systems Improvement Grant

MTREF - Medium Term Revenue and Expenditure Framework

NDPG - Neighbourhood Development Partnership Grant

NERSA - National Energy Regulator of South Africa ("the Regulator")

NT - National Treasury

**OPEX – Operational Expenditure** 

O/S - Outstanding

PPE - Property, Plant and Equipment

R&M - Repairs and Maintenance

SALGA - South African Local Government Association

SCM - Supply Chain Management

SCOA - Standard Chart of Accounts

SDBIP - Service Delivery and Budget Implementation Plan

SEDP - Strategic Economic Development and Planning

SLA - Service Level Agreement

SMME - Small, Medium and Micro Enterprises

SPCA - Society For The Prevention Of Cruelty To Animals

SPLM - Sol Plaatje Local Municipality

VAT – Value Added Tax

YTD - Year to date

WRM - Water Resource Management

WRL - Water Research Levy

WSIG - Water Services Infrastructure Grant

#### **PART 1: IN-YEAR REPORT**

#### TO: THE EXECUTIVE MAYOR

DIRECTORATE: FINANCIAL SERVICES: BUDGET & TREASURY OFFICE: MUNICIPAL FINANCE MANAGEMENT ACT (MFMA): SECTION 71: IN-YEAR MONTHLY BUDGET STATEMENT: S71 MONTHLY REPORT FOR THE PERIOD ENDING 31 AUGUST 2023

#### 1. Purpose

The purpose of this report is to comply with section 71 of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009 by the submission of a monthly budget statement to the Executive Mayor, National and Provincial Treasury containing prescribed financial performance particulars for that reporting month and for the financial year up to the end of that month, as legislated.

The municipality realises, the critical importance of having a minimum 3 month's cash coverage which is a sound directive and required norm from National Treasury. This has been the focus of the municipality for the past few months to ensure that Sol Plaatje Municipality recovers fully to ensure its sustainability and financial viability. Serious actions will have to be taken to realise this target and Council's buy-in be secured, to the turn the municipality around is critically important.

The municipality's main goal is to remain positive and committed in stabilising the municipality, improving its cash position and improving on quality service being rendered. The municipality is facing serious challenges pertaining to the debt owed to Eskom and the Department of Water and Sanitation. And as a show of good faith, the municipality has been paying what it can afford in terms of available cash, however both commitments are one of our top priorities. The municipality's main objective is to keep communication open and maintain an amicable working relationship with both institutions, as formal disputes and litigation can have serious repercussions for the municipality and the community at large. The escalation in debt owed to ESKOM and DWS is a major concern. The three high months billed for electricity is detrimental to the cash flow of the municipality and a mammoth task to settle in full, based on our current collection trend. However, due to the debt agreement with DWS and the Incentive scheme initiated by the Department, the municipality has made significant strides in reducing the arrear debt owed to the Department and settled all invoices raised for the 2022/23 financial year in full.

The municipality submitted the Municipal Debt Relief application to National Treasury for consideration. It is imperative that the municipality abides with the conditions as non-compliance may have serious repercussions for the municipality and its electricity business. As per MFMA Circular 124, Section 5, articulated below are the consequence for failure to comply with the conditions of the Municipal Debt Relief and related initiatives:

"Municipalities are urged to maintain their behavioral change post the support. If a municipality fails to perform during the duration of the Municipal Debt Relief:

- a. The benefits of the Relief to that municipality will immediately cease;
- b. This means that Eskom will be obliged to implement its credit control and debt management policy on the defaulting municipality and the municipality must immediately start repaying its Eskom arrears, interest and penalties:
- c. Eskom may resume any legal proceedings (relating to the municipality's arrear debt, interest and penalties as of 31 March 2023), including attaching the municipal bank account; and
- d. The normal penalties applicable to the wider local government will also apply.

It is important to note that the work to resolve non-payment by municipalities is progressive and that the National Treasury intends to enforce the existing penalties available in the legislative framework and add additional penalties, including exploring but not limited to –

- A take-over of a defaulting municipality's electricity business;
- NERSA strengthening of license conditions;
- A National Treasury dispute resolution process;
- Strengthening and adding consequences and related consequence management processes as part of the ongoing review of the MFMA, including to facilitate the upfront resolve of budget issues and to instil a payment culture; and
- A wider special mechanism/ ombud system to facilitate organs of state payment and related disputes, including instituting consequences for organs of state failure to pay; etc.

In terms of the National Treasury's local government revenue improvement programme, all municipalities that benefit from the Municipal Debt Relief will continue to receive support towards strengthening their revenue value chains.

Municipalities are cautioned that the National Treasury considers the conditions set out in paragraph 6.1 to 6.14 as critical financial management minimum best practice and confirms that if a municipality fails to meet any and/ or a combination of the conditions set out in this Municipal Debt Relief framework, it could (over-and-above the consequences set out in 5.1 above) constitute a serious breach of its financial management fiduciary responsibilities and may also constitute financial misconduct as envisaged in the MFMA and Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014. The National Treasury reserves the right to immediately invoke section 216 of the Constitution and/ or any other remedies available to government in terms of the prevailing legislative framework in such a situation (including instituting individual financial misconduct and/ or criminal proceedings).

Municipalities are reminded of MFMA s.173 to the effect that the accounting officer of a municipality is guilty of an offence if that accounting officer, deliberately or in a gross negligent way contravenes or fails to comply with MFMA s. 65(2)(f). Moreover, MFMA s.174 provides for penalties, to the extent where a person is liable on conviction of an offence in terms of section 173 to imprisonment for a period not exceeding five years or to an appropriate fine determined in terms of applicable legislation."

Currently, the total debtor's book is standing at R3,559,727 billion, of which 86% of the debt is owed in excess of 90 days. The municipality is urging government, businesses and households to meet their obligation to the municipality or make payment arrangements with the municipality. The cash collection is not at desired level and this does not bode well for the municipality's financial position. There needs to a major paradigm shift in the payment culture across all debtor groups. This can only be achieved when the Credit Control and Debt Collection Policy is strictly, consistently and fairly applied to all customer groups. Consumers that are not paying for services, must remember that no municipality will remain sustainable and functional if it expected to provide "services for free". And in the same breath, the municipality must employ all measures to ensure that customers receive quality and reliable services. The value of providing these services, should never be underestimated by the municipality as there a direct correlation between providing quality services and consumers' willingness to pay.

Tough decisions have to be taken to have a meaningful impact and produce positive results. This action is long overdue, especially in light of the municipality's financial crisis and major threat to its financial viability and sustainability. The municipality also envisage to implement our Revenue Collection Action Plan ("RCA Plan"), prioritizing the collection of overdue Municipal debt from all our Customer Groups that are in arrears and are able to pay their accounts, but are unwilling to make payment or make a payment arrangement. The Plan further provides for a Credit Control, Indigent Assistance Awareness and Account Payment Campaign. We believe that this campaign will be

informative and create an awareness to customers as to the assistance provided by the Municipality in relation to the payment of accounts and the social package offered to indigents (including child headed households). The Municipality will offer its customers payment discounts for accounts settled before the due date and discount incentives to all customers that settle their outstanding accounts in full. The campaign will also educate consumers on the importance of the payment of accounts and the detrimental effect non-payment has on service delivery.

In order for the municipality to thrive, overall performance must improve, the quality of services rendered must improve, accountability must be enforced which must be complimented by strict consequence management. Serious consideration should be given to the service delivery and financial implications of all decisions taken. Ensure that acts, regulations and policies are adhered to diligently, consistently and fairly.

Enhance revenue collection and ensure that operational and capital funds are spent effectively with good value for money. Improving on preventative maintenance and spending funds cost-effectively and efficiently to address service delivery challenges can no longer be delayed, we have noted an increase in emergency maintenance which seems excessive as no competitive bidding is taking as a result of the impact of asset failure on service delivery. We are striving to ensure assets are maintained at desired levels and are being utilised optimally. The spending of funds will have to be prioritised, wastage be curbed, and overall personnel performance and productivity be monitored and improved. Municipal officials should also take all reasonable steps to prevent unauthorised, irregular and fruitless and wasteful expenditure. Refrain from committing acts of financial misconduct and/or criminal offences as per Chapter 15 of the MFMA.

It is imperative that all municipal officials must have the inherent desire to do their job to the best of their ability, take pride and ownership in their work, take accountability for their job functions, doing the right thing consistently and work as a collective, cohesive team to achieve the municipality's strategic objectives. Foremost to all of these, have the community's best interest at heart.

#### 2. Background

Section 71 of the MFMA and in terms of Government Notice 32141 dated 17 April 2009, regarding the "Local Government: Municipal Finance Management Act 2003 and the Municipal Budget and Reporting Regulations" necessitates those specific financial particulars be reported on and in the format prescribed, hence this report to meet legislative compliance. "The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required Tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act."

Further, Section 71 of the MFMA requires that, "the accounting officer of a municipality must by no later than **10 working days** after the end of each month submit to the Mayor of the municipality, and the relevant national and provincial treasury, a statement in the prescribed format on the state of the municipality's budget reflecting certain particulars for that month and for the financial year up to the end of that month." For the reporting period ending **31 August 2023**, the ten working day reporting limit expires on **14 September 2023**. The National Treasury will use only the *m*SCOA data strings required for submission as prescribed and all publications will use the data collected from the *m*SCOA data strings" which must be submitted before or on **14 September 2023**, (ten working day limit).

#### 3. Executive summary

The Statement of Financial Performance shown in Annexure A, Table C4, is prepared on the prescribed monthly C-schedules, detailing Revenue by source and Expenditure by type. The consolidated summary of the financial performance is indicated in Table 1 and Table 2 below:

Summary Statement of Financial Performance: YTD Budget									
Description R thousand	YTD Budget August 2023	YTD Actual August 2023	Variance Favourable (Unfavourable)	% YTD Actual vs YTD Budget	% Variance Favourable (Unfavourable)				
Total Revenue (excluding capital transfers and contributions)	453,267	639,117	185,850	141.0%	41.0%				
Total Revenue (including capital transfers and contributions)	453,267	642,961	189,694	141.9%	41.9%				
Total Operational Expenditure	448,544	401,953	(46,591)	89.6%	-10.4%				

Table 1: Consolidated summary: Statement of Financial Performance: YTD Budget

As indicated in Table 1 above, as at 31 August 2023, the billed revenue excluding capital grants amounted to R639,117 million which resulted in a satisfactory variance of 41.0% when compared to the YTD Budget of R453,267 million. Reasons for the variances are articulated in Section 4.1 below. The billed revenue including capital grants amounted to R642,961 million, resulting in a satisfactory variance of 41.9% when compared to the YTD budget of R453,267 million. Capital grants are recognised in the Statement of Financial Performance, on a monthly basis as soon as the conditions of the grant have been met. There is an error with the YTD budget of capital grants. This was taken up with our service provider. The Total Operational Expenditure resulted in an unsatisfactory variance of minus 10.4%. Reasons for the variance are articulated in Section 4.2 below.

Summary Statement of Financial Performance: Original Budget										
Description R thousand	Original Budget	YTD Actual August 2023	Variance Favourable (Unfavourable)	%YTD Actual vs Original Budget	% Variance Favourable (Unfavourable) Ideal IYM % - 16.67%					
Total Revenue (excluding capital transfers and contributions)	2,719,604	639,117	412,484	23.5%	6.8%					
Total Revenue (including capital transfers and contributions)	2,933,837	642,961	398,475	21.9%	5.2%					
Total Operational Expenditure	2,691,252	401,953	177,682	14.9%	-1.7%					

Table 2: Consolidated summary: Statement of Financial Performance: Original Budget

Indicated in Table 2 above is the YTD actual compared to the Original Budget. When calculating the ideal In-Year-Monitoring percentage of 16.67% [calculated as follow: (100/12 months x 2 months of the year)] as at the end of August 2023, the Total operational revenue excluding capital grants versus the Original Budget resulted in a satisfactory variance of 6.8%. The Total operational revenue including capital grants versus the Original Budget resulted in a satisfactory variance of 5.2%. The Total Operational Expenditure resulted in an satisfactory variance of minus 1.7%.

Please note that certain Revenue by source and Expenditure by type categories are showing excessive negative and/or positive variances. This is due to fact that the YTD budgets were all systematically determined on a straight-line basis by dividing the total budget per category per line item by 12. The capital projections were also done in the same fashion. Please note that variances within a 5 to 10 percent range, as prescribed by National Treasury are acceptable and need not necessarily be explained.

#### 4.1 Operating Revenue by Source

Table C4 Monthly Budget Stateme	nt - Financial Pe	rformance (F	Revenue) - A	ugust 2023						0
Description	Original Budget	Monthly actual	YearTD actual	YearTD budget	Achieved YTD Budget		YTD variance	Achieved Original Budget	Original Budget Variance	Original Variance IYM % - 16.67%
	R'000	R'000	R'000	R'000	%	R'000	%	%	R'000	%
Revenue										
Exchange Revenue		,								
Service charges - Electricity	1,034,872	83,089	162,161	172,479	94.0%	(10,318)	-6.0%	15.7%	(10,318)	-1.0%
Service charges - Water	327,114	20,124	49,282	54,519	90.4%	(5,237)	-9.6%	15.1%	(5,237)	-1.6%
Service charges - Waste Water Managem	89,858	7,913	15,918	14,976	106.3%	942	6.3%	17.7%	942	1.0%
Service charges - Waste management	65,412	5,776	12,275	10,902	112.6%	1,373	12.6%	18.8%	1,373	2.1%
Sale of Goods and Rendering of Services	15,579	932	4,620	2,597	177.9%	2,023	77.9%	29.7%	2,023	13.0%
Agency services	-	_				-				
Interest	- 1		-	-		_			-	
Interest earned from Receivables	168,880	19,682	39,069	28,147	138.8%	10,922	38.8%	23.1%	10,922	6.5%
Interest from Current and Non Current Ass	7,000	1,053	(190)	1,167	-16.3%	(1,357)	-116.3%	-2.7%	(1,357)	-19.4%
Div idends	- 1	-	_	-		_			-	
Rent on Land	-	-	_	-		_			-	
Rental from Fixed Assets	26,930	2,543	5,196	4,488	115.8%	708	15.8%	19.3%	708	2.6%
Licence and permits	1,200	53	118	200	58.8%	(82)	-41.2%	9.8%	(82)	-6.9%
Operational Revenue	3,134	349	568	522	108.8%	46	8.8%	18.1%	46	1.5%
Non-Exchange Revenue										
Property rates	660,893	45,122	231,337	110,149	210.0%	121,189	110.0%	35.0%	121,189	18.3%
Surcharges and Taxes	- 1	_	-	_		_			-	
Fines, penalties and forfeits	30,660	990	1,813	5,110	35.5%	(3,297)	-64.5%	5.9%	(3,297)	-10.8%
Licence and permits	6,150	617	1,632	1,025	159.2%	607	59.2%	26.5%	607	9.9%
Transfers and subsidies - Operational	281,921	-	109,640	46,987	233.3%	62,653	133.3%	38.9%	62,653	22.2%
Interest	- 1	-	-	_						
Fuel Levy	- 1	-	-	_						
Operational Revenue	- 1	4,411	4,981	_		4,981			4,981	
Gains on disposal of Assets	- 1	697	697	_						
Other Gains	-	-	-	_						
Discontinued Operations	-	_	_	_						
Total Revenue (excluding capital										
transfers and contributions)	2,719,604	193,350	639,117	453,267	141.0%	185,153	40.8%	23.5%	185,850	6.8%
Transfers and subsidies - capital	214,233	3,844	3,844		#DIV/0!	-		1.8%	(31,862)	-14.9%
Total Revenue (including capital	[	·		,						
transfers and contributions)	2,933,837	197,194	642,961	453,267	141.9%	189,694	41.9%	21.9%	153,988	5.2%

Table 3: Table C4 Financial Performance (Revenue)

#### Comparison against the YTD Budget

#### **Exchange Revenue**

- Service charges Electricity and Service charges Water is showing an under-recovery of minus 6.0% and minus 9.6%, respectively. It is imperative that the Billing section does a proper investigation to ensure that all properties have functional meters installed and are billed accurately. The same applies to all Service charges., Sanitation and Refuse are all showing an over-recovery when compared to the YTD budget.
- ❖ Sale of Goods and Rendering of Services is overstated by 77.9%, as a result of advance receipts on the approval of buildings plan to the tune of R2,833 million.
- ❖ Interest earned from Receivables is showing a positive variance of 38.8% due to the increase in specifically debt over 90 days and the recent consecutive interest rate hikes.
- ❖ Interest from Current and Non-current Assets shows a negative variance of minus 116.3%, as a result of accrued interest revenue that was recognised for the 2022/23 financial year. It should be noted that investments have been declining year-on-year but have remained relatively constant for the previous financial year. This however, also served as a major impediment that is preventing the municipality from actually earning more interest. Due to financial constraints the municipality could not significantly increase its investments which largely contributes to the lower interest earned. For

- the month of July 2023, the municipality managed to invest an additional R50,000 million. The bulk of the interest earned will be recognised as part of the year-end procedures.
- ❖ Rental of facilities and equipment is showing a positive variance of 15.8%, as the YTD actual is slightly higher than anticipated.
- Licences and permits is showing a negative variance of 41.2%, as a result of the receipts on Road & Trsp: Operator & Pub Driv Permits being lower than anticipated.
- ❖ Operational Revenue is showing a positive variance of 8.8%, as a result of an over-recovery on Incidental Cash Surpluses.

#### Non-Exchange Revenue

- Property Rates is showing a positive YTD variance of 110%, due to the annual billing on Property rates.
- ❖ Fines, penalties and forfeits is showing a negative variance of minus 64.5% as a result of an underrecovery on Penalties: Disconnection fees resulting from an actual of 5.81% against an Original target of R20,000 million. This must be directed to our Credit Control Office for remedial action to be taken with support from Council and Management. Fines: Law Enforcement is also showing an actual achieved of 5.24% against a target of R10,500 million.
- Licences and permits is showing a positive variance of 59.2%. There are possible outstanding payments due to the Department of Transport, Safety and Liaison. Road & Trsp: Motor Vehicle Licenses is showing an actual achieved of 31.41% against an annual target of R3,950 million.
- ❖ Transfers and subsidies Operational is showing a positive variance of 133.3%, due to the receipt of the first tranche of the Equitable Share.
- Operational Revenue is showing movement of R4,981 million against a zero budget. This income pertains to availability charges for all services. The budget will be corrected during the Adjustment budget for the year under review.
- Gains on disposal of assets, pertains to the sale of land.
- ❖ Transfers and subsidies Capital is showing an error, as no YTD budget is populated. This was taken up with our service provider. Capital grants remains lower than anticipated due to poor capital grant expenditure. Serious intervention will have to be taken by Management to improve on monthly capital grant expenditure and capital expenditure overall. Capital grants are recognised in the Statement of Financial Performance, on a monthly basis as soon as the conditions of the grant have been met.

#### Comparison against Original Budget

Based on the IYM percentage of 16.67%, the majority of revenue sources are performing satisfactorily.

#### **Exchange Revenue**

- Service charges against the Original budget is performing satisfactorily.
- Sale of Goods and Rendering of Services is showing a positive variance of 13%. Same factors are applicable as described in the paragraph above.
- ❖ Interest earned from Receivables is showing a positive variance of 6.5%. Same factors are applicable as described in the paragraph above.
- ❖ Interest from Current and Non-current Assets shows a negative variance of minus 19.4%. Same factors are applicable as described in the paragraph above.
- \* Rental of facilities and equipment is showing a positive variance of 2.6%.
- ❖ Licences and permits is showing a satisfactory variance of minus 6.9%. Same factors are applicable as described in the paragraph above.
- Operational Revenue is showing a satisfactory variance of minus 1.5%.

#### Non-Exchange Revenue

- Property Rates is showing a positive variance of 18.3%, due to the annual billing on Property rates.
- ❖ Fines, penalties and forfeits is showing a satisfactory variance of minus 10.8% Same factors are applicable as described in the paragraph above.
- ❖ Licences and permits is showing a positive variance of 9.9%. Same factors are applicable as described in the paragraph above.
- ❖ Transfers and subsidies Operational is showing a positive variance of 22.2%, due to the receipt of the first tranche of the Equitable Share.
- Operational Revenue is showing movement of R4,981 million against a zero budget. This income pertains to availability charges for all services. The budget will be corrected during the Adjustment budget for the year under review.
- Gains on disposal of assets, pertains to the sale of land.
- ❖ Transfers and subsidies Capital is showing an error, as no YTD budget is populated. This was taken up with our service provider. Capital grants remains lower than anticipated due to poor capital grant expenditure. Serious intervention will have to be taken by Management to improve on monthly capital grant expenditure and capital expenditure overall. Capital grants are recognised in the Statement of Financial Performance, on a monthly basis as soon as the conditions of the grant have been met.

Indicated in Chart 1 below is the weighting of the YTD Actual on billed Revenue per Source as a percentage of total operational revenue as at 31 August 2023. The main contributors of the municipality's revenue are Service Charges (37.5%), Property Rates (36.2%) and Transfers and subsidies (17.1%). The contribution per Revenue source is distorted, as a result of the annual billing of Property rates and the first tranche of the Equitable share received.

