SOL PLAATJE MUNICIPALITY ANNUAL BUDGET

2023/24 - 2025/26



intranet: http://solplaatje

List of acronyms

ACIP	Accelerated Community Infrastructure Programme
BEE	Black Economic Empowerment
CAPEX	Capital Expenditure
CBD	Central Business District
CDW	Community Development Worker
COGHSTA	Co-operative Governance Human Settlement and Traditional Affairs
CPIX	Consumer Price Index
CRR	Capital Replacement Reserve
DBSA	Development Bank of South Africa
DEAT	Department of Education and Training
DoRA	Division of Revenue Act
DoRAA	Division of Revenue Amendment Act
DoRB	Division of Revenue Bill
DWA	Department of Water Affairs
EEDG	Energy Efficiency Development Grant
EEDSM	Energy Efficient Demand Side Management Grant
EMT	Executive Management Team
EPWP	Extended Public Works Programme
ES	Equitable Share
FBDM	Frances Baard District Municipality
FBS	Free Basic Services
FLISP	Finance Linked Individual Subsidy Programme
FMG	Financial Management Grant
GDP	Gross Domestic Product
GRAP	Generally Recognized Accounting Practice
GURP	Galeshewe Urban Renewal Programme
HDI	Historically Disadvantaged Individuals
IDP	Integrated Development Plan
INEP	Integrated National Electrification Programme
ISDG	Infrastructure Skills Development Grant
IUDG	Infrastructure Urban Development Grant
КРА	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
LGSETA	Local Government Sector Education Training Authority
LGTAS	Local Government Turnaround Strategy
MBRR	Municipal Budget and Reporting Regulations
MFMA	Municipal Finance Management Act 56 of 2003
MIG	Municipal Infrastructure Grant

ММ	Municipal Manager
MSA	Municipal Systems Act
MSIG	Municipal Systems Improvement Grant
MSP	Municipal Support Programme
MTREF	Medium Term Revenue and Expenditure Framework
NCEDA	Northern Cape Economic and Development Agency
NCTA	Northern Cape Tourism Authority
NDP	National Development Plan
NDPG	Neighbourhood Development Partnership Grant
NERSA	National Energy Regulator of South Africa
NSDP	National Spatial Development Programme
NT	National Treasury
O&M	Operations and Maintenance
PGDS	Provincial Growth and Development Strategies
PMS	Performance Management System
PPP	Public Private Partnership
R&M	Repairs and Maintenance
RBIG	Regional Bulk Infrastructure Grant
SALGA	South African Local Government Agency
SALGBC	South African Local Government Bargaining Council
SARB	South African Reserve Bank
SDBIP	Service Delivery and Budget Implementation Plan
SETA	Sectoral Education and Training Authority
SFA	Strategic Focus Area
SLA	Service Level Agreement
SMME	Small Medium and Micro Enterprises
SPM	Sol Plaatje Municipality
StatsSA	Statistics South Africa
USDG	Urban Settlement Development Grant
WSIG	Water Services Infrastructure Grant

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1. Mayor's Speech

2. Council Resolution

Approval of the Annual Budget for 2023/24 MTREF

Executive Mayor Cllr KJB Sonyoni

16 May 2023

Purpose

The purpose of this item is to submit the Annual Budget of the Sol Plaatje Local Municipality for the financial year 2023/24 and indicative allocations for the two projected outer years 2024/25 and 2025/26, including policies and tariffs for approval by Council.

For noting / for decision by

The following options exist in terms of noting / for decision by:

Council

The item/report has NOT been considered by a portfolio committee.

This item is for recommendation by the Executive Mayor to Council.

Background

In terms of the Section 24 (2) of Municipal Finance Management Act (MFMA) a Council of a Municipality must approve an annual budget before the start of the financial year. Section 24 (1) further requires that the Mayor must approve the annual budget at least 30 days before the start of the financial year. It is in compliance with Section 24 of the MFMA that an annual budget is being tabled before this Council today.

Whereas the MFMA Section 17, prescribes the format in which the municipal budget must be presented, National Treasury had published Schedule A tables for the capturing and presentation of the budget which covers a 7 year period, whereby the first three years are the actual outcomes of the previous years audited, the current year budget, and year to date actuals as well as the next three (3) years.

In terms of the Municipal Budget Reporting Regulations as per Government Gazette 32141 (hereinafter referred to as the MBBRR), the table of contents of the annual budget is prescribed, and as such, the format complies as prescribed in the regulations.

The MBRR Sections 15 and 18 prescribes the manner in which the tabled budget must be publicised, whilst the MFMA Section 23 makes reference to consultation processes on tabled budgets. Various meetings were scheduled and conducted. The Draft Budget 2023/2024 has been published on Sol Plaatje's website to be viewed by the public. Various informed meetings were held with Councillors and other stakeholder groups.

National Treasury's budget benchmark exercise which is the process of reviewing the tabled budgets, analysed the assumptions and the detailed budget and compared the budget with other secondary cities took place on the 20 April 2023.

The MBRR further suggests that the budget must be tabled together with the reviewed budget related policies and the proposed tariffs. All these documents are part of the budget statement as presented in the annexures or was included in the draft documents.

It is against this background that the Annual Budget for the 2023/24 MTREF is submitted for approval.

<u>Annexures</u>

Budget Part 1 and 2

Budget Annexures

Section 1: Budget Schedules and supporting tables

Section 2: Tariffs

Section 3: History of Tariffs

Section 4: Budget Policies – as per March budget book

Section 5: By-Laws – as per March budget book

Section 6: MFMA Circulars— as per March budget book

Motivation

The MFMA places an obligation on Council to ensure that the budget is approved within the legislated timeframes. Non-compliance with the MFMA Section 24 will result in the application of the MFMA Section 26 – Consequences of failure to approve budget before start of the budget year.

The budget has been presented to Council and was discussed and debated in detail. Public consultation processes as well as the National Treasury's Budget Benchmark are an indication that the budget has been well thought through.

Personnel Implications

Personnel implications shall be in accordance with the tabled budget, the current organisational structure as well as the implementation strategy as will be agreed upon by the Municipal Manager, and within the budget constraints.

Financial Implications

There are no financial implications other than as per the tabled budget. The tariff increases and impact of policy reviews are anticipated as a result of adopting this budget.

Legal Authority and Implications

MFMA Section 16 and 24

Municipal Budget and Reporting Regulations

MFMA Circulars

The Annual Budget was discussed with the Executive Mayor, the IDP, Budget and Performance Committee (extended), the Municipal Manager, the Acting Chief Financial Officer Executive Directors, as well as the discussions of the Budget Steering Committee Meetings.

The budget was also assessed by National Treasury through the budget benchmark exercise, a report of which is attached.

Consultation

Executive Mayor - Cllr KJB Sonyoni

Municipal Manager - Mr BS Matlala

Acting Chief Financial Officer – Mr K Samolapo

Budget Steering Committee

Executive Management Team

Mayoral Committee

Contact Person

K Samolapo

Acting Chief Financial Officer

Contact number: 053-8306500

The Annual Budget will be tabled by the Executive Mayor, Cllr KJB Sonyoni.

RECOMMENDATION:

- 1. That Council **approves** the Annual Budget for the 2023/24 MTREF as presented in terms of the following annexures highlighted herein.
- 2. That in terms of section 16 of the Municipal Finance Management Act, 56 of 2003, Council **approves** the Annual Budget of the municipality for the financial year 2023/24; and indicative allocations for the two projected outer years 2024/25 and 2025/26, and the multi-year single year capital appropriations as set out in the Annual Budget in the following tables:
 - 2.1 Budgeted financial performance by revenue source and expenditure by type as presented in Table A1 Summary and Table A4 Detailed
 - 2.2 Budgeted Financial Performance (revenue and expenditure by Standard classification) Annexure/Section 1 Table A2;
 - 2.3 Budgeted Financial Performance (revenue and expenditure by municipal vote) Annexure/Section 1 Table A3;
 - 2.4 Multi-year and single year capital appropriations by municipal vote and Standard classification and associated funding by source. Annexure/Section 1 - Table A5.

- 3. That Council approves the financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets as set out in the following tables:
 - 3.1 Budgeted Financial Position: Annexure/Section 1 Table A6;
 - 3.2 Budgeted Cash Flow: Annexure/Section 1 Table A7;
 - 3.3 Cash backed reserves and accumulated surplus reconciliation: Annexure/Section 1 – Table A8;
 - 3.4 Asset Management: Annexure/Section 1 Table A9; and
 - 3.5 Basic service delivery measurement: Annexure/Section 1 Table A10.
- 4. That Council **approves** the Budget Supporting tables as presented in Section 1 of the book.
- 5. That in terms of sections 74 and 75A of the Local Government: Municipal Systems Act, Act 32 of 2000 as amended, the tariffs for the supply of water, electricity, waste removal services, sanitation services, property rates and all other tariffs as set out in Annexure 2, are approved by Council.
- 6. That in terms of section 24(2)(c)(v) of the Municipal Finance Management Act, 56 of 2003, the budget-related policies, including proposed amendments as set out in the Budget Annexure/Section 6 as per the tabled Budget Statement of March 2023 are **approved** for the budget year 2023/2024, the effective date of these policies is 1 July 2023, and may be amended during the year.
- 7. That the Basic Services Indigent Packages as set out in Annexure/Section 1 and the Executive summary, is **approved**.
- 8. That Council takes notes that compliance with m-SCOA regulations is effective from 1 July 2017, currently version 6.6 was adopted and is fully operational and that as m-SCOA version 6.7 has been adopted and is fully operational from 1 July 2023.
- 9. That council approves the Procurement plans for the financial year.
- 10. That Council resolves to authorise the Acting Chief financial Officer to make corrections to make administrative and technical error corrections identified in the Annual Budget that is due to m-SCOA reporting requirements.

3. Executive Summary

Introduction

The municipality completed its review of the IDP which covers the period from 1 July 2022 to 30 June 2027 with a successful Mayoral Strategic Planning Sessions held a Kimberley's Horseshoe Motel on the 22nd and 23rd March 2023.

The Key Strategic Objectives of the IDP are now linked to the strategic priorities and supported by the budget allocations especially priorities relating to Service Delivery and Revenue Enhancement.

These Strategic Objectives to support Vision: "*Towards a growing, cleaner city*" which forms part of submission to Council for approval are

- a) Improved Service Delivery
- b) Good, Clean and Transparent Governance
- c) Establishment of a healthy Financial Management
- d) Economic growth through promoting SPM as an economic hub (where tourism, administration, logistics, mining, knowledge management, investment and a revitalized CBD find expression).
- e) Improved Institutional management

It is these strategic priorities that would see the municipality fully focusing on the programmes and projects in the year 2023/24 that would attempt to resolve the following strategic challenges:

- 1. Cash flow challenges
- 2. Service delivery challenges
- 3. Low collection rate and a need to implement credit control policy
- 4. Stagnant audit outcome at qualified opinion for the past five (5) years by Auditor General
- 5. High youth unemployment rate at 52% which necessitate tangible Investment drive into our Sol Plaatje Municipality Economy
- 6. Sustainable water supply and uninterrupted electricity supply community
- 7. Electricity energy mix, among other things deliberated upon during the strategic planning session

Therefore, the Municipality have service delivery as a highest priority also highlight revenue enhancement initiatives to turnaround low cash flow challenges and improve collection rate. These are the initiatives that will reduce deficits and negative net cash from operations, and these controls will include

- Conduct meter audits to curd electricity theft.
- Procuring of smart, prepaid meters and water meters to improve billing accuracy.
- Improve Internal Controls within Revenue Management Value Chain (TID Roll Overs, 16 000 integrations, 6000 non-purchasing pre-paid meters, etc)
- Strict measures procurement processes and reduction of uncompetitive bidding and deviations
- Improved planning of budget implementation
- Grow revenue base and stimulate investments into the city

The municipality has been experiencing difficulties in managing and controlling technical and non-technical losses of water and electricity, and again this is another hurdle that must be attended to as a matter of urgency.

The 2023/2024 and outer years 2024/2025 and 2025/2026 Budget is premised on the following assumptions;

- The municipality has just concluded 2023 General Valuation Roll and residents are encouraged to lodge objections until end of March
- That council will champion and support all strategies aimed at growing the revenue base in terms of numbers and valuation. For the first time, there will be specific targets on % growth in General Valuation Roll per category
- That council will support all efforts aimed at reducing water and electricity losses. A
 percentage increase in tariffs is no longer sustainable, the focus must be reduction of losses
 that will result in saving and release financial resources tied in the provision and actual costs
 of losses to fund any service delivery improvements and re-investment into the service to
 improve quality and affordability
- The budget should focus on Service Delivery challenges and revenue enhancement as key priorities
- That Council will support strategies aimed at the reduction of electricity consumer price by considering options available on renewable energy and optimal energy mix for the people of Sol Plaatje Municipality
- That performance management and consequence management will be implemented blindly
 as it happens in courts of law when citizens seek justice, performance and consequence
 management must be blind for citizens to achieve more
- That council will support strategies aimed at project implementation by reviewing the existing model of Project Management and any other option and mechanisms available, emphasis is on conditional grant and borrowing funded projects
- Marketing and promotion of policies to lure citizens to pay for their municipal services

The above is referred to as the elephants in the room that must now be unleashed, spoken about and dealt with. The budget remains committed in protecting the poor by ensuring that those that are indigent are registered and receive the free basic services.

We remain committed in improving the living conditions of the people, special focus will be given to ensuring that there is capacity and skills in the civil engineering services with clear expectations. Planned maintenance will be institutionalised to enable adequate funding. Adhoc maintenance must be based on emergencies or unforeseen circumstances or acts of God which cannot be prevented.

Various cost containment measures have been implemented of which overtime was the biggest challenge over the last few years. Overtime, which forms part of Employees cost has been capped at thirty (30) hours across most units within the municipality, whilst the Overtime policy has also been approved. The soft lock on all vacancies has been in place for more than two (2) years. The filling of critical vacancies will be prioritised and for the interim to reduce the cost of acting and achieve better results.

We have accepted that we are operating an aged infrastructure, and with the current financial position, replacement is not in the cards. This means more funds will be required to pay for the required maintenance as well as increase in personnel capacity to attend to issues as they get reported by our people and ward councillors. We must be response and turnaround must be superamazing.

Our collection rate is dwindling between 66% and 72%, and this is not assisting the municipality to step out of the liquidity woes. The municipality needs an average of 90% collection rate, but to improve the liquidity issues and dealing with accumulated creditors, a 110% collection is required.

This basically means, not only should the rate payers pay their monthly bill, those in arrears must pay an amount between 10% and 15% per month on arrears. To achieve this, there are various strategies agreed upon with Council including holding back of a percentage as and when customers in arrears top up their energy units as part of credit control measures. A 30% will be held from all non-indigent households and 10% will be held from all indigent households. Further to this, inactive meters that have not bought electricity for the last 90 days at every 25 day of the month (a report will be run on this date), such meters will be blocked and audited through physical verification and testing, and clients will be expected to provide reasons why they were not buying and such a meter will be inspected for tempering or bypass.

The audit outcomes remain negative and one of the contributing factors is weaknesses in internal controls, especially in supply chain, assets and concentration in billing. Weak internal controls lead to various issues on credibility and quality of information used to prepare and complete the financial statements. We invested time in policy and procedures review as well as internal communication with staff to boost their knowledge and practical demonstration of consequences of certain decisions taken based on limited information or undue pressure. Various contracts remain active beyond the project duration or management intention and this leads to non-compliance.

After testing liquidity and going concern of the municipality, it was unavoidable to recommend to council to place itself on voluntary financial recovery plan as the distress situation is not going to reverse unless drastic and progressive recovery and turnaround strategies are put in place. The recovery and turnaround are aimed at focusing on six (6 areas) as follows:

- 1. Reduction of water and electricity losses
- 2. Revenue enhancement and improved collections rates
- 3. Operational efficiencies in the engineering sector
- 4. Growth strategies and implementation
- 5. Productive and passionate employees
- 6. Quality and responsible leadership

According to the preliminary analysis done at executive management, there are no signs relating to governance that might have led to the situation. All strategies will be focusing on management and organisational performance, cutting costs and operation of plants and network.

In order for the municipality to thrive, overall performance must improve, the quality of services rendered must improve, accountability must be enforced, serious consideration should be given to the service delivery and financial implications of all decisions taken, ensure that acts, regulations and policies are adhered to, enhance revenue collection and ensure that operational and capital funds are spent effectively with good value for money.

Improve on preventative maintenance and spend funds cost-effectively and efficiently to address service delivery challenges and ensure assets are maintained at desired levels and are being utilised optimally. The spending of funds will have to be prioritised, in light of the cash constraints and wastage be curbed. Municipal officials should also take all reasonable steps to prevent unauthorised, irregular and fruitless and wasteful expenditure. Refrain from committing acts of financial misconduct and/or criminal offences as per Chapter 15 of the MFMA.

It is imperative that all municipal officials must have the inherent desire to do their job to the best of their ability, take pride and ownership in their work, take accountability for their job functions, doing the right thing consistently and work as a collective, cohesive team to achieve the municipality's long and short-term objectives. Foremost to all of these, have the community's best interest at heart.

As per MFMA Circular 123 as indicated below is a brief summary of the key focus areas for the 2023/24 municipal budget process. All recently issued circulars are included in the budget document for ease of reference.

Key focus areas for the 2023/24 budget process

The local government conditional grants allocations Over the 2023/34 MTEF period

National Treasury is committing to growing direct transfers to municipalities with an above inflation rate, at an annual average rate of 7.9 per cent. Direct conditional grants grow at an annual average rate of 5.3 per cent over the MTEF, while the Local Government Equitable Share (LGES) grows faster, at an annual average rate of 10.3 per cent over the same period. The higher than inflation growth of allocations to local government is due to additional allocations over the medium term as follows:

 National Treasury has updated the local government equitable share formula to account for projected household growth, inflation and estimated increases in bulk water and electricity costs over the 2023/2024 MTEF period. A total of R23.9 billion is added to the LGES over the MTEF to increase coverage of the provision of free basic services;

The Division of Revenue Bill was published on 10 February 2023, following the tabling of the Budget in Parliament. The Bill specifies all local government transfers and municipalities must reconcile their budgets to the numbers published herein.

Municipal Standard Chart of Accounts (mSCOA)

Improvements are ongoing on the mSCOA side. The mSCOA Steering Committee and Project Implementation Teams had been revived and we all started with the assessment of the system functionality testing to establish the completeness level in terms of the modules and business process coverage. The municipality is at version 6.7 revision.

National Treasury also issued a circular on web-based audit action plan, this has fully been adopted and the 2023 plan is now captured on the system and reviewed weekly to establish progress and areas of intervention. This assists the established Clean Audit Action Plan committee established by the Municipal Manager on its weekly progress implementation monitoring.

Surplus or deficit journals

The Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) and MBRR require that municipalities perform their month-end reconciliations before they submit their financial performance information to National Treasury. Municipalities must also reconcile their creditors and debtors and all month-end processes before they submit their monthly data strings to ensure that the data submitted to the National Treasury Local Government Database is credible.

Rollovers and repayment of unspent grants

Municipalities are required to use the correct posting levels and movement accounting when conditional grants are being receipted, recognised, rolled over, and unspent grants are repaid. The accounting for grants should be done in accordance with GRAP 23: Revenue from exchange transactions (Taxes and Transfers)."

The Budget Overview

The second year of IDP implementation and Budget Cycle takes place under difficult conditions than ever before. The economy continues to show signs of constrains especially when looking at the high unemployment rate especially in cities supported by retail, commercial and small medium enterprises. As the economy worsens, demand for goods and services decrease due to disposal income being negatively affected, and municipal utility account becomes the first slain. This is evidenced from the very low collection rate of yearly average collection rate of 72% at the end of April 2023. This collection rate is lower than the norm of 95% as set out by National Treasury and far below the required collection rate of at least 85% in order to meet the monthly operational financial commitments.

This report comes after the 2023/24 Municipal Budget and Benchmark Engagement which was held with National Treasury on 20 April 2023 where the tabled budget for 2023/24 was assessed. From the assessment of National Treasury Sol Plaatje Municipality tabled budget had been assessed as unfunded. This was however due to an expenditure classification error which was picked up during the engagement. This misalignment was amended accordingly, and the budget has been reassessed as funded on the premise that in the final budget there is no increase in operational and capital expenditure. National Treasury also stressed a concern on the collection rates which must improve in order to meet budgeted payment obligations.

The report aims to table the Operational Revenue, Operational Expenditure and Capital Expenditure Framework for the 2023/2026 MTREF covering a three-year period, with 2023/2024 as the base year. The operational revenue framework details out revenue sources and projections per source for the next three years. Each projection is based on previous years audited actuals, year to date budget and actuals as well as growth prospects and general increases as informed by inflation and estimated cost of service delivery, management and administration.

The operational expenditure framework reflects all expenditure related to service delivery, management, administration and costs of running the municipality. Included in the operational expenditure is the portion of revenue anticipated not to be collected, and as such gives rise to provision for bad debts and write offs to take place in the year. The provision for bad debts ensures that that the municipality's spending is aligned to the collection rather than billed, as this will result in an unfunded and unrealistic budget.

The capital expenditure framework details out infrastructure investment, either new, upgrades or refurbishment. Capital budget is presented per project and allocated funds. It is therefore expected that spending on projects will align to the allocations, and any changes are tantamount to an adjustment or else the expenditure above allocation as per approved budget will be unauthorised. Whilst on this point, the municipality has developed a procedure outlining the principle of variation orders, contingencies and approval thereof. Guidance has been sought from National Treasury of MFMA Circular 62 as this seem to having been intended to address MFMA Section 116 on scope or contract amendment.

The table below presents the consolidated overview of 2023/2024 MTREF.

		2023/24 Medium Term Revenue & Expenditure Framework						
Consolidated Overview of the 2023/24 MTREF	Adjustment Budget 2022/23 R'000	Budget Year 2023/24 R'000	Budget Year +1 2024/25 R'000	Budget Year +2 2025/26 R'000	Total over the MTREF			
Operational revenue and expenditure budget	11 000	17 000	1, 000	1 000	11 000			
Total Operating Revenue (excl Capital transfers)	2 495 977	2 719 604	2 932 962	3 164 843	8 817 409			
Total Operating Expenditure	2 698 200	2 691 252	2 893 175	3 118 156	8 702 583			
Operating Surplus	(202 222)	28 351	39 787	46 687	114 826			
Capital transfers and contributions	133 188	214 233	604 187	692 646	1 511 066			
Total Revenue (incl Capital transfers)	2 629 165	2 933 837	3 537 149	3 857 489	10 328 475			
Surplus (incl Capital transfers)	(69 034)	242 584	643 974	739 333	1 625 892			
Capital expenditure budget								
Capital transfers and contributions	133 188	214 233	604 187	692 646	1 511 066			
Internally generated funds	55 705	35 240	49 096	35 500	119 836			
Total Capital expenditure	188 893	249 473	653 283	728 146	1 630 902			

The municipality continues to derive revenue from service charges from utility services and rates. There are minor revenue sources that are part of service delivery cost funding and our aim is to continue to grow these revenue sources. As can be seen from the table, we are departing from a premise as set in the adjustment budget of a deficit budget. For indulgence, a deficit budget is when a municipality (as is in our case), spends more than what it can generate, that is expenses exceed income. A deficit can either be funded from projected savings or defer expenditure that is included or through borrowing or public donations if the expenditure is necessary and critical. This is an undesired situation.

The next three years MTREF reflects surplus budgets of less than 1% of projected revenue. Surpluses from Operating Revenue are ought to be used to re-invest in service delivery related infrastructure, either fund growth or refurbishments of capital nature to ensure continuity of service and effectiveness of infrastructure. As indicated as a priority in the Mayoral Strategic Planning session, revenue enhancement initiatives would also be provided for in order to address the issue of cash flow challenges and low collection rate. Over the three years, R114 million is project as total surpluses.

Budget Table A1 indicates the total budget of the municipality. The focus at this point shall be operating revenue and expenditure as follows.

Consolidated Overview of the 2023/24 MTREF Year	2023/24 Medium Term Revenue & Expenditure Framework									
on Year % increase and R-Value increase	Budget Yea	ar 2023/24	Budget Year	r +1 2024/25	Budget Year +2 2025/26					
	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)				
	2022/23 to	2023/24	2023/24 to 2024/25		2024/25 to 2025/26					
Base year Adjusted Budget 2023/24	%	R'000	%	R'000	%	R'000				
Total Operating Revenue (excl Capital transfers)	9,0%	223 627	7,8%	213 358	7,9%	231 882				
Total Operating Expenditure	-0,3%	(6 947)	7,5%	201 922	7,8%	224 982				
Operating Surplus	-114,0%	230 574	40,3%	11 436	17,3%	6 900				
Total Operating Revenue (incl Capital transfers)	11,6%	304 672	20,6%	603 312	9,1%	320 341				
Surplus (incl Capital transfers)	-451,4%	311 619	165,5%	401 390	14,8%	95 359				
Capital transfers and contributions	60,9%	81 045	182,0%	389 954	14,6%	88 459				
Internally generated funds	-36,7%	(20 465)	39,3%	13 856	-27,7%	(13 596)				
Total Capital expenditure	32,1%	60 580	161,9%	403 810	11,5%	74 863				

There is no significant increase in overall revenue as the totals are increasing from R2,495 977 billion (Adjusted budget 2022/2023) to R2,719 604 billion (2023/24), constituting a 9% increase year on

year when compared to Adjustment budget. The overall average increase over the MTREF is approximately 8,23%.