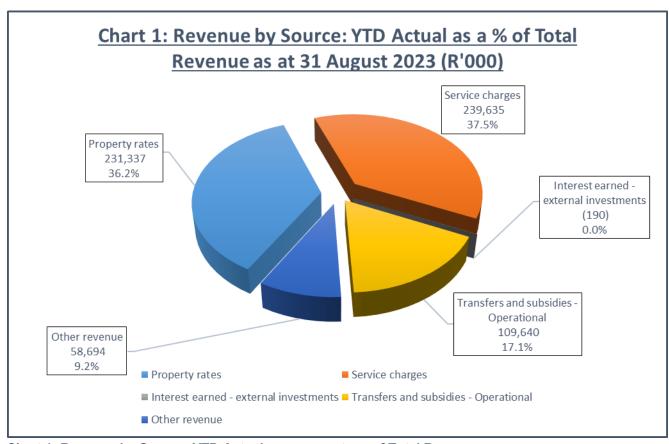


Chart 1: Revenue by Source: YTD Actual as a percentage of Total Revenue

#### 4.2 Operating Expenditure by Type

Table C4 Monthly Budget Sta	tement - Fina	ncial Perform	ance (Expen	diture) - Aug	gust 2023					
Description	Original Budget	Monthly actual	YearTD actual	YearTD budget	% Achieved YTD Budget	YTD variance	YTD variance	Achieved Original Budget	Original Budget Variance	Original Variance IYM % - 16.67%
	R'000	R'000	R'000	R'000	%	R'000	%	%	R'000	%
Ex penditure By Ty pe										
Employ ee related costs	881,637	140,275	141,536	146,940	96.3%	(5,404)	-3.7%	16.1%	(5,403)	-0.6%
Remuneration of councillors	35,559	5,390	5,390	5,927	91.0%	(536)	-9.0%	15.2%	(536)	-1.5%
Bulk purchases - electricity	785,000	115,408	115,408	130,833	88.2%	(15,425)	-11.8%	14.7%	(15,425)	-2.0%
Inventory consumed	305,900	16,378	21,559	50,984	42.3%	(29,424)	-57.7%	7.0%	(29,424)	-9.6%
Debt impairment	317,500	79,375	79,375	52,917	150.0%	26,458	50.0%	25.0%	26,458	8.3%
Depreciation and amortisation	86,650		_	14,442	0.0%	(14,442)	-100.0%	0.0%	(14,442)	-16.7%
Interest	19,495	4	4	3,249	0.1%	(3,245)	-99.9%	0.0%	(3,245)	-16.6%
Contracted services	48,113	7,143	7,327	8,019	91.4%	(691)	-8.6%	15.2%	(691)	-1.4%
Transfers and subsidies	4,560	-	-	760	0.0%	(760)	-100.0%	0.0%	(760)	-16.7%
Irrecoverable debts written off	-	0	1	-		1			1	
Operational costs	145,639	14,522	31,352	24,274	129.2%	7,078	29.2%	21.5%	7,079	4.9%
Losses on Disposal of Assets	-	-	-	-		_			-	
Other Losses	61,200	-	-	10,200	0.0%	(10,200)	-100.0%	0.0%	(10,200)	-16.7%
Total Expenditure	2,691,252	378,495	401,953	448,544	89.6%	(46,591)	-10.4%	14.9%	(46,589)	-1.7%

Table 4: Table C4 Financial Performance (Expenditure)

#### **Comparison against YTD Budget**

As indicated in the Table 4 above, as at 31 August 2023 current YTD expenditure shows an unsatisfactory variance of minus 10.4%. The YTD actual amounted to R401,953 million against the YTD Budget of R448,544 million.

- ❖ Employee related costs shows a satisfactory variance of minus 3.7%. Post-retirement benefit obligations are not factored in and will only be finalised as part of year-end procedures.
- Remuneration of councillors is showing a satisfactory variance of minus 9%. The gazette on the Determination of Upper limits of salaries, allowances and benefits of different members of municipal councils must still be issued for the current financial year.
- ❖ Bulk purchases Electricity is showing an unsatisfactory variance of minus 11.8%, due to the actuals being lower than YTD budget. The invoice for August 2023 will be captured on the system during September 2023.
- ❖ The expenditure on Inventory consumed is showing an unsatisfactory variance of minus 57.7%. Expenditure for the first month of the year is normally low, due later re-opening of the financial year after year-end closure. Various commitments are raised on the system, awaiting delivery of goods and services. It has been reiterated monthly that expenditure on Inventory consumed needs to be monitored closely and remedial action be taken to ensure that funds are spent effectively with good value for money and that funds will be fully spent at year-end. The major backlog and deterioration of infrastructure and high-level of crisis management is negatively influencing this expenditure line items and sound financial management of budgets is not adequately exercised. Deviations and redirecting of funds to manage crisises is severely and rapidly depleting the R&M budget. Lack of maintenance plans and planned maintenance is impeding on the municipality's ability to maintain assets optimally. There are limited resources available with severe budgetary constraints with the current cash flow position putting major strain on the municipality's finances to actually address service delivery challenges. The municipality is obligated to ensure that tariffs are cost-reflective whilst ensuring that tariff increases are inflationary related as prescribed by NT's annual MFMA Budget circulars. This is a major impediment for the municipality to increase the R&M to a desired level to actually address backlogs, whilst employee costs, provision for bad debts and other expenditure is putting further strain on the budgets each year.

R&M Expenditure per Directorate per Inventory type as at	Original	Budget including	Curr Mth Exp	YTD Movement	% Spent Original	C
31 Aug 2023 (Amounts in Rand)	Budget	virements				Comment
■ VOTE 1 - COUNCILLORS AND ADMIN	286,000	286,000	44,384	56,282		SATISFACTORY
2320601 (INV-CONSUMABLE-SR/STATIONERY)	118,000	124,000	-	11,898		UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	2,000	2,000	44 304	-		UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	166,000	160,000	44,384	44,384		OVERSPENT
■ VOTE 2 - MUNICIPAL AND GENERAL	30,576,000	30,576,000	3,672,899	3,782,135		SATISFACTORY
2320601 (INV-CONSUMABLE-SR/STATIONERY)	670,000	670,000	44,023	74,668	11%	UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	-	-	-	-		UNDERSPENT
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	250,000	245,000	16,984	34,550	14%	SATISFACTORY
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)		5,000	2,940	2,940		UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	29,656,000	29,656,000	3,608,952	3,669,977		SATISFACTORY
■ VOTE 3 - MUNICIPAL MANAGER	138,000	138,000	11,744	29,970		OVERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	120,000	122,000	9,869	28,096	23%	
2323600 (INVENTORY - MATERIALS & SUPPLIES)	18,000	16,000	1,875	1,875		UNDERSPENT
■ VOTE 4 - CORPORATE SERVICES	10,645,730	10,645,730	188,508	292,115		UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	867,000	877,000	56,672	72,856		UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	260,000	260,000	21,219	39,007		SATISFACTORY
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	340,730	340,730	60,050	116,201	34%	OVERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	9,178,000	9,168,000	50,568	64,052		UNDERSPENT
■ VOTE 5 - COMMUNITY SERVICES	34,528,500	34,528,500	2,436,608	3,340,470		UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	1,008,500	1,008,500	43,356	65,628		UNDERSPENT
2320602 (INV-CONSUMABLE-SR/FIRST AID)	58,000	58,000	-	-		UNDERSPENT
2320603 (INV-CONSUMABLE-SR/PUR CHEMICALS)	195,000	195,000	101	101		UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	965,000	965,000	118,479	144,445	15%	SATISFACTORY
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	7,457,000	7,457,000	642,914	1,268,734	17%	SATISFACTORY
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)	953,000	953,000	21,196	26,911	3%	UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	23,892,000	23,892,000	1,610,562	1,834,651		UNDERSPENT
■ VOTE 6 - FINANCIAL SERVICES	2,399,000	2,399,000	228,799	378,325	16%	SATISFACTORY
2320601 (INV-CONSUMABLE-SR/STATIONERY)	1,270,000	1,270,000	139,989	257,052	20%	OVERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	159,000	159,000	18,391	35,872	23%	OVERSPENT
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	172,000	172,000	13, <b>7</b> 57	26,087	15%	SATISFACTORY
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)	-	-	-	-		UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	798,000	798,000	56,661	59,313	7%	UNDERSPENT
■ VOTE 7 - STRATEGY & ECONOMIC DEVELOPMENT	6,430,000	6,430,000	504,686	626,473	10%	UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	464,000	464,000	11,484	11,601	3%	UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	61,000	61,000	13,704	21,964	36%	OVERSPENT
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	362,000	362,000	28,623	62 <b>,7</b> 52	17%	SATISFACTORY
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)	6,000	6,000	440	879	15%	SATISFACTORY
2323600 (INVENTORY - MATERIALS & SUPPLIES)	5,537,000	5,537,000	450,436	529,277	10%	UNDERSPENT
■ VOTE 8 - INFRASTRUCTURE SERVICES	220,896,654	220,896,654	9,290,464	13,053,68 <del>9</del>	6%	UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	677,000	677,000	66,096	73,118	11%	UNDERSPENT
2320602 (INV-CONSUMABLE-SR/FIRST AID)	2,000	2,000	-	-	0%	UNDERSPENT
2320603 (INV-CONSUMABLE-SR/PUR CHEMICALS)	13,660,000	13,660,000	820,369	2,031,526	15%	SATISFACTORY
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	721,000	721,000	74,868	161,171	22%	OVERSPENT
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	6,650,000	6,650,000	<b>747,78</b> 2	1,436,937	22%	OVERSPENT
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)	360,000	360,000	42,289	81,825	23%	OVERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	137,626,654	137,626,654	7,342,261	9,072,311	7%	UNDERSPENT
2326600 (INVENTORY - WATER)	61,200,000	61,200,000	196,800	196,800	0%	UNDERSPENT
Grand Total	305,899,884	305,899,884	16,378,092	21,559,460	7%	UNDERSPENT

Table 4.1 R&M Expenditure per Directorate per inventory type

		Budget		YTD	% Spent	
R&M Expenditure per Service per Inventory Type as at 31 Aug 2023	Original	including	Curr Mth Exp	Movement	Original	
(Amounts in Rand)	Budget	virements		Wovement	Budget	Comment
■ 2480 - REFUSE	20,731,000	20,731,000	1,408,039	2,012,610	10%	UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	71,000	71,000	2,078	2,078	3%	UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	210,000	210,000	13,640	13,640	6%	UNDERSPENT
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	5,000,000	5,000,000	473,880	923,816	18%	SATISFACTORY
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)	750,000	750,000	-	_	0%	UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	14,700,000	14,700,000	918,442	1,073,077	7%	UNDERSPENT
■ 2830 - ROADS	46,038,000	46,038,000	2,146,442	2,408,927	5%	UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	50,000	50,000	5,790	11,310	23%	OVERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	54,000	54,000	-	-	0%	UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	45,934,000	45,934,000	2,140,652	2,397,617	5%	UNDERSPENT
■ 2840 - HOUSING	3,497,000	3,497,000	122,035	169,582	5%	UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	98,000	98,000	7,100	7,100	7%	UNDERSPENT
2320602 (INV-CONSUMABLE-SR/FIRST AID)	1,000	1,000	-	-	0%	UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	125,000	125,000	40,709	68,231	55%	OVERSPENT
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	150,000	150,000	<b>7,93</b> 5	19,657	13%	SATISFACTORY
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)	-	-	_	_	1	UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	3,123,000	3,123,000	66,291	74,594	2%	UNDERSPENT
■ 2850 - SEWERAGE	20,739,000	20,739,000	1,653,281	2,244,310	11%	UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	45,000	45,000	5,220	5,220	12%	UNDERSPENT
2320603 (INV-CONSUMABLE-SR/PUR CHEMICALS)	150,000	150,000	-	-	0%	UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	239,000	239,000	11,061	40,916	17%	SATISFACTORY
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	1,700,000	1,700,000	221,616	<b>441,2</b> 53	26%	OVERSPENT
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)	100,000	100,000	2,271	2,271	2%	UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	18,505,000	18,505,000	1,413,113	1,754,649	9%	UNDERSPENT
■ 2860 - WATER	105,314,000	105,314,000	2,445,293	4,441,689	4%	UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	95,000	95,000	24,524	24,524	26%	OVERSPENT
2320603 (INV-CONSUMABLE-SR/PUR CHEMICALS)	13,510,000	13,510,000	820,369	2,031,526	15%	SATISFACTORY
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	105,000	105,000	13,263	28,498	27%	OVERSPENT
2320611 (INV-CONSUMABLE-ZR/FUEL FLEET)	1,600,000	1,600,000	191,812	369,092	23%	OVERSPENT
2320612 (INV-CONSUMABLE-ZR/FUEL NON FLEET)	260,000	260,000	40,017	79,554	31%	OVERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	28,544,000	28,544,000	1,158,508	<b>1,711,69</b> 5	6%	UNDERSPENT
2326600 (INVENTORY - WATER)	61,200,000	61,200,000	196,800	196,800	0%	UNDERSPENT
■ 2880 - ELECTRICITY	49,461,000	49,461,000	3,043,149	3,800,697	8%	UNDERSPENT
2320601 (INV-CONSUMABLE-SR/STATIONERY)	194,000	194,000	6,807	6,807	4%	UNDERSPENT
2320602 (INV-CONSUMABLE-SR/FIRST AID)	1,000	1,000	-	-	0%	UNDERSPENT
2320604 (INV-CONSUMABLE-SR/CLEAN MATERIALS)	71,000	71,000	3,073	4,872	7%	UNDERSPENT
2323600 (INVENTORY - MATERIALS & SUPPLIES)	49,195,000	49,195,000	3,033,269	3,789,018	8%	UNDERSPENT
Grand Total	245,780,000	245,780,000	10,818,240	15,077,814	6%	UNDERSPENT

Table 4.2 R&M Expenditure per Service per inventory type

- ❖ Debt impairment will be provided for on a quarterly basis and the journal for the first quarter was processed during August 2023.
- ❖ Depreciation was projected for on a straight-line basis but is only be provided for, as part of yearend procedures. The municipality is currently engaging our service provider to make use of the available Asset module on the financial system. A demonstration is being scheduled by our service provider.
- ❖ Interest is showing a negative variance of 99.9%. Interest on External borrowing is paid bi-annually and the first instalment for the current financial year is due at the end of December 2023. The interest on overdue accounts for the August 2023 ESKOM bulk account was captured on the system under Bulk purchases electricity, as there is no provision for Interest on overdue accounts. This will be addressed during the Adjustment budget and corrective journals processed. The movement of R4 thousand, pertains to minor interest charges on overdue accounts. A virement was effected on the system, until it can be corrected during the Adjustment budget. A formal communique must be distributed to warn users on the late submission of payments which is incurring unnecessary charges and which they may be held liable for in future. All Interest paid on overdue accounts must be recognized as Fruitless and Wasteful expenditure in the Annual Financial Statements.
- ❖ Expenditure on Contracted services is lower than anticipated. Prepaid Electricity Vendors is 0% spent versus an Original budget of R26,300 million. The July 2023 invoice was paid on 8 September 2023.
- Transfers and subsidies show a negative variance of minus 100%. The grant due to the SPCA must still be paid for the current year. Other grants show minimal movement due to cash flow constraints.
- The movement under Irrecoverable debts written-off must be investigated.

- Operational cost is showing an unsatisfactory variance of 29.2% as a result of the following line items under Operational Cost (OC)
  - Cost incurred of R7,079 million on OC: Cash Discount which is currently reflecting as an
    expense with a zero budget, but these costs will be transferred and debited against Revenue
    at year-end because it is considered Revenue foregone. The prorata split is done manually
    between Property rates and service charges, excluding Electricity Revenue because the
    system cannot handle the automated split per Revenue source. This will be discussed again
    with our service provider.
  - Cost incurred of R2,392 million on OC: Ext Com Serv Prov S/Ware Licences, for predominantly annual software license fees.
  - Cost incurred of R9,449 million on OC: Professional Bodies M/Ship & Subs, for predominantly annual SALGA membership fees.
- Other Losses is showing a negative variance of minus 100%. Bulk purchases Water is treated in line with GRAP 12. The invoices are captured on the balance sheet under Water: Input Vol: Bulk Purchases and then journalized to the Income Statement and is simultaneously split between Water Inventory and Water losses. The municipality was awaiting the July and August 2023 invoices from DWS. The invoices were downloaded from the DWS Portal on 8 September 2023 and must still be captured on the system. The municipality was billed on the wrong volume for July 2023, this was taken up with the Department for correction. The corrective journal to recognise Water inventory and losses portion will be processed during September 2023.

#### Operating Expenditure by Type: Comparison against Original Budget

Indicated in Table 4 above, is the YTD actual compared to the Original Budget. The ideal In-Year-Monitoring percentage as at the end of August 2023 is 16.67%. The total operational expenditure against the Original budget is 14.9% spent, resulting in a satisfactory variance of minus 1.7%.

- Employee related costs shows a satisfactory variance of minus 0.6%. Same factors are applicable as explained above.
- Remuneration of councillors is showing a satisfactory variance of minus 1.5%. Same factors are applicable as explained above.
- ❖ Bulk purchases Electricity is showing a satisfactory variance of minus 2%. Same factors are applicable as explained above.
- ❖ The expenditure on Inventory consumed is showing an unsatisfactory variance of minus 9.6%.
  Same factors are applicable as explained above.
- ❖ Debt impairment will be provided for on a quarterly basis and the journal for the first quarter was processed during August 2023.
- ❖ Depreciation was projected for on a straight-line basis but will only be provided for, as part of yearend procedures. Same factors are applicable as explained above.
- ❖ Interest is showing a negative variance of 16.6%. Same factors are applicable as explained above.
- Expenditure on Contracted services is satisfactory at minus 1.4%, when compared to the Original budget.
- ❖ Transfers and subsidies show a negative variance of minus 16.7%. Same factors are applicable as explained above.
- The movement under Irrecoverable debts written-off must be investigated.
- ❖ Operational cost is showing a satisfactory variance of 4.9%. Same factors are applicable as explained above.
- ❖ Other Losses is showing a negative variance of minus 16.7%. Same factors are applicable as explained above.

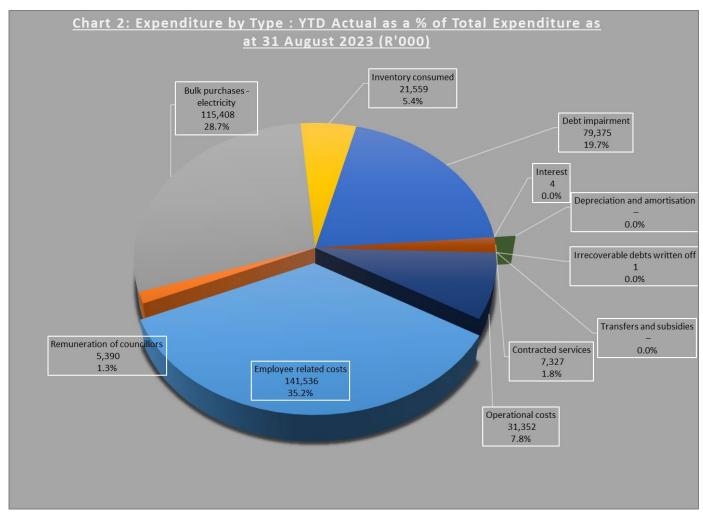


Chart 2: Expenditure by Type: YTD Actual as a percentage of Total Expenditure

Also indicated in Chart 2 above is the weighting of the YTD Actual on Expenditure by Type as a percentage of total operational expenditure as at 31 August 2023. The main cost drivers of the municipality are Employee Related Costs, Debt Impairment and Bulk Purchases – Electricity It should be noted that the weighting per Expenditure type is satisfactory, percentages are slightly distorted as a result of the following:

- Employee costs, the Post-retirement benefit obligations under Employee related costs will be finalized as part of the year-end procedures.
- Depreciation is not provided for and will only be finalized at year-end.
- Other losses must be journalised, after the invoices for July and August 2023 is captured on the system.

#### **Bulk Purchases: Electricity, Water inventory and Water losses**

Indicated in Table 5.1 below, is the YTD expenditure on Bulk Purchases: Electricity. When compared to the IYM percentage of 16.67% as at end of August 2023, Bulk Purchases Electricity is showing a satisfactory variance of minus 1.97%. The July 2023 invoice was captured on the system during August 2023.

					% Variance
					Favourable
					(Unfavourable)
				% Spent	Ideal IYM % -
Description	Original Budget	<b>Monthly Actual</b>	YTD Actual	Original Budget	16.67%
<b>BULK PURCHASES: ELECTRICITY</b>	785,000,000	115,407,986	115,407,986	14.70%	-1.97%
Total	785,000,000	115,407,986	115,407,986	14.70%	-1.97%

❖ Indicated in Table 5.2 below, is the Water inventory and Water losses which is showing an unsatisfactory variance of minus 16.5%, when compared to the ideal percentage of 16.67%. The movement of R197 thousand is an erroneous allocation, which will be corrected during September 2023. During the Adjustment budget for 2021/22 and advised by NT, Bulk purchases Water was split between Inventory Water and Water losses in the Statement of Financial Performance aligned to GRAP 12. The municipality was awaiting the invoice for July and August 2023 from DWS. The municipality managed to download the invoices from the DWS portal on 8 September 2023. There was error on the billed volume for July 2023 and this was brought under the attention of the Department for correction. A corrective journal for the actuals pertaining to Water inventory and losses will be effected on the system, once the invoices for July and August 2023, are captured on the system.

				% Spent	% Variance Favourable (Unfavourable) Ideal IYM % -
Description	Original Budget	<b>Monthly Actual</b>	YTD Actual	Original Budget	16.67%
INVENTORY - WATER	61,200,000	196,800	196,800	0.3%	-16.3%
NON-REVENUE WATER LOSSES	61,200,000	-	-	0.0%	-16.7%
Total	122,400,000	196,800	196,800	0.2%	-16.5%

Table 5.2: Summary of YTD Bulk Water expenditure

				YTD Interest
	Arrear debt of	<b>Current Account</b>	Total Outstanding	charged
Organ of state	unpaid invoices	(August 2023)	Debt	2023/24
ESKOM	880,202,798.96	123,593,555.55	1,003,796,354.51	19,519,583.65
DWS (Water boards)	95,561,856.79	28,973,886.79	124,535,743.58	-
<b>Grand Total</b>	975,764,655.75	152,567,442.34	1,128,332,098.09	19,519,583.65

	Sum of		Sum of
	Outstanding		Outstanding
Fin year	Balance	Fin year	Balance
2021/22	523,810,617.99	2021/22	95,561,856.79
2022/23	286,360,346.37	2022/23	-
2023/24	193,625,390.15	2023/24	28,973,886.79
Grand Total ESKOM	1,003,796,354.51	Grand Total DWS	124,535,743.58

Table 6.1: Summary of outstanding Bulk costs debt

Indicated in Table 6.1 above, is the total outstanding debt owed to ESKOM amounting to R1,003,796 billion. The debt for 2021/22 (R523,811m) and 2022/23 (R286.360m) has not been settled in full. The current arrangement with ESKOM is that the municipality must at least settle the current account on a monthly basis, whilst the repayment proposal by the municipality must still be approved by ESKOM. Therefore, there was no formal payment arrangement in place for 2022/23 financial year. The municipality is struggling to meet the monthly current account but pays what is available from a cash perspective. The total year to date interest charged on overdue accounts due to ESKOM amounts to R19,520 million which must be disclosed as Fruitless and Wasteful Expenditure for the year under review.

Also, indicated in Table 6.1 above, is the total outstanding debt owed to DWS which amounts to R124,536 million. There are still outstanding invoices for 2021/22 financial year (R95,563m). All the invoices for the 2022/23 financial year, has been settled in full. The total current account due is

R28,974 million which includes the July and August 2023 invoices. The July 2023 billing was only raised in August 2023. The municipality opted to partake in the Department's Debt Incentive Scheme which constitutes of the following conditions:

- Settling 10% of the arrear debt (municipality complied)
- Settling the current account each month (municipality complied since inception of Incentive scheme but have defaulted twice but have since settled all invoices for 2022/23 in full.
- Settling the monthly debt instalment (municipality complied, but defaulted for February 2023, but has since caught up again)
- Repayment of debt over 12 months (municipality requested 24-month repayment period, which was approved by the Department)

Also included in the Incentive scheme, is the writing-off of all accrued interest and suppression of interest going forward, hence no interest was charged for the prior and current financial year. The repayment proposal was approved by the Department.

			Paid to date	Outstanding		
Fin year	Month	Invoice amount	(2023/24 FY)	Balance	Arrear Debt	Current Acc
2021/22	Oct-21	51,027,860.62	-	51,027,860.62	51,027,860.62	
2021/22	Nov-21	50,812,779.51	-	50,812,779.51	50,812,779.51	
2021/22	Dec-21	51,379,198.31	-	51,379,198.31	51,379,198.31	
2021/22	Jan-22	53,401,058.31	-	53,401,058.31	53,401,058.31	
2021/22	Feb-22	51,445,498.50	-	51,445,498.50	51,445,498.50	
2021/22	Mar-22	54,651,968.15	-	54,651,968.15	54,651,968.15	
2021/22	Apr-22	51,834,528.52	-	51,834,528.52	51,834,528.52	
2021/22	May-22	57,826,269.53	-	57,826,269.53	57,826,269.53	
2021/22	Jun-22	101,431,456.54	-	101,431,456.54	101,431,456.54	
2022/23	Dec-22	48,088,331.42	-	48,088,331.42	48,088,331.42	
2022/23	Jan-23	59,491,314.63	-	59,491,314.63	59,491,314.63	
2022/23	Feb-23	56,821,014.10	-	56,821,014.10	56,821,014.10	
2022/23	Apr-23	45,105,989.70	-	45,105,989.70	45,105,989.70	
2022/23	May-23	65,831,382.23	-	65,831,382.23	65,831,382.23	
2022/23	Jun-23	114,263,826.52	103,241,512.23	11,022,314.29	11,022,314.29	
2023/24	Jul-23	131,031,834.60	61,000,000.00	70,031,834.60	70,031,834.60	
2023/24	Aug-23	123,593,555.55	-	123,593,555.55	-	123,593,555.55
Total ESKON	(Bulk electricity)	1,168,037,866.74	164,241,512.23	1,003,796,354.51	880,202,798.96	123,593,555.55

Table 6.2: Summary of outstanding ESKOM debt

Indicated in Table 6.2 above, is the detailed breakdown of outstanding balances per invoice, amounting to R1,003,796 million pertaining to the debt owed to ESKOM. The outstanding balance is then split into the arrear debt (R880,203 million) and the current account (R123,594 million).

FIN YEAR PER PERIOD	Sum of VOTE AMOUNT	FIN YEAR PER PAYMENT DATE	Sum of VOTE AMOUNT
2022/23	R 607,483,087.93	2022/23	R 607,483,087.93
202207	R 53,019,940.09	20220713	R 53,019,940.09
202208	R 79,537,674.82	20220815	R 40,000,000.00
202209	R 109,064,695.35	20220824	R 39,537,674.82
202210	R 58,357,071.08	20220919	R 109,064,695.35
202211	R 59,750,383.02	20221028	R 58,357,071.08
202212	R 20,000,000.00	20221130	R 59,750,383.02
202301	R 22,000,000.00	20221230	R 20,000,000.00
202302	R 45,000,000.00	20230131	R 22,000,000.00
202303	R 35,000,000.00	20230228	R 45,000,000.00
202304	R 47,000,000.00	20230316	R 35,000,000.00
202305	R 50,753,323.57	20230417	R 25,000,000.00
202306	R 28,000,000.00	20230428	R 22,000,000.00
2023/24	R 164,241,512.23	20230505	R 15,753,323.56
202307	R 103,241,512.23	20230530	R 35,000,000.01
202308	R 61,000,000.00	20230630	R 28,000,000.00
Grand Total	R 771,724,600.16	2023/24	R 164,241,512.23
		20230801	R 103,241,512.23
		20230830	R 61,000,000.00
		Grand Total	R 771,724,600.16

Table 6.3: Summary of ESKOM payments

Indicated in Table 6.3 above, is the total amount paid to ESKOM per financial year, per financial period and per payment date for the 2022/23 and 2023/24 financial year which amounted to R771,725 million. For the month of August 2023, the municipality settled R61,000 million on the current account of July 2023, amounting to R114,264 million.

Fin year	Month	Invoice amount	Paid to date (2022/23 FY)	Outstanding Balance	Arrear Debt	Current Acc
2021/22	INTEREST (APR-JUN 2022		-	6,191,399.16	6,191,399.16	Gairent Acc
2021/22	Aug-21	15,074,754.70	15,074,754.70	-	-	
2021/22	Sep-21	15,794,682.80	15,794,682.80	-	-	
2021/22	Oct-21	15,275,086.61	-	15,275,086.61	15,275,086.61	
2021/22	Nov-21	14,522,530.48	-	14,522,530.48	14,522,530.48	
2021/22	Dec-21	11,107,773.22	-	11,107,773.22	11,107,773.22	
2021/22	Jan-22	17,098,078.18	-	17,098,078.18	17,098,078.18	
2021/22	Feb-22	16,436,776.66	-	16,436,776.66	16,436,776.66	
2021/22	Mar-22	14,930,212.48	-	14,930,212.48	14,930,212.48	
2023/24	Jul-23	15,303,350.74	-	15,303,350.74		15,303,350.74
2023/24	Aug-23	13,588,064.81	-	13,588,064.81		13,588,064.81
2022/23	WRM LEVIES JUN 2023	82,471.24	82,471.24	-		
2023/24	WRM LEVIES JUL 2023	82,471.24	82,471.24	-		
2023/24	WRM LEVIES AUG 2023	82,471.24	-	82,471.24		82,471.24
Total DWS	(Waterboard)	155,570,123.56	31,034,379.98	124,535,743.58	95,561,856.79	28,973,886.79

Table 6.4: Summary of outstanding DWS debt

Indicated in Table 6.4 above, is the detailed breakdown of outstanding balances per invoice amounting to R124,536 million pertaining to debt owed to DWS. The outstanding balance is then split into the arrear debt (R95,562m) and the current account of (R28,974m), which includes the WRM levies. The municipality managed to download the invoice for July and August 2023. The servitude (free water) period which commences from 1 April each year was exhausted during July 2023.

FIN YEAR PER PERIOD	Sum of VOTE AMOUNT	FIN YEAR PER PAYMENT DATE	Sum of VOTE AMOUNT
2022/23	182,284,059.00	2022/23	182,284,059.00
202207	2,334,243.57	20220714	82,471.24
202208	38,036,976.25	20220728	1,388,435.69
202209	164,942.48	20220802	863,336.64
202210	33,851,895.86	20220816	38,036,976.25
202211	20,941,921.16	20220901	82,471.24
202212	7,835,604.54	20220920	82,471.24
202301	17,118,802.20	20221021	82,471.24
202302	82,471.24	20221031	33,769,424.62
202303	27,817,868.18	20221111	82,471.24
202304	15,906,705.34	20221124	20,859,449.92
202305	18,027,685.70	20221229	7,835,604.54
202306	164,942.48	20230109	82,471.24
2023/24	31,034,379.98	20230124	16,953,859.72
202307	15,877,154.04	20230126	82,471.24
202308	15,157,225.94	20230220	82,471.24
Grand Total	213,318,438.98	20230317	27,735,396.94
		20230322	82,471.24
		20230421	77,850.54
		20230502	15,828,854.80
		20230508	6,000,000.00
		20230522	4,620.70
		20230530	12,023,065.00
		20230605	82,471.24
		20230629	82,471.24
		2023/24	31,034,379.98
		20230727	82,471.24
		20230712	15,794,682.80
		20230804	15,074,754.70
		20230830	82,471.24
		Grand Total	213,318,438.98

Table 6.5: Summary of DWS payments

Indicated in Table 6.5 above, is the total amount paid to DWS per financial year, per financial period and per payment date for the 2022/23 and 2023/24 financial year amounting to R213,318 million. For the month of August 2023, the municipality settled an amount of R15,157 million on the outstanding debt, of which R15,075 million was on the arrear debt.

#### Monthly and YTD comparison of debt owed to Eskom and DWS

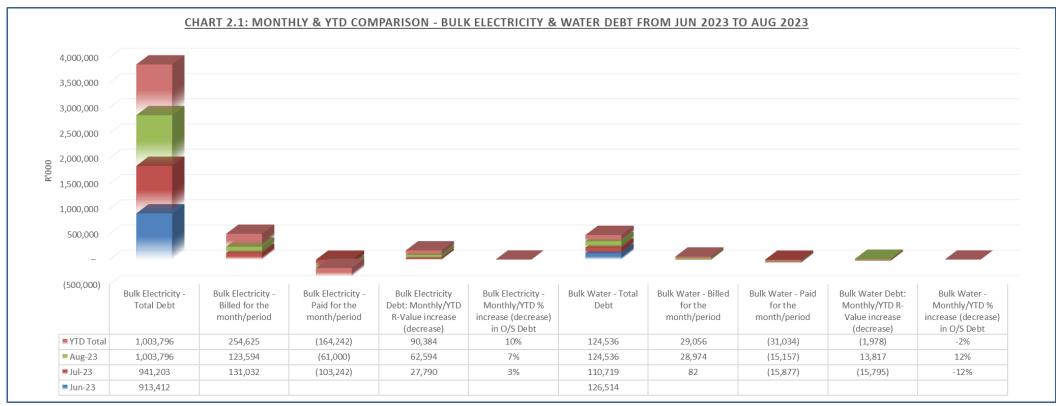


Chart 2.1: Monthly & YTD comparison - Bulk electricity & Water debt

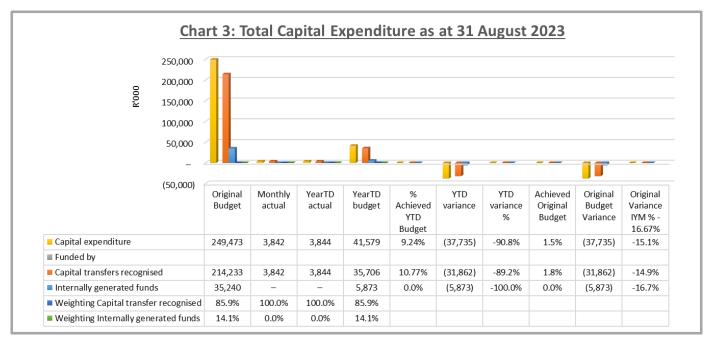
Indicated in Chart 2.1 above, is the monthly and YTD comparison of Bulk electricity and Water debt. From July 2023 to August 2023, debt owed to ESKOM increased by R62,594 million or 7%, from R941,203 million to R1,003,796 billion. When comparing the total outstanding debt to June 2022, the outstanding debt increased by R90,384 million or 10%, from R913,412 million to R1,003,796 billion. The total YTD billing as at the end of August 2023, amounted to R254,625 million, whilst the municipality settled an amount of R164,242 million for the same period.

From July 2023 to August 2023, debt owed to DWS increased by R13,817 million or 12%, from R110,719 million to R124,536 million. When comparing the total outstanding debt to June 2022, the outstanding debt decreased by R1,978 million or minus 2% from R126,514 million to R124,536 million. The total YTD billing as at the end of August 2023, amounted to R29,056 million, whilst the municipality settled an amount of R31,034 million for the same period.

#### 4.3 Capital expenditure

NC091 Sol Plaatje - Table C5 Mon	thly Budget									
Capital expenditure	Original Budget	Monthly actual	YearTD actual	YearTD budget	% Achieved YTD Budget	YTD variance	YTD variance %	Achieved Original Budget	Original Budget Variance	Original Variance IYM % - 16.67%
	R'000	R'000	R'000	R'000	%	R'000	%	%	R'000	%
Capital ex penditure	249,473	3,842	3,844	41,579	9.24%	(37,735)	-90.8%	1.5%	(37,735)	-15.1%
Funded by										
Capital transfers recognised	214,233	3,842	3,844	35,706	10.77%	(31,862)	-89.2%	1.8%	(31,862)	-14.9%
Internally generated funds	35,240	-	-	5,873	0.0%	(5,873)	-100.0%	0.0%	(5,873)	-16.7%
Weighting Capital transfer recognised	85.9%	100.0%	100.0%	85.9%						
Weighting Internally generated funds	14.1%	0.0%	0.0%	14.1%						

Table 7: High level summary: Capital Expenditure



**Chart 3: Total Capital expenditure** 

As indicated in the Table 7 and Chart 3 above, the YTD Actual on capital expenditure as at end of August 2023 amounted to R3,844 million and 9.24% spent when compared to the YTD budget of R41,579 million and 1.5% spent when compared to the Original Budget of R249,473 million. The total YTD capex is funded from Capital grants R3,844 million (100%) and Internally generated funds zero rand (0.0%). Capex is extremely low and major intervention is required for the financial year. Planning of project managers also needs to improve going forward. One of the major challenges that the municipality is experiencing is in respect of tendering processes.

The majority of capital projects are based on a functionality criteria. Bidders either do not meet the functionality criteria or submit incomplete tender documents resulting in bidders being non-responsive. And due to the non-responsiveness of bidders, these bids unfortunately have to be re-advertised. The municipality has been implementing more compulsory site meetings to sensitise service providers on the compliance issues pertaining to bid documents. Secondly, project managers need to realistically anticipate challenges and immediately address delays in order to ensure that projects are completed within the specified timeframe. Contract management also needs to be monitored more closely, placing emphasis on the performance of appointed service providers and addressing issues of non-performance immediately. The Project Management Unit (PMU) is not adequately staffed, resulting in a lack of qualified permanently appointed project managers. Lastly, it is advised that disputes, if any are addressed and resolved expeditiously. The capital expenditure is slow and overall capital expenditure remains a major concern. Remedial action will have to be taken going forward to ensure improvement on capex. It should be noted that capital expenditure excludes VAT and commitments. The capital expenditure report shown in Annexure A, Table C5 has been prepared on the prescribed monthly C-schedule, and is categorised by municipal vote and functional classification.

#### 4.4 Cash flows

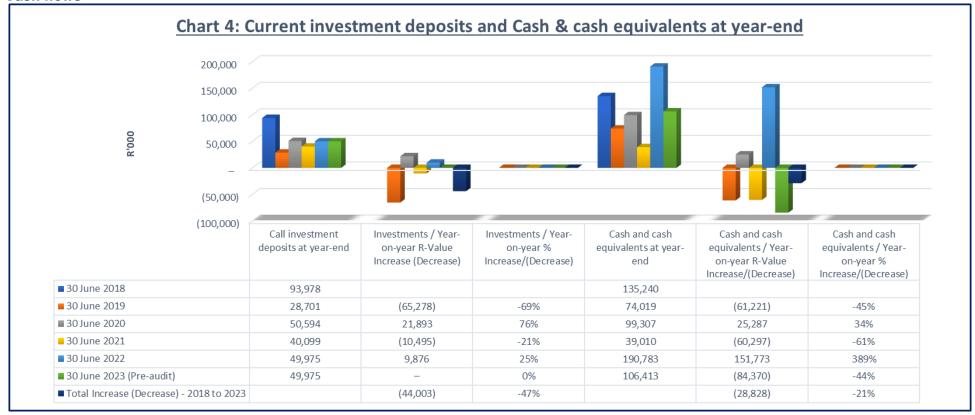


Chart 4: Call investment deposits and Cash & cash equivalents at year-end

Investments decreased by R65,278 million or 69% from 2018 to 2019. Investments increased by R21,893 million or 76% from 2019 to 2020. Investments decreased by R10,495 million or 21% from 2020 to 2021. Investments increased by R9,876 million or 25% from 2021 to 2022. The total investment remained the same from 2022 to 2023. From 2018 to 2023, the total investments decreased by R44,003 million or 47%. The same trend can be seen year-on-year, as indicated in the chart above in respect of the Cash and cash equivalents. There has been a substantial increase in the Cash and Cash equivalents for the year ended 30 June 2022, due to portion of the Equitable Share that was held as reserve, to avert a crisis situation, where the municipality cannot pay salaries. This is attributable to various factors inter alia, the lower collection rate, increased capital expenditure, especially increase on CRR funding year-on-year, the non-implementation of the basic charge for the 2018/19 financial year, increase in bulk purchases, operational expenditure, including excessive expenditure on Overtime and EPWP, variation orders on contracts, excessive water and electricity losses. And the servicing of the long-term loan. The decline in investments and Cash & cash equivalents is concerning and must be addressed by management.

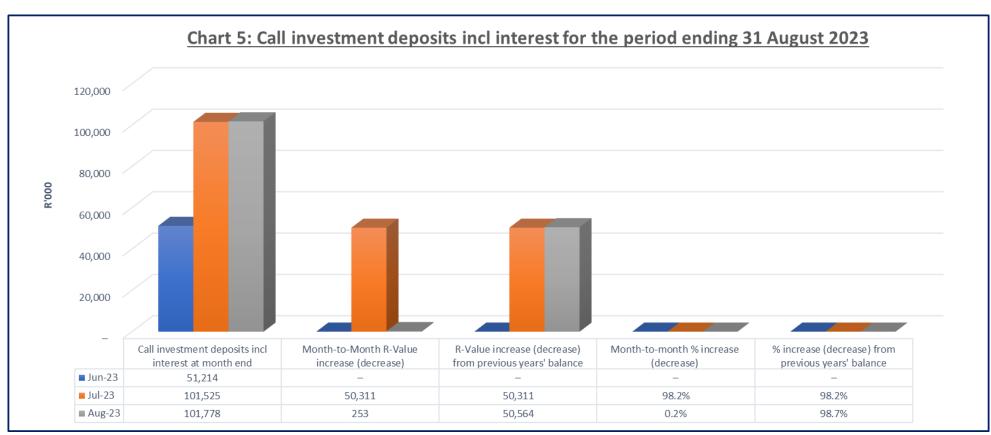


Chart 5: Call investment deposits at month-end

As indicated in the Chart 5 above from July 2023 to August 2023 investments incl interest increased by R253 thousand or 0.2%, in respect of the month-to-month comparison. Investments increased by R50,564 million or 98.7% when compared to the previous years' balance of R51,214 million. Various commitments must be met monthly including Salaries, Bulk Electricity, Bulk Water in the billing period and capital expenditure. The majority of staff receive their annual bonuses in December of each year. Bi-annual long-term loan repayments. The non-charging of the basic charge for the 2018/19 financial year for domestic consumers also had a negative impact on the income from Sale of Electricity and thus negatively affecting the municipality's cash flow. The movement on investments should be monitored going forward and a concerted effort should be done to collect current and long outstanding debt. Capital and Operational expenditure overall, also needs to be reviewed and prioritised.

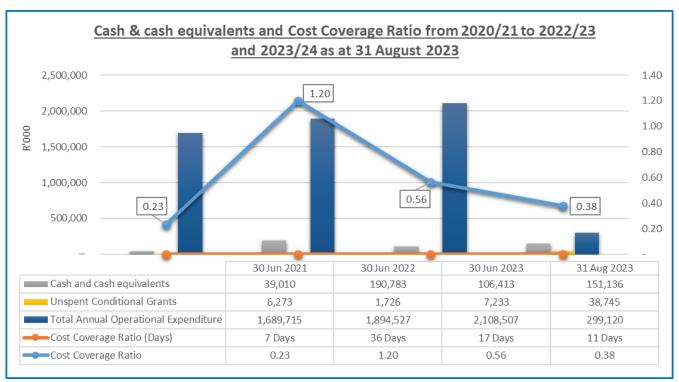


Chart 6: Cash & cash equivalents and Cost coverage ratio

Indicated in Chart 6 above, is the Cost coverage ratio, number of days coverage and the Cash and cash equivalents for the year. The required NT norm is 3 months Cost coverage. The audited outcome for the year ended 30 June 2021 is (0.23; 7 days; R39,010m). There was a marginal improvement for the year ended 30 June 2022 (1.20; 35 days; R190,783m), but this was as a result of increased Cash and cash equivalents, which was predominantly Equitable share funds that the municipality was saving to build up some kind of reserve. The pre-audited outcomes for the year ended 30 June 2023 is (0.56; 17 days; R106,413m). The Cost coverage ratio as at 31 August 2023 is calculated at (0.38; 11 days; R151,136m).

Cash at this stage is monitored on a daily basis. The Cost coverage ratio is a critical indicator that the municipality is in a severe cash flow crisis and not in the conducive position to settle short-term commitments. This is a critical threat to the municipality's ability to pay salaries, bulk accounts and day-to-day operations which can have a detrimental effect on service delivery and irrevocably damage the municipality's relationship with its service providers and further tarnishing the municipality's reputation. This is also evident by the escalation in debt owed to ESKOM and DWS. However, as a result of the debt agreement with DWS and the Incentive initiated by the Department, the municipality has made significant strides in reducing the arrear debt and settling all invoices for the 2022/23 financial year in full.

The only way to address these issues, is to work as a collective team, enforce accountability within all departments and to collect outstanding debt and improve the collection rate. Therefore, the municipality must apply the Credit Control Policy diligently, consistently and fairly to ensure the credibility of the municipality. During the 2022/23 Mid-year engagement, National Treasury recommended that the Credit Control and Debt Collection Policy must be 100% applied. Generally, the payment culture of all consumers and stakeholders must improve. The municipality also needs to spend funds effectively and efficiently with good value for money. Cost containment measures must be stringently applied.