The operating expenditure is estimated at R2,691 billion in 2023/24. After having considered all the factors, the budget for 2023/24 MTREF shall generate operating surpluses, though very limited in amounts. However, the budget can remain funded for the duration of the MTREF by significantly improving the collection rate, revenue enhancement and cutting down on non-essential spending.

The total capital expenditure amounts to R249, 473 million. Over the MTREF the municipality projects to spend R1,5 billion for Riverton bulk water project and BFI. Capital grants and subsidies recognised are all conditional grants gazetted as per the Division of Revenue Bill 2023 and per Minister of Finance Budget Speech 2023.

4. Annual budget tables

The A-schedules are included as an annexure under Section 1: Budget Schedules and supporting tables. Various reference is made to the A-schedules through-out this Budget document.

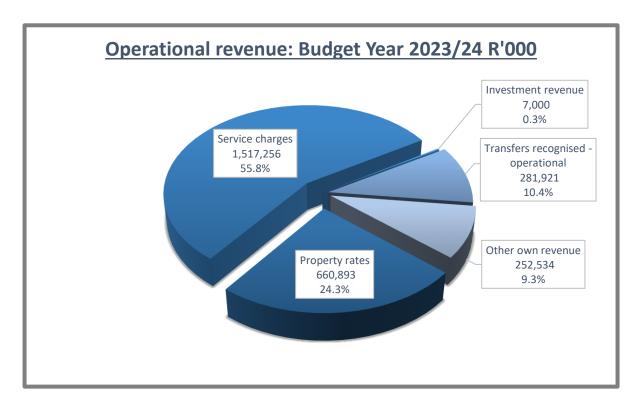
5. Operating Revenue Framework

The municipality generates revenue from exchange and non-exchange transactions. Exchange transactions are instances where there is a transaction concluded at arms-length based on measured consumption as well as a result of existing service agreements. Revenue from non-exchange transactions is revenue derived from taxes as well as grants and subsidies received. Revenue from exchange and non-exchange transactions are an indicator of the source of that revenue.

Revenue generated from operations is utilised to effectively run the institution, cover the costs of compensation of employees, operation and maintenance of infrastructure, servicing of municipal debt acquired as long-term borrowings, the costs of bulk water and electricity and all other operational expenditure.

During this budget process, all tariffs had been revised to ensure that they are relevant and easy to implement. The municipality generates income from various sources such as exchange and non-exchange transactions. Revenue from exchange transactions is generated mainly from trading services. The municipality has adopted a consolidated billing system for both exchange and non-exchange transactions for municipal services. Billing therefore is done systematically based on fixed monthly tariffs for services as well as consumption-based billing for metered services. And as far as possible, all other services like hiring of halls, building plans are rendered on a cash basis.

The pie-chart below represent the percentage weighting of each revenue source against the total revenue estimated for the financial year 2023/24.



It should be noted that the municipality has maintained a consistent contribution ratio for each source, thus a reflection of a very structured process of tariff determination and price increases.

Revenue by Source

The municipality's revenue is determined by tariff packages which are not only considered affordable to the ratepayers and users, but are deemed to be fair, equitable and realistic, and this is assessed in the context of having acknowledged those who cannot afford or have means to pay, the indigent households.

The operating revenue framework is informed by the following:

- National Treasury guidelines on macro-economic policy
- Projected growth and growth in demand for services
- Realistic projections of revenue and collection thereof, as well as strategies for debtor's management
- Electricity tariff increases as informed by NERSA guidelines
- Determination of tariffs for trading services in a cost reflective and a cost recovery manner
- The municipality's property rates policy as approved by Council

The following table is a summary of 2023/24 MTREF classified by revenue source.

•							2023/24 Me	dium Term Re	evenue &	
Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23		Expenditure Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
Revenue										
Exchange Revenue										
Service charges - Electricity	2	664 828	659 307	726 941	919 854	899 854	1 034 872	1 151 590	1 281 753	
Service charges - Water	2	258 618	259 156	271 961	310 717	305 717	327 114	346 815	367 859	
Service charges - Waste Water Management	2	73 119	78 186	81 934	81 700	93 500	89 858	95 380	100 732	
Service charges - Waste Management	2	52 564	56 401	59 094	60 940	69 080	65 412	70 452	75 461	
Sale of Goods and Rendering of Services		13 721	12 227	10 563	14 601	17 201	15 579	16 462	17 367	
Interest earned from Receivables		145 492	105 983	131 160	156 500	156 500	168 880	160 953	158 048	
Interest earned from Current and Non Current Assets		5 503	2 835	3 124	6 000	6 000	7 000	12 000	15 000	
Rental from Fixed Assets		11 427	12 018	16 755	13 010	25 896	26 930	28 278	29 833	
Licence and permits		910	1 136	1 077	1 200	1 200	1 200	1 260	1 329	
Operational Revenue		4 387	5 128	3 954	3 544	3 544	3 134	3 333	3 514	
Non-Exchange Revenue										
Property rates	2	555 073	571 075	599 898	627 646	610 074	660 893	706 943	746 365	
Surcharges and Taxes										
Fines, penalties and forfeits		31 614	29 477	15 405	27 730	35 730	30 660	30 714	32 403	
Licences or permits		4 953	5 247	7 455	5 650	5 650	6 150	6 480	6 836	
Transfer and subsidies - Operational		214 815	260 426	235 986	258 117	266 031	281 921	302 302	328 343	
Total Revenue (excluding capital transfers and contri	i	2 037 442	2 064 336	2 178 297	2 487 209	2 495 977	2 719 604	2 932 962	3 164 843	

Table A4 of the Budget Schedules indicates the revenue by source. As can be seen in the table, electricity sales and property rates remain the major revenue source for the municipality. Revenue protection and enhancement remains at the core of our heart. Collection therefore remains critical within the context of the prevailing economic conditions of poverty, unemployment and job losses and the level of indigency in our localities.

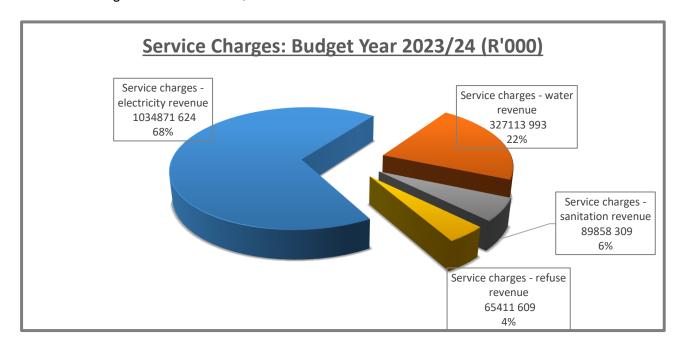
The table below indicated the weighted average per revenue source. It is clear that sale of electricity will be the major revenue source contributing just above 38%% of total revenue in 2023/2024. It is important to note that any non-collection or non-payment or non-billing for electricity has higher impact in as far as financial health of the municipality is concerned.

It is for this reason that all revenue protection and enhancement measures as identified at the Mayoral Strategic Planning session be put in place to protect this revenue source. We are continuing to follow through on Council Resolution of 2006 May, which resolved that electricity must be sold through prepaid metering system for residential customers. The project remains ongoing and a clear project plan will be put in place to replace any credit meters that are still remaining within the residential customer category especially from customers with exorbitant and long aged arrear debt balances.

NC091 Sol Plaatje - Table A4 Budge	eted Financial P								
Description (R'000) Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework						
Financial Performance	Adjusted Budget	% Contribution	on Budget Year 2023/24 % Contribution Budget Year +1 2024/25 % Contribution Budget Year +2 2025/26 % Contribution						
Service charges - electricity revenue	899 854	66%	1 034 872	68%	1 151 590	69%	1 281 753	70%	
Service charges - water revenue	305 717	22%	327 114	22%	346 815	21%	367 859	20%	
Service charges - sanitation revenue	93 500	7%	89 858	6%	95 380	6%	100 732	6%	
Service charges - refuse revenue	69 080	5%	65 412	4%	70 452	4%	75 461	4%	
Total	1 368 151	100%	1 517 256	100%	1 664 238	100%	1 825 805	100%	

Rates is as significant as it will contribute over 24% of total revenue. There are possible revenue leaks in the rates caused by uncoordinated processes between building inspectorate and valuations

department. The situation is set to improve with the introduction of systems to drive building and rezoning proposals and issuing of certificate to occupy building as this will automatically give rise to a supplementary valuation of that property and levy rates applicable within reasonable time. Unconditional grants contribute 10,37% to OPREV.



The pie-chart above reflects the contribution of each utility service to the total service charges to be billed in 2022/23 financial year. As can be seen, electricity is by far the biggest item billed and it is 68% of all service charges combined, followed by water at 22%, sanitation at 6% and refuse removal at 4%. The contribution per service remain consistent over the MTREF.

There are improvements that must be done in billing for refuse collection. A single tariff currently prevails for all residential customers notwithstanding affordability, volume collected and travel distance to the landfill site. The municipality started consultations with the National Treasury for a possible tariff reforms on refuse collection and further research will be conducted during MTREF but a subsidised tariff for refuse collection for indigent and formalised areas will be taken into consideration.

Formalised areas are those that had been planned and surveyed and residents are placed on an erf with the intent to develop top-structures in future. In this case, a household may open a municipal account for electricity, water and refuse removal.

Refuse removal is quite critical as it affects the air quality, living conditions and safe environment. It is highly dependent on fleet to be performed, and currently, this is a major shortfall in the performance of this function. Tariffs needs to be reviewed to align with required investment in fleet. As the city grows, fleet must grow proportionately as well.

NC091 Sol Plaatje - Table A4 Budgeted	Financial Performa	ance (revenue	and expenditur	re)							
Description (R thousand)	Current Ye	ar 2022/23			2	2023/24 Medium Ter	m Revenue & Exp	enditure Framev	vork		
Revenue By Source	Adjusted Budget	% Contribution	Budget Year 2023/24	% Contribution	% Growth 2022/23 to 2023/24	Budget Year +1 2024/25	% Contribution	% Growth 2023/24 to 2024/25	Budget Year +2 2025/26	% Contribution	% Growth 2024/25 to 2025/26
Property rates	610 074	24,44%	660 893	24,30%	8,33%	706 943	24,10%	6,97%	746 365	23,58%	5,58%
Service charges - electricity revenue	899 854	36,05%	1 034 872	38,05%	15,00%	1 151 590	39,26%	11,28%	1 281 753	40,50%	11,30%
Service charges - water revenue	305 717	12,25%	327 114	12,03%	7,00%	346 815	11,82%	6,02%	367 859	11,62%	6,07%
Service charges - sanitation revenue	93 500	3,75%	89 858	3,30%	-3,89%	95 380	3,25%	6,14%	100 732	3,18%	5,61%
Service charges - refuse revenue	69 080	2,77%	65 412	2,41%	-5,31%	70 452	2,40%	7,71%	75 461	2,38%	7,11%
Service charges - other											
Rental of facilities and equipment	25 896	1,04%	26 930	0,99%	3,99%	28 278	0,96%	5,00%	29 833	0,94%	5,50%
Interest earned - external investments	6 000	0,24%	7 000	0,26%	16,67%	12 000	0,41%	71,43%	15 000	0,47%	25,00%
Interest earned - outstanding debtors	156 500	6,27%	168 880	6,21%	7,91%	160 953	5,49%	-4,69%	158 048	4,99%	-1,80%
Dividends received											
Fines	35 730	1,43%	30 660	1,13%	-14,19%	30 714	1,05%	0,18%	32 403	1,02%	5,50%
Licences and permits	6 850	0,27%	7 350	0,27%	7,30%	7 740	0,26%	5,30%	8 165	0,26%	5,50%
Agency services											
Transfers recognised - operational	266 031	10,66%	281 921	10,37%	5,97%	302 302	10,31%	7,23%	328 343	10,37%	8,61%
Other revenue	20 745	0,83%	18 714	0,69%	-9,79%	19 795	0,67%	5,78%	20 881	0,66%	5,49%
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)	2 495 977	100,00%	2 719 604	100,00%	8,96%	2 932 962	100,00%	7,85%	3 164 843	100,00%	7,91%

Proposed Tariff Increases

For the municipality to generate sufficient and required revenue to continue providing services to the people, and to cover the costs of providing such services, it became important to revise tariff charged for various services.

The electricity tariff increases will be dealt with separately as a result of the Cost of Supply Study recently completed, approved by Council and Submitted to NERSA. In terms of NERSA guidelines, cost of supply study must be used to guide tariff setting and a public participation must be done before NERSA actually approve Cost of Supply Study and tariff implementation. The increase in tariff is based on the guidelines issued by NERSA and as notified by Eskom for bulk purchases with effect from 1 July 2023.

National Treasury estimate inflation for 2022/23 at 6,9% and MTREF forecast for the next three years being:

Fiscal year	2021/22	2022/23	2023/24	2024/25	2025/26
Macro-economic performance and projections, 2020 - 2025	Actual	Estimate	Forecast		:
CPI Inflation	4,5%	6,9%	5,3%	4,9%	4,7%

An average Eskom price increase of 18.61% has been approved by NERSA applicable as from 1 April 2023. It is estimated that the municipal increase would thus be 19.38%. Hence, the Sol Plaatje Municipality estimate that the increase would be in the region of 16% for electricity tariffs per below NERSA formula.

NERSA PRICE FORMULA				
		Rate	Portion	Impact
Bulk	Eskom Mun	19.38%	74%	14.34%
Repairs and maintenance	CPI	6.90%	8.90%	0.61%
Salaries and wages	CPI	6.90%	3.80%	0.26%
Finance costs	National treasu	0.50%	2.10%	0.01%
Bad debt provision		6.90%	3.90%	0.27%
Charges from other mun depart	ments	6.90%	1.80%	0.12%
Others	CPI	6.90%	5.50%	0.38%
TOTAL			100%	16.00%

It is therefore proposed that for purpose of draft budget's annual increase on electricity service the Municipality estimate conservatively at 15%. It must be emphasised that this 15% is an estimate as is in line with projected bulk electricity purchases by Municipality and will be revised to be in line with guidelines tariff setting benchmarks once approved by NERSA.

NC091 Sol Plaatje - Suppo	rting Table SA	A1 Supportin	ging detail to	'Budgeted F	inancial Per	formance'			
Description Audited Outcome Outcome Outcome Audited Outcome									
R thousand	2019/20	2020/21	2021/22	Original Budget 2022/23	Adjusted Budget 2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
Electricity bulk purchases	515 937	540 953	551 452	682 000	682 000	785 000	901 600	1 016 103	
% Increase		5%	2%	24%	0%	15%	15%	13%	

The proposed tariff increases in the table below are averages for all services. The municipality attempted to reduce tariff increases to be as close to the projected CPI targets.

Povenue estadon	2022/23	2023/24	2024/25	2025/26
Revenue category		Tariffs inc	eases	
Property Rates	4,00%	5,30%	6,97%	5,58%
Electricity	4,50%	15,00%	11,28%	11,30%
Water	4,00%	5,30%	6,02%	6,07%
Waste water (Sanitation)	4,00%	4,90%	6,14%	5,61%
Waste management (Refuse removal)	4,00%	5,30%	7,71%	7,11%
Average tariff increases/Municipal CPI	4,10%	9,68%	7,62%	7,13%

As per MFMA Circular 123, NT advised on the following

That as municipalities face with difficult fiscal environment and that the weak economic growth has put pressure on consumers' ability to pay for services, while transfers from national government are growing more slowly than in the past. Some municipalities have managed these challenges well, but others have fallen into financial distress and face liquidity problems. These include municipalities that are unable to meet their payment obligations to Eskom, Water Boards and other creditors. There is a need for municipalities to focus on collecting revenues owed to them and eliminate wasteful and non-core spending.

Municipalities must ensure that they render basic services, maintain their assets and clean environment. Furthermore, there must be continuous communication with the community and other stakeholders to improve the municipality's reputation. This will assist in attracting investment in the local economy which may result in reduced unemployment. Some municipalities are experiencing serious liquidity challenges. Therefore, the new leadership is advised to:

- Decisively address unfunded budgets by reducing non-priority spending and improving revenue management processes to enable collection; and
- Address service delivery failures by ensuring adequate maintenance, upgrading and renewal of existing assets to enable reliable service delivery.

It should be noted that it is easier for consumers to pay for services if they are reliable and when the environment is well maintained.

The table below presents the proposed tariffs after applying the increases that will be charged or levied to all customers of the municipality.

NC091 Sol Plaatje - Supporting Table SA	13a S	Service Tariffs by catego	ory		1	T			
		Provide description of tariff				Current Year	2023/24 Mediu	m Term Revenue Framework	& Expenditure
Description	Ref	structure where appropriate	2019/20	2020/21	2021/22	2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Property rates (rate in the Rand)	1								
Residential properties		Residential	0.0098	0.0104	0.0116	0.0112 0.0168	0.0116 0.0188	0.0124 0.0197	0.0131
Residential properties - vacant land			-	-	-	0.0168	0.0188	0.0197	-
Formal/informal settlements Small holdings									
Farm properties - used		Agricultural farms	0.0024	0.0026	0.0029	0.0028	0.0029	0.0031	0.0033
Farm properties - not used		Agricultural business	0.0024	0.0026	0.0029	0.0028	0.0029	0.0031	0.0033
Industrial properties		Industrial	0.0312	0.0332	0.0372	0.0358	0.0348	0.0372	0.0393
Business and commercial properties		Business/Residentail	0.0293	0.0311	0.0349	0.0335	0.0348	0.0372	0.0393
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other		State/Public schools	0.0585			0.0758			
State-owned properties		State/Public schools	0.0585	-	-	0.0758	-	-	-
Municipal properties									
Public service infrastructure Privately owned towns serviced by the owner									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Property rates by usage									
Business and commercial properties									
Industrial properties Mining properties									
Residential properties									
Agricultural properties									
Public benefit organisations Public service purpose properties									
Public service infrastructure properties									
Vacantland									
Sport Clubs and Fields (Bitou only) Sectional Title Garages (Drakenstein only)									
Secuonal Title Carages (Drakenstell Only)									
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshhold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/kl)		Didf-1 (7, 2014)	07	00	24	29	32	24	20
Water usage - life line tariff		Residential (7-20kl) Residential (21-40kl)	27 30	28 32	31 34	33	36	34 38	36 41
Water usage - Block 1 (c/kl)		Residential (41-60kl)	32	34	36	35	38	41	43
Water usage - Block 2 (c/kl) Water usage - Block 3 (c/kl)		Residential (more than 60kl)	34	36	39	37	41	43	46
Water usage - Block 3 (C/kl)		Residential (0-6kl)	6	7	7	7	8	8	9
Water usage - Block 5 (c/kl)		(fill in thresholds)							
Water usage - Block 6 (c/kl)		(fill in thresholds)							
Other	2								
Waste water tariffs									
Domestic Domestic									
Basic charge/fixed fee (Rands/month)		Basic charge	165	174	189	181	198	210	222
Service point - vacant land (Rands/month)									
Waste water - flat rate tariff (c/kl)									
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							
Volumetric charge - Block 4 (c/kl)	_	(fill in structure)							
Other	2								
Electricity tariffs]			
Domestic							00	00	0.
Basic charge/fixed fee (Rands/month)			-	-	-	-	82	88	94
Service point - vacant land (Rands/month) FBE		Indigents tariff - Block 1 (0-	_		_	_	2	3	
		(describe structure)	-	-	-		2	3	
Life-line tariff - meter Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter (c/kwh)			-	-	-	_	_	_	
Flatrate tariff - prepaid(c/kwh)			-	-	-	_	_	-	-
Meter - IBT Block 1 (c/kwh)		Block 1 (0-350Kwh)	2	2	2	2	3	3	3
Meter - IBT Block 2 (c/kwh)		Block 2 (>350Kwh)	2	2	3	3	3	3	4
Meter - IBT Block 3 (c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 4 (c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		Block 1 (0-350Kwh)	-	2	-	2	2	3	-
Prepaid - IBT Block 2 (c/kwh)		Block 2 (>350Kwh)	-	2	-	3	3	3	-
Prepaid - IBT Block 3 (c/kwh)			-	-	-	-	-	-	-
Prepaid - IBT Block 4 (c/kwh)		(fill in the section is	-	-	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)	_	(fill in thresholds)							
	2								
Other			8			I	1	1	
					į.				
Other Waste management tariffs Domestic									
Other Waste management tariffs. Domestic Street deaning charge		Basic charge	118	124	135	129	142	153	164
Other Waste management tariffs. Domestic Street cleaning charge Basic charge/fixed fee		Basic charge	118	124	135	129	142	153	164
Other Waste management tariffs. Domestic Street cleaning charge		Basic charge	118	124	135	129	142	153	164

The table below present the history of tariff increases in order to raise the required revenue as per the tables above:

Indicated in the table below is the macro-economic forecasts as per MFMA Circular 122 issued by National Treasury.

Revenue category	2022/23	2023/24	2024/25	2025/26	2022/23	2023/24	2024/25	2025/26
		Tariffs inci	eases		Total Budgeted revenue (R'000)			
Property Rates	4,00%	5,30%	6,97%	5,58%	-	-	_	-
Electricity	4,50%	15,00%	11,28%	11,30%	899 854	1 034 872	1 151 590	1 281 753
Water	4,00%	5,30%	6,02%	6,07%	305 717	327 114	346 815	367 859
Waste water (Sanitation)	4,00%	4,90%	6,14%	5,61%	93 500	89 858	95 380	100 732
Waste management (Refuse removal)	4,00%	5,30%	7,71%	7,11%	69 080	65 412	70 452	75 461
Average tariff increases/Municipal CPI	4,10%	9,68%	7,62%	7,13%	1 368 151	1 517 256	1 664 238	1 825 805

Fiscal year	2021/22	2022/23	2023/24	2024/25	2025/26
Macro-economic performance and projections, 2020 - 2025	Actual	Estimate	Forecast		
CPI Inflation	4,5%	6,9%	5,3%	4,9%	4,7%

Property Rates Revenue

The Municipal Property Rates Act 6 of 2004 as amended gives guidance on the categorisation of various properties. Residential properties serve as a baseline for the determination of tariff for other property categories. The municipality concluded its GV for 2023 and was published in January 2023 for comments and objections. The GV 2023 which will guide the valuation roll for the next four-year period, and will be implemented as from 1 July 2023.

The GV includes all property situated within the geographical boundaries of the municipality in terms of the Municipal Property Rates Act as amended. Accordingly, rates levied per individual property will depend on that property value compared with the valuation of all other rateable properties in the municipal area. Rebates and concessions are granted to certain categories of property usage and or property owner profile. The total estimated revenue from property rates is as per the table below:

NC091 Sol Plaatje - Table A1 Budget Summary						
Description	Current Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework				
R thousands	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
Financial Performance						
Property rates	450 080	660 893	706 943	746 365		

Property rates will amount to R660 983 million and is mainly influenced by the new General Valuation (GV) 2023 outcome, as well as the supplementary valuation roll during the 2023/2024 financial year. There are also tariff changes to the extent of rated ratios, however, the required revenue level must be achieved to ensure a funded budget. There will only about 0,3% in tariff increase and the revenue target would be derived from average increase in the GV. This is a deliberate attempt to ensure that residents only experience increases that are in line with increase in property values.

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	<u>TARIFFS</u>	2023/07/01	2024/07/01	2025/07/01
	R	R	R	R
Residential Property	0.011626	0.011591	0.012399	0.013091
Vacant Residential Property	0.017439	0.017386	0.018598	0.019636
industrial Property	0.037204	0.034773	0.037196	0.039272
/acant Industrial	0.040692	0.040568	0.043396	0.045817
Business and Commercial Property	0.034878	0.034773	0.037196	0.039272
Vacant Business and Commercial Property	0.040692	0.040568	0.043396	0.045817
Agricultural Property	0.002907	0.002898	0.003100	0.003273
Vining Property	0.127888	0.069545	0.074393	0.078544
Public Service Property	0.052318	0.047523	0.050835	0.053672
Public Service Infrastructure	0.000000	0.000000	0.000000	0.000000
Public Benefit Activity Property	0.000000	0.000000	0.000000	0.000000
Place of Worship	0.000000	0.000000	0.000000	0.000000
Land Reform Beneficiary	0.000000	0.000000	0.000000	0.000000
Private Open Space	0.011626	0.011591	0.012399	0.013091
Municipal property used for Municipal Purposes	0.000000	0.000000	0.000000	0.000000
Sports Grounds and facilities operated for gain	0.000000	0.000000	0.000000	0.000000
Average rates tariff	0.018054	0.016998	0.018183	0.019198
An allowance has been made for the inclusion of rebates for Pensioners, Disabled Persons, Bona Fide Agricultural Property,				
Rural Residential Properties, Rural Commercial, Rural Industrial, Rural Mining, Independent Schools, Creches and Guesthouse Pro	pperties meeting certain criteria	a.		
The proposed rebate for Pensioners and Disabled Persons is 60 % and the income threshold to qualify is R 220 000 in				
addition to creteria per the Policy. The proposed rebate for Rural Residential is 15%, bona fide Agricultural Property is 50%,				
Rural Commercial, Industrial properties is 75% and Rural mines is 50%, Creches and Guesthouses is 30% and independent scho	ols 65%			
subject to the requirements per the policy.				