#### 4. In-year budget statement tables

The financial results for the period under review are attached consisting of the following Tables, in Annexure A

- (a) Table C1: Summary
- (b) Table C2: Financial Performance (Functional Classification)
- (c) Table C3: Financial Performance (Revenue and Expenditure by Municipal vote)
- (d) Table C4: Financial Performance (Revenue and Expenditure)
- (e) Table C5: Capital Expenditure by vote, functional classification and funding
- (f) Table C6: Statement of Financial Position
- (g) Table C7: Cash Flow

#### PART 2: SUPPORTING DOCUMENTATION

#### 5. Debtors' Analysis

NC091 Sol Plaatje - Supporting Table SC3 Monthly Budget Statement - aged debtors - M02 August

Description							Budget	Year 2023/24					
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	27,947	21,540	16,651	15,661	15,829	16,034	84,163	529,949	727,773	661,635	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	80,258	20,718	13,806	8,591	11,564	7,392	38,809	164,538	345,677	230,895	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	37,466	149,888	13,961	13,126	12,620	13,288	66,636	600,523	907,507	706,192	-	-
Receiv ables from Exchange Transactions - Waste Water Management	1500	8,259	5,586	4,912	4,747	4,645	4,602	25,944	168,830	227,526	208,769	-	-
Receivables from Exchange Transactions - Waste Management	1600	6,956	4,470	3,780	3,611	3,518	3,470	19,358	131,297	176,459	161,254	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	1,785	1,748	1,572	1,547	1,542	1,535	8,987	50,056	68,772	63,667	-	-
Interest on Arrear Debtor Accounts	1810	19,238	18,969	18,511	17,227	17,000	16,757	86,586	616,017	810,305	753,586	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									_	-		
Other	1900	6,839	4,547	9,330	3,202	17,768	3,459	39,084	211,480	295,708	274,993	_	_
Total By Income Source	2000	188,746	227,466	82,523	67,713	84,485	66,535	369,568	2,472,691	3,559,727	3,060,991	_	_
2022/23 - totals only		#########	73958105	58838546	################	0	0	0	0	3,041,042	2,583,888	0	0
Debtors Age Analysis By Customer Group													
Organs of State	2200	32,055	142,728	13,854	8,440	8,779	8,192	45,866	578,038	837,952	649,315	-	_
Commercial	2300	80,397	26,339	15,521	14,560	19,440	12,478	64,717	376,117	609,568	487,311	-	-
Households	2400	73,696	56,887	51,669	43,399	54,697	44,611	251,888	1,463,729	2,040,576	1,858,325	-	-
Other	2500	2,598	1,513	1,479	1,314	1,569	1,255	7,097	54,807	71,631	66,041	_	_
Total By Customer Group	2600	188,746	227,466	82,523	67,713	84,485	66,535	369,568	2,472,691	3,559,727	3,060,991	_	_

Table 8: Supporting Table SC3: Aged Debtors

Indicated in Table 8 above, is the total outstanding debt by Income Source and Customer Group, with the total O/S Debt amounting to R3,559,727 billion as at the end of August 2023. The Credit control office implemented the following contingencies. In the light of current cash flow and very low cashier collection at points, disconnection and blocking of institutions, businesses and Government Departments without valid arrangements or not in discussions with the municipality, should be done with immediate effect. The municipality will be embarking on Credit Control and Indigent Assistance Awareness Campaign. Through this campaign we seek to educate Consumers on the importance of the payment of accounts and the detrimental effect non-payment has on service delivery. We aim to have our customers (from all our Customer Groups) that are in arrears and are able to pay their accounts, to make payment or make a payment arrangement on their account. The campaign will also inform and create an awareness to customers as to the assistance provided by the Municipality in relation to the payment of accounts (our social package, discounts and incentives).

Chart 7 below, depicts the month-on-month summary of Debt over 90 days as a percentage of total O/S Debt which remained constant at 86% for the month under review. Debt over 90 days increased by R33,644 million in respect of the month-to-month comparison. The month-to-month increase on Total debt amounted to R50,316 million. It is concerning that total debt over 90 days is hovering at an average of 88 percent. During the 2023/24 MTREF Budget Benchmark exercise NT also encouraged to explore all avenues to recoup long outstanding debt, to improve on financial liquidity and to improve the collection to at least 89% to be realistically funded from a cash perspective.

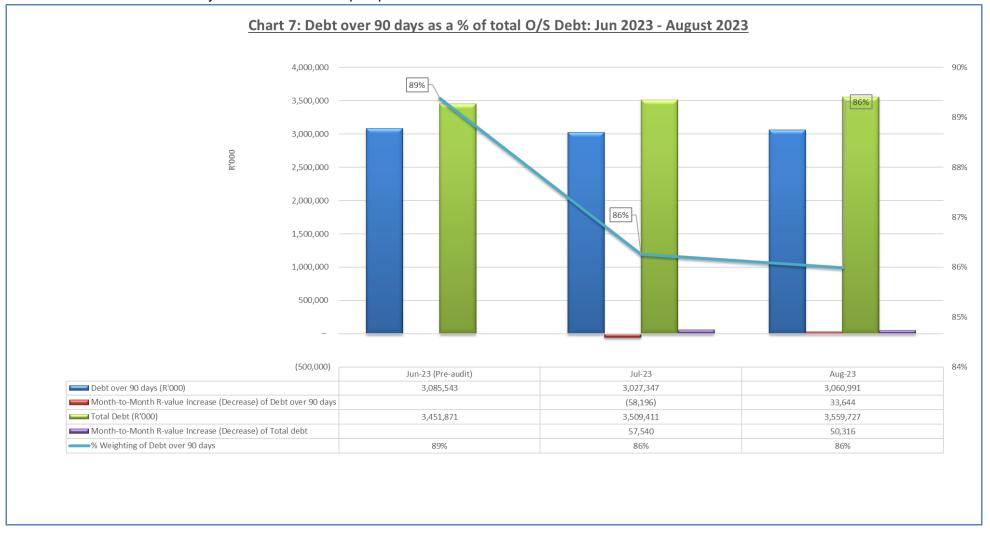
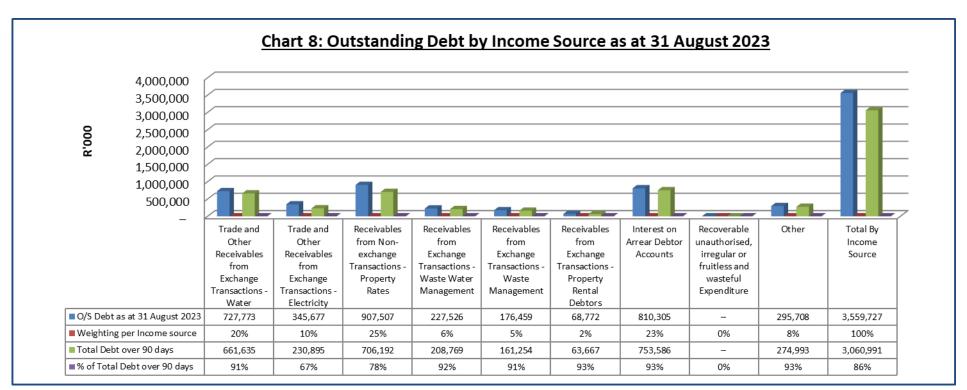


Chart 7: Debt over 90 days as a percentage of Total O/S Debt



**Chart 8: Outstanding Debt by Income Source** 

Indicated in Chart 8 above, is the total outstanding debt per Income Source, including the weighting and the percentage of Total Debt over 90 days as at the end of August 2023. The highest percentage weighting of debt owed is attributable to:

- Receivables from Non-exchange Transactions Property Rates at 25%
- Interest on Arrear Debtor Accounts 23%, and
- ❖ Trade and Other Receivables from Exchange Transactions Water at 20%

The highest percentage weighting of debt owed in excess of 90 days is attributable to:

- Interest on Arrear Debtor Accounts at 93%;
- Receivables from Exchange Transactions Property Rental Debtors and Other at 93%
- \* Receivables from Exchange Transactions Water, Waste Water Management and Waste Management at 91%, 92% and 91%, respectively.

Debtors Age Analysis	O/S Debt as at 31 July 2023	O/S Debt as at 31 August 2023	Percentage month-on- month Increase/ (Decrease) in Debtors	Increase / (Decrease)	Weighting of Debt per Category as a % of Total O/S
Debtors Age Analysis By Income Source	R'000	R'000	%	R'000	%
Trade and Other Receivables from Exchange Transactions - Water	720,537	727,773	1.0%	7,236	20.4%
Trade and Other Receivables from Exchange Transactions - Electricity	329,376	345,677	4.7%	16,301	9.7%
Receivables from Non-exchange Transactions - Property Rates	907,673	907,507	0.0%	(166)	25.5%
Receivables from Exchange Transactions - Waste Water Management	224,378	227,526	1.4%	3,148	6.4%
Receivables from Exchange Transactions - Waste Management	173,681	176,459	1.6%	2,778	5.0%
Receivables from Exchange Transactions - Property Rental Debtors	67,698	68,772	1.6%	1,074	1.9%
Interest on Arrear Debtor Accounts	793,399	810,305	2.1%	16,906	22.8%
Recoverable unauthorised, irregular or fruitless and wasteful Expenditure	_				
Other	292,670	295,708	1.0%	3,038	8.3%
Total By Income Source	3,509,411	3,559,727	1.4%	50,316	100.0%
Debtors Age Analysis By Customer Group					
Organs of State	830,023	837,952	0.9%	7,929	23.5%
Commercial	596,245	609,568	2.2%	13,323	17.1%
Households	2,012,644	2,040,576	1.4%	27,932	57.3%
Other	70,500	71,631	1.6%	1,132	2.0%
Total By Customer Group	3,509,411	3,559,727	1.4%	50,316	100.0%

Table 9: Month-on-month growth in outstanding debtors

Indicated in Table 9 above is the month-on-month growth in outstanding debt, per Income Source and per Customer Group, from July 2023 to August 2023, the municipality's total O/S debt increased by 1.4% or R50,316 million.

#### O/S debt per Income Source

- ❖ Trade and Other Receivables from Exchange Transactions Water increased by 1.0%.
- ❖ Trade and Other Receivables from Exchange Transactions Electricity increased by 4.7%.
- Receivables from Non-exchange Transactions Property Rates close to 0%,
- ❖ Receivables from Exchange Transactions Waste Water Management increased by 1.4%.
- Receivables from Exchange Transactions Waste Management increased by 1.6%.
- \* Receivables from Exchange Transactions Property Rental Debtors increased by 1.6%.
- Interest on Arrear Debtor Accounts decreased by 2.1%.
- Other increased by 1.0%.

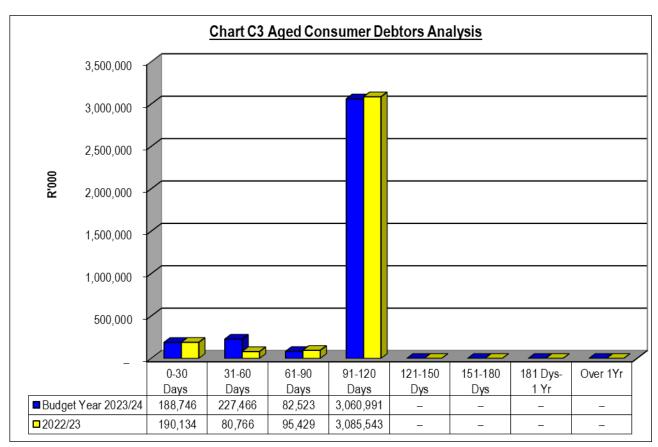
#### O/S debt per Customer Group

- Organs of State increased by 0.9%.
- Commercial debtors increased by 2.2%.
- Debt owed by Households increased by 1.4%.
- Other Debt increased by 1.6%.

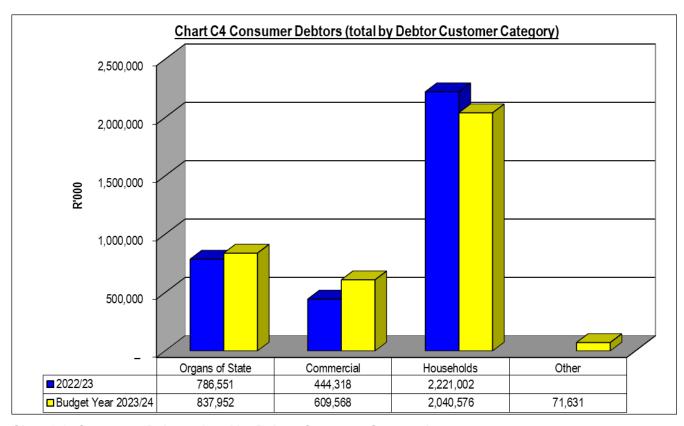
#### **Weighting per Customer Group**

- ❖ Government debt constitutes 23.5%, Businesses 17.1%, Households 57.3% and Other 2.0% of the total outstanding debt.
  - There is an error on the C-schedules, supporting schedule SC3 Aged Debtors for the audited outcome for 2021/22. This error affected Chart C3 Aged Consumer Debtors Analysis. The problem has been resolved by our financial system provider (BCX). However, the totals are for August 2022, this will have to confirmed with NT, if it for the same period or the audited outcomes that are required. The error on Chart C4 Consumer Debtors (total by Debtor Customer Category) must be communicated to NT as the 2021/22 audited actuals is not aligned to the AFS and is based on an erroneous formula which the municipality is strictly prohibited

from fixing manually. The C-schedule for this reason, is completely password protected. The corrected charts are indicated below.



**Chart 9.1: Aged Consumer Debtor Analysis** 



**Chart 9.2: Consumer Debtors (total by Debtor Customer Category)** 

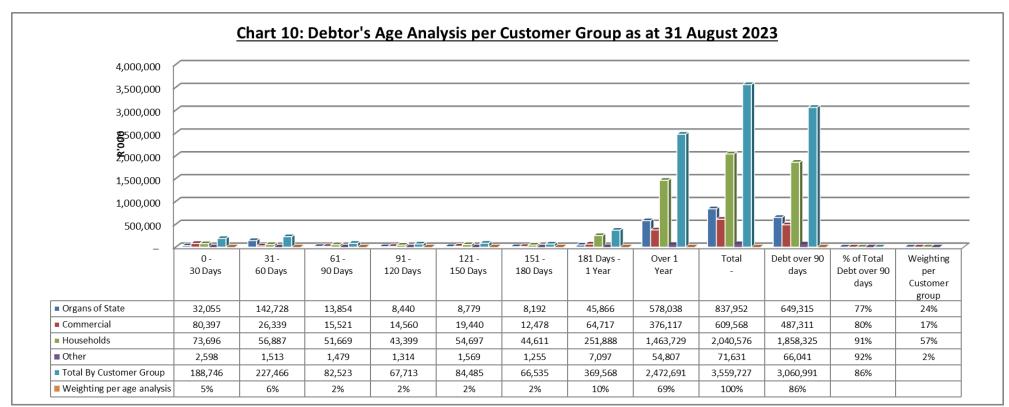


Chart 10: Debtor's Age Analysis per Customer Group

Chart 10 above, illustrates that the bulk of SPM debt is aged over 90 days with a total weighting of 86%. An analysis revealed that the catalysts for this condition are the sheer volume of accountholders in arrears, the poor economic circumstances of a large number of our accountholders, and the increasing cost of services beyond the Municipality's control. This is compounded by the large number of water leaks that go unreported which causes the accountholder's account to escalate beyond their means to pay. In addition to this, there is a substantial portion of irrecoverable, stagnant debt that attracts interest every month. We have a backlog of processing this debt and submitting this to Council for approval to write off. We have revised our policies to make our processes more effective. This will allow us to focus on preventing debt from ageing where possible in tracing and updating our debtors' information and of course recovering outstanding amounts. We anticipate a marked turnaround of this trend and in conjunction with a concerted effort to retard the escalation of ageing debt, we are focusing on improving the accuracy and regularity of our billing as well as our communication with our accountholders. Indigent verification is a continuous process and we are encouraging accountholders whose households qualify, to approach the Municipality for an assessment and possible registration as an Indigent Household. The benefits of this are the provision of free basic services and assistance with arrear debt owed to the Municipality. The Covid-19 pandemic also adversely affected consumer's ability to pay, this is evident by the average monthly collection rate of 78.5%. The municipality has been providing additional incentives to assist consumers to settle their arrear accounts. The payment culture of consumers needs to improve across all areas.

During the Mid-year Budget Assessment for the 2021/22 financial year and indicated below are the Revenue enhancement strategies that can be implemented to ensure the completeness of Revenue, improve the collection rate, enhance customer relations and reduce losses

- Disconnection of consumers to be applied consistently and fairly in line with the Credit Control Policy
- > Engagements with provincial government to collect outstanding debt.
- > Data cleansing of the entire debtor's book
- > Data cleansing to positively influence the reachability of consumers and assist tremendously in the electronic distribution of municipal accounts via short messaging services (sms) and e-mail.
- Improve in the accuracy of monthly billing.
- > Ensure meters are read consistently and timeously.
- > Significantly reduce interim readings and ultimately eliminate interim readings.
- Reduce material billing errors by thoroughly interrogating billing exception reports prior to final billing run.
- ➤ Enhance customer relations and consumer satisfaction by improving on the turnaround time when dealing with billing queries.
- ➤ Introduce electronic complaints management system/register for account queries.
- Ensure faulty and bypassed electricity meters are replaced.
- > Ensure that stuck, leaking, faulty or damaged water meters are replaced.
- > Do regular follow-ups on meter replacements.
- Accurately update the system with latest information
- Reduce the turnaround time for installation of replacement or new meters.
- ➤ Ensure improved synergy and improved communication between internal department like Town Planning, Infrastructure, GIS and Billing
- ➤ Interrogate billing and prepaid electricity reports on a monthly basis and take immediate remedial action to address anomalies or discrepancies.
- Ensure that all billable properties are billed for Property rates and services.
- Ensure that customers are billed at the correct approved tariff by linking each customer to the correct tariff code loaded on the system.
- > Reduce Electricity and Water losses.
- Finalise the Riverton reclamation dam to reduce water losses at the Plant by at least 6%
- Introduce automated metering for bulk consumers.
- Electricity Cost of Supply Study was finalised
- Ensure qualifying indigents are registered on the system, immediately upon verification.
- Improve on indigent management in terms of consumption and ensure prepaid electricity meters are installed immediately for all approved indigents.
- > Improve on service delivery and personnel performance, to enhance customer's willingness to pay.
- Reduce or curb unnecessary expenditure by diligently applying cost containment measures.
- Prioritisation of spending
- > Improve on routine maintenance on particularly revenue generating assets.
- Spend funds effectively with good value for money.

#### Revised collection rate

As per Table 10 below, when taking into consideration what was billed in July 2023 and received in August 2023, the monthly collection rate is 34%. The monthly collection rate is distorted, due to the annual billing on Property rates. The low collection rate is not an ideal situation and is having a dire impact on the cash flow of the municipality. The current status quo cannot continue, and drastic action will have to be taken to address this critical issue. Indicated in Table 11 below is the revised average collection of 58.6% for the period under review. The average collection rate is distorted, due to the annual billing on Property rates.

When considering the average collection rate, various factors are taken into account, like the receipts on Prepaid Electricity, unallocated credits, etc. The YTD billing on Property Rates and Service Charges are obtained from the general ledger. Billing on Other is obtained from the BS902 report (Debits Raised Versus Payments). The BS566 report (Payments per Service per Day/Period) includes all monies received from 1 August to 31 August 2023. Unallocated credits are obtained from the cashbook. Government in particular and businesses/households that opt to get billed annually, had until the end of September 2023 to settle their outstanding accounts.

		Credits	
Monthly	Debits (Billed	(Received	
<b>Collection Rate</b>	July 2023)	August 2023)	% Collected
PROPERTY RATES	186,250,105	36,668,655	20%
ELECTRICITY	48,853,948	38,282,864	78%
WATER	21,877,680	11,802,322	54%
SEWERAGE	9,804,299	3,965,130	40%
REFUSE	7,901,441	3,246,942	41%
OTHER	22,738,209	7,072,618	31%
Total	297,425,682	101,038,532	34%

Table 10: Monthly collection rate

		YTD ACTUAL			
REVENUE BY SOURCE		AUGUST 2023	,	YTD RECEIPTS	Rate
PROPERTY RATES	R	231,337,477	R	103,570,141	44.8%
SERVICE CHARGE ELECTRICITY	R	107,085,580	R	76,010,373	71.0%
SERVICE CHARGE ELECTRICITY - PREPAIDS	R	55,075,109	R	55,075,109	100.0%
SERVICE CHARGE WATER	R	49,281,785	R	23,799,276	48.3%
SERVICE CHARGE SANITATION	R	15,918,167	R	7,833,310	49.2%
SERVICE CHARGE REFUSE	R	12,274,674	R	6,512,712	53.1%
OTHER	R	51,630,651	R	30,760,828	59.6%
UNALLOCATED CREDITS			R	2,883,831	
REVISED AVERAGE COLLECTION RATE -					
AUGUST 2023	R	522,603,443	R	306,445,581	58.6%

Table 11: Revised Average collection rate

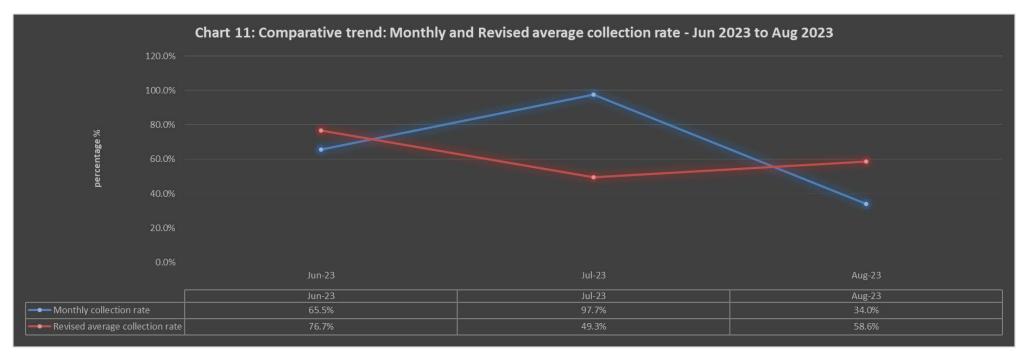


Chart 11: Comparative trend: Monthly and Revised average collection rate

Indicated in Chart 11 above, is the comparative trend between the monthly and average collection rate from June 2023 to August 2023. The monthly collection rate for August 2023, is low due to the annual billing of Property rates. The revised average collection rate for August 2023 is low, due to the annual billing of Property rates. It should be noted that the monthly collection rate takes into account what was billed in the previous month and received in the current month. The receipts are also based on the billing cycle, which will normally be from 26<sup>th</sup> of the previous month to 25<sup>th</sup> of the current month. The monthly collection rate also excludes Prepaid electricity sales. The average collection rate of approximately 78% is not ideal because on a monthly basis, the municipality is not receiving enough cash to cover its commitments.

During the 2023/24 MTREF Benchmark engagement, NT advised that the municipality, "must make an effort to collect long outstanding debtors and strive to push collection rate beyond 89% so that we are able to make a surplus on the cash flow which will enable the municipality to cover all the proposed expenditures including bulk purchases for Eskom and Water Board. As things stand, if you look at the cash flow, it shows that the municipality will collect less revenue than the proposed expenditure, however, the budget on A8 remains funded because of huge outstanding debtors that the municipality is still anticipating to collect, hence our plea for the municipality to collect those long outstanding debtors not written off."