Service Charges

All other service charges increase is informed by the operational costs of providing the service and the projected demand for services.

Revenue from service charges includes revenue generated from sale of water and electricity as well as monthly charges for refuse removal and sanitation. Revenue from sale of electricity includes billed revenue and prepaid sales as well as sale of electricity in the form of subsidised FBE.

Indigent households receive the first 6kl of water for free, which is sold at a tariff applicable to the block for water sales of 1-6kl per month, whilst they also receive 50 units (kWh) of electricity per month. Service charges for refuse removal and sanitation are fully subsidised for all indigent households.

NC091 Sol Plaatje - Table A10 Basic service delivery meas	urement									
Paradolia.	2023/24 Medium Term Revenue & Expenditure Framework									
Description	Level of Service	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26						
Budgeted No of Indigents		15 000	15 200	15 300						
		R'000	R'000	R'000						
Cost of Free Basic Services provided (R'000)										
Water (6 kilolitres per household per month)	The first 6kl of water is free to all registered and approved indigent households	8 000	8 440	8 904						
Sanitation (free sanitation service) (Fixed Rate)	The service is fully subsidised	21 000	22 260	23 484						
Electricity/other energy (50kwh per household per month)	50 units of electricity is free to all registered and approved indigent households	12 000	12 900	13 868						
Refuse (removed once a week) (Fixed Rate)	The service is fully subsidised	14 500	15 370	16 215						
Total cost of FBS provided (minimum social package)		55 500	58 970	62 471						

The municipality provides various services and at different levels mostly influenced by existing infrastructure and availability, customer affordability as well as if the service is provided as free, basic or as permanent level of service.

Whereas tariffs for trading services must be all inclusive of direct and indirect cost, and as such must be cost reflective, the municipality follows the guidelines for tariff increases as issued by the Energy Regulator. In as far as bulk water is concerned the municipality did not receive any formal communication from the Department of Water and Sanitation, an official increase within the inflation range is considered to make sure that the increase does not negatively impact on the affordability levels of the citizenry.

Sale of electricity

The municipality has not received the draft guidelines from NERSA which informed the tariff increases for 2023/24. The municipality has noted the minimum percentage increase of 15% to16% increase on average for local authorities. CPI for 2022/23 is projected at 6,9% as per MFMA Circular 123 issued by National Treasury. The municipality also submitted a Cost of Supply Study to NERSA which proposes certain structural changes to some categories of users.

SOL PLAATJE TARIFF SCHEDULE			TARIFFS	TARIFFS	TARIFFS.	ACTUAL TARIFFS	COS TARIFFS	PROPOSED TARIFFS	2023/2024
SOL PLANTE TANIFF SCHEDOLE	Seas	Period	2019/20 excl VAT	2020/21 excl VAT	2021/22 excl VAT	2022/2023 excl VAT	2022/2023 excl VAT	2023/2024 excl VAT	Total change %
Indigents Tariff (Prepaid) 20 Amps Block 1 (0 - 50 kWh) (subsidised) R/kWh			1,4492	1,5394	1,7640	4,500% 1,8434	1,8434	2,1291	15,50%
Block 2 (51 - 350 kWh) R/kWh Block 3 (> 351 kWh) R/kWh			1,4492 2,0222	1,5394 2,1480	1,7640 2,4613	1,8434 2,5721	1,8434 2,5721	2,1291 2,9707	15,50% 15,50%
Domestic Tariff (Conventional and Prepaid) = 20 Amps									
Block 1 (0 - 350 kWh) R/kWh Block 2 (> 350 Whh) R/kWh			1,4492 2,0222	1,5394 2,1480	1,7640 2,4613	1,8434 2,5721	1,7640 2,4613	1,8958 2,6452	2,84% 2,84%
Domestic Tariff (Conventional and Prepaid) > 20 Amps									
Basic Charge (Rand per month) Capacity charge (Rand/Amp/phase/month)							173,52 8,28	66,80 3,08	
Block 1 (0 - 350 kWh) R/kWh Block 2 (> 350 kWh) R/kWh			1,4492 2,0222	1,5394 2,1480	1,7640 2,4613	1,8434 2,5721	1,8300 1,8300	2,1239 2,6850	15,22% 4,39%
				,	,	,	,,,,,,,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Public Benefit and Schools: Conventional and Prepayment									
Basic Charge (Rand per month) Capacity charge (Rand/Amp/phase/month)			270,00	286,79	328,63	343,42	159,02 9,61	325,66 3.58	-5,17% New
Winter (R/kWh) Summer (R/kWh)	Wint		1,9800 1,9500	2,1032 2,0713	2,4100 2,3735	2,5185 2,4803	2,1983 1,9984	2,7855 2,6792	10,61%
Business Tariff: Small Power Users (Conventional and prepaid)									
Basic Charge (Rand per month) Capacity charge (Rand/Amp/phase/month)			270,00	286,79	328,63	343,42	194,00 8,27	339,12 3,08	-1,25% New
Block 1 (0 - 1200 kWh) Block 2 (> 1200 kWh)	Wint	er	2,1900 2,4814	2,3262 2,6357	2,6657 3,0203	2,7857 3,1562	1,9539 1,9539	2,8972 2,8972	4,00% -8,21%
Block 1 (0 - 1200 kWh) Block 2 (> 1200 kWh)	Sum	mer	2,1100 2,3632	2,2412 2,5102	2,5682 2,8764	2,6838 3,0058	1,7762 1,7762	2,7504 2,7504	2,48% -8,50%
Time of Use : NPO, NGO, SCHOOLS: LV <200 KVA				,		-,,			
Basic charge per month Network Demand Charge R/kVA			1 200,00 125,97	1 274,64 133,81	1 460,61 144,51	1 526,34 151,01	517,97 153,35	1 374,70 175,32	-9,93% 16,10%
Network Access Charge R/kVA Energy Charges R/kWh	High	Peak	42,70 3,0873	45,36 3,2793	48,99 3,7578	51,19 3,9269	72,36 5,1714	67,28 5,0147	31,42% 27,70%
Energy Charges R/kWh Energy Charges R/kWh	الوس	Standard Off-peak	1,3780	1,4637	1,6773 1,2181	1,7528 1,2729	1,9865 1,3540	2,1144 1,5014	20,63% 17,95%
Energy Charges R/kWh Energy Charges R/kWh	Low	Peak Standard	1,5178 1,1284	1,6122 1,1986	1,8475 1,3735	1,9306 1,4353	2,0929 1,6282	2,2924 1,7320	18,74% 20,67%
Energy Charges R/kWh		Off-peak	0,9098	0,9664	1,1074	1,1572	1,2530	1,3735	18,69%
Time of Use: NPO, NGO, SCHOOLS: LV ≥ 200 < 500 kVA (exception 800 kV) Basic charge per month	/A)		2 400,00	2 549,28	2 921,22	3 052,67	982,93	2 728,99	-10,60%
Network Access Charge R/kVA			125,97 42,70	133,81 45,36	144,51	151,01 51,19	153,35 72,36	175,32 67,28	16,10% 31,42%
Energy Charges R/kWh Energy Charges R/kWh	High		3,1176 1,4056	3,3115 1,4930	3,7946 1,7108	3,9654 1,7878	5,2000 2,0151	5,0553 2,1524	27,49% 20,39%
Energy Charges R/kWh		Off-peak	1,0008	1,0630	1,2181	1,2729	1,3826	1,5124	18,82%
Energy Charges R/kWh Energy Charges R/kWh	LOW	Standard Officeral	1,5937	1,6929 1,2346	1,9399 1,4147	2,0272 1,4784	2,1215 1,6568	2,3777 1,7762	17,29% 20,15%
Energy Charges R/kWh		Off-peak	0,9280	0,9857	1,1295	1,1803	1,2816	1,4023	18,80%
Time of Use : NPO, NGO, SCHOOLS: MV Basic charge per month			3400,00	3611,48	4138,39	4 324,62	982,93	3 708,39	-14,25%
Network Demand Charge R/kVA Network Access Charge R/kVA			125,97 42,70	133,81 45,36	144,51 48,99	151,01 51,19	102,00 50,06	155,55 58,69	3,01% 14,64%
Energy Charges R/kWh Energy Charges R/kWh	High	<u>Standard</u>	3,1479 1,4882	3,3437 1,5807	3,8316 1,8114	4,0040 1,8929	5,2000 2,0151	5,0851 2,2333	27,00% 17,98%
Energy Charges R/kWh Energy Charges R/kWh	Low	Off-peak Peak	1,1109 1,7151	1,1800 1,8218	1,3521 2,0876	1,4129 2,1815	1,3826 2,1215	1,6203 2,4966	14,67% 14,44%
Energy Charges R/kWh Energy Charges R/kWh		Standard Off-peak	1,2412 1,0100	1,3184 1,0728	1,5108 1,2293	1,5788 1,2846	1,6568 1,2816	1,8535 1,4826	17,40% 15,41%
INDUSTRIAL AND BUSINESSES LV <200 kVA								1 700 10	10.000
Basic charge per month Network Demand Charge R/kVA			1 600,00 148,51	1 699,52 157,75	1 947,48 170,37	2 035,12 178,04	517,97 153,35	1 766,46 196,13	-13,20% 10,16%
Network Access Charge R/kVA Energy Charges R/kWh	High	Peak	50,34 4,2281	53,47 4,4911	57,74 5,1463	60,34 5,3779	50,06 5,1714	65,73 6,1319	8,94% 14,02%
Energy Charges R/kWh Energy Charges R/kWh		Off-peak	1,4882	1,5807 1,3086	1,4996	1,8929 1,5671	1,9865 1,3540	2,2223 1,7279	17,40% 10,26%
Energy Charges R/kWh Energy Charges R/kWh	Low	Standard Officers	1,7546 1,1863	1,8637 1,2600	2,1357 1,4439	2,2318 1,5089	2,0929 1,6282	2,5243 1,7887	18,54%
Energy Charges R/kWh Reactive Energy Charge R/kvarh	All	Off-peak P&S	1,1200	1,1897	1,3632	1,4245	1,2530 0,1951	1,5793 0,1951	10,86% New
INDUSTRIAL AND BUSINESSES: LV ≥ 200 < 500 kVA (exception 800 kVA)									
Basic charge per month Network Demand Charge R/kVA			2 650,00 148,51	2 814,83 157,75	3 225,51 170,37	3 370,66 178,04	982,93 102,00	2 973,84 176,36	-11,77% -0,94%
Network Access Charge R/kVA Energy Charges R/kWh	High	Peak	50,34 4,2684	53,47 4,5339	57,74 5,1954	60,34 5,4292	50,06 5,2000	65,73 6,1825	8,94% 13,87%
Energy Charges R/kWh Energy Charges R/kWh		Standard Off-peak	1,4965 1,4000	1,5896 1,4871	1,8215 1,7040		2,0151 1,3826	2,2415 1,9034	17,76% 6,89%
Energy Charges R/kWh Energy Charges R/kWh	Low	<u>Peak</u> <u>Standard</u>	1,6999 1,1917	1,8056 1,2659	1,5215	2,1622 1,5900	2,1215 1,6568	2,4817 1,8621	14,77% 17,12%
Energy Charges R/kWh Reactive Energy Charge R/kvarh	All	Off-peak P&S	1,2500	1,3278	1,4506	1,5159	1,2816 0,1951	1,6606 0,1951	9,55% New
INDUSTRIAL AND BUSINESSES MV (Medium Voltage)									
Basic charge per month Network Demand Charge R/kVA			3 680,00 148,51	3 908,90 157,75	4 479,20 170,37	4 680,76 178,04	2 065,07 93,29	4 399,24 173,00	-6,01% -2,83%
Network Access Charge R/kVA Energy Charges R/kWh	High	Peak	50,34 4,3892	53,47 4,6622	57,74 5,3424	5,5828	46,17 5,1003	64,24 6,2624	6,46% 12,17%
Energy Charges R/kWh Energy Charges R/kWh		Standard Off-peak	1,5402 1,5120	1,6360 1,6060	1,8747 1,8404	1,9591 1,9232	1,9154 1,2829	2,2459 1,9748	14,64% 2,68%
Energy Charges R/kWh Energy Charges R/kWh	Low	<u>Peak</u> Standard	1,7246 1,2302	1,8319 1,3067	2,0992 1,6432	2,1937 1,7171	2,0218 1,5571	2,4675 1,9217	12,48% 11,91%
Energy Charges R/kWh Reactive Energy Charge R/kvarh	All	Off-peak P&S	1,3500	1,4340		1,5647	1,1819 0,1951	1,6598 0,1951	6,08%
Small Scale TOU tariff for SSEG customers.	Ë						5,1551	2,2331	
Basic charge per month - payable by the generator Capacity Charge R/Amp/phase							175,51 8,72	202,72 9,74	
Energy Charges R/kWh - payable to the generator Energy Charges R/kWh - payable to the generator	High	Peak Standard					6,4712 1,9602	7,4742 2,2641	New
Energy Charges R/kWh - payable to the generator Energy Charges R/kWh - payable to the generator	Low	Off-peak Peak					1,0644 2,1110	1,2294 2,4382	New
Energy Charges R/kWh - payable to the generator	LOW	Standard Off-peak					2,1110 1,4528 0,9214	2,4382 1,6780 1,0642	New
Energy Charges R/kWh - payable to the generator Electricity Feedback Tariffs - Small Scale Embedded Generation (Photovo	taic P						0,9214	1,0042	
Basic charge per month - payable by the generator	Lait P	J.ILY!	337,83	358,85	150,00	156,75	172,51	199,25	27,11%
Capacity Charge R/kWA Energy Charges R/kWh - payable to the generator	High	Peak	1,0403	1,1050	2,8999	3,1496	3,7864	4,4865	42,45%
Energy Charges R/kWh - payable to the generator Energy Charges R/kWh - payable to the generator		Off-peak	0,3151	0,3347	0,9999	1,0860 0,6530		1,3590 0,7380	13,02%
Energy Charges R/kWh - payable to the generator Energy Charges R/kWh - payable to the generator	Low	Standard Officeral	0,3395 0,2337	0,3606 0,2482	1,4612 0,9885	1,5870 1,0736	0,8501	1,4635 1,0072	-7,78% -6,18%
Energy Charges R/kWh - payable to the generator		Off-peak	0,1482	0,1574	0,4514	0,4903	0,5391	0,6388	30,29%
Streetlights Basic charge light per month					0,0000		105,6693	40,6827	
Energy Charges R/kWh					1,7074	1,7842	1,8439	1,3147	-26,32%
Availability Fixed R/month					340,0086	355,3090	402,0144	416,5821	17,25%

During the previous years, the municipality did not factor in a basic charge, as the community does not agree to it, especially after the protest action that transpired during the 2018/19 financial year with the introduction of the R260 basic charge inclusive of VAT, which is promulgated in the Electricity Pricing Policy Regulations of 2008.

This compelled the municipality to undertake another cost of supply study with new tariff structures that will ensure 100% recovery of costs to provide electricity as a function and service delivery expectation by the public. The Cost of Supply is a prerequisite set by NERSA which the municipality must comply with for the consideration of annual tariff increase applications.

Indicated in the table below is the projected revenue and cost drivers for Electricity:

ELECTRICITY SERVICE	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
INCOME			_		
SERVICE CHARGES	-919,853,944	-899,853,944	-1,151,590,413	-1,281,752,947	-1,377,890,245
INTEREST DIVIDENDS AND RENT ON LAND	-16,000,000	-17,380,000	-18,335,900	-19,344,375	-20,408,315
Total Income	-935,853,944	-917,233,944	-1,169,926,313	-1,301,097,321	-1,398,298,560
EXPENDITURE					
MS - SALARIES ALLOWANCES AND SERVICES BENEFITS	45,834,768	50,274,187	53,175,665	56,100,326	59,185,844
MS - SOCIAL CONTRIBUTIONS	9,705,464	10,865,258	11,493,624	12,125,774	12,792,691
CONTRACTED SERVICES	32,750,000	29,590,000	31,307,850	33,106,782	34,987,605
OPERATIONAL COST	2,726,004	2,760,189	2,924,676	3,095,114	3,283,055
INVENTORY	32,902,000	49,461,000	36,610,725	38,760,740	41,135,872
BULK PURCHASES	682,000,000	785,000,000	901,600,000	1,016,103,200	1,097,391,456
INTEREST DIVIDENDS AND RENT ON LAND	26,764,278	13,701,622	12,519,075	11,189,717	9,689,567
BAD DEBTS WRITTEN OFF	74,000,000	81,000,000	87,480,000	94,478,400	99,674,712
DEPRECIATION AND AMORTISATION	9,000,000	8,500,000	8,967,500	9,460,713	9,981,052
Total Expenditure	915,682,514	1,031,152,256	1,146,079,115	1,274,420,765	1,368,121,854

Sale of water, sanitation and refuse removal

Water is metered and read monthly to determine the consumer bill. A stepped tariff has been in place and it encourages conservation of water. Water restrictions in times of droughts are approved and revised annually with the budget process. Indicated in the table below are the proposed residential Water tariffs.

Departure.	Ref	Provide description of tariff	2040/20	2020/21	2024/22	Current Year	2023/24 Medium Term Revenue & Expenditure Framework			
Description	Ker	structure where appropriate	2019/20	2020/21	2021/22	2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
	,								,	
Water tariffs										
Domestic										
Basic charge/fixed fee (Rands/month)	www.									
Service point - vacant land (Rands/month)	000000									
Water usage - flat rate tariff (c/kl)										
Water usage - life line tariff		Residential (7-20kl)	27	28	31	29	32	34	36	
Water usage - Block 1 (c/kl)		Residential (21-40kl)	30	32	34	33	36	38	41	
Water usage - Block 2 (c/kl)		Residential (41-60kl)	32	34	36	35	38	41	43	
Water usage - Block 3 (c/kl)		Residential (more than 60kl)	34	36	39	37	41	43	46	
Water usage - Block 4 (c/kl)	www	Residential (0-6kl)	6	7	7	7	8	8	9	
Water usage - Block 5 (c/kl)	***************************************	(fill in thresholds)								
Water usage - Block 6 (c/kl)	NAME OF THE PERSON	(fill in thresholds)								
Other	2									

Indicated in the table below is the projected revenue and cost drivers for Water:

WATER	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
INCOME					
SERVICE CHARGES	-310,717,008	-310,647,008	-346,815,499	-367,859,058	-391,011,550
INTEREST DIVIDENDS AND RENT ON LAND	-34,000,000	-37,000,000	-39,035,000	-41,181,925	-43,241,021
SALES OF GOODS AND RENDERING OF SERVICES	-450,000	-600,000	-633,000	-667,815	-701,206
Total Income	-345,167,008	-348,247,008	-386,483,499	-409,708,798	-434,953,777
EXPENDITURE					
MS - SALARIES ALLOWANCES AND SERVICES BENEFITS	44,211,928	48,130,166	50,902,723	53,835,294	56,527,059
MS - SOCIAL CONTRIBUTIONS	9,633,798	9,542,374	10,087,524	10,663,877	11,197,071
CONTRACTED SERVICES	20,000	2,020,000	2,141,100	2,269,461	2,382,934
OPERATIONAL COST	39,579,980	46,841,201	49,420,107	52,141,016	54,748,067
INVENTORY	37,589,000	44,114,000	46,693,845	49,424,861	51,900,653
BULK PURCHASES	120,000,000	122,400,000	129,132,000	136,234,260	143,045,973
INTEREST DIVIDENDS AND RENT ON LAND	9,834,068	3,552,503	3,242,409	2,894,975	2,502,893
BAD DEBTS WRITTEN OFF	53,000,000	56,000,000	57,000,000	59,000,000	61,000,000
DEPRECIATION AND AMORTISATION	8,600,000	9,200,000	9,706,000	10,239,830	10,751,822
Total Expenditure	322,468,772	341,800,243	358,325,708	376,703,573	394,056,470

Indicated in the table below are the proposed Sanitation and Refuse removal tariffs which are billed on a fixed rate.

Description	Ref	Provide description of tariff	2019/20	2020/21	2021/22	Current Year	2023/24 Mediu	m Term Revenue Framework	& Expenditure
Description	Kei	structure where appropriate	2019/20	2020/21	2021/22	2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
	1	8	ı	ı	l	i	Ī		ı
Waste water tariffs									
Domestic									
Basic charge/fixed fee (Rands/month)		Basic charge	165	174	189	181	198	210	222
Service point - vacant land (Rands/month)									
Waste water - flat rate tariff (c/kl)									
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							
Volumetric charge - Block 4 (c/kl)		(fill in structure)							
Other	2	,							
Waste management tariffs	1								
Domestic									
Street cleaning charge		Basic charge	118	124	135	129	142	153	164
Basic charge/fixed fee									
80I bin - once a week									
250l bin - once a week									

Indicated in the table below is the projected revenue and cost drivers for Sanitation:

SEWERAGE	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
INCOME					
SERVICE CHARGES	-81,699,899	-85,661,000	-95,379,818	-100,732,118	-106,380,367
INTEREST DIVIDENDS AND RENT ON LAND	-10,500,000	-11,500,000	-12,190,000	-12,860,450	-13,503,473
Total Income	-92,199,899	-97,161,000	-107,569,818	-113,592,568	-119,883,840
EXPENDITURE					
MUNICIPAL STAFF					
MS - SALARIES ALLOWANCES AND SERVICES BENEFITS	37,051,979	39,997,204	42,202,314	44,523,442	46,966,344
MS - SOCIAL CONTRIBUTIONS	7,720,861	7,800,787	8,230,816	8,683,511	9,160,002
CONTRACTED SERVICES	40,000	30,000	31,650	33,391	35,227
OPERATIONAL COST	2,355,095	2,492,296	2,629,640	2,774,050	2,925,856
INVENTORY	17,377,000	20,739,000	21,879,820	23,083,210	24,352,591
INTEREST DIVIDENDS AND RENT ON LAND	2,125,455	1,973,561	1,808,528	1,624,444	1,416,738
BAD DEBTS WRITTEN OFF	9,500,000	11,500,000	13,000,000	14,000,000	15,000,000
DEPRECIATION AND AMORTISATION	14,800,000	15,500,000	16,352,500	17,251,888	18,200,741
Total Expenditure	90,970,390	100,032,848	106,135,269	111,973,935	118,057,500

Indicated in the table below is the projected revenue and cost drivers for Refuse removal:

REFUSE	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27
INCOME		_	_	_	
SERVICE CHARGES	-60,940,471	-62,120,471	-70,452,189	-75,460,693	-79,953,828
INTEREST DIVIDENDS AND RENT ON LAND	-10,000,000	-11,000,000	-11,605,000	-12,243,275	-12,916,655
SALES OF GOODS AND RENDERING OF SERVICES	-10,000	-1,000	-1,060	-1,118	-1,180
Total Income	-70,950,471	-73,121,471	-82,058,249	-87,705,086	-92,871,663
EXPENDITURE					
MUNICIPAL STAFF					
MS - SALARIES ALLOWANCES AND SERVICES BENEFITS	35,150,320	37,987,803	40,265,078	42,479,657	44,816,038
MS - SOCIAL CONTRIBUTIONS	7,601,845	7,553,770	8,006,630	8,446,995	8,911,579
OPERATIONAL COST	1,793,307	2,240,035	2,374,256	2,511,581	2,642,572
INVENTORY	20,005,000	20,731,000	21,962,785	23,265,131	24,444,657
BAD DEBTS WRITTEN OFF	5,500,000	7,000,000	8,500,000	10,000,000	11,000,000
DEPRECIATION AND AMORTISATION	900,000	900,000	949,500	1,001,723	1,056,817
Total Expenditure	70,950,471	76,412,609	82,058,249	87,705,086	92,871,663

Income from rental of property

The municipal rents properties such as municipal halls, sports grounds and resorts for various groups of people and for various purposes such as meetings, workshops, church services, funerals, sporting events, festivals and family gatherings. The charges as per the tariff book include costs of hiring, water and electricity usage, as well as the usage fee. As part of the agreement, a deposit fee is required and is only released after inspection once it has been determined that no breakages, damages or losses had been suffered by the municipality.

The Provincial Department of COGHSTA, as part of the Lerato Park Integrated Human Settlements Project has completed and donated the asset to the municipality since February 2020 and the final documents were handed over during September of 2021. The municipality has taken control over the property and has started with the process of leasing the flats to those who qualify on a temporary basis. A management company will be appointed to ensure economically efficient operation and management of the CRUs, processes are set to unfold in this case.