BS566 Payments per Service per Day/F	Period - Serv	ice		
	Tariff			TOTAL
Per Service	Code	Jul-23	Aug-23	TOTAL
PROPERTY RATES	VA	3,133,783.15	-	3,133,783.15
PROPERTY RATES	VA2010	-	500.00	500.00
PROPERTY RATES	VARESD	11,075,354.00	15,888,437.25	26,963,791.25
PROPERTY RATES	VASRA	270,372.82	328,136.82	598,509.64
PROPERTY RATES	VABCOM	13,261,315.73	17,913,389.56	31,174,705.29
PROPERTY RATES	VAIND VAFAAG	1,282,988.54	1,876,574.66	3,159,563.20
PROPERTY RATES PROPERTY RATES	VAFARE	79,964.80	112,339.03	192,303.83
PROPERTY RATES	VAFARE	18,775.78	9,256.24	28,032.02
PROPERTY RATES	VAIVION	34,450,508.21	3,395,476.04	37,845,984.25
PROPERTY RATES	VAGOVIN	169,143.80	209,235.60	37,645,964.25
PROPERTY RATES	VAGOVP	109,143.00	209,233.00	370,379.40
PROPERTY RATES	VACCVI	_		
PROPERTY RATES	VAFABC	45,017.99	49,570.67	94,588.66
TOTAL PROPERTY RATES	VALABO	63,787,224.82	39,782,915.87	103,570,140.69
BASIC ELECTRICITY	BE	585.084.35	568,363.73	1,153,448.08
ELECTRICITY	EL	31,953,150.47	42,903,774.26	74,856,924.73
PREPAID ELECTRICITY		28,412,995.50	26,662,113.66	55,075,109.16
TOTAL ELECTRICITY				131,085,481.97
	IDW.	60,951,230.32	70,134,251.65	
BASIC WATER	BW	36,847.90	44,248.45	81,096.35
WATER CONSUMPTION	WA	11,015,027.51	12,703,152.10	23,718,179.61
TOTAL WATER	100	11,051,875.41	12,747,400.55	23,799,275.96
BASIC SEWERAGE	BS	249,540.47	295,976.55	545,517.02
SANITATION	SE	3,225,619.99	4,062,173.34	7,287,793.33
TOTAL SANITATION	1	3,475,160.46	4,358,149.89	7,833,310.35
REFUSE	BR	2,712,561.83	3,335,826.44	6,048,388.27
ADD REFUSE	RF	203,054.73	261,269.19	464,323.92
TOTAL REFUSE		2,915,616.56	3,597,095.63	6,512,712.19
INTEREST ON ARREARS	IN0001	3.54	8.90	12.44
INTEREST ON ARREARS	INBR	58,856.25	80,644.04	139,500.29
INTEREST ON ARREARS	INSE	74,785.19	83,337.57	158,122.76
INTEREST ON ARREARS	INWA	261,174.34	298,611.07	559,785.41
INTEREST ON ARREARS	INSU	68,246.90	40,782.36	109,029.26
INTEREST ON ARREARS	INBS	11,118.22	22,456.22	33,574.44
INTEREST ON ARREARS	INEL	838,999.52	622,835.65	1,461,835.17
INTEREST ON ARREARS	INBE	15,727.30	6,773.93	22,501.23
INTEREST ON ARREARS	INBW	1,939.13	1,453.58	3,392.71
INTEREST ON ARREARS	INRF	1,200.70	2,087.18	3,287.88
INTEREST ON ARREARS	INVA	12,646,187.89	398,638.51	13,044,826.40
TOTAL INTEREST ON ARREARS	1	13,978,238.98	1,557,629.01	15,535,867.99
DEPOSITS	DEWE	<b>13,978,238.98</b> 811,358.43	<b>1,557,629.01</b> 207,241.25	15,535,867.99 1,018,599.68
DEPOSITS CREDITS NOT YET ALLOCATED	EX	13,978,238.98 811,358.43 6,759,036.63	1,557,629.01 207,241.25 4,852,203.92	15,535,867.99 1,018,599.68 11,611,240.55
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS	EX SU	<b>13,978,238.98</b> 811,358.43	<b>1,557,629.01</b> 207,241.25	15,535,867.99 1,018,599.68
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS	EX SU SU01	13,978,238.98 811,358.43 6,759,036.63 910,268.92	1,557,629.01 207,241.25 4,852,203.92 784,566.20	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS	EX SU SU01 SU10	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S	EX SU SU01 SU10 SU11	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1	EX SU SU01 SU10 SU11 SU50	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3	EX SU SU01 SU10 SU11 SU50 SU52	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3	EX SU SU01 SU10 SU11 SU50 SU52 SU15	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95 - 869.56	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87 3,446.20	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95 - 869.56 3,719.30	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43 7,165.50
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING ARREARS MAGIC	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60 SU70	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95 - 869.56	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING ARREARS MAGIC SU ARRANGEMENTS B/F	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60 SU70 SUARBF	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87 3,446.20 118.51	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95 - 869.56 3,719.30 624.70	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43 7,165.50 743.21
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING ARREARS MAGIC SU ARRANGEMENTS B/F SUNDRY COMMISSION	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60 SU70 SUARBF SUCOMM	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87 3,446.20 118.51 - 562.60	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95 - 869.56 3,719.30 624.70 - 634.13	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43 7,165.50 743.21 - 1,196.73
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING ARREARS MAGIC SU ARRANGEMENTS B/F SUNDRY COMMISSION COMM ON PNP	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60 SU70 SUARBF	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87 3,446.20 118.51 - 562.60 15,784.42	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95 - 869.56 3,719.30 624.70 - 634.13 2,572.64	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43 7,165.50 743.21 - 1,196.73 18,357.06
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING ARREARS MAGIC SU ARRANGEMENTS B/F SUNDRY COMMISSION COMM ON PNP OTHER	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60 SU70 SUARBF SUCOMM SUEASY	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87 3,446.20 118.51 - 562.60 15,784.42 9,067,072.47	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95 - 869.56 3,719.30 624.70 - 634.13 2,572.64 6,157,887.78	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43 7,165.50 743.21 - 1,196.73 18,357.06 15,224,960.25
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING ARREARS MAGIC SU ARRANGEMENTS B/F SUNDRY COMMISSION COMM ON PNP	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60 SU70 SUARBF SUCOMM	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87 3,446.20 118.51 - 562.60 15,784.42 9,067,072.47 7,607,817.22	1,557,629.01 207,241.25 4,852,203.92 784,566.20	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43 7,165.50 743.21 - 1,196.73 18,357.06 15,224,960.25 17,314,890.40
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING ARREARS MAGIC SU ARRANGEMENTS B/F SUNDRY COMMISSION COMM ON PNP OTHER	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60 SU70 SUARBF SUCOMM SUEASY	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87 3,446.20 118.51 - 562.60 15,784.42 9,067,072.47	1,557,629.01 207,241.25 4,852,203.92 784,566.20 - 88,880.51 71,844.62 144,730.95 - 869.56 3,719.30 624.70 - 634.13 2,572.64 6,157,887.78	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12
DEPOSITS CREDITS NOT YET ALLOCATED SUNDRY DEBTORS DOGS HOUSE RENTALS HOUSE RENTALS CRU'S MISC 1 MISC 3 MISC 3 INFORMAL HOUSING ARREARS MAGIC SU ARRANGEMENTS B/F SUNDRY COMMISSION COMM ON PNP OTHER VAT	EX SU SU01 SU10 SU11 SU50 SU52 SU15 SU60 SU70 SUARBF SUCOMM SUEASY	13,978,238.98 811,358.43 6,759,036.63 910,268.92 - 81,856.00 79,194.39 72,329.50 - 333,116.87 3,446.20 118.51 - 562.60 15,784.42 9,067,072.47 7,607,817.22	1,557,629.01 207,241.25 4,852,203.92 784,566.20	15,535,867.99 1,018,599.68 11,611,240.55 1,694,835.12 - 170,736.51 151,039.01 217,060.45 - 333,986.43 7,165.50 743.21 - 1,196.73

Table 12.1: BS566 report on receipts per service

	Debtor			
Debtor Type Description	Туре	Jul-23	Aug-23	TOTAL
BUSINESS KVA	BK	9,344,226.00	14,633,925.24	23,978,151.24
BUSINESS RESIDENTIAL	BR	687,404.96	1,090,948.59	1,778,353.5
BUSINESS	BU	25,435,414.59	33,069,293.78	58,504,708.3
CHURCHES	CH	69,518.91	101,908.20	171,427.1
COUNCILLOR	CL	54,365.51	66,248.30	120,613.8
COMMERCIAL	co	2,294,271.27	1,976,619.93	4,270,891.2
DECEASED ESTATE	DE	-	1,110.68	1,110.6
SCHOOLS	GS	1,735,215.61	2,423,678.81	4,158,894.4
INDIGENTS CANCELLED	IC	636,630.12	692,218.52	1,328,848.6
INDIGENTS	ID	1,144,525.94	1,227,236.59	2,371,762.5
INDIGENTS INFORMAL SETTLEMENT	IF	75,183.49	70,559.76	145,743.2
INDIGENT - LATE ESTATE	IL	514.68	537.63	1,052.3
INDIGENT PENDING	IP	379,428.97	312,903.49	692,332.4
INDUSTRIAL	IN	828,568.38	926,982.90	1,755,551.2
MUNICIPAL DEPARTMENTAL	MD	500.00	-	500.0
MUNICIPAL	MU	552,699.26	1,138,506.38	1,691,205.6
NAT: POLICE	N3	12,633.77	8,968.18	21,601.9
NAT: DEFENCE AND MILITARY VETERA	ND	1,970,299.20	-	1,970,299.2
NAT: CORRECTIONAL SERVICES	NN	457,843.37	433,895.94	891,739.3
NAT: PUBLIC WORKS	NP	3,367,112.65	3,553,259.42	6,920,372.0
NON-STAFF ACCOUNTS PAID BY STAFF	NS	277,781.54	391,275.29	669,056.8
OPEN SPACE	OP	8,828.29	10,544.32	19,372.6
OTHER	ОТ	210,482.57	379,419.37	589,901.9
PUBLIC: OTHER: PROV PUBLIC ENTIT	P0	9,512.17	9,997.56	19,509.7
PROV:SOCIAL DEVELOPMENT	P1	5,725.94	292,695.71	298,421.6
PROV: HOUSING AND LOCAL GOVERNME	P2	486.04	282,591.80	283,077.8
PROV: OFFICE OF THE PREMIER	P3	136,170.75	143,290.40	279,461.1
PROV: OTHER DEPARTMENTS	P4	113,415.84	141,565.79	254,981.6
PROV: AGRICULTURE	PA	100,195.24	33,343.10	133,538.3
PROV: EDUCATION	PE	3,051,171.98	4,223,901.48	7,275,073.4
PROV: HEALTH	PH	4,077,639.01	4,878,808.61	8,956,447.6
PROV: PUBLIC WORKS, ROADS & TRAN	PP	51,808,487.00	2,714,320.55	54,522,807.5
PROV: SPORT, ARTS & CULTURE	PS	53,813.10	341,464.99	395,278.0
RESIDENTIAL	RE	27,020,224.89	35,030,925.73	62,051,150.6
SUNDRY DEBTOR	SD	268.60	275.31	543.9
STAFF	ST	595,501.97	770,329.94	1,365,831.9
UNKNOWN	UN	289,597.82	289,466.72	579,064.5
EXCEPTIONAL CIRCUMSTANCES	IE	7,764.09	10,197.71	17,961.8
VAT	VAT	7,607,817.22	9,707,073.18	17,314,890.4
TOTAL RECEIPTS		144,421,240.74	121,380,289.90	265,801,530.6

Table 12.2: BS566 report on receipts per debtor type

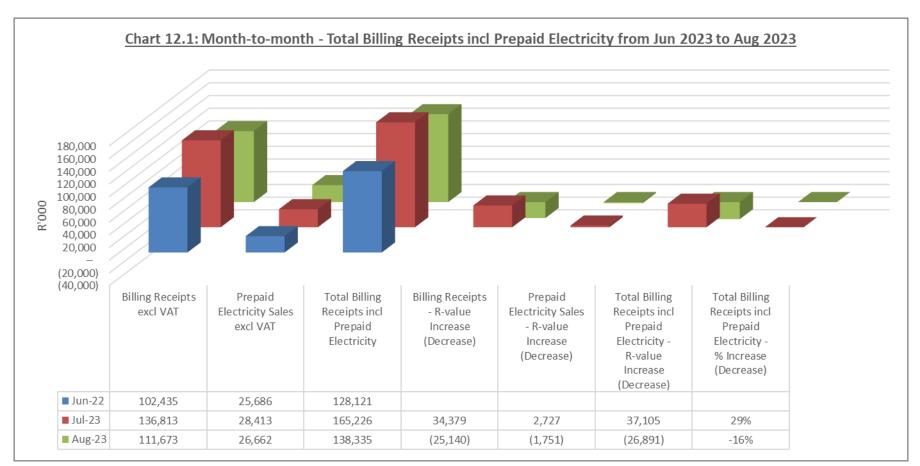


Chart 12.1: Month-to-month - Total Billing Receipts incl Prepaid Electricity

As indicated in Chart 12.1 above, the Total Billing Receipts including Prepaid Electricity amounted to R138,335 million which resulted in a decrease of R26,8891 million or 16% in respect of the month-to-month comparison. Billing receipts decreased by R25,140 million, whilst Prepaid Electricity Sales decreased by R1,751 million. The deteriorating situation for the past few months/years does not bode well for the municipality's cash flow because on a monthly basis the municipality does not collect sufficient cash to cover its monthly commitments. Unallocated billing receipts at month end amounted to R2,884 million. Unallocated receipts are not factored into the actual receipts as per the chart above. All unallocated receipts are investigated and assistance from the bank is also requested when the municipality is unable to trace receipts so that it can be allocated timeously and accurately.

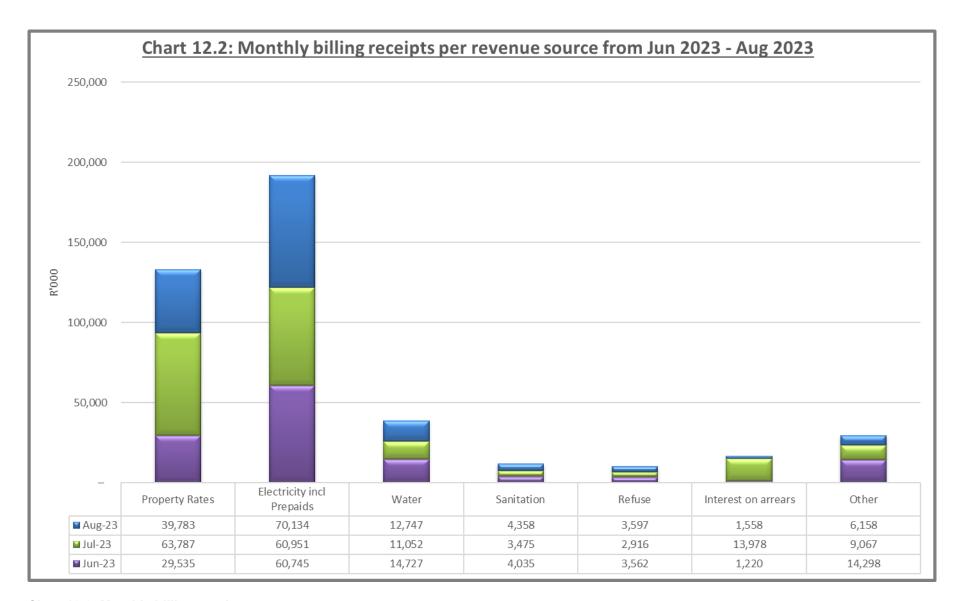


Chart 12.2: Monthly billing receipts per revenue source

Indicated in Chart 12.2 above, is the month-to-month receipts per Revenue source. Receipts are relatively constant based on the month-to-month comparison. The downward trend for August 2023 is a serious concern and positive results can be achieved, provided that the Credit Control and Debt Collection Policy is strictly, consistently, and fairly applied. The revenue streams that are showing improvement in relation to the monthly comparison, is Electricity sales, Water, Sanitation and Refuse. Interest on arrears and Other, are showing a decline.

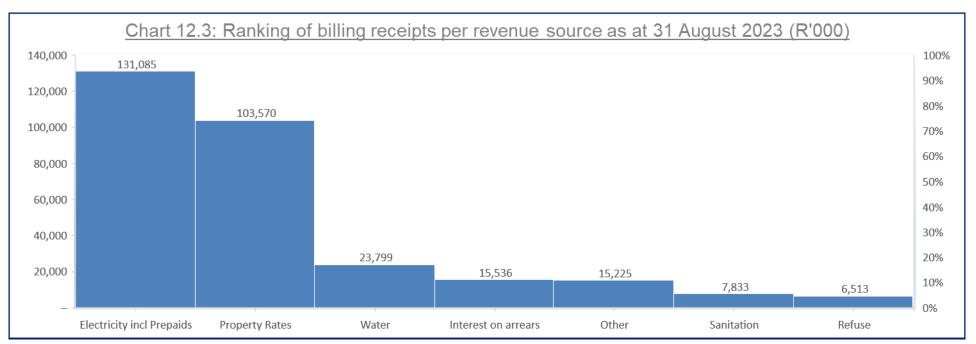
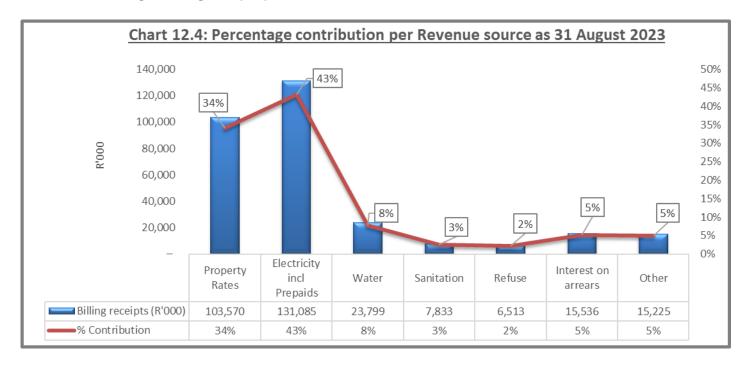


Chart 12.3: Ranking of billing receipts per revenue source



## Chart 12.4: Percentage contribution of billing receipts per revenue source

Indicated in pareto Chart 12.3 and bar Chart 12.4 above, is the ranking and percentage contribution of receipts per revenue source as 31 August 2023. Data from the above pareto chart, indicates that Electricity incl Prepaids at R60,951 million (37%) is the highest contributor, followed closely by Property rates at R103,570 million (34%) being received. This illustrates the sensitivity and vulnerability in respect of Electricity sales that the municipality is facing. Any major reductions in this revenue source can severely affect the municipality's financial position and this was clearly demonstrated when the municipality had to abolish the implementation of the basic charge in 2018/19 financial year. Measures should be implemented to ensure that receipts from annual Property rates billing materialises. Receipts from Water constitutes 8% and Interest on arrears 5% overall.

Receipts from Sanitation and Refuse is extremely low and on average the municipality collects approximately 54% from these revenue sources. The lowest contributor in respect of actual receipts, has always been Interest on arrears. This demonstrates the fact that the municipality is facing challenges in collecting long outstanding debt. It should be noted that in terms of the approved Customer Care, Credit Control and Debt Collection Policy, it outlines that "the municipality shall implement an incentive for settlement of arrears accounts as illustrated below:

- a) 100 % of all interest charges and penalties not yet paid and still reflecting on the consumer's most recent account may be written off if such account is settled in full prior to the next billing run of such account.
- b) 85 % of all interest charges and penalties not yet paid and still reflecting on the consumer's most recent account may be written off if such account is settled in full over a period of two consecutive months.
- c) 50 % of all interest charges and penalties not yet paid and still reflecting on the consumer's most recent account will be written off if such account is settled in full over a period of three consecutive months."

The above incentives then negatively influence the collectability of this revenue source, but positively influences the collection of other services.

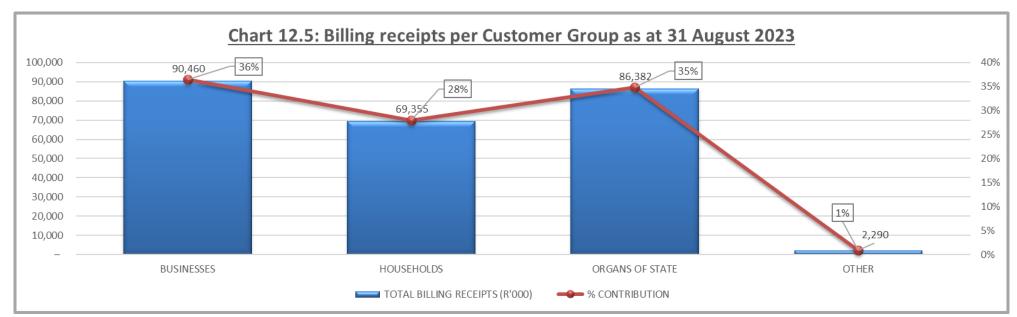


Chart 12.5: Billing receipts per Customer Group

MONTHLY BILLING RECEIPTS PER DEBTOR			
GROUP (R'000)	Sum of Jul-23	Sum of Aug-23	Sum of TOTAL
BUSINESSES	38,660	51,800	90,460
HOUSEHOLDS	30,402	38,953	69,355
ORGANS OF STATE	66,900	19,482	86,382
OTHER	851	1,439	2,290
<b>Grand Total</b>	136,813	111,673	248,487

Table 12.3: Monthly Billing Receipts Per Debtor Group

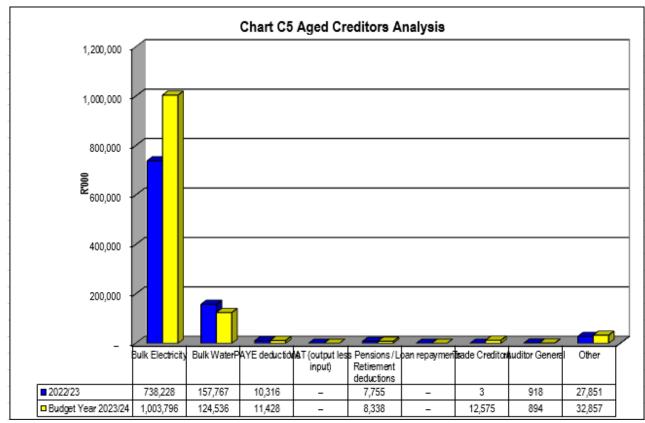
Indicated in Chart 12.5 above, is the billing receipts and percentage contribution per major Customer group as at 31 August 2023. The municipality received R90,460 million (36%) from Businesses, Households R69,355 million (28%), Organs of State R86,382 million (35%) and Other R2,290 million (1%). Indicated in Table 12.3 above, are the monthly billing receipts per Debtor Group.

### 6. Creditors' Analysis

NC091 Sol Plaatje - Supporting Table SC4 Monthly Budget Statement - aged creditors - M02 August

Description	NT				Bud	iget Year 2023	3/24				Prior y ear
Description	Code	0 -	31 -	61 -	91 -	121 -	151 -	181 Days -	Over 1	Total	totals for chart
R thousands	Code	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	1 Year	Year		(same period)
Creditors Age Analysis By Customer 1	уре										
Bulk Electricity	0100	123,594	70,032	11,022	65,831	45,106	-	164,401	523,811	1,003,796	738,228
Bulk Water	0200	28,974	-	-	-	-	-	-	95,562	124,536	157,767
PAYE deductions	0300	11,428	-	-	-	-	-	-	-	11,428	10,316
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500	8,338	-	-	-	-	-	-	-	8,338	7,755
Loan repayments	0600									-	
Trade Creditors	0700	12,190	165	204	-	-	16	-	-	12,575	3
Auditor General	0800	894	-	-	-	-	-	-	-	894	918
Other	0900	17,591	832	-	3,679	13	211	2,278	8,253	32,857	27,851
Total By Customer Type	1000	203,008	71,029	11,226	69,511	45,119	227	166,678	627,626	1,194,424	942,839

Table 14: Supporting Table SC4: Aged Creditors



**Chart 13: Aged Creditors Analysis** 

It should be noted that comparative figure for 2022/23 is based on the outstanding creditors as at 31 August 2022 (prior year totals for the same period).

**Bulk Electricity** – As at the 31 August 2023, the outstanding debt owed to ESKOM amounted to R1,003,796 billion. The current agreement with ESKOM is that the municipality must settle its monthly current account. No formal payment agreement with ESKOM was concluded for the 2022/23 financial year.

**Bulk Water** – As at the 31 August 2023, the outstanding debt owed to DWS is R124,536 million. A payment agreement with DWS for the 2022/23 financial year has been concluded and the municipality is participating in the Incentive scheme that the Department is providing to municipalities. All invoices for 2022/23 financial year were settled in full.

**PAYE and Pension** statutory deductions are paid over monthly to the relevant institutions on or before seventh of the new month.

VAT – after the monthly VAT reconciliation, we paid an amount of R2,020 million to SARS.

**Trade creditors** are all suppliers registered on the municipality's database and it is a prerequisite for these suppliers to be registered on the Central Supplier Database (CSD).

**Auditor General** – the current account due to the AGSA is R894 thousand for the month of August 2023.

**Other creditors** – includes Sundry creditors which were unpaid as at 31 August 2023 of which the biggest contributor is other third party salary payments amounting to R16,676 million which was paid by 7 September 2023.

# 7. Investment portfolio analysis

The market value of the investment portfolio has been utilized and for the period ending 31 August 2023, the value of total investments made was R101,778 million including interest. Part of investments made during the month where interest accrued which reflected an increase in investments. The disclosure of interest has to be discussed with NT so that the municipality can align interest received to the data strings, whilst NT must provide guidance of the YTD accrued interest that are not yet reflected in the books. This exercise is normally performed during year-end procedures.

NC091 Sol Plaatje - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M02 August

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ³	Commissio n Paid (Rands)	Commissio n Recipient		Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
<u>Municipality</u>														
First National Bank 62776321293		6 months	Call a/c	No	Variable	5.2	0			5,535	37	(37)	-	5,535
Inv estec 1400093272500		6 months	Call a/c	No	Variable	5.35	0			600	4	(4)	-	600
Standard Bank 04846627-014		6 months	Call a/c	No	Variable	5.5	0			5,001	34	(35)	-	5,000
Absa Bank 92 7195 3033		6 months	Call a/c	No	Variable	4.3	0			5,535	33	-	-	5,568
Nedbank 9002324052		6 months	Call a/c	Yes	Variable	5.25	0		2019/06/06	5,036	35	(35)	-	5,036
Absa Bank 20-6295-4443		12 months	Notice	Yes	Fix ed	740.00%	0		2023/06/28	7,468	73	-	-	7,541
Standard Bank - 048466271-087		48 hours	Notice	No	Variable	880.00%	0		2023/08/31	50,012	362	(374)	-	50,000
Standard Bank 048466271-086		12 months	Notice	No	Fix ed	902.50%	0		2023/11/10	22,337	161	-	-	22,498
Municipality sub-total										101,525		(485)	-	101,778

Table 15: Supporting Table SC5: Investment portfolio

# 8. Allocation and grant receipts and expenditure

#### **Operational and Capital Grants: Receipts**

NC091 Sol Plaatje - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M02 August

Noosi soi Flaatje - Supporting Table Sco Montiny Bu		2022/23		<b>y</b>		Budget Year	2023/24			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		248,673	273,621	273,621	_	109,640	45,603	64,037	140.4%	273,621
Energy Efficiency and Demand Side Management Grant		_	_	_	-	-	_	-		_
Equitable Share		239,158	263,135	263,135	_	109,640	43,856	65,784	150.0%	263,135
Expanded Public Works Programme Integrated Grant		3,959	3,286	3,286	-	-	548	(548)	-100.0%	3,286
Infrastructure Skills Development Grant		3,856	5,500	5,500	-	-	917	(917)	-100.0%	5,500
Local Government Financial Management Grant		1,700	1,700	1,700	-	-	283	(283)	-100.0%	1,700
Municipal Disaster Relief Grant	3	-	-	-	-	-	-	-		-
Municipal Infrastructure Grant		-	-	-	-	-	-	-		-
Municipal Systems Improvement Grant		-	-	-	-	-	-	-		-
Other transfers and grants [insert description]								-		
Provincial Government:		15,984	8,300	8,300	-	-	1,383	(1,383)	-100.0%	8,300
Capacity Building and Other Grants		9,684	8,300	8,300	-	-	1,383	(1,383)	-100.0%	8,300
Infrastructure Grant		6,300	-	-	-	-	-	-		-
Other transfers and grants [insert description]								-		
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								-		
Other grant providers:		-	-	-	-	-	-	_		-
European Union		-	-	-	-	-	-	-		-
Higher Education SA (HESA)		_	_	-	-	-	-	-		_
Total Operating Transfers and Grants	5	264,657	281,921	281,921	-	109,640	46,987	62,653	133.3%	281,921
Capital Transfers and Grants										
National Government:		108,149	214,233	214,233	3,844	3,844	35,705	(31,862)	-89.2%	214,233
Energy Efficiency and Demand Side Management Grant		4,000	4,000	4,000	1,435	1,435	667	768	115.2%	4,000
Integrated National Electrification Programme Grant		24,400	48,026	48,026	-	-	8,004	(8,004)	-100.0%	48,026
Integrated Urban Development Grant		70,390	74,207	74,207	2,409	2,409	12,368	(9,958)	-80.5%	74,207
Municipal Infrastructure Grant		-	-	-	-	-	-	-		-
Neighbourhood Dev elopment Partnership Grant		-	2,000	2,000	-	-	333	(333)	-100.0%	2,000
Regional Bulk Infrastructure Grant		-	86,000	86,000	-	-	14,333	(14,333)	-100.0%	86,000
Water Services Infrastructure Grant		9,359	_	-	_	-	-	-		_
Provincial Government:		3,387	_	-	_	-	_	-		-
Infrastructure Grant		3,387	_	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		_
Specify (Add grant description)		-	-	-	_	-	_	_		_
Other grant providers:		_	-	-	-	-	-	_		_
[insert description]								-		
European Union		_	_	-	_	-	-	-		_
Total Capital Transfers and Grants	5	111,536	214,233	214,233	3,844	3,844	35,705	(31,862)	-89.2%	214,233
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	376,193	496,154	496,154	3,844	113,484	82,692	30,792	37.2%	496,154

Table 16: Supporting Table SC6: Transfers and grant receipts

Operational grant monies received for the month under review.

EPWP - R822 thousand

FMG – R1,700 million

Capital grant monies received for the month under review.

RBIG - R10.000 million

There are some mapping errors pertaining to operational and capital grants. This was bought under attention of our financial system vendor and the matter is being investigated to find a solution. Capital grants specifically is allocated to the Statement of Financial Position as receipts and is not mapped to the C-schedule. However, on a monthly basis journals are processed to recognize capital grant receipts in the Statement of Financial Performance, once all conditions of the grant have been met.

#### **Operational and Capital Grants: Expenditure**

NC091 Sol Plaatje - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M02 August

		2022/23				Budget Year 2	2023/24			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
<u>EXPENDITURE</u>										
Operating expenditure of Transfers and Grants										
National Government:		133,522	141,242	221,656	36,691	36,856	36.945	(89)	-0.2%	221,656
Hallonal Government.		100,022	141,242	EE 1,000	00,001	00,000	00,040	- (00)	0.270	221,000
Equitable Share		123,023	130,756	211,169	36,358	36,505	35,197	1,308	3.7%	211,169
Expanded Public Works Programme Integrated Grant		4,943	3,286	3,287	70	70	548	(478)		3,287
Infrastructure Skills Development Grant		3,856	5,500	5,500	241	258	917	(658)	-71.8%	5,500
Local Government Financial Management Grant		1,700	1,700	1,700	22	23	283	(261)		1,700
Municipal Disaster Relief Grant			_		_	_	_	_		
Provincial Government:		11,438	8,300	10,100	1,496	1,496	1.683	(187)	-11.1%	10,100
		, , , , , , , , , , , , , , , , , , , ,			,	,	, , , , , , , , , , , , , , , , , , , ,	-		
Capacity Building and Other Grants		8,500	8,300	8,300	46	46	1,383	(1,337)	-96.6%	8,300
Infrastructure Grant		2,938	_	1,800	1,450	1,450	300	1,150	383.3%	1,800
District Municipality:		_	-	-	_	-	_	-		_
								-		
Other grant providers:		_	_	-	_	-	_	-		-
European Union		_	-	-	_	-	-	-		-
Total operating expenditure of Transfers and Grants:		144,960	149,542	231,756	38,187	38,352	38,628	(276)	-0.7%	231,756
Capital expenditure of Transfers and Grants										
National Government:		96,392	214,233	214,233	3,842	3,844	35,706	(31,862)	-89.2%	214,233
Energy Efficiency and Demand Side Management Grant		4,000	4,000	4,000	1,435	1,435	667	768	115.2%	4,000
Integrated National Electrification Programme Grant		22,829	48,026	48,026	-	-	8,004	(8,004)	-100.0%	48,026
Integrated Urban Development Grant		61,424	74,207	74,207	2,408	2,409	12,368	(9,958)	-80.5%	74,207
Municipal Infrastructure Grant		-	-	-	-	-	-	-		-
Neighbourhood Dev elopment Partnership Grant		-	2,000	2,000	-	-	333	(333)	-100.0%	2,000
Regional Bulk Infrastructure Grant		-	86,000	86,000	-	-	14,333	(14,333)	-100.0%	86,000
Water Services Infrastructure Grant		8,138	-	-	-	-	-	-		-
Provincial Government:		-	-	-	-	-	-	-		-
								-		
District Municipality:		-	-	-	-	-	-	-		-
Specify (Add grant description)		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		_
European Union		-	-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		96,392	214,233	214,233	3,842	3,844	35,706	(31,862)	-89.2%	214,233
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	***************************************	241,352	363,775	445,989	42,029	42,196	74,334	(32,138)	-43.2%	445,989

Table 17: Supporting Table SC7(1): Transfers and grant expenditure

The municipality is experiencing huge challenges in respect of funding for the EPWP which is not sufficient and this is putting strain on the municipality's finances. The total YTD expenditure is R3,316 million. For reporting purposes to NT and the Dept of Public Works, the municipality is only expected to report up until the allocation amount. The current years' gazetted allocation for the EPWP is R3,286 million. In addition to this, the municipality budgeted R15,000 million for this programme.

Description (R'000)	Original Budget	Monthly Actual	YTD Actual	Commitments	% Spent Original
INEP (INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT)	48,026	_	_	_	0.0%
IUDG (INTEGRATED URBAN DEVELOPMENT GRANT)	74,207	2,408	2,409	7,479	3.2%
EEDSM (ENERGY EFFICIENCY AND DEMAND SIDE MANAGEMENT GRANT)	4,000	1,435	1,435	2,222	35.9%
NDPG (NEIGHBOURHOOD DEVELOPMENT PARTNERSHIP GRANT)	2,000	-	_	-	0.0%
RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)	86,000	ı	-	ı	
Grand Total	214,233	3,842	3,844	9,701	1.8%

Table 18: Summary of expenditure per grant

As indicated in Table 18 above, the YTD grant expenditure amounts to R3,844 million or 1.8% spent against the Original capital grant allocation of R214,233 million. Capex is usually slow for the first quarter mainly as a result of finalization of procurement processes and/or work still in progress. It remains concerning that YTD capital expenditure is so low. It should be noted that grant expenditure excludes VAT which will be recognized at year-end in the Statement of Financial performance, when all conditions of the grant have been met. Capex also excludes Commitments. Please refer to

Section 4.3 in the Executive Summary which highlights some of the factors that negatively influences the delay in grant expenditure.

# **Rollover Grants: Expenditure**

The municipality submitted the rollover request for the 2022/23 financial year on 31 August 2023.

Table 19: Supporting Table SC7(2) - Expenditure against approved rollovers

Table 19 is not populated because the municipality is awaiting feedback on the rollover request.

#### 9. Councillor and board member allowances and employee benefits

NC091 Sol Plaatje - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M02 August

	1	2022/23				Budget Year	2023/24			
Summary of Employee and Councillor remuneration	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
	1	A	В	С						D
Councillors (Political Office Bearers plus Other)								-		
Basic Salaries and Wages								-		
Pension and UIF Contributions		882	-	-	163	163	-	163	#DIV/0!	-
Medical Aid Contributions		425	-	-	79	79	-	79	#DIV/0!	-
Motor Vehicle Allowance								_		
Cellphone Allowance		3,040	2,938	2,938	481	481	490	(9)	-2%	2,938
Housing Allowances		_	_	-	-	_	-	_		-
Other benefits and allow ances		27,876	32,621	32,621	4,667	4,667	5,437	(770)	-14%	32,621
Sub Total - Councillors		32,224	35,559	35,559	5,390	5,390	5,927	(536)	-9%	35,559
% increase	4	,	10.3%	10.3%	,					10.3%
								-		
Senior Managers of the Municipality	3	0.700	0.450	0.450	4.000	4.000	4 000	(070)	000/	0.450
Basic Salaries and Wages		6,702	8,158	8,158	1,083	1,083	1,360	(276)	1	8,158
Pension and UIF Contributions		969	1,558	1,558	106	106	260	(154)	1 1	1,558
Medical Aid Contributions		233	215	215	29	29	36	(7)	-20%	215
Overtime								-		
Performance Bonus								-		
Motor Vehicle Allowance		1,534	1,985	1,985	178	178	331	(152)	-46%	1,985
Cellphone Allowance		132	202	202	17	17	34	(17)	-50%	202
Housing Allowances		28	26	26	4	4	4	(0)	-3%	26
Other benefits and allowances								-		
Payments in lieu of leave								-		
Long service awards		44	46	46	2	2	8	(5)	-70%	46
Post-retirement benefit obligations	2							-		
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
Sub Total - Senior Managers of Municipality		9,643	12,190	12,190	1,420	1,420	2,032	(612)	-30%	12,190
% increase	4	,,,,,	26.4%	26.4%	-,	1,	_,	(,		26.4%
Other Municipal Staff		400,000	475.070	107.550	75.007	75.007		(0.000)	40/	107.550
Basic Salaries and Wages		433,826	475,973	467,553	75,037	75,037	77,926	(2,888)	1 1	467,553
Pension and UIF Contributions		79,050	91,654	91,654	13,987	13,987	15,276	(1,288)	1 1	91,654
Medical Aid Contributions		50,925	59,955	59,955	10,079	10,670	9,993	678	7%	59,955
Overtime		67,363	47,280	47,280	12,659	12,659	7,880	4,779	61%	47,280
Performance Bonus		30,249	36,505	36,505	2,727	2,727	6,084	(3,357)		36,505
Motor Vehicle Allowance		42,089	50,649	50,649	7,132	7,132	8,441	(1,310)		50,649
Cellphone Allowance		1,456	2,054	2,054	252	252	342	(90)	1	2,054
Housing Allowances		2,737	2,866	2,866	466	466	478	(11)	-2%	2,866
Other benefits and allow ances		20,261	19,589	28,010	10,310	10,980	4,668	6,312	135%	28,010
Pay ments in lieu of leav e		14,403	15,000	15,000	1,222	1,222	2,500	(1,278)	-51%	15,000
Long service awards		27,890	26,922	26,922	4,983	4,983	4,487	496	11%	26,922
Post-retirement benefit obligations	2	39,393	41,000	41,000	-	-	6,833	(6,833)	-100%	41,000
Entertainment								-		
Scarcity								-		
Acting and post related allowance								-		
In kind benefits								-		
Sub Total - Other Municipal Staff		809,642	869,447	869,447	138,855	140,117	144,908	(4,792)	-3%	869,447
% increase	4		7.4%	7.4%	,		,			7.4%
Total Parent Municipality	† · · · ·	851,509	917,196	917,196	145,665	146,927	152,867	(5,940)	-4%	917,196
	<del> </del>	·		······································		4y	·····	y	,	,
TOTAL SALARY, ALLOWANCES & BENEFITS	+	851,509	917,196	917,196	145,665	146,927	152,867	(5,940)	-4%	917,196
% increase	4	040.00-	7.7%	7.7%	440.0==	444 500	440.040	/F 40.0	461	7.7%
TOTAL MANAGERS AND STAFF		819,285	881,637	881,637	140,275	141,536	146,940	(5,404)	-4%	881,637

Table 20: Supporting Table SC8: Councillor and staff benefits

As depicted in Table 20 above, Employee related costs is satisfactory and showing a variance of minus 4%. Post-retirement benefit obligations will be finalized as part of year-end procedures. It should be noted that the disclosure normally under Performance bonus, is the annual bonuses or 13<sup>th</sup> cheques that is budgeted for and paid out to employees. This is not subject to any performance appraisal. Councillors Remuneration is showing a satisfactory variance of minus 9% when compared to the YTD Budget. The gazette on the Determination of Upper limits of salaries, allowances and benefits of different members of municipal councils will be issued later in the current financial year.

Management needs to do more to address the issues on Overtime which is normally higher than the ideal IYM percentage. For reporting purposes on Overtime, the municipality is only concentrating on (Overtime Structured and Non-structured). However, as per NT mapping Night-shift allowance and Payments - Shift Add Remuneration is also mapped to Overtime.

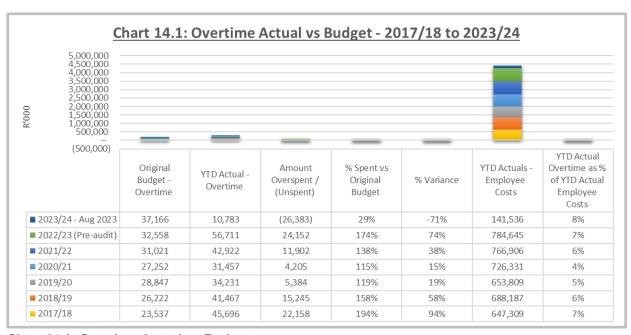
The Overtime controls is no longer as effective and the desired outcome to remain within budget, was not achieved for 2022/23 financial year. The same trend will probably transpire for the current year. Overtime can be monitored by implementing more stringent control measures. The municipality should also ensure that critical positions to compliment capacity on the ground is expedited and filled with qualified personnel. The lack of capacity in certain departments, like Water services and the severe service delivery challenges is negatively impacting on the management of Overtime expenditure. Overtime hours were limited to 30 hours per month within most departments, but this control has been abolished, negatively contributing to the overall Overtime expenditure. The Overtime policy was developed and approved by Council. There are some challenges with the implementation, especially pertaining to time-off in lieu of Overtime remuneration.

And indicated in Table 21 below, is the YTD Overtime expenditure per line item and also per Directorate as at end of August 2023.

	Sum of	Sum of		% Spent	Original
	Original	Monthly	Sum of YTD	Original	Variance IYM
Description per line item (Amount in Rand)	Budget	Actual	Actual	Budget	% - <b>16.67</b> %
MS: OVERTIME - NON STRUCTURED	28,662,000	10,163,069	10,163,069	35.5%	18.8%
MS: OVERTIME - STRUCTURED	8,504,033	619,513	619,513	7.3%	-9.4%
Overtime as at 31 August 2023	37,166,033	10,782,582	10,782,582	29.0%	12.3%
	Sum of	Sum of		% Spent	Original
	Original	Monthly	Sum of YTD	Original	Variance IYM
Directorate (Amount in Rand)	Budget	Actual	Actual	Budget	% - <b>16.67</b> %
20-EXECUTIVE AND COUNCIL	282,000	57,252	57,252	20.3%	3.6%
21-MUNICIPAL AND GENERAL	-	•	-	-	-16.7%
22-MUNICIPAL MANAGER	-	6,120	6,120		
23-CORPORATE SERVICES	1,870,000	779,540	779,540	41.7%	25.0%
24-COMMUNITY SERVICES	14,740,033	3,173,204	3,173,204	21.5%	4.9%
26-FINANCIAL SERVICES	521,000	403,450	403,450	77.4%	60.8%
27-STRATEGY, ECONOMIC DEVELOPMENT & PLANNING	747,000	215,946	215,946	28.9%	12.2%
			C 4 47 070	22.20/	45.70/
28-INFRASTRUCTURE SERVICES	19,006,000	6,147,070	6,147,070	32.3%	15.7%

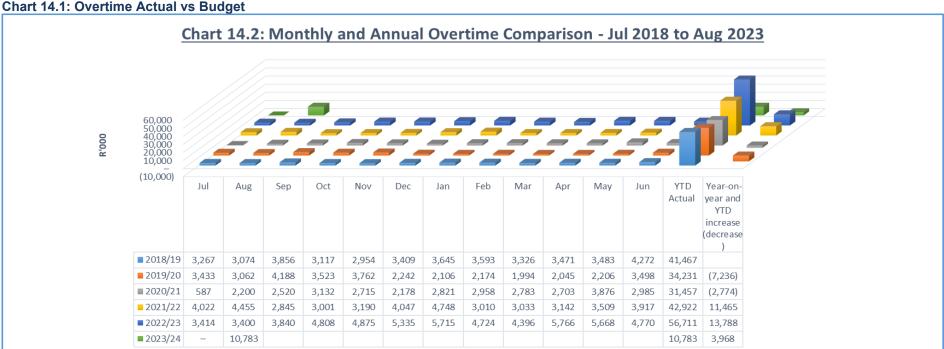
Table 21: Current YTD Overtime expenditure excl Night-shift allowance

Overtime was capped at 30 hours across most units within the municipality but this has since been abolished. The YTD Overtime expenditure is showing 29% spent, resulting in a negative variance of 12.3% for the period under review.