The tariff book includes monthly rentals per flat for all municipal block of flats including the CRUs. It should be noted that collection rate at most of the flats is extremely low as a result of non-payment, some tenants being indigent and depending on state grants for survival.

Grants and Subsidies – Operational

The municipality receives Equitable Share (EQS) from the National fiscus gazetted in the DoRA. The EQS is utilised to recover the cost of Free Basic Services (FBS) as well as provision of funding for roads upgrade in informal settlements. On an adhoc basis, EQS also funds the costs of clearing sites for low cost housing development projects as well as relocation costs of informal settlements to formalised areas. The municipality is also participating in skills development programmes of National Treasury in the Finance, Audit and Engineering fields. The Infrastructure Skills Development Grant is used for the stipend and associated training costs for interns in Town Planning and Engineering Services. The Finance Management Grant is utilised to fund the costs to company of all finance interns including costs of training and tools of trade.

The two programmes had been vital for the organisation as they created a pool of capable young professionals who had gained experience and knowledge of business and policies during their training. This reduces costs associated with employing a new person in some of these positions. The table below represents the unconditional grants gazetted to the municipality for the 2023/24 MTREF. Grants and subsidies made comprises of Equitable share in the amount of R263, 135 million

for 2023/24, R286, 304 million for 2024/25 and R311, 723 million for 2025/26. Other minor grants and subsidies received are as per the table below:

Row Labels	Sum of Adjusted Budget 2022/23	Sum of Budget 2023/24	Sum of Budget 2024/25	Sum of Budget 2025/26
117 - OPERATIONAL GRANTS	266,030,919.00	281,921,000.00	302,302,000.00	328,342,890.00
DEPT OF TOURISM - EPWP	-			
EXPANDED PUBLIC WORKS GRANT (EPWP)	3,959,000.00	3,286,000.00	-	-
FRANCES BAARD DISTRICT MUNICIPALITY	-			
INFRASTRUCTURE SKILLS DEVELOPMENT GRANT (ISDG)	5,500,000.00	5,500,000.00	5,500,000.00	5,500,000.00
LOCAL GOV FINANCIAL MANAGEMENT GRANT (FMG)	1,700,000.00	1,700,000.00	1,700,000.00	1,838,000.00
MUNICIPAL DISASTER RELIEF GRANT	-			
NATIONAL REVENUE FUND: EQUITABLE SHARE	239,158,000.00	263,135,000.00	286,304,000.00	311,723,000.00
NON-PROF: OTHER NON-PROFIT INSTITUTIONS\Libraries	9,413,919.00	8,300,000.00	8,798,000.00	9,281,890.00
INFRASTRUCTURE GRANT	6,300,000.00	-	-	-
Grand Total	266,030,919.00	281,921,000.00	302,302,000.00	328,342,890.00

Cost of Free Basic Services and the Social Package

The principle of free basic service for indigent households has since been reviewed and now includes informal settlement areas where communal services are provided rather than standpipes for water as an example. The expansion of the principle has been necessitated by various circumstances including court judgements on invaded land parcels where such dwellers are allowed to occupy until land earmarked for housing development is made available. The situation was exacerbated by the Human Rights Commission which requires that people must be provided with water and sanitation notwithstanding the circumstances that led to the occupation of land.

Service provided in these areas are regarded as part of FBS and the cost of providing is included in the budget and is funded from equitable share. As per the Indigent Households Policy, the municipality provides free basic services (FBS) to the qualifying households. The cost of FBS is regarded as revenue forgone and is deducted from the income of the relevant service. Various grants and rebates are allocated to service customers based on their socio-economic circumstances and these are conditional. The funding is provided from the EQS allocation per annum. Further detail relating to FBS are contained in Table A10 of the Budget Statement.

The municipality has adopted an Indigent Household Policy and maintains a register as such. There is a fully-fledged section as per the staff establishment, whose core function is to approve indigent applications, maintain the indigent households register and monitors consumption as such, and request inspections where consumption is excessive. Indigent Households are on prepaid electricity metering once approved. Free basic services are issued per month to those who qualified by crediting their accounts with the recovered costs from equitable share grant.

For electricity, each beneficiary bears the responsibility to claim free basic electricity (FBE) at the nearest service point. FBE for each month are valid until the 15th of the next month and cannot be accumulated beyond this date.

The indigent policy has been reviewed and approved to increase the qualifying threshold from R3,750 to R4,500

Overall impact of tariff increases on households

The table below shows the overall expected impact of tariff increases on households with a 'middle income range', an 'affordable range' and an 'indigent household receiving free basic services'.

The calculation of the household bill is based on the following average consumption:

- middle income range 1,000 kWh of electricity and 30 kl of water.
- affordable range 500 kWh of electricity and 25 kl of water,
- indigent household receiving free basic services 300 kWh of electricity and 20 kl of water.

NC091 Sol Plaatje - Supporting Table SA14 Household bills

NC091 Sol Plaatje - Supporting Table SA	141										
Description		2019/20	2020/21	2021/22	Cı	urrent Year 2022/	23	2023/24 Med	ium Term Reven	ue & Expenditure	Framework
'	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Rand/cent								% incr.			
Monthly Account for Household - 'Middle Income	1										
Range'											
Rates and services charges:											
Property rates		501.01	533.07	574.32	613.82	597.29	597.29	(3.0%)	595.48	637.17	672.21
Electricity: Basic levy		-	-	-	57.01	57.01	57.01	43.2%	81.63	90.44	98.58
Electricity: Consumption		2,094.95	1,934.95	2,217.25	2,232.44	2,317.04	2,317.04	15.4%	2,576.94	2,855.25	3,112.22
Water: Basic levy											
Water: Consumption		558.69	589.42	612.99	637.51	637.51	637.51	5.3%	671.30	712.05	754.91
Sanitation		129.32	136.43	141.89	147.56	147.56	147.56	4.9%	154.79	164.30	173.66
Refuse removal		92.32	97.39	101.29	105.34	105.34	105.34	5.3%	110.92	119.48	127.97
Other		-	_	_	181.20	181.20	181.20	_	200.43	218.62	
sub-total		3,376.29	3,291.26	3,647.74	3,974.88	4,042.95	4,042.95	10.5%	4,391.49	4,797.31	4,939.55
VAT on Services		428.52	413.78	461.01	505.71	481.12	481.12	6.7%	539.34	591.23	640.10
Total large household bill:		3,804.81	3,705.04	4,108.75	4,480.59	4,524.07	4,524.07	10.0%	4,930.83	5,388.54	5,579.65
% increase/-decrease			(2.6%)	10.9%	9.0%	1.0%	-		9.0%	9.3%	3.5%
Monthly Account for Household - 'Affordable	2										
Range'											
Rates and services charges:											
Property rates		354.73	377.43	406.64	434.60	422.90	422.90	(3.0%)	421.62	451.13	475.94
Electricity: Basic levy		_	_	_	_	_	_	(100.0%)	81.63	90.44	98.58
Electricity: Consumption		932.15	860.97	986.58	1,081.10	1,031.00	1,031.00	9.8%	1,187.04	1,315.24	1,433.61
Water: Basic levy					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,001.00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1,101101	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,122121
Water: Consumption		440.79	465.03	483.63	502.98	502.98	502.98	5.3%	529.64	561.79	595.60
Sanitation		129.32	136.43	141.89	147.56	147.56	147.56	4.9%	154.79	164.30	173.66
Refuse removal		92.32	97.39	101.29	105.34	105.34	105.34	5.3%	110.92	119.48	127.97
		52.32	91.39	101.29	105.54	100.54	100.54	3.3 /0	110.92	119.40	121.51
Other		4 040 04	4 007 05	0.400.00	0.074.50	0.000.70	0.000.70	0.40/	0.405.04	0.700.00	2.005.20
sub-total		1,949.31	1,937.25	2,120.03	2,271.58	2,209.78	2,209.78	9.4%	2,485.64	2,702.38	2,905.36
VAT on Services		236.09	234.00	257.01	276.77	268.03	268.03	11.9%	309.60	337.69	364.42
Total small household bill:		2,185.40	2,171.25	2,377.04	2,548.35	2,477.81	2,477.81	9.7%	2,795.24	3,040.07	3,269.78
% increase/-decrease			(0.6%)	9.5%	7.2%	(2.8%)	- (4.00)		12.8%	8.8%	7.6%
Monthly Account for Household - 'Indigent'	3										
Household receiving free basic services											
Rates and services charges:											
Property rates		208.45	221.79	238.95	255.38	255.38	255.38	(3.0%)	247.76	259.85	271.88
Electricity: Basic levy											
Electricity: Consumption		499.98	384.84	440.99	460.83	460.85	460.85	19.4%	550.05	583.44	618.56
Water: Basic levy											
Water: Consumption		293.31	309.44	321.82	334.69	334.69	334.69	5.3%	352.43	379.60	406.59
Sanitation											
Refuse removal											
Other											
sub-total		1,001.74	916.07	1,001.76	1,050.90	1,050.92	1,050.92	9.5%	1,150.24	1,222.89	1,297.03
VAT on Services		102.12	104.15	114.42	122.46	119.33	119.33	10.5%	135.37	144.46	153.77
V/11 011 001 11000					······································	and the second s					
Total small household bill:	ľ	1,103.86	1,020.22	1,116.18	1,173.36	1,170.25	1,170.25	9.6%	1,285.61	1,367.35	1,450.80

Revenue by Functional classification and Municipal vote

The municipality generates revenue from various sources managed within votes, as represented by directorates. Indicated in the table below is a presentation of revenue by functional classification.

NC091 Sol Plaatje - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/	23	2023/24 Medium Term Revenue & Expenditure Framework				
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
Revenue - Functional												
Governance and administration		1,005,240	1,020,773	1,098,135	1,126,167	1,113,195	1,113,195	1,271,802	1,720,774	1,871,179		
Executive and council		431,480	419,084	480,231	470,256	453,970	453,970	580,455	983,159	1,092,721		
Finance and administration		573,760	601,689	617,905	655,911	659,225	659,225	691,347	737,615	778,458		
Internal audit		-	-	_	- 1	-	_	-	_	-		
Community and public safety		24,994	24,102	28,981	26,474	30,674	30,674	41,568	43,795	46,204		
Community and social services		10,359	10,785	11,158	11,348	12,048	12,048	11,782	12,489	13,176		
Sport and recreation		2,624	1,131	1,889	1,905	1,905	1,905	2,265	2,401	2,533		
Public safety		675	150	720	340	340	340	750	795	839		
Housing		10,884	11,967	12,192	12,801	12,801	12,801	26,701	28,036	29,578		
Health		453	69	3,023	80	3,580	3,580	70	74	78		
Economic and environmental services		22,283	17,700	28,997	16,015	37,465	37,465	16,520	16,846	17,774		
Planning and development		3,920	7,783	15,823	5,525	26,975	26,975	5,595	5,898	6,223		
Road transport		18,363	9,917	13,174	10,490	10,490	10,490	10,925	10,948	11,551		
Environmental protection		-	_	_	-	_	_	_	_	_		
Trading services		1,119,627	1,106,680	1,212,755	1,444,171	1,439,111	1,439,111	1,594,737	1,746,038	1,912,104		
Energy sources		680,359	671,706	742,172	935,854	915,854	915,854	1,052,252	1,169,926	1,301,097		
Water management		294,031	286,254	307,957	345,167	340,167	340,167	364,714	386,483	409,709		
Waste water management		84,025	86,142	93,896	92,200	104,000	104,000	101,358	107,570	113,593		
Waste management		61,211	62,577	68,729	70,950	79,090	79,090	76,413	82,058	87,705		
Other	4	8,309	7,644	9,946	8,720	8,720	8,720	9,210	9,696	10,229		
Total Revenue - Functional	2	2,180,452	2,176,898	2,378,815	2,621,547	2,629,165	2,629,165	2,933,837	3,537,149	3,857,489		

In each vote, there are various cost centres or business units under the purview of a Manager responsible, such as Chief Town Planner, Revenue Management and Billing etc. a cost centre may be further broken down into sections, under the supervision of Sectional Head overseeing a specific function.

The table below represents revenue by municipal vote:

NC091 Sol Plaatje - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

NC091 301 Flaatje - Table A3 Budgeted I								2023/24 Medium Term Revenue & Expenditure					
Vote Description	Ref	2019/20	2020/21	2020/21 2021/22 Current Year 2022/23					Framework				
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year		Budget Year +1				
Revenue by Vote	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26			
Vote 01 - Executive & Council		_	_	_	_	_	_	_	_	_			
01.1 - Councillor's Expenses		-	-	-	-	-	-	-	-	-			
01.2 - Executive Mayor Admin 01.3 - Speakers Office Admin		-	-	-	-	- -	_	_	- -				
Vote 02 - Municipal And General		431,480	419,084	480,231	470,256	453,970	453,970	580,455	983,159	1,092,721			
02.1 - Municipal And General		431,480	417,436	480,231	469,456	453,170	453,170	579,655	982,279	1,091,788			
02.2 - Mun : Insurance Fund - Short Term 02.3 - Mun : Workmen's Compensation Fund		- -	1,648	-	800	800 -	800	800	880	933			
Vote 03 - Municipal Manager		_	_	_	_	_	_	_	_	_			
03.1 - Municipal Manager - Admin		-	-	-	-	-	-	-	-	-			
03.2 - Internal Investigations 03.3 - Internal Audit		-	-	-	-	- -	_	_	_	-			
03.4 - Idp Unit		-	-	-	-	-	-	=	-	-			
03.5 - Project Management Unit - Pmu		-	-	-	-	-	-	-	-	-			
Vote 04 - Corporate Services 04.1 - Corporate Services - Admin		1,415	6,247	6,869	6,873 _	6,873 –	6,873	6,961	7,048	7,132			
04.1 - Corporate Services - Admin 04.2 - Office Services And Archives		104	69	56	73	- 73	73	61	64	66			
04.3 - H R - Management		-	-	-	-	-	-	-	-	-			
04.4 - H R - Recruitment And Benefits 04.5 - H R - Training And Development		- 1,311	- 1,517	- 1,912	1,300	- 1,300	1,300	1,400	1,484	- 1,566			
04.6 - H R - Local Authority Training		-	4,661	4,901	5,500	5,500	5,500	5,500	5,500	5,500			
04.7 - Publicity And Media Coordination 04.8 - Risk Management		- -	-	-	-	-	-	=	- -	_			
04.9 - Security And Protection		_	-	-	-	-	_	_	_	_			
Vote 05 - Community Services		99,474	90,521	106,478	101,913	114,253	114,253	109,495	116,443	123,981			
05.1 - Community Services - Admin		-	-	-	-	-	-	-	-	-			
05.2 - Emergency Services 05.3 - Biodiversity And Landscape		635 -	138	674 -	300 -	300 -	300	700	742 -	783 -			
05.4 - Libraries		8,023	7,891	8,427	7,963	8,663	8,663	8,462	8,970	9,463			
05.5 - Road Traffic Regulations 05.6 - Vehicle Licensing And Testing		18,055 6,097	9,202 6,606	12,210 8,750	10,190 7,100	10,190 7,100	10,190 7,100	10,625 7,590	10,631 7,994	11,216 8,434			
05.7 - Vehicle Licensing And Testing		- 0,097	- 0,000	0,750	7,100	- 7,100	- 7,100	- 1,590	7,994	0,434			
05.8 - Community Parks		-	-	-	-	-	-	-	- 477	_			
05.9 - Sport Grounds And Stadiums 05.10 - Community Halls And Facilities		147 811	96 200	423 370	140 485	140 485	140 485	450 420	4//	503 470			
05.11 - Swimming Pools		326	212	217	350	350	350	350	371	391			
05.12 - Cemetries 05.13 - Resorts And Camping Sites Inside Spm		1,524 879	2,693 143	2,361 405	2,900 365	2,900 365	2,900 365	2,900 445	3,074 472	3,243 498			
05.14 - Resorts And Camping Sites Outside Spm		596	450	690	550	550	550	720	763	805			
05.15 - Resort Transka 05.16 - Health - Admin		676	230	154	500	500	500	300	318 _	336			
05.17 - Health - Clinics		- -	-	-	-	- -	-	_	-				
05.18 - Health - Inspections		453	69	3,023	80	3,580	3,580	70	74	78			
05.19 - Health - Commonage And Pound 05.20 - Refuse - Polution Control/Collection		39 61,211	13 62,577	46 68,729	40 70,950	40 79,090	40 79,090	50 76,413	53 82,058	56 87,705			
05.21 - Refuse - Landfill Sites		-	-	-	-	-	-	-	-	-			
05.22 - Refuse - Maintenance		-	-	-	-	-	-	=	-	-			
Vote 06 - Financial Services		571,568	594,906	610,429	648,238	651,552	651,552	683,585	729,727	770,440			
06.1 - Financial Services Admin 06.2 - Financial Management Grant		- -	1,700	1,650	1,700	1,700	1,700	1,700	1,700	1,838			
06.3 - Asset And Risk		-	-	-	-	-	-	-	-	-			
06.4 - Budget And Financial Reporting 06.5 - Budget And Financial Reporting		- 669	- 503	(59)	300	- 300	300	100	- 100	- 100			
06.6 - Expenditure Creditors/Payroll		996	1,023	631	1,061	1,061	1,061	861	908	958			
06.7 - Information Technology 06.8 - Billing Finance		- 555,550	- 571,099	- 599,943	- 627,676	- 610,104	- 610,104	660,923	- 706,973	- 746,395			
06.9 - Property Rates And Valuations		- 555,550	571,099	099,940	- 027,070	010,104	010,104	- 000,923	- 100,913	740,353			
06.10 - Real Estate & Property Management				4,331		12,886	12,886		-	-			
06.11 - Debt Collection 06.12 - Supply Chain Management		14,352	20,581	3,933	17,501 –	25,501 –	25,501	20,001	20,046	21,148			
Vote 07 - Strategy Econ Development And Planni	na	6,910	9,357	17,626	7,945	29,395	29,395	8,015	8,440	8,904			
07.1 - Sedp Admin		-	-	-	-	-	-	-	-	-			
07.2 - Tourism 07.3 - Properties Services		121 778	82 536	93 607	120 800	120 800	120 800	120 800	127 840	134 886			
07.3 - Properties Services 07.4 - Economic Development And Planning		1,032	3,587	14,973	800 810	19,660	19,660	830	840 879	927			
07.5 - Town Planning		1,258	1,080	1,223	1,500	1,500	1,500	1,500	1,575	1,662			
07.6 - Building Inspectorate 07.7 - Properties Maintenance		1,630 -	3,116 -	(373)	3,215 -	5,815 -	5,815 -	3,265	3,445 -	3,634 -			
07.8 - Markets And Street Trading		2,091	956	1,104	1,500	1,500	1,500	1,500	1,575	1,662			
07.9 - Urban Renewal Program		-	-	-	-	-	-	-	-	-			
Vote 08 - Infrastructure And Services 08.1 - Infrastructure Admin		1,069,606	1,056,784	1,157,181 –	1,386,322	1,373,122	1,373,122	1,545,325	1,692,332	1,854,312			
08.2 - Ce - Water And Sanitation		-	-	-	-	-	-	-	-	-			
08.3 - Public Toilets 08.4 - Mechanical Workshops		-	-	-	-	- -	- -	=	- -	-			
08.5 - Fleet		- -	- -	- -	-	- -	-	_	- -	-			
08.6 - Roads Planning And Design		- 207	- 715	- 064	- 200	-	- 200	- 200	- 217	- 225			
08.7 - Road Construction And Maintenance 08.8 - Housing - Admin		307 10,884	715 11,967	964 12,192	300 12,801	300 12,801	300 12,801	300 26,701	317 28,036	335 29,578			
08.9 - Housing - Maintenance		-	-	-	-	-	-	-	-	-			
08.10 - Sewerage - Reticulation 08.11 - Sewerage - Treatment		84,025	86,142	93,896	92,200 –	104,000 –	104,000	101,358	107,570	113,593			
08.12 - Sewerage - Maintenance		-	-	-	-	-	-	-	-	-			
08.13 - Water - Treatment 08.14 - Water - Distribution		- 294,031	- 286,254	- 307,957	- 345,167	- 340,167	- 340,167	- 364,714	- 386,483	- 409,709			
08.14 - Water - Distribution 08.15 - Water - Maintenance		294,031	200,254	JU1,957 -	343,10 <i>1</i> –	340,107 -	340, IO/ -	304,714	300,403	409,709			
08.16 - Electricity - Admin		680,359	671,706	742,172	935,854	915,854	915,854	1,052,252	1,169,926	1,301,097			
08.17 - Electricity - Maintenance 08.18 - Electricity - Streetlights Maintenance		- -	-	- -	-	- -	-	-	- -	-			
Vote 09 -		_	-	_	_	_	_	_	_	_			
Vote 10 -		_	_	_	_	_	_	_	_	-			
Vote 11 -		_	_	_	_	_	_	_	_	_			
Vote 12 -		_	-	_	-	_	_	_	_	32			
Vote 13 -		-	-	-	_	_	_	_	_	32			
Vote 14 -		_	-	_	-	_	-	_	_	-			
Vote 15 - Other		_		_	_	_	_	_	_	_			
Total Revenue by Vote	2	2,180,452	2,176,898	2,378,815	2,621,547	2,629,165	2,629,165	2,933,837	3,537,149	3,857,489			

6. Operating Expenditure Framework

The municipality's expenditure for the 2023/24 budget and MTREF is informed by the following:

- The municipality's current financial position
- Modelling of feasible and sustainable budgets over the medium term,
- Cognisance of international, national and local economic- and fiscal conditions,
- Expenditure limits set by realistic and realisable revenue levels
- The municipality's asset renewal strategy and its medium to long term asset repairs and maintenance goals,
- Relevant (budget and other) legislative imperatives,
- and operational gains and efficiencies directed to fund areas of strategic priority and known commitments.
- GRAP standard iGRAP 1 relating to internal consumption and discount on early payment.
- The principles of cost containment and elimination of wasteful expenditure, reprioritisation of spending and attainment of savings.

The following table presents the operational expenditure by type for 2023/24 MTREF.

NC091 Sol Plaatje - Table A4 Budgeted Financial Performance (revenue and expenditure)												
Description	Ref	2019/20	2020/21	2021/22		Current	Year 2022/23		2023/24 Medium Term Revenue & Expenditure Framework			
Rthousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
Expenditure												
Employee related costs	2	652,922	726,219	772,777	849,403	849,970	849,970	655,707	881,637	963,475	1,016,709	
Remuneration of councillors		30,367	30,260	30,737	34,547	34,547	34,547	26,759	35,559	37,337	39,390	
Bulk purchases - electricity	2	515,937	540,953	551,452	682,000	682,000	682,000	551,683	785,000	901,600	1,016,103	
Inventory consumed	8	48,468	53,848	101,321	236,627	266,272	266,272	115,707	305,900	271,555	285,224	
Debtimpairment	3	-				397,000	397,000	397,000	317,500	336,730	356,180	
Depreciation and amortisation		69,409	63,881	70,060	81,050	81,050	81,050		86,650	91,153	96,166	
Interest		30,582	36,467	64,720	38,960	117,360	117,360	65,949	19,495	17,872	16,050	
Contracted services		38,346	40,651	38,163	46,437	54,181	54,181	24,913	48,113	50,948	57,799	
Transfers and subsidies		2,733	2,528	2,546	4,460	4,460	4,460	2,581	4,560	4,570	4,679	
Irrecoverable debts written off		232,991	344,346	267,518	297,000						-	
Operational costs		100,987	102,187	110,302	134,643	135,719	135,719	131,204	145,639	153,369	161,738	
Losses on disposal of Assets		41										
Other Losses		529	467	76,681	60,000	75,640	75,640	76,930	61,200	64,566	68,117	
Total Expenditure		1,723,311	1,941,807	2,086,279	2,465,128	2,698,200	2,698,200	2,048,432	2,691,252	2,893,175	3,118,156	

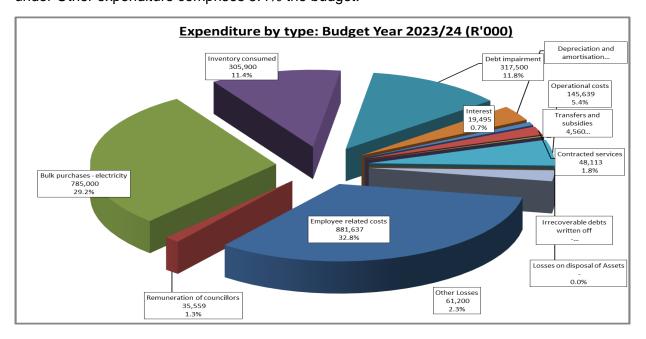
Indicated in the table below is the % contribution and growth year on year for each expenditure by type.

NC091 Sol Plaatje - Table A4 Budg	091 Sol Plaatje - Table A4 Budgeted Financial Performance (revenue and ex													
Description		Current Y	ear 2022/23				20	23/24 Mediu	m Term Revenu	ıe & Expenditu	ire Framew	ork		
R thousand	Original Budget	% Contribution	Adjusted Budget	% Contribution	Budget Year 2023/24	% Contribution		% Growth 2022/23 to 2023/24	Budget Year +1 2024/25	. %	% Growth 2023/24 to 2024/25	Budget Year +2 2025/26	% Contribution	% Growth 2024/25 to 2025/26
Expenditure By Type							Original Budget	Adjusted Budget						
Employee related costs	849,403	34.5%	849,970	31.5%	881,637	32.8%	3.8%	3.7%	963,475	33.3%	9.3%	1,016,709	32.6%	5.5%
Remuneration of councillors	34,547	1.4%	34,547	1.3%	35,559	1.3%	2.9%	2.9%	37,337	1.3%	5.0%	39,390	1.3%	5.5%
Debt impairment	297,000	12.0%	397,000	14.7%	317,500	11.8%	6.9%	-20.0%	336,730	11.6%	6.1%	356,180	11.4%	5.8%
Depreciation & asset impairment	81,050	3.3%	81,050	3.0%	86,650	3.2%	6.9%	6.9%	91,153	3.2%	5.2%	96,166	3.1%	5.5%
Finance charges	38,960	1.6%	117,360	4.3%	19,495	0.7%	-50.0%	-83.4%	17,872	0.6%	-8.3%	16,050	0.5%	-10.2%
Bulk purchases - electricity	682,000	27.7%	682,000	25.3%	785,000	29.2%	15.1%	15.1%	901,600	31.2%	14.9%	1,016,103	32.6%	12.7%
Inventory consumed	236,627	9.6%	266,272	9.9%	305,900	11.4%	29.3%	14.9%	271,555	9.4%	-11.2%	285,224	9.1%	5.0%
Contracted services	46,437	1.9%	54,181	2.0%	48,113	1.8%	3.6%	-11.2%	50,948	1.8%	5.9%	57,799	1.9%	13.4%
Transfers and grants	4,460	0.2%	4,460	0.2%	4,560	0.2%	2.2%	2.2%	4,570	0.2%	0.2%	4,679	0.2%	2.4%
Other expenditure	134,643	5.5%	135,719	5.0%	145,639	5.4%	8.2%	7.3%	153,369	5.3%	5.3%	161,738	5.2%	5.5%
Loss on disposal of PPE	-	0.0%	-	0.0%	-	0.0%		#DIV/0!	-	0.0%	#DIV/0!	-	0.0%	#DIV/0!
Other Losses	60,000	2.4%	75,640	2.8%	61,200	2.3%		-19.1%	64,566	2.2%	5.5%	68,117	2.2%	5.5%
Total Expenditure	2,465,128	100.0%	2,698,200	100.0%	2,691,252	100.0%	9.2%	-0.3%	2,893,175	100.0%	7.5%	3,118,156	100.0%	7.8%

The total operating expenditure budget amounts to R2,691 billion for 2023/24 financial year. The budget increases by 9,2% when compared to 2022/23Adjustment budget. It should be noted that the treatment of Inventory consumed which previously resorted under Other materials changed. Hence not all Inventory consumed populates correctly, this matter was briefly discussed with National Treasury on how to handle the change in the A-schedules but will be formally discussed with National Treasury.

The operating expenditure budget is presented by type, by vote and by functional classification as per Schedule A, attached as an annexure to this report, See Table A1, A2, A3 and A4. These are some of major cost drivers than informs the expenditure framework for 2023/24 MTREF.

The above table further indicates the ratio of each expenditure by type against overall expenditure budget. The Employee costs is 32.8% of the total operational budget, whilst Inventory consumed and Contracted services amounts to 11.4% and 1.8% respectively, and Bulk purchases with a weighting of 29.2% and Debt impairment with a weighting of 11.8%. Operational costs resorting under Other expenditure comprises 5.4% the budget.



Indicated in the pie chart above is the weighting per expenditure type for 2023/24 financial year:

The major operational expenditure budget allocations include:

Employee related costs

Employee related costs amounting to R881, 637 million equates to 32.8% of the total operating budget. The 2023/24 cost of living increase was budgeted at 5.3%.

Councillor's remuneration

The municipality has an Executive Mayor with a Mayoral Committee System. Members of the Mayoral Committee are also Chairperson of Municipal Systems Act Section 80, as well as Chairperson of Committees established in terms of Section 79 of the same act. The Executive Mayor, Speaker and Members of Mayoral Committee are full-time and are fully provided with tools of trade and fully furnished offices. All other Councillors are part time. Indicated below is the budgeted packages for councillors:

NC091 Sol Plaatje - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

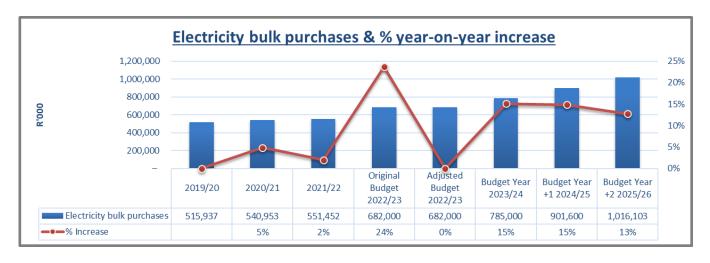
Disclosure of Salaries, Allowances & Benefits 1.	Ref		Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		No.		1.				2.
Councillors	3							
Speaker	4				1,000,877			1,000,877
Chief Whip								-
Executive Mayor				-	1,239,801			1,239,801
Deputy Executive Mayor								-
Executive Committee				-	9,411,488			9,411,488
Total for all other councillors				_	23,906,785			23,906,785
Total Councillors	8	_	_	_	35,558,951			35,558,951
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,528,539	241,983	323,688			2,094,210
Chief Finance Officer			1,069,770	179,871	425,353			1,674,994
SM D01			1,483,488	234,388	329,846			2,047,722
SM D02			1,358,071	222,232	434,502			2,014,805
SM D03			1,499,223	261,817	392,745			2,153,785
SM D04			1,219,289	581,130	404,422			2,204,841

Bulk purchases

Bulk purchases for this MTREF on refers to electricity with the total budget of 785 million. Bulk purchases water has been transferred to Inventory consumed as per directive from National Treasury and GRAP 12. The estimates were based on the current demand and the projected growth in demand, and have considered the guidelines for price increases as informed by NERSA of 18,81% for bulk purchases, whilst the minimum allowed percentage increase on municipal tariffs is estimated at 15% Costs of bulk constitutes 29.2% of operating expenditure budget.

The total budget for bulk electricity is indicated in the table below:

NC091 Sol Plaatje - Suppo	formance'										
Description Audited Outcome Outcome Audited Outcome Outcome Current Year 2022/23 2023/24 Medium Term Reven Expenditure Framework											
R thousand	2019/20	2020/21	2021/22	Original Budget 2022/23	Adjusted Budget 2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26			
Electricity bulk purchases	515 937	540 953	551 452	682 000	682 000	785 000	901 600	1 016 103			
% Increase		5%	2%	24%	0%	15%	15%	13%			



Finance charges

Finance charges consist of repayment of interest on long term borrowing. The amount budgeted for 2023/24 is R19 495 million, equivalent to 0.7% of the total operating expenditure budget.

Description		Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework			
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
Interest	38,960	117,360	117,360	65,906	19,495	17,872	16,050		

Contracted services

Contracted services allocation is R48, 113 million.

NC091 Sol Plaatje - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
· ·		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	•	1	Budget Year +2
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2023/24	2024/25	2025/26
Contracted Services							İ				
Outsourced Services		5,076	4,023	6,891	5,617	32,441	32,441	10,664	8,383	8,948	13,400
Consultants and Professional Services		9,886	5,358	4,184	9,085	8,085	8,085	1,868	9,225	9,717	10,251
Contractors		23,385	31,270	27,088	31,735	13,655	13,655	7,199	30,505	32,283	34,147
Total contracted services		38,346	40,651	38,163	46,437	54,181	54,181	19,731	48,113	50,948	57,799

Indicated in the table below is detailed budget per mSCOA line item

NC091 Sol Plaatje - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description		2019/20	2020/21	2020/21 2021/22 Current Year 2022/23						2023/24 MediumTermRevenue & Expenditure Framework		
	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
R thousand												
la									1	1	l 1	
Contracted Services												
Outsourced Services		5,076	4,023	6,891	5,617	32,441	32,441	10,664	8,383	8,948	13,400	
Consultants and Professional Services		9,886	5,358	4,184	9,085	8,085	8,085	1,868	9,225	9,717	10,251	
Contractors		23,385	31,270	27,088	31,735	13,655	13,655	7,199	30,505	32,283	34,147	
Total contracted services		38,346	40,651	38,163	46,437	54,181	54,181	19,731	48,113	50,948	57,799	

Inventory consumed

Indicated in the table below is the breakdown on Inventory consumer as per supporting table SA1.

NC091 Sol Plaatie - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

NCU91 Soi Plaatje - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'											
Description	Ref	2019/20	2020/21	2021/22		Current Ye	ear 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
·		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand					_	-					
Inventory Consumed											
Inventory Consumed - Water		-	-	41,302	60,000	46,360	46,360	44,597	61,200	64,566	68,117
Inventory Consumed - Other		48,468	53,848	60,019	176,627	219,912	219,912	54,282	244,700	206,989	217,107
Total Inventory Consumed & Other Material		48,468	53,848	101,321	236,627	266,272	266,272	98,879	305,900	271,555	285,224

Inventory consumed - Water, previously bulk purchases water is budgeted at R61, 200 million for the 2023/24 financial year. Inventory consumed – Other is budgeted at R244, 700 million for 2023/24.

Repairs and maintenance by Asset class

The municipality manages more than 580km of tarred and paved roads and about 250km of dirt roads. The management of roads includes storm water drainage system, kerbings, pavements and sub-ways. There is no rail network under the management of the municipality. However, there is an agreement in place for the maintenance of railway lines where the municipality has servitudes.

The municipality has an exclusive license for the distribution of electricity, as such it manages bulk electricity infrastructure and network reticulation. The municipality also implements integrated electrification projects within its jurisdiction.

The municipality has a major Sewerage Treatment Plant and other small sewerage treatment plants across the city including Ritchie. As such boiler making, fitters and turners as well as mechanic workshops are part of resources of the municipality. The municipality extracts water from Riverton, South of the City, located at about 35km. There is a purification plant as well as pump station in Riverton. The bulk water distribution line stretches over 45 km from Riverton to Kimberley Water Works where major reservoirs are located. This forms part of critical infrastructure of the municipality.

The municipality provides refuse collection function and owns a fleet of refuse compactors in this regard. The mechanical workshop also maintains municipal fleet. Only in specific circumstances that the manufacturer or dealer maintains fleet.

Though the mSCOA has dealt away with the classification of expenditure as maintenance. In as far as management reporting is concerned, the municipality has created reporting mechanisms to

ensure that adequate budgeting is allocated for the maintenance of infrastructure. Service delivery and revenue generation are dependent on how well and efficient the infrastructure is operated and maintained.

The table below indicates appropriation of budget for repairs and maintenance by asset class.

NC091 Sol Plaatie - Table A9 Asset Management

Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
EXPENDITURE OTHER ITEMS		287,242	306,905	343,490	362,107	399,477	399,477	428,558	413,595	436,808
<u>Depreciation</u>	7	69,409	63,881	70,060	81,050	81,050	81,050	86,650	91,153	
Repairs and Maintenance by Asset Class	3	217,834	243,024	273,430	281,057	318,427	318,427	341,908	322,442	
Roads Infrastructure		46,057	47,389	46,030	51,355	53,606	53,606	71,980	59,741	62,42
Storm water Infrastructure		-	542	1,963	570	3,121	3,121	550	580	61
Electrical Infrastructure		52,173	57,938	60,972	67,247	67,897	67,897	85,857	75,255	79,61
Water Supply Infrastructure		37,718	44,102	60,085	49,386	68,771	68,771	56,220	59,594	63,169
Sanitation Infrastructure		20,370	24,371	30,149	31,725	40,413	40,413	42,718	37,684	39,759
Solid Waste Infrastructure		13,991	14,983	19,204	21,968	21,608	21,608	22,965	24,328	25,768
Rail Infrastructure		_	-	_	-	-	_	-	-	-
Coastal Infrastructure		-	- 1	_	-	-	_	-	-	-
Information and Communication Infrastructure		_	-	_	-	_	_	-	_	_
Infrastructure		170,309	189,325	218,404	222,251	255,416	255,416	280,290	257,183	271,34
Community Facilities		1,785	2,746	3,206	3,175	3,062	3,062	3,280	3,771	3,978
Sport and Recreation Facilities		533	443	470	710	673	673	710	491	518
Community Assets		2,318	3,188	3,675	3,885	3,735	3,735	3,990	4,262	4,496
Heritage Assets		_	_	· -		_	· -	· -	· -	_
Revenue Generating		6,357	6,991	7,195	7,899	8,573	8,573	9,776	10,362	10,978
Non-revenue Generating		_	_	_	_	_	_	_	_	_
Investment properties		6,357	6,991	7,195	7,899	8,573	8,573	9,776	10,362	10,978
Operational Buildings		12,760	13,215	13,131	15,281	19,018	19,018	15,263	16,109	1
Housing		_	_	-	-	-	-	-	_	_
Other Assets		12,760	13,215	13,131	15,281	19,018	19,018	15,263	16,109	17,01
Biological or Cultivated Assets		_	_	-	-	_	-	-	_	_
Servitudes		_	_	_	_	_	_	_	_	_
Licences and Rights		_	_	_	_	_	_	_	_	_
Intangible Assets		_	_	_	-	_		_	_	
Computer Equipment		_	_	_	_	_	_	_	_	_
Furniture and Office Equipment		1,051	1,183	1,139	1,723	1,837	1,837	1,664	1,760	1,85
Machinery and Equipment		21,657	24,900	26,087	24,597	23,995	23,995	25,592	27,126	1
Transport Assets		3,383	4,221	3,798	5,422	5,855	5,855	5,333	5,640	5,96
Land		-	,	-,. ••	-, -	-	-,000			_
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-		-
TOTAL EXPENDITURE OTHER ITEMS		287.242	306.905	343,490	362,107	399.477	399.477	428.558	413,595	436,808

Cost containment strategies

The municipality has taken note of cost containment regulations as well as MFMA Circular 82, on cost containment. The cost containment policy has been approved by Council. The following are incorporated in the budget assumptions:

The municipality have clamped down on procurement deviations which to a large degree should also address irregular expenditure, where deviations are in non-compliance with SCM Regulation 36.

Sourcing of quotations has been centralised to SCM.

Travel and accommodation: that travelling must be absolutely necessary. Attendance of conferences and seminars that are paid for will be approved by the relevant Executive Director or Municipal Manager, and this must be linked to skills development and capacitation of the individual. The Covid-19 regulations also assisted in this regard, in that the majority of meetings or seminars are done virtually.

The procurement of newspapers has been limited to the following sections: mayor and speaker's office, MM and Communication's office and Libraries.

The procurement of bottled water, beverages and refreshments have also been stopped and limited to the mayor and speaker's office within reasonable limits. The procurement of diaries was stopped.

The majority of all users have a limit on outgoing calls of fifty rand and each section carries that cost including the rental cost per extension allocated. The municipality has installed vehicle tracking devices to monitor use and abuse of municipal vehicle.

Purchase of furniture and the replacement of tools of trade such as computers, printers and switching between laptops and desktops are now under scrutiny. The asset condition must be analysed first, and efforts must be made to identify another user within the organisation prior to replacing and disposing of the asset.

Expenditure per function classification and municipal vote

NC091 Sol Plaatje - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23 2023/24 Me			2023/24 Medium Term Revenue & Expend Framework		& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Buaget	Buuget	rolecast	2023/24	2024/23	2023/20
Expenditure - Functional										
Governance and administration		545,801	640,979	616,540	712,851	833,781	833,781	662,700	678,322	708,347
Executive and council		318,151	400,365	374,197	428,654	544,754	544,754	287,301	290,817	309,852
Finance and administration		221,765	234,323	235,566	277,659	282,489	282,489	368,723	380,429	390,994
Internal audit		5,886	6,291	6,778	6,538	6,538	6,538	6,676	7,076	7,501
Community and public safety		163,275	166,029	176,753	181,961	187,491	187,491	195,332	220,666	232,392
Community and social services		38,327	40,133	42,959	43,119	43,819	43,819	49,529	55,679	58,285
Sport and recreation		48,493	47,702	53,032	53,283	53,913	53,913	56,350	66,155	69,794
Public safety		39,304	38,887	42,229	43,948	43,948	43,948	42,115	48,590	51,263
Housing		20,479	21,940	19,874	22,768	23,468	23,468	26,752	28,176	29,771
Health		16,672	17,367	18,659	18,842	22,342	22,342	20,586	22,066	23,279
Economic and environmental services		118,038	123,036	124,668	141,936	147,539	147,539	256,194	270,706	294,034
Planning and development		40,068	39,994	39,022	47,872	48,636	48,636	132,278	152,158	169,582
Road transport		77,332	82,378	84,946	93,326	98,165	98,165	123,016	117,594	123,444
Environmental protection		637	665	700	737	737	737	900	954	1,007
Trading services		1,088,683	1,214,239	1,277,222	1,402,477	1,503,701	1,503,701	1,551,892	1,695,229	1,853,579
Energy sources		698,314	749,833	786,085	915,683	979,283	979,283	1,031,152	1,146,079	1,274,421
Water management		265,093	314,140	326,816	322,469	352,072	352,072	341,800	358,326	376,704
Waste water management		69,878	91,753	92,343	93,375	101,396	101,396	102,527	108,766	114,750
Waste management		55,398	58,513	71,978	70,950	70,950	70,950	76,413	82,058	87,705
Other	4	21,041	22,076	23,049	25,903	25,693	25,693	25,135	28,251	29,805
Total Expenditure - Functional	3	1,936,838	2,166,359	2,218,232	2,465,128	2,698,205	2,698,205	2,691,252	2,893,175	3,118,156

NC091 Sol Plaatje - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	& Expenditure
Difference		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26
Expenditure by Vote to be appropriated	1					Was a				
Vote 01 - Executive & Council		52,931	53,090	53,270	58,915	58,915	58,915	59,173	62,250	65,674
Vote 02 - Municipal And General		253,782	335,678	309,950	357,885	473,985	473,985	214,468	213,730	228,526
Vote 03 - Municipal Manager		21,336	22,272	20,618	23,528	23,998	23,998	26,161	28,059	29,638
Vote 04 - Corporate Services		64,204	63,012	64,274	74,419	74,419	74,419	81,959	80,556	84,683
Vote 05 - Community Services		250,522	259,526	286,713	297,675	302,505	302,505	312,712	351,783	371,809
Vote 06 - Financial Services		117,561	126,380	126,129	157,404	158,434	158,434	237,712	247,970	251,156
Vote 07 - Strategy Econ Development And Planning		52,401	53,419	54,596	61,468	65,352	65,352	143,730	164,240	182,329
Vote 08 - Infrastructure And Services		1,124,100	1,252,983	1,302,682	1,433,833	1,540,596	1,540,596	1,615,337	1,744,587	1,904,343
Vote 09 -		- 1	-	-	-	- 1	-	-	-	-
Vote 10 -		- ***	-	-	-	- 1	-	_	-	-
Vote 11 -		- 1	-	-	-	- 1	-	_	-	-
Vote 12 -		- ***	-	-	-	- 1	-	-	-	-
Vote 13 -		- "	-	-	-	- 1	-	-	-	-
Vote 14 -		- ***	-	-	-	- 8	-	-	_	-
Vote 15 - Other		- }	-	-	-		_	_	_	_
Total Expenditure by Vote	2	1,936,838	2,166,359	2,218,232	2,465,128	2,698,205	2,698,205	2,691,252	2,893,175	3,118,156

7. Capital Expenditure Framework

The capital budget for 2023/24 is R249, 473 million funded as per the table below. Capital grants and donations make up 86% of the total funding sources, and internally generated funds contribute 14% to the total capital funding mix. The total projected grant receipts for the 2023/24 MTREF amount to R214, 233 million whilst internally generated funds amount to R35, 240 million.

A Water Services Infrastructure Grant amount of R17,68m has been allocated as an allocations-inkind grant from department of Water and Sanitation. This is not reflected in the budget as funds are administered from the department but on behalf of Sol Plaatje Municipality.

Funding sources of capex	202	23/24 Medium Tern	n Revenue & Expen	diture Framework	
Funding sources of capex	Current Year 2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Total Capex over MTREF
	R'000	R'000	R'000	R'000	R'000
Capital transfers	133,188	214,233	604,187	692,646	1,511,066
Borrowing		_	_	_	-
Internally generated funds	55,705	35,240	49,096	35,500	119,836
Total Capex	188,893	249,473	653,283	728,146	1,630,902
Year-on-year R-Value (Increase /					
Decrease) in Capital transfers	-	81,045	389,954	88,459	_
Year-on-year R-Value (Increase /					
Decrease) in Internally generated funds	-	(20,465)	13,856	(13,596)	-
Year-on-year R-Value (Increase /					
Decrease) in Capex	-	60,580	403,810	74,863	-
Year-on-year % (Increase / Decrease) in					
Capital transfers	-	61%	182%	15%	_
Year-on-year % (Increase / Decrease) in					
Internally generated funds	-	-37%	39%	-28%	-
Year-on-year % (Increase / Decrease) in					
Capex	-	32%	162%	11%	_
Weighting Capital transfers	71%	86%	92%	95%	93%
Weighting Borrowing	0%	0%	0%	0%	0%
Weighting Internally Generated Funds	29%	14%	8%	5%	7%
Total	100%	100%	100%	100%	100%

Long-term borrowing

The municipality has not taken any new long-term borrowings in the current financial year to fund the capital budget as per S18 of the MFMA. Due to the current financial crisis, no new long-term loans can be entered into for the foreseeable future. The municipality has always been very conservative when taking up new loans, and always gave due consideration to the impact it will have on tariffs increases and the affordability of tariffs which can negatively impact the municipality's ability to service new loans taken up. The Current and Debt (Total Borrowings) / Revenue ratios has always been above the norm, however from a liquidity perspective the municipality will not be able to meet any additional long-term commitments.

PART 2: SUPPORTING DOCUMENTATION

8. Overview of IDP and Annual Budget Process

The Integrated Development Plan (IDP) 2023/24 of the Sol Plaatje Municipality is the first of four reviews of the IDP 2022-2027 which documents the current five-year planning and implementation cycle. This five-year cycle of municipality-wide developmentally-oriented planning started in July 2022 and ends in June 2027. The relevant drafting process, led by the Municipality, considers a review of current planning and implementation to the extent that changing circumstances demand and in accordance with an assessment of municipal performance.

The review also included extensive public participation and engagement with various stakeholders and was completed in accordance with the adopted Process Plan. In this regard, ward councillors and ward committees played key roles in channelling inputs from communities to the municipal administration. Public engagements were held in November and December 2022 and the *IDP* 2023/2024 is now made available for public comment. Another round of public meetings will be held in April or May 2023 to obtain the community's consent for the final version of the *IDP* 2023/24.

The IDP process is guided by various legislation, policies and guidelines which require careful consideration when the document is compiled. These include amongst others the following:

- SA Constitution, Act 108 of 1996 White paper on Local Government
- Municipal Structures Act, 117 of 1998, Municipal Systems Act, 32 of 2000
- Municipal Planning & PMS Regulations (2001) Municipal Finance Management Act, Act 56 of 2003
- Intergovernmental Relations Framework Act, Act 13 of 2006

According to Section 28(1) of the Municipal System Act, 32 of 2000 and Section 21(1)(b), a municipal council must adopt a process set out in writing to guide the planning, drafting and review of its IDP. Council adopted the Process Plan in August 2022 and is attached as Annexure 1 in the IDP document under Section 5 of the Budget document. The process plan enhances integration and alignment between the IDP and the Budget, thereby ensuring the development of an IDP-based budget.

The Overview of the process and project prioritisation principle

The 2023/24 financial year is the 5th generation of the IDP Cycle 2022 to 2027. As such, the IDP Review Process focused mainly on mid-term performance of the IDP targets set for 2022/23, and the key priorities as set out for 2023/24 and ensure that there is consenus in this regard and that the plan is funded accordingly.

The IDP and Budget Process is quite critical for transparency, inclusivity and participation of both internal and external stakeholders. The process outlines the current and future direction of the municipality and how this will be achieved in order to meet the constitutional obligations. IDP and Budgeting is about the choices that must be made between competing priorities under the prevailing fiscal realities.

Section 21 of the MFMA requires that a time schedule setting out the process to draft the IDP and prepare the budget be tabled ten months before the start of the next financial year. The main aim of the timetable is to ensure integration between the Integrated Development Plan, the budget and allied process towards tabling a balanced and funded budget.

The purpose of the 2023/24 Medium Term Budget is to comply with the Municipal Finance Management Act (No. 56 of 2003) and is a financial plan to enable the municipality to achieve its vision and mission through the IDP which is informed by the five-year programme and community/stakeholder inputs. The tabled budget is the start of a journey towards the final budget for approval. It will include many processes both politically and administratively, amongst others, consultations with communities in the municipal area.