Indicated in Chart 14.1, is the actual Overtime versus Budget from 2017/18 to 2023/24 financial year, disclosing the percentage spent and the amount overspent/unspent per financial year. The chart also articulates the actual Overtime as a percentage of Total Employee costs for the same period.

Indicated in Chart 14.2 is the monthly and annual Overtime comparison from July 2018 to August 2023. There has been a substantial decrease in Overtime expenditure from 2018/19 to 2020/21. As reiterated, controls to curb Overtime is no longer as effective and the YTD actual for 2022/23 financial year was R24,152 million overspent. Serious remedial action will have to be implemented to reduce Overtime expenditure.



**Chart 14.2: Monthly and Annual Overtime Comparison** 

The BTO office recommended the following precautionary measures.

- The monitoring of daily tasks/assignments. This means that work that can be done during normal working hours should be monitored closely. Ideally, put emphasis on performance and especially the quality of work done.
- Finding means to actually verify work performed, even if this means that for the first few questionable overtime work that managers/supervisors actually go out to the site, if possible.
- Using the vehicle tracking reports to ascertain the timespan at a particular site.
- Making sure that the hours claimed are legitimate and is actually consistent and correlates to the normal estimated time to complete a job of a similar nature.
- Request a detailed description of the nature of work done and insist on the exact site where work was performed being specified.
- Ensure that managers remain vigilant and question hours claimed and not just sign Overtime forms. We believe that this will make workers more aware that they cannot just claim hours like they did in the past.
- > Stopping planned Overtime, unless it is to avoid major shutdowns or service interruptions.
- > The adherence to the Overtime Policy stipulations, is imperative in order to address the issues on overtime.

Listed below are the challenges with regard to Overtime which was identified during the 2012/13 MTREF

- Ensuring accountability across all directorates and ensuring that Executive directors, Line Managers and Supervisors take full responsibility
- ➤ Identify and investigate possible abuse and alleged fraudulent allegations and taking disciplinary action, where applicable
- Ensuring the compliance and adherence to applicable laws and regulations and internal policies
- Approval of Overtime prior to it being incurred
- Inability to manage overtime proactively
- > To remain within the budgeted Overtime
- Curbing / Limiting / Curtailing expenditure on Overtime
- Monitoring expenditure on Overtime
- Utilizing the available workforce optimally
- Unduly compromising or hampering service delivery, which basically means that work that could have been done during normal hours is deliberately delayed so that work can be finalized after hours
- > Implementing an alternative method of compensation
- Addressing the immediate infrastructure maintenance requirements, specifically addressing preventative maintenance
- Ensuring and enhancing the lifespan of Property, plant and equipment
- Improve both the personal productivity of individual employees and the overall productivity of departments and the entire municipal system
- ➤ Difficult to track departmental overtime on more than a monthly or even quarterly basis, by then it's too late to take meaningful action to minimize overtime costs

# 10. Material variances to the service delivery and budget implementation plan

Material variances pertaining to financial performance are primarily addressed in the Executive summary under Sections 4.1 to 4.3 or emphasised elsewhere in this Monthly Budget Statement. Any other material variances to the SDBIP will be included in the quarterly Section 52 (d) report for the period ending 30 September 2023.

# 11. Capital programme performance

Please refer to notes on Capital Expenditure in the Executive Summary. Section 4.3.

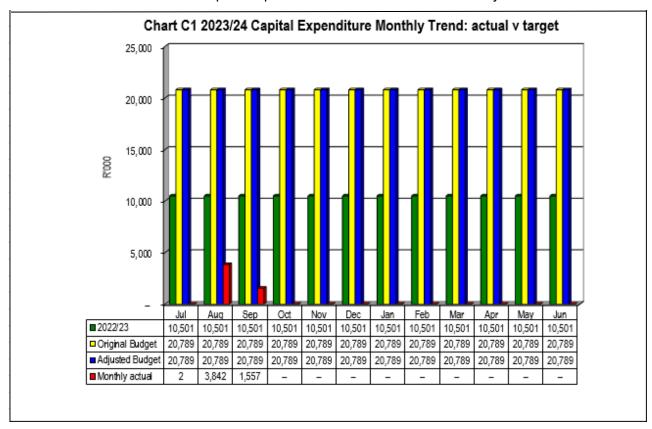


Chart 15: Capital Expenditure Monthly Trend: actual v target

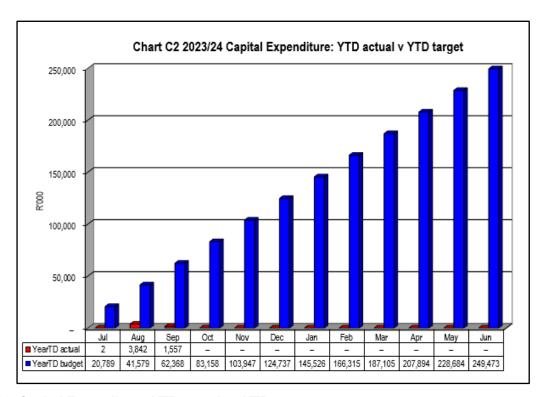


Chart 16: Capital Expenditure: YTD actual vs YTD target Sol Plaatje (NC091): Monthly Budget Statement: S71 Monthly Report: August 2023

Indicated in Table 22 below, is a list of projects with the applicable funding source. The total capex is normally slow during the start of the financial year. However, capital expenditure is extremely poor compared to prior years for the same period. Urgent intervention from management is required to remedy the situation. The actual monthly expenditure for August 2023 amounted to R3,842 million. The total YTD Capex amounts to R3,844 million. Please note that Commitments amounting to R13,875 million is excluded from the YTD movement. Capital expenditure is also exclusive of VAT.

	Original			YTD	Unspend	%	
Description	Budget	Curr Mth Exp	Commitment	Movement	Budget	Original	Funding source
TOWNSHIP ESTABLISHMENT VARIOUS WARDS	5,000,000	-	-	-	5,000,000	0.0%	IUDG (INTEGRATED URBAN DEVELOPMENT GRANT)
ACQ-FLEET REPLACEMENT	5,000,000	-	3,948,152	-	5,000,000	0.0%	INTERNALLY GENERATED FUNDS
ACQ-FURNITURE AND OFFICE EQUIP REPLACEM	3,000,000	-	-	-	3,000,000	0.0%	INTERNALLY GENERATED FUNDS
ACQ-COMPUTER EQUIPMENT REPLACEMENT	4,500,000	-	52,500	-	4,500,000	0.0%	INTERNALLY GENERATED FUNDS
ACQ STORMWAT PROJ-STORWAT CHANNEL GALAS	2,000,000	-	-	-	2,000,000	0.0%	NDPG (NEIGHBOURHOOD DEVELOPMENT PARTNERSHIP GRANT)
PHDA PLANNING & SURVEYING	10,000,000	-	-	-	10,000,000	0.0%	IUDG (INTEGRATED URBAN DEVELOPMENT GRANT)
P-CIER RDS ROADS	20,000,000	-	-	-	20,000,000	0.0%	IUDG (INTEGRATED URBAN DEVELOPMENT GRANT)
UPGRADE GRAVEL ROADS WARDS VARIOUS	20,000,000	2,407,586	7,479,206	2,409,358	17,590,642	12.047%	IUDG (INTEGRATED URBAN DEVELOPMENT GRANT)
DSITRBUTION-ACQ-WAT METER REPLACEME	2,000,000	-	-	-	2,000,000	0.0%	INTERNALLY GENERATED FUNDS
WSDP DEVELOPMENT	1,200,000	-	-	-	1,200,000	0.0%	INTERNALLY GENERATED FUNDS
SMARTBALL LEAK DETECTION	5,847,676	-	-	-	5,847,676	0.0%	INTERNALLY GENERATED FUNDS
EMERGENCY METER INSTALLATIONS (PHASE 1)	6,225,255	-	-	-	6,225,255	0.0%	INTERNALLY GENERATED FUNDS
EMERGENCY LEAK REPAIR ON 6 MAJOR LEAKS	168,750	-	-	-	168,750	0.0%	INTERNALLY GENERATED FUNDS
WEST BYPASS LEAK REPAIRS AND REFURBISH	293,325	-	-	-	293,325	0.0%	INTERNALLY GENERATED FUNDS
MR LEAK AND SLEAK DATA SYSTEM	879,759	-	-	-	879,759	0.0%	INTERNALLY GENERATED FUNDS
PIPE CONDITION ASSESS AND CATHOD PROTECT	1,848,991	-	-	-	1,848,991	0.0%	INTERNALLY GENERATED FUNDS
PROJECT MANAGEMENT	3,230,055	-	-	-	3,230,055	0.0%	RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
SMARTBALL SURVEY PRIORITY LEAK REPAIRS	12,954,638	-	_	_	12,954,638		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
WTW OHS & SECURITY MANAGEMENT	5,919,628	_	_	_	5,919,628		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
KBY NETWORK LEAK DETECTION & REPAIR PH 2	4,843,043	_	_	_	4,843,043		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
RITCHIE SUBZONE SMART METER INSTALL	106,687	_	_	_	106,687		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
RIVERTON TO MIDSTATION BULK PIPELINE REP	3,740,594	-	_	_	3,740,594		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
EASTERN BYPASS REPAIR COATING AND REFURB	2,820,018	_	_	_	2,820,018		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
WEST BYPASS REPLACE OF CORRODED SECTION	579,133	-	_	-	579,133		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
EAST BYPASS REPLACE OF CORRODE10KM LINE	5,069,101	_	_	_	5,069,101		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
KBY NETWORK LEAK DETECTION & REPAIR PH 1	4,531,850	_	_	_	4,531,850		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
KBY BULK METERS & PRESSURE MANAGEMENT	766,944	_	_	_	766,944		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
WATER PIPES REFURB PROG VARIOUS WARDS	19,207,000	-	_	_	19,207,000		IUDG (INTEGRATED URBAN DEVELOPMENT GRANT)
POWER; ABSTRACTION & PUMPSTATION REPAIRS	9,486,736	-	-	_	9,486,736		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
NEWTOWN RESERVOIR EMERGENCY LEAK REPAIRS	4,725,460	_	_	_	4,725,460		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
OLD WTP MAJOR REFURBISH AND BUILD WORKS	468,275	_	_	_	468,275		INTERNALLY GENERATED FUNDS
NEW WTW FILTER REFURBISH&BACKWASH SYSTEM	502,226	_	_	_	502,226		INTERNALLY GENERATED FUNDS
NEW WTP MAJOR REFURBISH&AND BUILD WORKS	1,305,743	-	_	_	1,305,743		INTERNALLY GENERATED FUNDS
OLD WTP CLHORINE & DOSING WORKS UPGRADE	16,598,092	_	_	_	16,598,092		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
NEW WTP CLHORINE & DOSING WORKS UPGRADE	10,628,021	_	_	_	10,628,021		RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)
UPGRADE HADISON PARK 66/11 KV SUBSTATION	23,546,000	_	_	_	23,546,000		INEP (INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT)
EEDSM PROJECTS	4,000,000	1,434,509	2,221,879	1,434,509	2,565,491		EEDSM (ENERGY EFFICIENCY AND DEMAND SIDE MANAGEMENT GRANT)
ELECTRIFICATION WITDAM -138	900,000		-,,	-,,	900,000		INEP (INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT)
ASHNURN/COLVILLE UPGRADES	1,500,000	-	_	_	1,500,000		INEP (INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT)
RONALD'S VLEI SWITCH HOUSE NO.1	1,500,000	-	_	-	1,500,000		INEP (INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT)
ELECTRIFICATION LETABO PARK	12,680,000	-	_	-	12,680,000		INEP (INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT)
ELECTRIFIC LERATO PARK LINK SERV NETWORK	7,900,000	-	_	_	7,900,000		INEP (INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT)
CAPITAL SPARES-ACQ-PREPAID METERS	2,000,000	-	173,750	_	2,000,000		INTERNALLY GENERATED FUNDS
TOTAL	249,473,000	3,842,095	13,875,486	3,843,867	245,629,133	1.541%	
IVIAL	243,473,000	3,042,033	13,073,400	3,043,007	243,023,133	1.541/0	

Table 22: Detailed capital expenditure report

					% Spent
		Monthly			Original
Description (R'000)	<b>Original Budget</b>	Actual	YTD Actual	Commitments	Budget
INEP (INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT)	48,026	ı	ı	_	0.0%
INTERNALLY GENERATED FUNDS	35,240	ı	-	4,174	0.0%
IUDG (INTEGRATED URBAN DEVELOPMENT GRANT)	74,207	2,408	2,409	7,479	3.2%
EEDSM (ENERGY EFFICIENCY AND DEMAND SIDE MANAGEMENT GRANT)	4,000	1,435	1,435	2,222	35.9%
NDPG (NEIGHBOURHOOD DEVELOPMENT PARTNERSHIP GRANT)	2,000	ı	ı	_	0.0%
RBIG (REGIONAL BULK INFRASTRUCTURE GRANT)	86,000	1	_	_	
Grand Total	249,473	3,842	3,844	13,875	1.5%

Table 23: Summary of capital expenditure per funding source

Indicated in Table 23 above, is a summary of the capital expenditure per funding source compared to the Original budget. Overall spending on grants is extremely low. The percentage expenditure on IUDG (3.2%) and EEDSM IS 35.9%, whilst INEP, NDPG and RBIG are showing zero rand spent. Commitments on grants amounts to R13,875 million. Spending on Internally generated funds is also 0% spent. Implementation of projects normally delayed due to the finalization of procurement processes. Payment certificates are settled once work is completed. Capex for the first quarter is normally slow for this reason, in that commencement of procurement processes is not aligned to the budget approval and specifications are not done early so that it can be advertised timeously.

# 12. Other supporting documents

There is no additional information or supporting documentation for August 2023. The audited outcomes disclosed in this report are based on the pre-audited outcomes for the year ending 30 June 2023 and are subject to change.

#### 13. Conclusion

This report meets the MFMA requirement for the Executive Mayor to receive the Section 71 'Monthly Budget Statement' within 10 working days after the end of the month.

## Communication

In compliance to legislative requirements (Section 71 of the MFMA), this document is provided to all stakeholders by placing it on the Sol Plaatje municipal website: <a href="www.solplaatje.org.za">www.solplaatje.org.za</a> or can be viewed or downloaded from the following link:

http://www.solplaatje.org.za/Aboutus/Pages/Documents.aspx

#### 14. Annexures

# Annexure A – Prescribed Tables in terms of GG 32141 of 17 April 2009

NC091 Sol Plaatje - Table C1 Monthly Budget Statement Summary - M02 August

	2022/23				Budget Year	2023/24			
Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands								%	
Financial Performance									
Property rates	610,991	660,893	660,893	45,122	231,337	110,149	121,189	110%	660,893
Service charges	1,182,667	1,517,256	1,517,256	116,902	239,635	252,876	(13,241)	-5%	1,517,256
Inv estment rev enue	8,550	-	-	-	-	-	-		-
Transfers and subsidies - Operational	8,550	7,000	7,000	1,053	(190)	1,167	(1,357)	-116%	7,000
Other own revenue	612,255	534,455	534,455	30,273	168,334	89,076	79,259	89%	_
Total Revenue (excluding capital transfers	2,423,012	2,719,604	2,719,604	193,350	639,117	453,267	185,850	41%	2,719,604
and contributions)									
Employ ee costs	819,285	881,637	881,637	140,275	141,536	146,940	(5,404)	1	881,637
Remuneration of Councillors	32,224	35,559	35,559	5,390	5,390	5,927	(536)	8 ;	35,559
Depreciation and amortisation	71,830	86,650	86,650	-	-	14,442	(14,442)		86,650
Interest	113,955	19,495	19,495	4	4	3,249	(3,245)		19,495
Inventory consumed and bulk purchases	926,769	1,090,900	1,090,900	131,786	136,967	181,817	(44,850)		1,090,900
Transfers and subsidies	2,599	4,560	4,560	-	-	760	(760)	-100%	4,560
Other ex penditure	627,127	572,452	572,452	101,040	118,055	95,409	22,646	24%	572,452
Total Expenditure	2,593,790	2,691,252	2,691,252	378,495	401,953	448,544	(46,591)	-10%	2,691,252
Surplus/(Deficit)	(170,778)	28,351	28,351	(185,144)	237,164	4,723	232,441	4921%	28,351
Transfers and subsidies - capital (monetary	108,149	214,233	214,233	3,844	3,844	-	3,844	#DIV/0!	214,233
Transfers and subsidies - capital (in-kind)	3,387	-	-	-	-	-	_		-
Surplus/(Deficit) after capital transfers &	(59,242)	242,584	242,584	(181,300)	241,008	4,723	236,285	5002%	242,584
contributions									
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	_		_
Surplus/ (Deficit) for the year	(59,242)	242,584	242,584	(181,300)	241,008	4,723	236,285	5002%	242,584
Capital expenditure & funds sources									
Capital expenditure	126,016	249,473	249,473	3,842	3,844	41,579	(37,735)	-91%	249,473
Capital transfers recognised	96,392	214,233	214,233	3,842	3,844	35,706	(31,862)	-89%	214,233
Borrowing	_	_	_	_	_	_	_		_
Internally generated funds	29,624	35,240	35,240	_	_	5,873	(5,873)	-100%	35,240
Total sources of capital funds	126,016	249,473	249,473	3,842	3,844	41,579	(37,735)		249,473
•	.,.	-, -		.,.		,,,	( , , , , ,		
Financial position  Total current assets	2 204 400	3,472,014	3,472,014		2,499,928				3,472,014
	2,304,408								
Total ourrent liabilities	2,265,500	2,466,074	2,466,074		2,269,344				2,466,074
Total current liabilities	1,452,266	1,151,431	1,151,431		1,411,409				1,151,431
Total non current liabilities	416,743	443,824	443,824		416,743				443,824
Community wealth/Equity	2,700,112	4,342,835	4,342,835		2,941,120				4,342,835
<u>Cash flows</u>									
Net cash from (used) operating	(940,714)	238,844	238,844	46,457	459,030	39,807	(419,223)	-1053%	238,844
Net cash from (used) investing	(126,016)	(213,757)	(249,473)	(3,145)	(3,147)	(35,626)	(32,479)	91%	(213,757)
Net cash from (used) financing	-	(13,351)	(13,351)	(213)	213	(2,225)	(2,438)	110%	(13,351)
Cash/cash equivalents at the month/year end	(869,139)	210,043	174,327	-	565,632	200,263	(365,369)	-182%	121,272
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys- 1 Yr	Over 1Yr	Total
Debtors Age Analysis							. 11		
Total By Income Source	188,746	227,466	82,523	67,713	84,485	66,535	369,568	#######	3,559,727
Creditors Age Analysis	.50,1 10		32,020	37,710	31,100	30,000	200,000		0,000,121
Total Creditors	203,008	71,029	11,226	69,511	45,119	227	166,678	627,626	1,194,424
	_50,000	, ,,,,,	,220	30,0.1	,		,0.0	,023	.,
			1	3	8	ŧ			

NC091 Sol Plaatje - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M02 August

NC091 301 Flaatje - Table CZ Monthly Bud	1	2022/23		,		Budget Year				
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
·		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
Revenue - Functional										
Governance and administration		1,180,264	1,271,802	1,271,802	60,816	364,689	211,967	152,722	72%	1,271,802
Executive and council		503,511	580,455	580,455	14,456	131,562	96,742	34,819	36%	580,455
Finance and administration		676,752	691,347	691,347	46,360	233,127	115,224	117,902	102%	691,347
Internal audit		-	-	-	-	_	,	,	.0270	-
Community and public safety		31,035	41,568	41,568	3,019	6,186	6,928	(742)	-11%	41,568
Community and social services		11,662	11,782	11,782	371	802	1,964	(1,161)	-59%	11,782
Sport and recreation		2,428	2,265	2,265	85	167	378	(211)		2,265
Public safety		412	750	750	25	38	125	(87)		750
•		12,972	26,701	26,701	2,532	5,168	4,450	718	16%	26,701
Housing								8		
Health		3,560	70	70	6	10	12	(1)	-11%	70
Economic and environmental services		22,120	16,520	16,520	525	4,159	2,753	1,405	51%	16,520
Planning and development		5,342	5,595	5,595	217	3,369	932	2,436	261%	5,595
Road transport		16,779	10,925	10,925	309	790	1,821	(1,031)	-57%	10,925
Environmental protection		-	-	-	-		-	_		
Trading services		1,291,009	1,594,737	1,594,737	132,133	266,124	265,789	335	0%	1,594,737
Energy sources		773,385	1,052,252	1,052,252	88,767	169,651	175,375	(5,724)		1,052,252
Water management		328,261	364,714	364,714	26,074	61,108	60,786	323	1%	364,714
Waste water management		108,190	101,358	101,358	10,040	20,166	16,893	3,273	19%	101,358
Waste management		81,173	76,413	76,413	7,252	15,198	12,735	2,463	19%	76,413
Other	4	10,121	9,210	9,210	701	1,804	1,535	269	17%	9,210
Total Revenue - Functional	2	2,534,548	2,933,837	2,933,837	197,194	642,961	488,973	153,988	31%	2,933,837
Expenditure - Functional										
Governance and administration		767,591	662,700	743,143	112,635	130,488	123,858	6,630	5%	743,143
Executive and council		515,221	287,301	449,301	71,736	85,800	74,884	10,916	15%	449,301
Finance and administration		246,981	368,723	287,166	39,983	43,749	47,862	(4,113)		287,166
Internal audit		5,389	6,676	6,676	916	940	1,113	(173)	8	6,676
Community and public safety		186,077	195,332	195,332	30,823	31,479	32,556	(1,077)	-3%	195,332
Community and social services		45,474	49,529	49,529	7,836	7,968	8,255	(287)	-3%	49,529
Sport and recreation		59,564	56,350	56,350	9,244	9,504	9,392	112	1%	56,350
Public safety		40,998	42,115	42,115	7,013	7,142	7,019	123	2%	42,115
Housing		20,961	26,752	26,752	3,261	3,365	4,459	(1,094)	-25%	26,752
Health				20,732	3,470	3,500	3,431	(1,034)	-23 <i>%</i> 2%	20,732
Economic and environmental services		19,080	20,586					1		
		138,722	256,194	175,751	21,225	21,609	29,292	(7,683)	-26%	175,751
Planning and development		42,376	132,278	51,835	7,035	7,067	8,639	(1,572)	-18%	51,835
Road transport		95,510	123,016	123,016	14,053	14,405	20,503	(6,098)	-30%	123,016
Environmental protection		836	900	900	138	138	150	(13)	-8%	900
Trading services		1,478,326	1,551,892	1,551,892	210,319	214,848	258,649	(43,801)	-17%	1,551,892
Energy sources		963,029	1,031,152	1,031,152	149,036	149,876	171,859	(21,983)	8	1,031,152
Water management		339,124	341,800	341,800	32,267	34,333	56,967	(22,634)	-40%	341,800
Waste water management		103,410	102,527	102,527	16,594	17,362	17,088	274	2%	102,527
Waste management		72,763	76,413	76,413	12,422	13,278	12,735	543	4%	76,413
Other		23,073	25,135	25,135	3,492	3,528	4,189	(661)	-16%	25,135
Total Expenditure - Functional	3	2,593,790	2,691,252	2,691,252	378,495	401,953	448,544	(46,591)	-10%	2,691,252
Surplus/ (Deficit) for the year		(59,242)	242,584	242,584	(181,300)	241,008	40,429	200,579	496%	242,584