The IDP's strategic focus areas informed the development of the budget, in addition to assessing the relative capacity to implement the budget, taking affordability considerations into account. In order to address the concept of a credible and funded budget, an inflation related increase in service charges was agreed upon, as these will ensure reasonable levels of tariffs and also to conform to National Treasury cost containment guidelines.

The only mechanism through which the needs of the municipality are identified and priorities set, is the Integrated Development Plan (IDP). The capital budget is then accordingly allocated to cover the higher priority projects in the IDP, considering funding availability and in cases where projects are grant funded, the conditions of the grant must be noted as per the applicable Division of Revenue Act. A series of meetings were held to ensure that the budget is prioritized, balanced and aligned to Councils IDP. A review of the capital borrowings and capital spending took place; however, no decision has been made as yet on projects to be funded through approved long-term borrowing, due to financial constraints in terms of affordability.

Capital budget allocations are often made at a project level through a prioritization process. In dealing with capital finance allocations, the municipality aimed to maintain a strategic balance between

- the social objective of eradicating service backlogs and providing infrastructure to the poor,
- the economic growth objective of providing infrastructure to support economic growth and increased municipal revenue, and
- the objective of providing for rehabilitation and/or replacement of existing assets that had reached the end of their useful lives.

Capital budgets as approved per the 2023/24 MTREF was used as a base for prioritization. Projects with contractual commitments were given priority with funding being allocated to committed projects in the first instance. The impacts of projects expected to be rolled over from the 2022/23 year was also considered. The line departments had to specify how the capital projects in their individual budgets were split among the five key focus areas i.e. social, economic, rehabilitation, environmental and administration. While the overall capital required was significantly more than the capital funding available, it was useful to analyse the difference in allocation between these categories.

During the prioritization process of the capital budget, the impact of capital projects on future operating budgets was assessed and considered prior to these projects being approved. Both the operating and capital budgets have been evaluated through a prioritisation mechanism that ensures alignment to the development strategy of the municipality.

The Political oversight

Section 53(1) (a) of the MFMA, states that, the Mayor of a municipality must provide political guidance over the budget process and the priorities that must guide the preparation of the budget. The Executive Management Team and the Budget steering and Mayoral Committee advise Council accordingly. Political oversight of the budget process allows Government, and in particular, the municipality to manage the tension between competing policy priorities and fiscal realities. The key to strengthening the link between priorities and spending plans lies in enhancing political oversight

of the budget process. Strengthening the link between Government's priorities and spending plans is not an end in itself, but the goal should be enhanced service delivery aimed at improving the quality of life for all people within the municipality. The Executive Management Team has a significant role to play in the financial planning process.

Public participation and consultations with stakeholders

Local government policy and legislation put great emphasis on municipalities developing a culture of community participation and the creation of appropriate and relevant community participation mechanisms, processes and procedures. The municipality strives to actively engage as many of its citizens as possible in its planning, budgeting, implementation and monitoring processes.

In order to strengthen public participation, the municipality must improve in its outreach programme to all wards led by the office of the Executive Mayor. Accordingly, the draft budget was tabled via a council meeting scheduled on 31 March 2023. This was followed by extensive publication of the budget documentation on the municipal website, in local newspapers, local and ward-based participation process. The consultative process on the budget was conducted during April and May 2023. The adopted budget data strings will be uploaded onto GoMuni and National Treasury draws the information from GoMuni.

In terms of the Municipal Systems Act and in conjunction with the Municipal Finance Management Act, hearings on the budgets were held during April and May 2023.

Draft advert for public participation is indicated below:

Public Participation Programme

In accordance with the Municipal Systems Act (Chapter 5) and Municipal Finance Management Act (Chapter 4), notice is hereby given that the Draft Integrated Development Plan (IDP) and Budget for 2023/24 – 2024/2025–2025/2026 for the Sol Plaatje Municipality was tabled to Council on 31 March 2023. Copies of these documents will be available at all municipal libraries as well as the Council Civic Centre (Information Counter and Budget Office) for public inspection and comments. The draft documents have also been placed on the on the Municipality's website – www.solplaatje.org.za.

The Municipality would also conduct public participation of the Draft Budget 2023/2024 MTREF.

1. Communi	ty meetings			2.
Date	Area / Ward	Venue	Time	
17 April 2023	Galeshewe extension Wards – 8, 12, 13, 18, 19 & 33	Recreation Hall	17h00	Ward Councilors, Ward Committee, RM and MMC
				Presenter: Councillor

				Support staff: ED:
				Community ED: Infrastructure, Sabelo,
				Junior, Danisile,
				Lucky
17 April 2023	Colville & Floors	Colville Swedish Hall	17h00	Ward Councilors,
	Wards – 14 & 28			Ward Committee, RM
				and MMC
				Presenter: Councillor
				Support staff: ED:
				Finance, Candy,
				Levonia, James,
				Matolo
17 April 2023	Kimberley, CBD and all other areas	City Hall	17h00	Ward Councilors,
	close to the Central Business District			Ward Committee, RM
				and MMC
	Wards – 20, 21, 23, & 24			
	VValue 20, 21, 20, & 21			Presenter: Councillor
				Support staff: ED:
				SEDP Eugenia,
				Josephine,
				Mmabatho, Lutho
18 April 2023	Beaconsfield	Beaconsfield Library	17h00	Ward Councilors,
	Wards - 25 & 28			Ward Committee, RM
				and MMC
				Presenter: Councillor
				Support staff: ED:
				SEDP, Machelani,
				Andre, Levonia,
				Candy
				Ward Councilors,
18 April 2023	Greenpoint	Greenpoint High School	17h00	Ward Committee, RM and MMC
	Wards - 22 & 26	GCHOOL		and mino
				Presenter: Councillor

18 April 2023	Ipeleng, Phomolong, Phuthanang, Transit camp, Tswelelang, Promise Land, Club 2000 & Snake Park Wards – 15, 16, 17, 31 & 32	Vuyolethu High School	17h00	Support staff: ED: Infrastructure, Ngoako, Kim,Thage, Sone, Matolo Ward Councilors, Ward Committee, RM and MMC Presenter: Councillor Support staff: ED: Finance, ED: Community Sabelo,
19 April 2023	Stakeholder meeting Businesses, Developers, Mining, Religious representatives, registered NPOs and NGOs, Taxi	Jim Summers	09h00	Ward Councilors, Ward Committee, RM and MMC Presenter: Councillor
	associations, Youth associations, Farmers associations, Rate payers' associations etc			Support staff: Executive Directors, Kobus, James, Levonia, Lutho, Candy, Mmabatho, Eugenia
19 April 2023	Platfontein, Wards – part ward 1 & 32	Platfontein, Church	17h00	Ward Councilors, Ward Committee, RM and MMC
				Presenter: Councillor Support staff: Zweli, Ngoako, Mr Thage
19 April 2023	Riverton and Langleg Wards – part ward 1	Riverton Hall (Catholic Church)	17h00	Ward Councilors, Ward Committee, RM and MMC

				1
19 April 2023	Homelite	Homelite Swedish Hall	17h00	Presenter: Councillor Support staff: Junior, Danisile, Benita, Machelani Ward Councilors, Ward Committee, RM
	Ward 3 & 6			and MMC
				Presenter: Councillor
				Support staff:
				Lebogang, Josephine,
				Thage, Lucky
				Ward Councilors,
20 April 2023	Galeshewe: Including all areas within the boundaries of Galeshewe including Phuthanang	Mandela Precinct/Cycle	17h00	Ward Committee, RM and MMC
				Presenter: Councillor
	Wards – 4, 5, 9, 7, 9, 10 & 11			
				Support staff: Andre, Mmabatho, Sabelo,
				Gosego
20 April 2023	Roodepan – including, Homestead and all surrounding areas	Marius Bessemans Hall	17h00	Ward Councilors, Ward Committee, RM and MMC
	Wards – 1, 2, 29 & 30	(old Roman Catholic		
		Hall)		Presenter: Councillor
				Support staff: Junior, Eugenia, Josephine, Lucky
20 April 2023	Ritchie, Motswedimosa	Motswedimosa Hall/ Open Ground	17h00	Ward Councilors, Ward Committee, RM and MMC
	Ward 26 &27	·		Presenter: Councillor
				Support staff: Matolo,
				Andre, Ngoako, Gosego

For Ward based community meeting queries please contact Ward Councilors or the Senior Community Education and Petition Officer Mr R Morwe at RMorwe@solplaatje.org.za or Ms E Mdali at EMdali@solplaatje.org.za. All Covid 19 precautionary measures apply.

Any other queries with regard to above should be directed to K Samolapo e-mail <u>ksamolapo@solplaatje.org.za</u> or telephonically on 053 830 6500.

SOL PLAATJE MUNICIPALITY

Better Quality of Life for All

A Better Standard of Living for All

In accordance with the Municipal Systems Act (Chapter 5) and Municipal Finance Management Act (Chapter 4), notice is hereby given that the Draft Integrated Development Plan (IDP) and Budget for 23/2024–2025/2026 for the Sol Plaatje Municipality was tabled to Council on 31 March 2023. Copies of these documents will be available at all municipal libraries as well as the Council Civic Centre (Information Counter and Budget Office) for public inspection. The information will also be published on the Municipality's website – www.solplaatje.org.za

Interested parties, local community and stakeholders are invited and urged to submit representations, comments and inputs regarding the draft IDP and Draft budget 2023/2024 – 2025/2026 on or before 30April 2023. Written submissions must be handed in at the Civic Centre(Budget Office), faxed to 053 8331005 / 053 8314658 or e-mailed to ogopane@solplaatje.org.za; crouch@solplaatje.org.za, jchisango@solplaatje.org.za; cjenneke@solplaatje.org.za, and jwagner@solplaatje.org.za.

Any queries with regard to above should be directed to Mr. K Samolapo e-mail ksamolapo@solplaatje.org.za; or telephonically on 053 8306500.

Schedule of key deadlines

The IDP Review and the Budget time schedule for the compilation of the 2023/24 budget cycle was approved in August 2022, in compliance with the MFMA. The table below provides an extract of the key deadlines relating to the budget process.

Steps in IDP Review Process						
Activity description in Process Plan ¹	Identified output					
August 2022						
Approval of IDP and Budget Process Plan	Approved.					
September 2022 - ANALYSIS						
Commencement of IDP analysis of institutional services and infrastructure provision, backlogs and priorities.	Compile Assessment Report (or Situational Analysis) including (1) priority issues, (2) gaps in IDP 2022-2027, (3) alignment with higher-order policy, and (4) engagement with stakeholders.					
Councillor IDP induction.	Discuss (1) roles of IDP structures, (2) municipal development agenda and (3) municipal performance management.					
October 2	022 - STRATEGIES					
Liaise with provincial and national sector departments to align priorities and budgets.	Vertically align priorities, projects, and budgets between the three tiers of government.					
1 st Strategic planning session of council.	Consider Assessment Report: including (1) to finalise priority issues, (2) review strategic objectives for service					

¹ Only those activities critical to the IDP review process are listed.

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Steps in II	Steps in IDP Review Process						
Activity description in Process Plan ¹	Identified output						
	 delivery and development and (4) align with higher-order policy. Review financial and non-financial performance, i.e. identify gaps between planned and actual performance. Determine financial position and assess financial/human resource capacity available for implementation. 						
	STRATEGIES / PROJECTS						
Public participation, i.e. meetings in 33 wards	Determine priority needs by ward						
Budget discussions with each Directorate.	Consider IDP priority issues, ward priorities and complete draft budget.						
February 2023 – <i>F</i>	PROJECTS / INTEGRATION						
Planning sessions with municipal structures.	Present draft IDP 2023/24 as first review with priorities linked to budget allocations.						
Conduct annual performance assessments	Performance Assessment Reports.						
Consider national and provincial budget allocations for inclusion.	Incorporate national and provincial budget allocations in municipal budget.						
Ensure alignment between draft capital budget, IDP strategic objectives and KPIs.	Draft 3-year capital programme aligned to IDP key priority issues including ward priorities.						
N	larch 2023						
Draft operational budget submitted to EMC.	Draft 3-year operational budget aligned to IDP key priority issues.						
Conduct mid-year (2022/23) performance assessments.	Performance Assessment Reports.						
Present and discuss draft IDP 2023/24 and Budget 2023/24 with municipal stakeholders.	Obtain input and finalise draft IDP 2023/2024						
Table draft IDP 2023/24 and Budget 2023/24 at Council.	Council approves draft IDP 2023/24 and Budget 2023/24 for public consultation purposes.						
Make public the draft IDP 2023/24 and budget 23/24.	Daft IDP 2023/24 and Budget 2023/24 made public and submitted to relevant stakeholders for consultation purposes.						
,	April 2023						
Conduct public hearings on the draft IDP 2023/24 and Budget 2023/24.	Consult and receive input from community and stakeholder groupings regarding the draft IDP 2023/24 and Budget 2023/24.						
Conclude public hearings on the draft IDP 2023/24 and Budget 2023/24.	Include public input in draft IDP 2023/24 and Budget 2023/24.						
Discuss adjusted draft IDP 2023/24 and Budget 2023/24.	Inform Mayoral Committee of public input and adjustments to draft IDP 2023/24 and Budget 2023/24.						
National Treasury benchmarking exercise.							
May 20	23 - APPROVAL						

Steps in IDP Review Process					
Activity description in Process Plan ¹	Identified output				
Finalise IDP 2023/24 and Budget 2023/24 for submission to Council.	Finalise IDP 2023/24 and budget 2023/24 for submission to Council.				
Present IDP 2023/24 and Budget 2023/24 to municipal structures.	Present IDP 2023/24 and Budget 2023/24 to municipal structures.				
Council adopts IDP 2023/24 and Budget 2023/24.					
	June 2023				
Notify public of approved IDP 2023/24 and budget 2023/24.					

9. Overview of the alignment of the annual budget with IDP

The municipality's Integrated Development Plan (IDP) is its principal strategic planning instrument, which guides and informs its on-going planning, management and development actions. The IDP represents the city administration's commitment to exercise its executive authority (except in cases where it is in conflict with national or provincial legislation, in which case such legislation prevails), and is effectively the local government's blueprint by which it strives to realise its vision for Sol Plaatje Municipality over the short, medium and long term.

However, while the IDP represents the strategic intent of the municipality, it is also compiled with the understanding that a number of challenges will need to be overcome in order to achieve the strategic objectives it sets out. Some of these challenges are known, while others are as yet unknown and may arise at any time due to any number of national and international economic, political or social events.

Development challenges

The municipality is making significant strides in addressing the key development challenges. While significant progress has been made in all areas, there is still some distance to go towards addressing the following challenges:

- High and unsustainable water and electricity losses
- High rates of unemployment and low economic growth;
- High levels of poverty;
- Low levels of skills development and literacy;
- Limited access to basic household and community services for informal (unplanned and illegal) settlements;
- Increased incidents of HIV/AIDS and communicable diseases;
- Unsustainable developmental practices;
- High levels of crime and risk;
- Ensuring adequate clean and safe water and energy supply;
- Infrastructure degradation especially water distribution pipeline, sewer collector network and backlog on roads;
- Climate change;
- Ensuring financial sustainability under the prevailing economic conditions;

• Ineffectiveness and inefficiency of inward-looking local government still prevalent in the municipality, and silo- approach in development and service delivery space

The essence of our IDP is to achieve a balance between meeting basic needs, strengthening the economy and developing people skills and a technology base for the future. In an effort to achieve the NDP 2030 vision, the municipality has identified four priority areas of intervention for the next five years which need to be balanced and integrated, and these are:

- Inclusive growth
- Spatial transformation
- Governance
- Service provision

Given the strategic framework that has been outlined it is clear that the municipal budget must be a pro-growth budget that meets basic needs and builds on existing skills and technology, as we strive to lead and become modern.

IDP Key Objectives for the next 5 years

The Municipal Systems Act requires that each municipality prepare an Integrated Development Plan to serve as a tool for transforming local governments towards facilitation and management of development within their areas of jurisdiction. The IDP is a five year plan whose principal purpose is to ensure the development of the local community in an integrated manner which involves all directorates of the municipality, relevant strategic stakeholders and the community. In the five-year review, the key strategic objectives will continue to guide the municipality, but has once again been refined and refocused to our strategic programmes, so as to respond more effectively to the key challenges.

IDP Review process and stakeholder participation

The IDP is reviewed annually to inculcate a democratic approach to local governance by ensuring all stakeholders get an opportunity to voice their opinions in influencing the shape, form, direction and pace of development in their localities. The municipality is committed to addressing the needs of the people and values the inputs from communities and stakeholders. The process plan specifies timeframes, actions and procedures and appropriate mechanisms for public participation and alignment. This fifth generation of Sol Plaatje's Integrated Development Plan (IDP) focuses on translating our Municipal Vision into action. As set out in the Municipal Systems Act (2000), in the review of the five-year IDP, a stakeholder consultation process is necessary. Of critical importance is for the municipality to ensure that there is thorough consultation with the community and strategic stakeholders.

Link between IDP and Budget

In compliance with the Municipal Structures Act (1998) and Municipal Financial Management Act (2003), our municipal budget is informed and aligned to the IDP objectives. The IDP determines and prioritises the needs of the community. The budgetary allocations for both the capital and operating expenditure are undertaken in a manner that will not only ensure that our IDP outcomes are achieved but also to ensure that our municipality's vision is realised. Table SA4, SA5 and SA6 provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

In as far as the operating budget is concerned, the municipality has made excellent progress but are now more committed than ever to ensure that critical operating budget resources are prioritised in terms of stated IDP outcomes. More importantly, the Performance Management System (PMS) allows the municipality an opportunity to monitor and evaluate individual and organisational performance in meeting our IDP outcomes and vision. As with previous year's, our IDP remains the strategic driver of both our budget and performance management system.

Strategic Objective	Revenue			Expenditure			Capital Expenditure		
R thousand	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
GOOD GOVERNANCE AND PUBLIC PARTICIPATION	366,222	378,972	400,075	428,641	446,730	472,901	19,500	32,233	44,500
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT	683,585	729,727	770,440	156,155	173,983	183,596	-	1	-
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION	6,961	7,048	7,132	115,120	108,615	114,320	-	-	-
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT	1,654,820	1,808,775	1,978,293	1,928,049	2,096,370	2,276,151	219,973	612,267	678,429
LOCAL ECONOMIC DEVELOPMENT	8,015	8,440	8,904	63,287	67,477	71,188	10,000	8,783	5,217
Total	2,719,604	2,932,962	3,164,843	2,691,252	2,893,175	3,118,156	249,473	653,283	728,146

10. Measurable Performance Objectives and Indicators

Table SA7 provides for the main measuable performance objectives the municipality plans to carry out and achieve in the 2023/24 financial year.

NC091 Sol Plaatje - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2019/20	2020/21	2021/22	2021/22 Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
Bescription	Gill of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year + 2025/26
5 - Community Services										
Public Safety										
Licensing And Control Of Animals										
Electricity (Kwh Per Household Per Month)	Kwh Per Household Per	50	50	50	50	50	50	50	50	50
Property Rates (R000 Value Threshold)	Rand Value Threshold	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000
Adjustment) (Impermissable Values Per	Rand Value	-	_	_	_	_	_	-	_	-
Refuse (Average Litres Per Week)	Average Litres Per Week	21	21	21	21	21	21	21	21	21
Sanitation (Rand Per Household Per Month)	Rand Per Household Per	165	174	174	189	189	189	199	210	210
Water (Kilolitres Per Household Per Month)	Kilolitres Per Household Per	6	6	6	6	6	6	6	6	(
Waste Management										
Solid Waste Disposal (Landfill Sites)										
Removal	Households	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 300
Removal	Households	-	_	_	_	_	_	-	_	-
Informal Settlements (R000)	Rand Value	-	-	-	_	-	_	-	-	-
No Rubbish Disposal	Households	4 526	4 526	4 526	4 526	4 526	4 526	4 526	4 526	4 520
Other (R000)	Rand Value	_	_	_	_	_	_	-	_	
Other Rubbish Disposal	Households	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 37
Removed At Least Once A Week	Households	59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 520
Week	Households	1 538	1 538	1 538	1 538	1 538	1 538	1 538	1 538	1 538
Using Communal Refuse Dump	Households	1 605	1 605	1 605	1 605	1 605	1 605	1 605	1 605	1 60
Using Own Refuse Dump	Households	3 373	3 373	3 373	3 373	3 373	3 373	3 373	3 373	3 373
8 - Infrastructure And Services										
Energy Sources										
Electricity										
Electricity - Prepaid (Min.Service Level)	Households	57 145	57 145	57 145	57 145	57 145	57 145	57 145	57 145	57 145
Electricity (< Min.Service Level)	Households	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320
Electricity (At Least Min.Service Level)	Households	9 116	9 116	9 116	9 116	9 116	9 116	9 116	9 116	9 116
Electricity	Households	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 300
Electricity	Households	_	_	_	_	_	_	-	_	-
Informal Settlements (R000)	Rand Value	_	_	_	_	_	_	-	_	
Other (R000)	Rand Value	-	_	_	_	_	_	-	_	
Other Energy Sources	Households	1 357	1 357	1 357	1 357	1 357	1 357	1 357	1 357	1 35
Other Households Receiving Electricity	Households	_	_	_	_	_	_	-	_	
Waste Water Management										
Sewerage										
Bucket Toilet	Households	4 352	4 352	4 352	4 352	4 352	4 352	4 352	4 352	4 35
Chemical Toilet	Households	22	22	22	22	22	22	22	22	2:
Flush Toilet (Connected To Sewerage)	Households	63 359	63 359	63 359	63 359	63 359	63 359	63 359	63 359	63 359
Flush Toilet (With Septic Tank)	Households	1 816	1 816	1 816	1 816	1 816	1 816	1 816	1 816	1 81
Sanitation	Households	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 30
Sanitation	Households	-	_	13 760	_	_	_	13 760	13 760	13 76
Informal Settlements (R000)	Rand Value	802 902	2791 970	6135 215	4300 000	4300 000	4300 000	9600 000	10340 000	11117 00
No Toilet Provisions	Households	812	812	812	812	812	812	812	812	81:
Other Toilet Provisions (> Min.Service Level)	Households	342	342	342	342	342	342	342	342	34:
Pit Toilet (Ventilated)	Households	1 235	1 235	1 235	1 235	1 235	1 235	1 235	1 235	1 23:
Water Management										
Water Distribution										
Water	Households	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 300
Water	Households	_	_	_	_	_	_	_	_	-
Informal Settlements (R000)	Rand Value	203 291	4437 234	4437 234	4700 000	4700 000	4700 000	5000 000	5200 000	5200 000
No Water Supply	Households	349	349	349	349	349	349	349	349	349
Other Water Supply (< Min.Service Level)	Households	160	160	160	160	160	160	160	160	160
Level)	Households	_	_	_	_	_	_	_	_	
Piped Water Inside Dwelling	Households	43 577	43 577	43 577	43 577	43 577	43 577	43 577	43 577	43 57
Dwelling)	Households	22 582	22 582	22 582	22 582	22 582	22 582	22 582	22 582	22 582
Using Public Tap (< Min.Service Level)	Households	5 272	5 272	5 272	5 272	5 272	5 272	5 272	5 272	5 27
Level)	Households	_	_	_	_	_	_	_	_	

Performance Management

The municipality has adopted a performance management system (PMS). The PMS requires that the Municipal Manager and all Senior Managers accountable to the Municipal Manager sign performance agreements annually in line with the IDP Review, the Budget and the SDBIP.

It is further expected that Senior Managers enter into performance contracts with the Divisional Managers (Managers reporting to Senior managers). The performance system was cascaded down to the entry level in the organisation and are expected to perform according their current job descriptions. The submission of annual performance agreements needs to be instilled and improved and access to computers for lower staff is restricted but will have to be facilitated by relevant supervisors.

The Municipal Manager, Senior Manager's and divisional heads are evaluated against the Key Performance Indicators and the job description for each incumbent. Though the performance contracts of MM and Senior Managers include performance bonus, this is not budgeted for and has never been paid before.

Key financial ratios

Uniform standards and ratios as per MFMA Circular No 71 based on 2023/24 MTREF budget forecast is attached an annexure to this budget document

Free and subsidised basic services

One of the objectives of a local authority is to ensure the provision of services to communities in a sustainable manner. The constitution stipulates that a municipality must structure and manage its administration, budgeting and planning to give priority to the basic needs of the community and to promote their social and economic development. To cater for the indigent, the municipality as part of its welfare package provides a basket of free basic services in accordance with a defined level of service.

The basic social package is an affirmation of the municipality's commitment to push back the frontiers of poverty by providing a social welfare to those residents who cannot afford to pay, because of adverse social and economic realities. Details relating to free basic services are contained in Table A10. However, it should be noted there are some classification errors in terms of indigent households. In reviewing the levels of free basic services for the 2023/24year, the following factors were taken into consideration: -

- Sustainability Impact of new housing –
- Impact on non-indigent ratepayers/consumers

The estimated cost of the social package (i.e. income foregone) amounts to approximately R 55,5 million for the 2023/24 budget year. Details of the initiatives proposed to be carried out by the council in this regard are detailed below. The assistance to the qualifying households is regulated by council's budget related policies which are reviewed annually based on modelling the impacts of the tariffs on all residential properties. The cost of this social package is funded from the equitable share of R263, 135 million provided by National Government.

NC091 Sol Plaatje - Table A10 Basic service delivery meas	surement							
	2023/24 Medium Term Revenue & Expenditure Framework							
Description	Level of Service	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26				
Budgeted No of Indigents		15 000	15 200	15 300				
		R'000	R'000	R'000				
Cost of Free Basic Services provided (R'000)								
Water (6 kilolitres per household per month)	The first 6kl of water is free to all registered and approved indigent households	8 000	8 440	8 904				
Sanitation (free sanitation service) (Fixed Rate)	The service is fully subsidised	21 000	22 260	23 484				
Electricity/other energy (50kwh per household per month)	50 units of electricity is free to all registered and approved indigent households	12 000	12 900	13 868				
Refuse (removed once a week) (Fixed Rate)	The service is fully subsidised	14 500	15 370	16 215				
Total cost of FBS provided (minimum social package)		55 500	58 970	62 471				

11. Overview of budget related policies

The MFMA and the Municipal Budget and Reporting Regulations require budget related policies to be reviewed, and where applicable, to be updated on an annual basis. The main purpose of budget related policies is to govern and guide the budget process and inform the projections of the medium term. The following are budget related policies which have been approved by Council, or have been reviewed /amended and / or are currently being reviewed amended in line with National Guidelines and other legislation.

List of Budget related policies	Explanation numbers	Approved	Resolution Number	Reviewed
Policy Asset Management	1	28-May-14	C125/05/14	March 2023
Policy Cash Management & Investment	1	07-Apr-05	CR22	March 2023
Policy Customer Services Credit Control Debt Collection	1 & 2	31-May-18	C38/05/18	March 2023
Policy Indigent	1 & 2	28-May-14	C121/05/14	March 2023
Policy Internal Audit	1	17-Nov-05		March 2023
Policy Property Rates	1 & 2	27-May-15	C100/05/15	March 2023
Policy Risk Management	1	17-Nov-05	CR500	March 2023
Policy Supply Chain Management	1 & 2	04-Nov-14	C265/11/14	March 2023
Preferential Procurement Policy	1 & 2			May 2023
Deviation Procedures	1			March 2023
Procedures for Variation Orders	1			March 2023
Tariff Policy on Property Rates	1	31-May-18	C38/05/18	March 2023
Tariff Policy on Electricity	1	31-May-18	C38/05/18	March 2023
Tariff Policy on Water	1	31-May-18	C38/05/18	March 2023
Tariff Policy on Sanitation	1	31-May-18	C38/05/18	March 2023
Tariff Policy on Refuse Removal/Solid Waste	1	31-May-18	C38/05/18	March 2023
Policy Debt Write-off	1	28-May-14	C125/05/14	March 2023
Policy Regarding Audit Committees	1	17-Nov-05	CR500	March 2023
Disposal of Moveable Assets Policy	1	27-May-15	C100/05/15	March 2023
Policy Borrowing	1	28-May-14	C125/05/14	March 2023
Policy Irregular, fruitless and wasteful expenditure	1	28-May-14	C125/05/14	March 2023
Budget Implementation and Management Policy (Budget policy)	1	27-May-15	C100/05/15	March 2023
Funding and Reserves policy	1	25-May-16	C148/05/16	March 2023
Policy Short and Long term borrowing	1	19-Apr-11	C150/11	March 2023
Financial Management and Revenue Enhancement Strategy policy	1	27-May-15	C100/05/15	March 2023
Policy related to long-term financial planning	1	27-May-15	C100/05/15	March 2023
Consumer Deposit Policy	1	31-May-17	C60/05/17	March 2023
Free Basic Services Policy	1	31-May-17	C60/05/17	March 2023
Sol Plaatje Materiality and Significance Framework	1	31-May-18	C38/05/18	March 2023
Contracts Policy	1 & 2	31-May-17	C60/05/17	March 2023
EFT Policy	1			March 2023
SSEG PV Policy	1	31-May-17	C60/05/17	March 2023
Bulk Infrastructure Contribution Policy	1	31-May-17	C60/05/17	March 2023
Water Restrictions Policy	1	31-May-17	C60/05/17	March 2023
Infrastructure investment and capital projects policy (included in Budget policy)	1	28-May-14	C125/05/14	March 2023

12. Overview of budget assumptions

The budget assumptions are made taking into account the historical trends, current economic indicators, the political directions, developmental and service delivery needs of the municipality, including those of the community.

Budget assumptions and parameters are determined in advance of the budget process to allow budgets to be constructed to support the achievement of the longer-term financial and strategic targets. The assumptions and principles applied in the development of this budget are mainly based upon guidelines from National Treasury (CPI inflation) and other external bodies such as the National Electricity Regulator of South Africa (NERSA), Department of Water and Sanitation and other major service providers. It is also informed by interest rates, grants gazetted and the collection rate.

The municipal fiscal environment is influenced by a variety of macroeconomic control measures. National Treasury determines the ceiling of year-on-year increases in the total operating budget, whilst NERSA regulates electricity tariff increases. Various government departments also affect municipal service delivery through the level of grants and subsidies.

The following key assumptions underpinned the preparation of the medium-term budget:

Macro-economic performance and projections 2021 to 2026:

Fiscal year	2021/22	2022/23	2023/24	2024/25	2025/26
Macro-economic performance and projections, 2020 - 2025	Actual	Estimate	Forecast		:
CPI Inflation	4,5%	6,9%	5,3%	4,9%	4,7%

Borrowing and investment of funds borrowings

The Municipal Finance Management Act No. 56 of 2003 permits long term borrowing by municipalities only to finance capital expenditure, property, plant and equipment. The objective for borrowing remains

- Maximise internally generated funds and national transfers from other spheres of government.
- Minimize borrowings.
- Pursue alternate funding sources e.g. bulk infrastructure contributions policy, development charges, and public private partnerships.

Capital expenditure

The capital expenditure of the municipality has been funded from a mix of government transfers and internally generated funds only.

Summary of Revenues and	Budget Year 2023/24		Budget Year	r +1 2024/25	Budget Year +2 2025/26		
Financing Activities	R'000	% Weighting	R'000	% Weighting	R'000	% Weighting	
Own Generated Funds	2,437,683	82.10%	2,630,660	73.35%	2,836,500	72.86%	
Transfer recognised - Operational	281,921	9.50%	302,302	8.43%	328,343	8.43%	
Transfer recognised - Capital	214,233	7.22%	604,187	16.85%	692,646	17.79%	
Borrowing	_	0.00%	_	0.00%	_	0.00%	
Internally generated funds	35,240	1.19%	49,096	1.37%	35,500	0.91%	
Total Revenue and Financing	2,969,077	100.00%	3,586,245	100.00%	3,892,989	100.00%	
Total Grants & Subsidies	496,154	16.71%	906,489	25.28%	1,020,989	26.23%	

Investments

Investments made with the various financial institutions are strictly in compliance with Municipal Finance Management Act and the Municipal Investment Regulations. The investment returns achieved and projections are as follows: that for 2022/23 financial year, the average interest rate for

all investments are projected interest rate of between 3.5% to 5% based inflation and growth rate of economy of South Africa.

Investments are made from cash which is surplus to immediate requirements and is invested in short term money market instruments in terms of a stringent investment policy. Cash and investments are expected to be around R180 million at the end of the current financial year.

Timing of revenue collection

Consumers are billed monthly in respect of services in the form of a consolidated bill. All annual residential and commercial ratepayers have been converted to monthly ratepayers. However, government departments and companies with multiple accounts are allowed to pay annually in September of each year. The municipality's current collection rate is not at desired level; however, the projected collection rate is estimated at 85%. The municipality is cognisant of the fact to increase reserves and investments a higher collection rate of at least 89 to 90% is required because at this stage monthly revenue collections are not sufficient to cover committed monthly operational expenditure like salaries, ESKOM and Water boards including the payment arrangement of both institutions and SCM orders for operational purposes.

Average salary increases

The budgeted salary increase is 5.5% for the fiscal year. Provision has been made for filled positions and vacancies together with annual notch increases.

13. Overview of budget funding

The Municipality is experiencing a severe financial crisis and in order to remain funded, operational expenditure needs to be prioritised and reduced as far as possible, whilst this must be supported by an improvement in the collection rate:

- Credible and funded budgets funded from current financial year's revenue. Prior year's surpluses have not been used to support the operating budget.
- The municipality operates within its annual budget, as approved by council.
- The municipality maintains a positive cash and investments position.

In compliance with relevant statutory requirements, the Financial Plan (Medium Term Revenue and Expenditure Framework-MTREF) is reviewed and updated annually.

On the other hand, the Capital budget is funded by the allocations made to the municipality by National and Provincial Government in the form of grants and internally generated funds, and public contributions and donations, where applicable. Frances Baard District Municipality normally provides additional funds for roads and sewer maintenance which is factored into the Adjustment budget annually.

The municipality raises revenue from a basket of differential tariff increases determined in the most acceptable and equitable funding regime taking into consideration the actual cost of delivering services, budget priorities and national legislation, regulations and policy guidelines. The municipal revenue comprises of operating revenue which includes property taxes, services charges and operating grants- and capital revenue which consists of capital grants, borrowings, cash reserves and operating surplus.

This high level of independent and relative stable income sources of revenue is one of the key factors that support the sound financial position of the municipality. In addition to the obvious need to grow the city's revenue by increasing its tax base, other means for securing funding for council projects must be explored in a variety of ways. The municipality faces unpleasant choices in attempting to finance the projected levels of investment in infrastructure. Sources of capital finance are already

stretched with limited scope for further borrowing, consumer pressure to restrict tariff and tax increases, and little likelihood of a structural upward adjustment in grant allocations. Further, efficiencies in the borrowing programme will continue to be sought to lock in lower cost and longer-term borrowing, plus the introduction of new revenue sources such as infrastructure contribution and charges.

Revenue and financing activities

Summary of Revenues and	Budget Ye	ar 2023/24	Budget Year	+1 2024/25	Budget Year +2 2025/26		
Financing Activities	R'000	% Weighting	R'000	% Weighting	R'000	% Weighting	
Own Generated Funds	2,437,683	82.10%	2,630,660	73.35%	2,836,500	72.86%	
Transfer recognised - Operational	281,921	9.50%	302,302	8.43%	328,343	8.43%	
Transfer recognised - Capital	214,233	7.22%	604,187	16.85%	692,646	17.79%	
Borrowing	_	0.00%	_	0.00%	_	0.00%	
Internally generated funds	35,240	1.19%	49,096	1.37%	35,500	0.91%	
Total Revenue and Financing	2,969,077	100.00%	3,586,245	100.00%	3,892,989	100.00%	
Total Grants & Subsidies	496,154	16.71%	906,489	25.28%	1,020,989	26.23%	

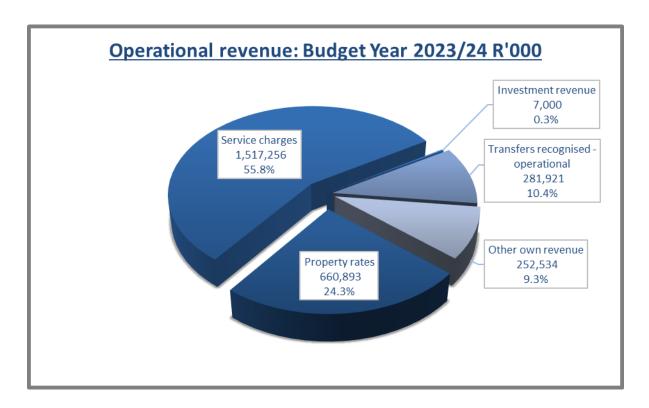
Indicated in the table above is a summary of the revenue and financinag activities. For 2023/24 financial year Own generated funds constitutes 82.10% of the total funding requirement. Transfer recognised – Operational and Transfer recognised – capital contributes 9.50% and 7.22% to the total funding mix, respectively. Internally generated funds only contributes 1.19%, to the total financing activities. Totals grants and subsidies amounts to R496, 154 million for the 2023/24 financial year which combines relates to 16.71% contribution to the funding mix of the municipality.

Medium-term outlook: operating revenue

NC091 Sol Plaatje - Table A1 Budget Summary							
Description		Current	Year 2022/23	2023/24 Medium Term Revenue & Expenditure Framework			
R thousands	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Financial Performance							
Property rates	627,646	610,074	610,074	450,080	660,893	706,943	746,365
Service charges	1,373,211	1,368,151	1,368,151	808,902	1,517,256	1,664,238	1,825,805
Investment revenue	6,000	6,000	6,000	2,820	7,000	12,000	15,000
Transfer and subsidies - Operational	258,117	266,031	266,031	238,403	281,921	302,302	328,343
Other own revenue	222,235	245,721	245,721	197,115	252,534	247,479	249,330
Total Revenue (excluding capital transfers and contributions)	2,487,209	2,495,977	2,495,977	1,697,321	2,719,604	2,932,962	3,164,843

Indicated in the table above is a breakdown of the operating revenue over the medium-term

The following graph is a breakdown of the operational revenue per main category for the 2023/24 financial year.



Revenue to be generated from property rates is R660, 893 million in the 2023/24 financial year and increases to R706, 943 million by 2024/25 which represents 24.3% of the operating revenue base of the municipality. It remains relatively constant over the medium-term. With the implementation of the Municipal Property Rates Act the basis of rating significantly changed.

Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the municipality totalling R1,517,256 billion for the 2023/24 financial year and increasing to R1,664,238 billion by 2024/25. Services charges remains relatively constant at 55.8% of the total revenue base.

Operational grants and subsidies amount to R281, 921 million (2023/24), R302, 302 million (2024/25) and R328, 343 million (2025/26) million for the MTREF, or on average 10% of operating

revenue. It can be seen from an operational perspective the municipality is less grant dependent when compared to capital grant dependency.

Investment revenue contributes marginally to the revenue base of the municipality with a budget allocation of R7,000 million, R12,000 million and R15,000 million for the respective three financial years of the 2023/24 MTREF. It needs to be noted that these allocations have been conservatively estimated and as part of the cash backing of reserves and provisions. Over the last few financial years the municipality's cash reserves were reducing and the municipality is working on restoring a healthy cost coverage ratio of 3 months.

Tariff setting plays a major role in ensuring desired levels of revenue and affordability of consumers. Getting tariffs right assists in the compilation of a credible and funded budget. The municipality derives most of its operational revenue from the provision of basic services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Affordability by the municipality's consumers
- Revenue management and enhancement;
- Achievement of an ideal 95 per cent annual collection rate for consumer revenue;
- National Treasury budget circulars;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA), and
- And the ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers which is closely aligned to the economic forecasts.

The proposed tariff increases for the 2023/24 MTREF on the main revenue categories are:

Devicement and a name	2022/23	2023/24	2024/25	2025/26	2022/23	2023/24	2024/25	2025/26	2023/24	2024/25	2025/26
Revenue category	Tariffs increases			Total Budgeted revenue (R'000)				% Increase in Revenue			
Property Rates	4.00%	5.30%	6.97%	5.58%	_	_	-	-	#DIV/0!	#DIV/0!	#DIV/0!
Electricity	4.50%	15.00%	11.28%	11.30%	899,854	1,034,872	1,151,590	1,281,753	15.00%	11.28%	11.30%
Water	4.00%	5.30%	6.02%	6.07%	305,717	327,114	346,815	367,859	7.00%	6.02%	6.07%
Waste water (Sanitation)	4.00%	4.90%	6.14%	5.61%	93,500	89,858	95,380	100,732	-3.89%	6.14%	5.61%
Waste management (Refuse removal)	4.00%	5.30%	7.71%	7.11%	69,080	65,412	70,452	75,461	-5.31%	7.71%	7.11%
Average tariff increases/Municipal CPI	4.10%	9.68%	7.62%	7.13%	1,368,151	1,517,256	1,664,238	1,825,805	10.90%	9.69%	9.71%
Fiscal year	2021/22	2022/23	2023/24	2024/25	2025/26						
Macro-economic performance and	Actual	Estimate	Forecast								
projections, 2020 - 2025	Aotuai	Louinate	i orecast								
CPI Inflation	4.5%	6.9%	5.3%	4.9%	4.7%						

Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2023/24 medium-term capital programme and year-on-year increase or decrease in grant funding.

Sources of capital revenue over the MTREF

Funding sources of capex	2023/24 Medium Term Revenue & Expenditure Framework									
Funding sources of capex	Current Year 2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Total Capex over MTREF					
	R'000	R'000	R'000	R'000	R'000					
Capital transfers	133,188	214,233	604,187	692,646	1,511,066					
Borrowing		_	-	-	-					
Internally generated funds	55,705	35,240	49,096	35,500	119,836					
Total Capex	188,893	249,473	653,283	728,146	1,630,902					
Year-on-year R-Value (Increase /										
Decrease) in Capital transfers	-	81,045	389,954	88,459	-					
Year-on-year R-Value (Increase /										
Decrease) in Internally generated funds	-	(20,465)	13,856	(13,596)	_					
Year-on-year R-Value (Increase /										
Decrease) in Capex	-	60,580	403,810	74,863	_					
Year-on-year % (Increase / Decrease) in										
Capital transfers	-	61%	182%	15%	_					
Year-on-year % (Increase / Decrease) in										
Internally generated funds	_	-37%	39%	-28%	_					
Year-on-year % (Increase / Decrease) in										
Capex	-	32%	162%	11%	_					
Weighting Capital transfers	71%	86%	92%	95%	93%					
Weighting Borrowing	0%	0%	0%	0%	0%					
Weighting Internally Generated Funds	29%	14%	8%	5%	7%					
Total	100%	100%	100%	100%	100%					

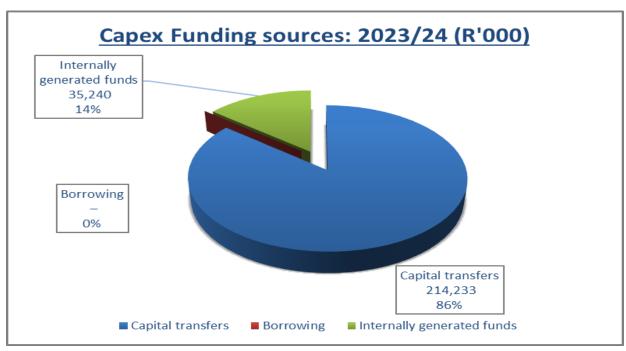
Sources of capital revenue for the 2023/24 financial year

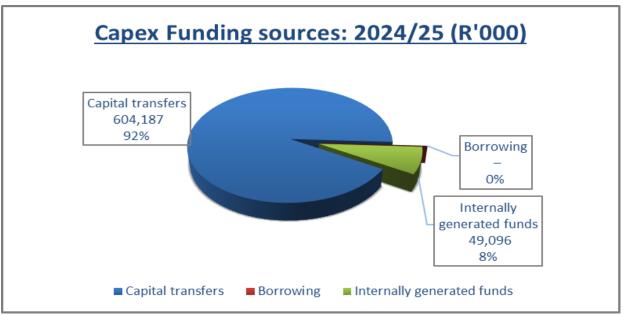
Capital grants and receipts equates to 86% of the total funding source which represents R214, 233 million for the 2023/24 financial year and increases to R604, 187 million for 2024/25.

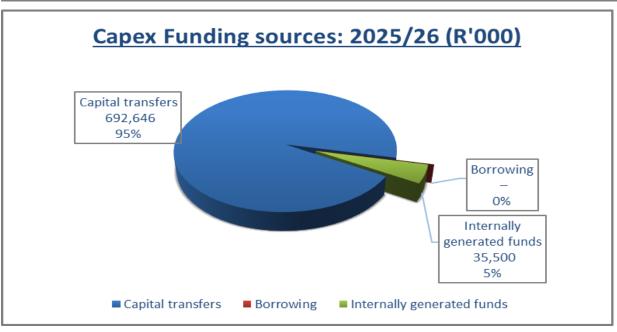
It should be noted that the disapproval of rollover funds and withholding of funds due to non-performance places pressure on internally generated funds. There are also critical projects that must be funded, where no grants can be sourced. The municipality remains cognisant of the fact that projects cannot be funded from internally generated funds that is not realistically anticipated and cash backed. This is the main reasons why own funding remains low due to the prudent approach applied in this regard to ensure that the capital budget remains funded. The principle is still relevant, the municipality cannot spend funds, that it does not have, this is a recipe for disaster and have serious negative implications in respect of service delivery and financial viability.

The municipality has not taken any new long-term borrowings in the current financial year. Due to the current financial crisis, no new long-term loans can be entered into for the foreseeable future. The municipality has always been very conservative when taking up new loans, and always gave due consideration to the impact it will have on tariffs increases and the affordability of tariffs which can negatively impact the municipality's ability to collect revenue and service the loan. The Current and Debt (Total Borrowings) / Revenue ratios has always been above the norm, however from a liquidity perspective the municipality will not be able to meet any additional long-term commitments.

The pie chart below graphically represents the capital funding mix for the 2023/24 financial year.







MBRR Table A7 - Budget cash flow statement

NC091 Sol Plaatje - Table A7 Budgeted Cash Flows

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
CASH FLOW FROM OPERATING ACTIVITIES	-											
Receipts												
Property rates		-	561,377	438,882	533,499	520,320	520,320	387,301	543,052	563,789	617,319	
Service charges		-	1,857,261	1,146,393	1,093,079	1,084,284	1,084,284	846,257	1,354,795	1,546,569	1,737,035	
Other revenue		-	(872,756)	288,367	403,395	483,433	483,433	670,226	79,844	87,039	93,823	
Transfers and Subsidies - Operational	1	-	23,639	31,741	18,959	45,723	45,723	84,969	281,921	302,302	328,343	
Transfers and Subsidies - Capital	1	-	33,560	100,630	134,338	114,338	114,338	113,738	214,233	604,187	692,646	
Interest		-	3,829	-	6,000	6,000	6,000	-	-	_	-	
Dividends									-	_	-	
Payments												
Suppliers and employees		(6,869)	(1,553,798)	(2,590,285)	(2,039,050)	(2,094,877)	(2,094,877)	(2,807,628)	(2,215,507)	(2,412,167)	(2,630,735)	
Interest		-	_ `	(1,039)	(38,960)	(117,360)	(117,360)	_ `	(19,495)	(17,872)	(16,050)	
Transfers and Subsidies	1	-	-	-	(4,460)	(4,460)	(4,460)	-		_	-	
NET CASH FROM/(USED) OPERATING ACTIVITIES		(6,869)	53,113	(585,312)	106,800	37,402	37,402	(705,136)	238,844	673,847	822,382	
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE									-	-	-	
Decrease (increase) in non-current receivables		-	-	-	35,716	-	-	-	-	_	-	
Decrease (increase) in non-current investments									-	_	-	
Payments												
Capital assets		-	(116,394)	(127,081)	(190,043)	(188,893)	(188,893)	(62,864)	(249,473)	(653,283)	(728,146)	
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(116,394)	(127,081)	(154,327)	(188,893)	(188,893)	(62,864)	(249,473)	(653,283)	(728,146)	
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans									_	_	_	
Borrowing long term/refinancing									_	_	_	
Increase (decrease) in consumer deposits		_	_	_	_	_	_	_	_	_	_	
Payments												
Repayment of borrowing	-	_	_	_	(9,390)	(9,390)	(9,390)	_	(13,351)	(14,787)	(16,687)	
NET CASH FROM/(USED) FINANCING ACTIVITIES	1	-			(9,390)	(9,390)	(9,390)	_	(13,351)	(14,787)	(16,687)	
NET INCREASE/ (DECREASE) IN CASH HELD		(6,869)	(63,281)	(712,393)	(56,917)	(160,881)	(160,881)	(768,001)	(23,980)	5,777	77,549	
Cash/cash equivalents at the year begin:	2	73,916	96,534	43,007	172,922	172,922	172,922	(100,001)	187,382	163,402	169,179	
Cash/cash equivalents at the year begin. Cash/cash equivalents at the year end:	2	67,047	33,253	(669,386)	116,006	12,041	12,041	(768,001)	163,402	169,179	246,727	

Cash flow assumptions are based on the following, achieving a 85 % average collection rate on Property rates and service charges, 100% for grants receipts, Other revenue and Interest revenue. Operational expenditure is factored in at 100% for Employee costs, Inventory consumed, Contracted services and Other expenditure. Bulk purchases, Councillor's remuneration, Finance charges and Grants paid at 100%. Capital expenditue and repayment of borrowing at 100%. National Treasury has reiterated the issue that actual collection rate must increase to match the budgeted 100% expenditure pattern to avoid growing creditors as has been the trend over the years. Which is not sustainable and will result in an unfunded budgets going forward.