NC091 Sol Plaatje - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M02 August

Vote Description		2022/23				Budget Year 2	2023/24			
	D-f	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Ref	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands			-	_					%	
Revenue by Vote	1									
Vote 01 - Executive & Council		-	-	-	-	-	-	-		_
Vote 02 - Municipal And General		503,511	580,455	580,455	14,456	131,562	96,742	34,819	36.0%	580,455
Vote 03 - Municipal Manager		_	_	_	_	-	-	_		_
Vote 04 - Corporate Services		5,432	6,961	6,961	244	247	1,160	(913)	-78.7%	6,961
Vote 05 - Community Services		124,394	109,495	109,495	8,669	18,649	18,249	400	2.2%	109,495
Vote 06 - Financial Services		670,630	683,585	683,585	46,064	232,778	113,931	118,847	104.3%	683,585
Vote 07 - Strategy Econ Development And Planning		6,867	8,015	8,015	276	3,485	1,336	2,150	160.9%	8,015
Vote 08 - Infrastructure And Services		1,223,713	1,545,325	1,545,325	127,485	256,239	257,554	(1,315)	-0.5%	1,545,325
Vote 09 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 - Other		_	-	-	-	-	-	-		-
Total Revenue by Vote	2	2,534,548	2,933,837	2,933,837	197,194	642,961	488,973	153,988	31.5%	2,933,837
Expenditure by Vote	1									
Vote 01 - Executive & Council		58,420	59,173	59,173	9,408	9,451	9,862	(411)	-4.2%	59,173
Vote 02 - Municipal And General		444,732	214,468	376,468	57,197	71,143	62,745	8,398	13.4%	376,468
Vote 03 - Municipal Manager		22,364	26,161	26,161	6,880	6,979	4,360	2,619	60.1%	26,161
Vote 04 - Corporate Services		67,934	81,959	81,959	11,308	11,470	13,660	(2,190)	-16.0%	81,959
Vote 05 - Community Services		299,117	312,712	312,712	50,047	51,482	52,119	(638)	-1.2%	312,712
Vote 06 - Financial Services		131,194	237,712	156,155	21,119	24,445	26,026	(1,581)	-6.1%	156,155
Vote 07 - Strategy Econ Development And Planning		57,562	143,730	63,287	9,415	9,604	10,548	(944)	-8.9%	63,287
Vote 08 - Infrastructure And Services		1,512,466	1,615,337	1,615,337	213,119	217,379	269,223	(51,844)	-19.3%	1,615,337
Vote 09 -		-	-	-	-	-	-			-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 - Other		_	-	-	-	-	-	-		-
Total Expenditure by Vote	2	2,593,790	2,691,252	2,691,252	378,495	401,953	448,544	(46,591)	-10.4%	2,691,252
Surplus/ (Deficit) for the year	2	(59,242)	242,584	242,584	(181,300)	241,008	40,429	200,579	496.1%	242,584

NC091 Sol Plaatje - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M02 August

Book d	١.	2022/23	~	<b>.</b>		Budget Year 2		T	T	- 11.7
Description	Ref		Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands								<u> </u>	%	
Revenue										
Exchange Revenue										
Service charges - Electricity		754,974	1,034,872	1,034,872	83,089	162,161	172,479	(10,318)	I .	1,034,872
Service charges - Water		271,599	327,114	327,114	20,124	49,282	54,519	(5,237)	l .	327,114
Service charges - Waste Water Management Service charges - Waste management		89,203 66,890	89,858 65,412	89,858 65,412	7,913 5,776	15,918 12,275	14,976 10,902	942 1,373	6% 13%	89,858 65,412
							2,597	2,023	78%	
Sale of Goods and Rendering of Services Agency services		13,750	15,579	15,579	932	4,620	2,591	2,023	70%	15,579
Interest		_	_	_	_	_	_	_		_
Interest earned from Receivables		199,982	168,880	168,880	19,682	39,069	28,147	10,922	39%	168,880
Interest from Current and Non Current Assets		8,550	7,000	7,000	1,053	(190)	1,167			7,000
Dividends		_	_	_	_	` _ ´	_	-		_
Rent on Land								-		
Rental from Fixed Assets		26,000	26,930	26,930	2,543	5,196	4,488	708	16%	26,930
Licence and permits		1,056	1,200	1,200	53	118	200	(82)	-41%	1,200
Operational Revenue		3,299	3,134	3,134	349	568	522	46	9%	3,134
Non-Exchange Revenue		040.004	200 200	200 201	45.105	004.00	440 445	-	44000	000.00
Property rates		610,991	660,893	660,893	45,122	231,337	110,149	121,189	110%	660,893
Surcharges and Taxes		E0 400	30,660	20,000	990	4 042	F 440	(2.207)		30.000
Fines, penalties and forfeits Licence and permits		59,462 7,965	6,150	30,660 6,150	617	1,813 1,632	5,110 1,025	(3,297) 607		30,660 6,150
Transfers and subsidies - Operational		264,657	281,921	281,921	-	109,640	46,987	62,653		281,921
Interest		204,007	201,321	201,321		103,040	40,507	02,000		201,321
Fuel Levy								-		
Operational Revenue		4,037	_	_	4,411	4,981	_	4,981	#DIV/0!	_
Gains on disposal of Assets		5,891	-	-	697	697	-	697		-
Other Gains		34,705	-	-	-	-	-	-		-
Discontinued Operations							***************************************	-		
Total Revenue (excluding capital transfers and		2,423,012	2,719,604	2,719,604	193,350	639,117	453,267	185,850	41%	2,719,604
contributions)										
Expenditure By Type										
Employ ee related costs		819,285	881,637	881,637	140,275	141,536	146,940	(5,404)	-4%	881,637
Remuneration of councillors		32,224	35,559	35,559	5,390	5,390	5,927	(536)	-9%	35,559
Bulk purchases - electricity		672,362	785,000	785,000	115,408	115,408	130,833	(15,425)		785,000
Inventory consumed		254,407	305,900	305,900	16,378	21,559	50,984	(29,424)		305,900
Debt impairment		378,747	317,500	317,500	79,375	79,375	52,917	26,458	50%	317,500
Depreciation and amortisation		71,830	86,650	86,650	_	_	14,442	(14,442)	-100%	86,650
Interest		113,955	19,495	19,495	4	4	3,249	(3,245)	-100%	19,495
Contracted services		45,261	48,113	48,113	7,143	7,327	8,019	(691)		48,113
Transfers and subsidies		2,599	4,560	4,560	-		760	(760)		4,560
Irrecoverable debts written off		_,000	-,,,,,,	-,000	0	1	-	(700)	.55,6	-,550
Operational costs		124,234	145,639	145,639	14,522	31,352	24,274	7,078	29%	145,639
Losses on Disposal of Assets		124,204	140,000	140,000		-	24,214	7,070	25/0	140,000
Other Losses		78,885	61,200	- 61,200	_	_	10,200	- (10,200)		- 61,200
Total Expenditure		2,593,790	2,691,252	2,691,252	378,495	401,953	448,544	(46,591)	<del> </del>	2,691,252
Surplus/(Deficit)	-		***************************************				448,544	232,441	-10%	
• • •		(170,778)	28,351	28,351	(185,144)	237,164	4,123	232,441	"	28,351
Transfers and subsidies - capital (monetary allocations)		400 440	044.000	044.000	2.044	2.044		2 044	#50.4/61	044.000
Torreston and articles are control for the di-		108,149	214,233	214,233	3,844	3,844	-	3,844	#DIV/0!	214,233
Transfers and subsidies - capital (in-kind)		3,387	-	- 040 50	-	-	- 4 700	_		-
Surplus/(Deficit) after capital transfers &		(59,242)	242,584	242,584	(181,300)	241,008	4,723			242,584
contributions										
Income Tax									<u> </u>	
Surplus/(Deficit) after income tax		(59,242)	242,584	242,584	(181,300)	241,008	4,723			242,584
Share of Surplus/Deficit attributable to Joint Venture										
Share of Surplus/Deficit attributable to Minorities										
Surplus/(Deficit) attributable to municipality		(59,242)	242,584	242,584	(181,300)	241,008	4,723			242,584
Share of Surplus/Deficit attributable to Associate										
Intercompany/Parent subsidiary transactions										
Surplus/ (Deficit) for the year		(59,242)	242,584	242,584	(181,300)	241,008	4,723		T	242,584

W 4 75 1 10		2022/23				Budget Year 2		T	T	
Vote Description	Ref		Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Yea
R thousands	1	Outcome	Budget	Budget	actual	actual	budget	variance	variance %	Forecast
Multi-Year expenditure appropriation	2								70	
Vote 01 - Executive & Council		_	_	_	_	_	_	_		
Vote 02 - Municipal And General		_	_	_	_	_	_	_		
Vote 03 - Municipal Manager		_	_	_	_	_	_	_		
Vote 04 - Corporate Services		_	_	_	_	_	_	_		
Vote 05 - Community Services		_	_	_	_	_	_	_		
Vote 06 - Financial Services		_	_	_	_	_	_	_		
Vote 07 - Strategy Econ Development And Planning		8,996	10,000	10,000	_	_	1,667	(1,667)	-100%	10,
Vote 08 - Infrastructure And Services		82,240	183,117	183,117	3,842	3,844	30,519	(26,676)	-87%	183,
Vote 09 -		-	_	_	-		_			,
Vote 10 -		_	_	_	_	_	_	_		
Vote 11 -		_	_	_	_	_	_	_		
Vote 12 -		_	_	_	_	_	_	_		
Vote 13 -		_	_	_	_	_	_	_		
Vote 14 -		_	_	_	_	_	_	_		
Vote 15 - Other		_	_	_	_	_	_	_		
Total Capital Multi-year expenditure	4,7	91,236	193,117	193,117	3,842	3,844	32,186	(28,342)	-88%	193,
		0.,200	,	,	5,042	0,017	52,100	(_0,072)	1 3376	155,
Single Year expenditure appropriation	2							No.		
Vote 01 - Executive & Council		14 586	10 500	10 500	-	-	3,250	(2.050)	1000/	40
Vote 02 - Municipal And General		14,586	19,500	19,500	-	_		(3,250)	-100%	19
Vote 03 - Municipal Manager Vote 04 - Corporate Services		_	-	-	-	-	-	_		
Vote 05 - Community Services		_	_	_	_	_	_	_		
Vote 06 - Financial Services			_	_	_	_	_	_		
Vote 07 - Strategy Econ Development And Planning		_	_	_	_	_	_	_		
Vote 08 - Infrastructure And Services		20,194	36,856	36,856	_	_	6,143	(6,143)	-100%	36
Vote 09 -		20,104	-	-	_	_	- 0,140	(0,140)	100%	00
Vote 10 -		_	_	_	_	_	_	_		
Vote 11 -		_	_	_	_	_	_	_		
Vote 12 -		_	-	_	-	_	_	-		
Vote 13 -		_	-	_	-	_	-	_		
Vote 14 -		_	-	_	-	_	_	-		
Vote 15 - Other		-	-	-	-	-	-	-		
Total Capital single-year expenditure	4	34,780	56,356	56,356	-	-	9,393	(9,393)	-100%	56,
Total Capital Expenditure		126,016	249,473	249,473	3,842	3,844	41,579	(37,735)	-91%	249
Capital Expenditure - Functional Classification										
Governance and administration		14,586	19,500	19,500	-	-	3,250	(3,250)	-100%	19,
Executive and council		14,586	19,500	19,500	-	-	3,250	(3,250)	-100%	19
Finance and administration		-	-	-	-	-	-	-		
Internal audit								-		
Community and public safety		-	-	-	-	-	-	-		
Community and social services		-	-	-	-	-	-	-		
Sport and recreation								-		
Public safety								-		
Housing								-		
Health								-		
Economic and environmental services		44,387	50,000	50,000	2,408	2,409	8,333	(5,924)	-71%	50
Planning and development		8,996	10,000	10,000	-	-	1,667	(1,667)	-100%	10
Road transport		35,392	40,000	40,000	2,408	2,409	6,667	(4,257)	-64%	40
Environmental protection		07.046	470.070	470.070	4 105	4 405	00.000	(20.564)	055	
Trading services		67,042	179,973	179,973	1,435	1,435	29,996	(28,561)	-95%	179
Energy sources		36,862	54,026	54,026	1,435	1,435	9,004	(7,570)	-84% 100%	54 125
Waste water management		9,645	125,947	125,947	-	-	20,991	(20,991)	-100%	125
Waste water management		20,535	-	_	-	_	_	_		
Waste management  Other								_		
Total Capital Expenditure - Functional Classification	3	126,016	249,473	249,473	3,842	3,844	41,579	(37,735)	-91%	249
	+	.20,010	_ 20,410	_ 70,410	0,042	0,044	71,010	(5.,700)	1	2-73
unded by:		00.000	044.000	044.000	0.045	0.044	05 700	(04.000)	0001	04.
National Government		96,392	214,233	214,233	3,842	3,844	35,706	(31,862)	-89%	214
Provincial Government								-		
District Municipality		-	-	-	-	-	-	-		
Transfers and subsidies - capital (monetary allocations) (Nat / Prov										
Departm Agencies, Households, Non-profit Institutions, Private Enterprises,										
Public Corporations, Higher Educ Institutions)		96,392	214 222	214 222	- 3,842	3,844	35,706	(31 862)	-89%	24.4
Transfers recognised - capital	6	90,392	214,233	214,233	3,042	3,044	33,706	(31,862)	-09%	214
Borrowing Internally generated funds	0	29,624	35,240	35,240			5,873	(5,873)	-100%	35
		29,024	33,240	33,240		_	0,013	s (J,013)	1 TOU 70	, 33

NC091 Sol Plaatje - Table C6 Monthly Budget Statement - Financial Position - M02 August

10031 0011 laarje - Table 00 monthly Budget 0		2022/23						
Description	Ref	Audited	Original	Adjusted	YearTD	Full Year		
·		Outcome	Budget	Budget	actual	Forecast		
R thousands	1		3.3					
<u>ASSETS</u>								
Current assets								
Cash and cash equivalents		109,536	174,327	174,327	151,136	174,327		
Trade and other receivables from exchange transactions		1,093,008	734,354	734,354	1,136,378	734,354		
Receivables from non-exchange transactions		876,734	2,173,122	2,173,122	976,110	2,173,122		
Current portion of non-current receiv ables		-	-	-	-	-		
Inv entory		82,694	27,461	27,461	83,157	27,461		
VAT		142,434	362,625	362,625	153,200	362,625		
Other current assets		1	126	126	(54)	126		
Total current assets		2,304,408	3,472,014	3,472,014	2,499,928	3,472,014		
Non current assets								
Inv estments								
Inv estment property		212,356	223,856	223,856	212,356	223,856		
Property, plant and equipment		2,023,360	2,190,939	2,190,939	2,027,204	2,190,939		
Biological assets								
Living and non-living resources								
Heritage assets		12,071	12,071	12,071		12,071		
Intangible assets		17,714	3,492	3,492	17,714	3,492		
Trade and other receivables from exchange transactions		-	-	-	-	-		
Non-current receivables from non-exchange transactions		-	35,716	35,716	-	35,716		
Other non-current assets		_	_	_	_	_		
Total non current assets		2,265,500	2,466,074	2,466,074	2,269,344	2,466,074		
TOTAL ASSETS		4,569,908	5,938,089	5,938,089	4,769,272	5,938,089		
LIABILITIES								
Current liabilities								
Bank overdraft		-	-	-	-	-		
Financial liabilities		-	-	-	-	-		
Consumer deposits		45,776	49,391	49,391	46,206	49,391		
Trade and other payables from exchange transactions  Trade and other payables from non-exchange transaction		1,288,030 7,233	937,683	937,683	1,183,808 45,911	937,683		
Provision	15	1,233	_	_	788			
VAT		111,227	70,327	70,327	134,695	70,327		
Other current liabilities		-	94,029	94,029	104,000	94,029		
Total current liabilities		1,452,266	1,151,431	1,151,431	1,411,409	1,151,431		
Non current liabilities		1,102,200	1,101,101	1,101,101	1, 111, 100	.,,		
Financial liabilities		159,430	158,166	158,166	159,430	158,166		
Provision		257,313	285,658	285,658	257,313	285,658		
Long term portion of trade payables								
Other non-current liabilities		_	_	_	_	_		
Total non current liabilities		416,743	443,824	443,824	416,743	443,824		
TOTAL LIABILITIES		1,869,008	1,595,254	1,595,254	1,828,152	1,595,254		
NET ASSETS	2	2,700,900	4,342,835	4,342,835	2,941,120	4,342,835		
COMMUNITY WEALTH/EQUITY	_	_,. 50,000	.,. 12,000	.,	_,,,,,,_0	.,,		
Accumulated surplus/(deficit)		2,636,046	4,261,958	4,261,958	2,877,054	4,261,958		
Reserves and funds		64,066	80,876	80,876	64,066	80,876		
Other		J-1,000 -	-	-	J-1,000 -	- 50,070		
TOTAL COMMUNITY WEALTH/EQUITY	2	2,700,112	4,342,835	4,342,835	2,941,120	4,342,835		

NC091 Sol Plaatje - Table C7 Monthly Budget Statement - Cash Flow - M02 August

NC091 Sol Plaatje - Table C7 Monthly Budget S	laten	2022/23	Budget Year 2023/24								
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year	
·		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast	
R thousands	1	• • • • • • • • • • • • • • • • • • • •	244901	Junge.	40.44		Jaagot		%		
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		453,721	543,052	543,052	39,708	101,090	90,509	10,581	12%	543,052	
Service charges		1,024,096	1,354,795	1,354,795	98,642	172,346	225,799	(53,453)	-24%	1,354,795	
Other revenue		724,269	79,844	79,844	17,894	107,147	13,307	93,840	705%	79,844	
Transfers and Subsidies - Operational		100,622	281,921	281,921	2,522	115,162	46,987	68,175	145%	281,921	
Transfers and Subsidies - Capital		113,738	214,233	214,233	10,000	37,000	35,706	1,294	4%	214,233	
Interest		567	_	-	822	1,250	_	1,250	#DIV/0!	-	
Dividends								-			
Payments											
Suppliers and employees		(3,355,326)	(2,215,507)	(2,215,507)	(123,131)	(77,366)	(369,251)	(291,885)	79%	(2,215,507	
Interest		(2,401)	(19,495)	(19,495)	-	2,401	(3,249)	(5,650)	174%	(19,495	
Transfers and Subsidies		-	-	-	-	-	-	-		-	
NET CASH FROM/(USED) OPERATING ACTIVITIES		(940,714)	238,844	238,844	46,457	459,030	39,807	(419,223)	-1053%	238,844	
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		_	-	-	697	697	-	697	#DIV/0!	_	
Decrease (increase) in non-current receivables		-	35,716	-	-	-	5,953	(5,953)	-100%	35,716	
Decrease (increase) in non-current investments								-			
Payments											
Capital assets		(126,016)	(249,473)	(249,473)	(3,842)	(3,844)	(41,579)	(37,735)	91%	(249,473	
NET CASH FROM/(USED) INVESTING ACTIVITIES		(126,016)	(213,757)	(249,473)	(3,145)	(3,147)	(35,626)	(32,479)	91%	(213,757	
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans								-			
Borrowing long term/refinancing								-			
Increase (decrease) in consumer deposits		_	_	-	(213)	213	_	213	#DIV/0!	-	
Payments											
Repay ment of borrowing		-	(13,351)	(13,351)	-	-	(2,225)	(2,225)	100%	(13,351	
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(13,351)	(13,351)	(213)	213	(2,225)	(2,438)	110%	(13,351	
NET INCREASE/ (DECREASE) IN CASH HELD		(1,066,730)	11,736	(23,980)	43,099	456,096	1,956			11,736	
Cash/cash equivalents at beginning:		197,591	198,307	198,307	(24,636)	109,536	198,307			109,536	
Cash/cash equivalents at month/y ear end:		(869,139)	210,043	174,327	( , , , , , ,	565,632	200,263			121,272	

The BTO made a concerted effort to align the Cash and equivalents of A6 and A7 for the Original budget for 2023/24 financial year, by relooking at the mapping as advised by NT and BCX. However, there appears to be some system errors that must be resolved so that the monthly and YTD actuals populate correctly. The Cash and Cash equivalents is also significantly overstated. As per C6, the Cash and cash equivalents is R151,136 million as per the Cash book balance.

# 15. Municipal Manager's quality certification

# **Quality Certificate**

I, BS Matlala, the Municipal Manager of Sol Plaatje Local Municipality, hereby certify that
(mark as appropriate)
the Monthly Budget Statement
Quarterly Report on the implementation of the budget and financial state affairs of the municipality
Mid-year Budget and Performance Assessment
For the month of <b>August 2023</b> has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.
Print name: Mr. BS. Matlala
Municipal Manager of Sol Plaatje Local Municipality (NC091)  Signature:  Date: 12 /09/2023