14. Expenditure on allocations and grant programmes

Indicated in the table below is the total operational grants for the 2023/24 MTREF. From 2022/23 to 2023/24, operational grants increase by 5.97%. The increase from 2023/24 to 2024/25 is 7.23%, 8.61% from 2024/25 to 2025/26. The total operational grants over the MTREF amounts to R281,921 million.

Operational Grants (R000)	Sum of Adjusted Budget 2022/23	Sum of Budget 2023/24	Sum of Budget 2024/25	Sum of Budget 2025/26	Year-on- Year Increase (Decrease) from 2022/23 to 2023/24	Year-on- Year Increase (Decrease) from 2023/24 to 2024/25	Year-on- Year Increase (Decrease) from 2024/25 to 2025/26
DEPT OF TOURISM - EPWP	-	2023/24	2024/23	2023/20	0.00%	0.00%	0.00%
EXPANDED PUBLIC WORKS GRANT (EPWP)	3,959,000.00	3,286,000.00	-	-	-17.00%	0.00%	0.00%
FRANCES BAARD DISTRICT MUNICIPALITY	-				0.00%	0.00%	0.00%
INFRASTRUCTURE SKILLS DEVELOPMENT GRANT (ISDG)	5,500,000.00	5,500,000.00	5,500,000.00	5,500,000.00	0.00%	0.00%	0.00%
LOCAL GOV FINANCIAL MANAGEMENT GRANT (FMG)	1,700,000.00	1,700,000.00	1,700,000.00	1,838,000.00	0.00%	0.00%	8.12%
MUNICIPAL DISASTER RELIEF GRANT	-				0.00%	0.00%	0.00%
NATIONAL REVENUE FUND: EQUITABLE SHARE	239,158,000.00	263,135,000.00	286,304,000.00	311,723,000.00	10.03%	8.80%	8.88%
NON-PROF: OTHER NON-PROFIT INSTITUTIONS\Libraries	9,413,919.00	8,300,000.00	8,798,000.00	9,281,890.00	-11.83%	6.00%	5.50%
INFRASTRUCTURE GRANT	6,300,000.00	-	-	-	0.00%	0.00%	0.00%
Grand Total	266,030,919.00	281,921,000.00	302,302,000.00	328,342,890.00	5.97%	7.23%	8.61%

The municipality receives Equitable Share (EQS) from the National fiscus gazetted in the DoRA. The EQS is utilised to recover the cost of Free Basic Services (FBS) as well as provision of funding for roads upgrade in informal settlements. On an adhoc basis, EQS also funds the costs of clearing sites for low cost housing development projects as well as relocation costs of informal settlements to formalised areas.

The municipality is also participating in skills development programmes of National Treasury in the Finance, Audit and Engineering fields. The purpose of the Infrastructure Skills Development Grant (ISDG) Programme is to professionalise interns in areas where there is a lack of manpower and professionalised skills to assist the municipality to improve on service delivery. The Finance Management Grant is utilised to fund the costs to company of all finance interns including costs of training and tools of trade.

The Library grant is received from the Department of Sports and Culture for the operations of libraries within the Sol Plaatje jurisdiction. The Expanded Public Works Programme (EPWP) is a government strategy to reduce poverty and unemployment in society. EPWP involves creating work opportunities for the unemployed through maximising job opportunities within projects. In support to this SPLM has adopted the strategy and implementing it through its maintenance and capital programmes. This includes work done in-house and work contracted out to service providers. The municipality has so far been steadfast in the implementation of EPWP however the main challenge thus far is the declining incentive grant over the years and ensuring the sustainability of jobs created through the programme

					Year-on-	Year-on-	Year-on-
					Year	Year	Year
					Increase	Increase	Increase
					(Decrease)	(Decrease)	(Decrease)
	Sum of				from	from	from
	Adjusted	Sum of Budget	Sum of Budget	Sum of Budget	2022/23 to	2023/24 to	2024/25 to
Capital Grants (R000)	Budget 2022/23	2023/24	2024/25	2025/26	2023/24	2024/25	2025/26
ENERGY EFFICIENCY AND DEMAND SIDE MANAGEMENT GRANT (EEDSM)	4,000,000.00	4,000,000.00	-	-	0.00%	0.00%	0.00%
EUROPEAN UNION	18,850,000.00	-	-	-	0.00%	0.00%	0.00%
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME (INEP)	20,000,000.00	48,026,000.00	22,700,000.00	25,000,000.00	140.13%	-52.73%	10.13%
INTEGRATED URBAN DEVELOPMENT GRANT (IUDG)	70,390,000.00	74,207,000.00	61,783,000.00	64,251,000.00	5.42%	-16.74%	3.99%
NEIGHBOUR DEVELOPMENT PARTNERSHIP GRANT (NDPG)	-	2,000,000.00	9,137,000.00	10,000,000.00	0.00%	356.85%	9.45%
WATER SERV INFRASTRUCTURE GRANT (WSIG)	19,948,000.00	-	18,567,000.00	19,395,000.00	-100.00%	0.00%	4.46%
REGIONAL BULK INFRASTRUCTURE GRANT (RBIG)	-	86,000,000.00	492,000,000.00	574,000,000.00	0.00%	472.09%	16.67%
Grand Total	133,188,000.00	214,233,000.00	604,187,000.00	692,646,000.00	60.85%	182.02%	14.64%

Indicated in the table above is the total capital grants for the 2023/24 MTREF. From 2022/23 to 2023/24, capital grants increase by 60.85%, then the increase from 2023/24 to 2024/25 is 182.02% and 14.64% from 2024/25 to 2025/26. The total capital grants over the MTREF amounts to R214, 333 million. The municipality is facing severe risks in capital grant funds being withheld and rollovers disapproved as a result of poor performance and non-spending. This poses a huge risk to service delivery which is exacerbated by the municipality's current cash flow position due to limitation placed on funding capital projects from internally generated funds.

Indicated below is the capital projects linked to each grant for the 2023/24 MTREF.

Capital Projects per funding source	Sum of 2023/24	Sum of 2024/25	Sum of 2025/26
□ CRR	35,240,000.00	49,096,000.00	35,500,000.00
ACQ-COMPUTER EQUIPMENT REPLACEMENT	4,500,000.00	4,500,000.00	4,500,000.00
ACQ-FLEET REPLACEMENT	5,000,000.00	10,596,000.00	20,000,000.00
ACQ-FURNITURE AND OFFICE EQUIP REPLACEM	3,000,000.00	3,000,000.00	3,000,000.00
CAPITAL SPARES-ACQ-PREPAID METERS	2,000,000.00	2,000,000.00	3,000,000.00
DSITRBUTION-ACQ-WAT METER REPLACEME	2,000,000.00	2,000,000.00	3,000,000.00
EMERGENCY LEAK REPAIR ON 6 MAJOR LEAKS	168,750.00	-	-
EMERGENCY METER INSTALLATIONS (PHASE 1)	6,225,255.00	-	ı
MR LEAK AND SLEAK DATA SYSTEM	879,759.00	-	-
NEW WTP MAJOR REFURBISH&AND BUILD WORKS	1,305,743.00	-	-
NEW WTW FILTER REFURBISH&BACKWASH SYSTEM	502,226.00	-	-
OLD WTP MAJOR REFURBISH AND BUILD WORKS	468,275.00	-	-
PIPE CONDITION ASSESS AND CATHOD PROTECT	1,848,991.00		•
RBIG CO- FUNDING	-	25,000,000.00	ı
SMARTBALL LEAK DETECTION	5,847,676.00	-	-
TOWNSHIP ESTABLISHMENT VARIOUS WARDS	-	2,000,000.00	2,000,000.00
WEST BYPASS LEAK REPAIRS AND REFURBISH	293,325.00	ı	ı
WSDP DEVELOPMENT	1,200,000.00	-	-
■ EEDMS	4,000,000.00	•	•
STREET LIGHTS REPLACE 125W MV with 36W L	4,000,000.00	-	-
□INEP	48,026,000.00	22,700,000.00	25,000,000.00
ASHNURN/COLVILLE UPGRADES	1,500,000.00		
ELECTRIFICATION	-	22,700,000.00	25,000,000.00
ELECTRIFICATION OF LETHABO PARK PH2	12,680,000.00		
ELECTRIFICATION OF WITDAM OVERFLOW	900,000.00		
LERATO PARK LINK SERVICES NETWORK STRENGTHENING	7,900,000.00		
RONALD'S VLEI SWITCH HOUSE NO.1	1,500,000.00		
UPGRADE OF HADISON PARK SUBSTATION	23,546,000.00		
■IUDG	74,207,000.00	61,783,000.00	64,251,000.00
P-CIER RDS ROADS	20,000,000.00	20,000,000.00	20,000,000.00
PHDA PLANNING & SURVEYING	10,000,000.00	8,783,000.00	5,217,000.00
PRECINCT PLANS	-	-	-
REFURBISHMENT OF HALLS	-	-	4,034,000.00
TOWNSHIP ESTABLISHMENT VARIOUS WARDS	5,000,000.00	3,000,000.00	5,000,000.00
UPGRADE GRAVEL ROADS WARDS VARIOUS	20,000,000.00	20,000,000.00	20,000,000.00
WATER PIPES REFURB PROG VARIOUS WARDS	19,207,000.00	10,000,000.00	10,000,000.00
■NDPG	2,000,000.00	9,137,000.00	10,000,000.00
REDEVELOPMENT OF RC ELLIOT HALL	2,000,000.00	9,137,000.00	10,000,000.00
■RBIG	86,000,000.00	492,000,000.00	574,000,000.00
EAST BYPASS REPLACE OF CORRODE10KM LINE	5,069,101.00	-	-
EASTERN BYPASS REPAIR COATING AND REFURB	2,820,018.00	-	-
KBY BULK METERS & PRESSURE MANAGEMENT	766,944.00	-	-
KBY NETWORK LEAK DETECTION & REPAIR PH 1	4,531,850.00	-	-
KBY NETWORK LEAK DETECTION & REPAIR PH 2	4,843,043.00	-	-
NEW WTP CLHORINE & DOSING WORKS UPGRADE	10,628,021.00	-	-
NEWTOWN RESERVOIR EMERGENCY LEAK REPAIRS	4,725,460.00	-	-
OLD WTP CLHORINE & DOSING WORKS UPGRADE	16,598,092.00	-	-
POWER; ABSTRACTION & PUMPSTATION REPAIRS	9,486,736.00	-	-
PROJECT MANAGEMENT	3,230,055.00	-	-
RBIG PROJECTS WATER PIPE UPGRADING	-	492,000,000.00	574,000,000.00
RITCHIE SUBZONE SMART METER INSTALL	106,687.00		
RIVERTON TO MIDSTATION BULK PIPELINE REP	3,740,594.00	-	-
SMARTBALL SURVEY PRIORITY LEAK REPAIRS	12,954,638.00	-	-
WEST BYPASS REPLACE OF CORRODED SECTION	579,133.00	-	-
WTW OHS & SECURITY MANAGEMENT	5,919,628.00	-	-
□WSIG	-	18,567,000.00	19,395,000.00
RECONSTRUCTION OLD SINK TOILETS PHASE 2	-	18,567,000.00	19,395,000.00
Grand Total	249,473,000.00	653,283,000.00	728,146,000.00

15. Allocations and grants made by the municipality

NC091 Sol Plaatje - Supporting Table SA21 Transfers and gra	ants r	nade by the	municipality			
Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medium T

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ear 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Cash Transfers to other municipalities					Ĭ	·					
Insert description	1										
Total Cash Transfers To Municipalities:		_		-	_	-	-		_	_	-
Cash Transfers to Entities/Other External Mechanisms											
	2										
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	_	-	-
Cash Transfers to other Organs of State											
gasi Transiers to Guier Organs of State	3										
Total Cash Transfers To Other Organs Of State:		_			_	-					-
Cash Transfers to Organisations											
Non-Prof.Oth Institution Diam & Dor Non-Prof.Oth Institution Diam & Dor Non-Prof.Oth Institution Diam & Dor Non-Prof.Oth Institution		- 374	_ 270	_ 200	_ 2,000	_ 2,000	_ 2,000	- 177	_ 2,000	_ 2,000	- 2,000
Non-Prof:Oth Institut/Sport Council		-	-	-	-	-	-	-	-	-	_
Non-Prof:Other Institutions/Spca		2,000	2,100	2,200	2,300	2,300	2,300	2,300	2,400	2,400	2,500
Total Cash Transfers To Organisations		2,374	2,370	2,400	4,300	4,300	4,300	2,477	4,400	4,400	4,500
Cash Transfers to Groups of Individuals											
Hh Oth Trans: Housing - Individual Supp		237	1	-	-	-	-	-	-	-	-
Hh Ssp Soc Ass: Grant In Aid		122	158	146	160	160	160	30	160	170	179
Total Cash Transfers To Groups Of Individuals:		359	159	146	160	160	160	30	160	170	179
TOTAL CASH TRANSFERS AND GRANTS	6	2,733	2,528	2,546	4,460	4,460	4,460	2,507	4,560	4,570	4,679
Non-Cash Transfers to other municipalities											
	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms	2										
Total Non-Cash Transfers To Entities/Ems'											-
Non-Cash Transfers to other Organs of State											
	3										
Total Non-Cash Transfers To Other Organs Of State:		-	_	-	_	-	-	_	_	_	-
Non-Cash Grants to Organisations											
	4										
Total Non-Cash Grants To Organisations		-			_	_					_
Groups of Individuals											
STATE OF THE STATE	5										
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		_	_	_	_	_	_	_	_	_	_
TOTAL TRANSFERS AND GRANTS	6	2,733	2,528	2,546	4,460	4,460	4,460	2,507	4,560	4,570	4,679

The municipality has an agreement in place with the Society for the Prevention of Cruelty to Animals with regards to pounding of stray domestic animals.

Applications for grant funding takes place annually with the submisson of proposal to LED and ED SEDP, who will then assess the concept and prepare a memorandum for the Municipal Manager and submit an item about the concept to the LED Committee which will then concur with the recommendation made in as far as the financial support or even the reasons for the decline or rejection of the application. However, due to cash constraints the municipality has to curb the payout of adhoc grants. Under Emergency Services (Fire Department), a minor provision of R160 thousand is made for disaster management in aid to support poor households during shack fire,floods etc.

16. Councillor and Staff Benefits and Allowances

The general staff is remunerated in terms of the Tuned Assessment of Skills and Knowledge (TASK) with entry level being T3 and the highest level being T17, being middle management of the organisation.

The Executive Directors and the Municipal Manager, being the Senior Management of the organisation, are remunerated in terms of the Upper Limits Gazette as adopted by Council with the concurrence of the MEC of COGHSTA in the province. The Senior Management structure aligns very well with Section 4 of the Gazette which makes reference to the following directorates or departments:

- Corporate Services Directorate with core functions being Human Resources Management, Traing and Development, Labour Relations, Security and Communications
- Strategy, Economic Development and Planning with core functions being Town Planning, Building Control, LED and Tourism, Urban Renewal and Market Management
- Financial Services with core functions such as Budget and treasury, Supply chain managemet, Expenditure management, Assets management and Revenue management.
- Community Services and Social Development which includes Traffic Law enforcement, Emergency services, Municipal health services, Parks and recreation and Facilities management
- Infrastructure and Services which includes Roads and storm water, Water and sanitation, Electricity, Mechanical engineering, Fleet management and Housing development.

On the other hand, councillors are remunerated based on the upper limits gazette for the remuneration of public office bearers. There municipality operates with an Executive Mayor system, with Mayoral Committee advising the Executive Mayor on specific issues as per the terms of references of committees established for this purpose. There are section 79 committees which report directly to council such as Ward Participatory Committee, the SPELUM Committee, Councillor Disciplinary Committee and Municipal Public Accounts Committees. The chairpersons of these committee do not serve in any other committee for independnce purposes. All these chairpersons are part time, other than the Speaker who is full time.

The table below gives an account of employee costs for Senior managers and municipal staff for the MTREF including councillor remuneration.

NC091 Sol Plaatje - Supporting Table S Summary of Employee and Councillor			incillor and s	staff benefits		urrent Year 2022/2	23	2023/24 Mediu	m Term Revenue	& Expenditure
remuneration	Ref	2019/20 Audited	2020/21 Audited	Audited	Original	Adjusted	Full Year	Budget Year	Framework Budget Year +1	
R thousand	1	Outcome	Outcome B	Outcome C	Budget D	Budget E	Forecast F	2023/24 G	2024/25	2025/26
Councillors (Political Office Bearers plus Other)	1	^	J	Ü	, and the second	_		G	"	'
Basic Salaries and Wages Pension and UIF Contributions		844	827	496	-	860	860	-	-	-
Medical Aid Contributions Motor Vehicle Allowance		320	339	267	-	390	390	-	-	-
Cellphone Allowance Housing Allowances		2,874	2,862	2,845	3,243 –	3,283 -	3,283	2,938	3,085	3,254 _
Other benefits and allowances Sub Total - Councillors		26,329	26,231	27,129 30,737	31,305	30,015	30,015 34,547	32,621	34,252	36,136 39,390
% increase	4	30,367	30,260 (0.4%)	1.6%	34,547 12.4%	34,547 -	34,34 <i>1</i> -	35,559 2.9%	37,337 5.0%	5.5%
Senior Managers of the Municipality Basic Salaries and Wages	2	8,465	9,434	8,265	8,853	8,846	8,846	8,158	8,621	9,095
Pension and UIF Contributions		981	984	1,068	1,209	1,199	1,199	1,506	1,591	1,678
Medical Aid Contributions Overtime		206	215	222	253	263	263	215	227	240
Performance Bonus Motor Vehicle Allowance	3	2,244	2,042	1,849	1,939	1,939	1,939	1,985	2,098	2,213
Cellphone Allowance Housing Allowances	3	168 36	168 36	157 26	202 42	202 49	202 49	202 26	213 27	225 29
Other benefits and allowances Payments in lieu of leave	3	15	15	17	77	77	77	51	54	57
Long service awards		45	56	67	65	65	65	46	49	52
Post-retirement benefit obligations Entertainment	6									
Scarcity Acting and post related allowance										
In kind benefits								10.100		
Sub Total - Senior Managers of Municipality % increase	4	12,160	12,951 6.5%	11,671 (9.9%)	12,640 8.3%	12,640 –	12,640 -	12,190 (3.6%)	12,881 5.7%	13,590 5.5%
Other Municipal Staff		077	005		40	155	400		50	
Basic Salaries and Wages Pension and UIF Contributions		376,393 61,779	395,579 63,864	417,872 64,301	464,246 77,509	456,065 76,354	456,065 76,354	475,973 76,150	527,626 84,513	556,611 89,230
Medical Aid Contributions Overtime		48,569 45,344	48,766 41,303	49,309 52,688	58,279 39,796	59,294 42,368	59,294 42,368	59,955 47,280	63,464 49,985	67,005 52,786
Performance Bonus		27,067	28,489	28,946	36,221	36,999	36,999	36,505	40,286	42,531
Motor Vehicle Allowance Cellphone Allowance	3	38,599 1,335	38,306 1,296	42,071 1,401	51,296 1,415	50,515 1,646	50,515 1,646	50,649 2,054	56,442 1,545	59,564 1,631
Housing Allowances Other benefits and allowances	3	2,769 27,793	2,696 28,148	2,636 30,433	2,895 28,018	2,960 32,450	2,960 32,450	2,866 35,093	3,039 36,361	3,208 38,396
Payments in lieu of leave Long service awards		909 19,526	29,135 23,136	10,507 24,418	15,000 23,189	15,000 24,779	15,000 24,779	15,000 26,922	15,750 28,532	16,616 30,124
Post-retirement benefit obligations	6	(9,322)	12,550	36,522	38,900	38,900	38,900	41,000	43,050	30,124 45,418
Entertainment Scarcity										
Acting and post related allowance In kind benefits										
Sub Total - Other Municipal Staff	4	640,762	713,268	761,106	836,763	837,330	837,330	869,447	950,594	1,003,120
% increase Total Parent Municipality	4	683,289	11.3% 756,479	6.7% 803,514	9.9% 883,950	0.1% 884,517	884,517	3.8% 917,196	9.3% 1,000,812	5.5% 1,056,100
			10.7%	6.2%	10.0%	0.1%	_	3.7%	9.1%	5.5%
Board Members of Entities Basic Salaries and Wages										
Pension and UIF Contributions Medical Aid Contributions										
Overtime										
Performance Bonus Motor Vehicle Allowance	3									
Cellphone Allowance Housing Allowances	3									
Other benefits and allowances	3									
Board Fees Payments in lieu of leave										
Long service awards Post-retirement benefit obligations	6									
Entertainment Scarcity										
Acting and post related allowance										
In kind benefits Sub Total - Board Members of Entities					-	-			-	
% increase	4		-	-	-	-	-	-	-	-
Senior Managers of Entities Basic Salaries and Wages										
Pension and UIF Contributions Medical Aid Contributions										
Overtime										
Performance Bonus Motor Vehicle Allowance	3									
Cellphone Allowance Housing Allowances	3									
Other benefits and allowances Payments in lieu of leave	3									
Long service awards										
Post-retirement benefit obligations Entertainment	6									
Scarcity Acting and post related allowance										
In kind benefits										
Sub Total - Senior Managers of Entities % increase	4	_	- -	-	- -	-	_	-	-	- -
Other Staff of Entities										
Basic Salaries and Wages Pension and UIF Contributions										
Medical Aid Contributions Overtime										
Performance Bonus										
Motor Vehicle Allowance Cellphone Allowance	3									
Housing Allowances Other benefits and allowances	3									
Payments in lieu of leave Long service awards										
Post-retirement benefit obligations	6									
Entertainment Scarcity										
Acting and post related allowance In kind benefits										
Sub Total - Other Staff of Entities	1.	-	-	-	-	-	-	-	-	-
% increase Total Municipal Entities	4	_	-	-		-			-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		683,289	756,479	803,514	883,950	884,517	884,517	917,196	1,000,812	1,056,100
% increase TOTAL MANAGERS AND STAFF	5,7	650.005	10.7%	6.2%	10.0%	0.1%	940.070	3.7%	9.1%	5.5%
IOTAL MANAGERS AND STAFF	1 5,7	652,922	726,219	772,777	849,403	849,970	849,970	881,637	963,475	1,016,709

Indicated in the table below is a summary of the councillor's and senior manager's packages. Please note that the summary of employee benefits for other municipal staff is depicted in the table above. Under municipal staff, annual bonuses (13th cheques) is mapped to performance bonus which is incorrect. The schedules nor the mSCOA chart makes provision for annual bonuses.

NC091 Sol Plaatje - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref		Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		No.	30000000000000000000000000000000000000	1.				2.
<u>Councillors</u>	3							
Speaker	4				1,000,877			1,000,877
Chief Whip								_
Executive Mayor				-	1,239,801			1,239,801
Deputy Executive Mayor								_
Executive Committee				-	9,411,488			9,411,488
Total for all other councillors				-	23,906,785			23,906,785
Total Councillors	8	-	-	-	35,558,951			35,558,951
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1,528,539	241,983	323,688			2,094,210
Chief Finance Officer			1,069,770	179,871	425,353			1,674,994
SM D01			1,483,488	234,388	329,846			2,047,722
SM D02			1,358,071	222,232	434,502			2,014,805
SM D03			1,499,223	261,817	392,745			2,153,785
SM D04			1,219,289	581,130	404,422			2,204,841
								-

mSCOA Description	Detail description of Senior manager's position
SM D01	Executive director: Corporate services
SM D02	Executive director: Community services
SM D03	Executive director: Strategy, economic development and planning
SM D04	Executive director: Infrastructure services

Indicated in the table below is the personnel numbers as per supporting table SA24

NC091 Sol Plaatje - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	***************************************	2021/22		Cu	rrent Year 2022	/23	Bu	dget Year 2023	/24
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		65	65	-	65	65	-	65	65	-
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	6	6	-	6	6	-	6	6	-
Other Managers	7	3	2	-	3	2	-	3	3	-
Professionals		201	80	1	198	79	1	198	155	19
Finance		17	17	-	13	13	1	13	10	3
Spatial/town planning		19	6	-	19	6	-	19	11	4
Information Technology		4	4	-	4	4	-	4	4	-
Roads		2	2	-	2	2	-	2	2	-
Electricity		13	7	-	13	7	-	13	5	3
Water		2	2	-	2	2	-	2	2	1
Sanitation		3	2	1	3	3	-	3	2	1
Refuse		-	-	-	-	-	-	_	-	-
Other		141	40	-	142	42	-	142	119	7
Technicians		274	177	11	275	185	10	275	226	22
Finance		10	10	-	10	10	-	10	6	3
Spatial/town planning		29	15	-	29	15	-	29	11	7
Information Technology		8	4	1	8	4	-	8	5	1
Roads		6	4	1	6	6	-	6	5	2
Electricity		150	98	3	150	98	2	150	137	-
Water		10	3	_	10	3	4	10	9	-
Sanitation		25	20	-	25	20	1	25	19	6
Refuse		1	_	_	1	_	_	1	1	-
Other		35	23	6	36	29	3	36	33	3
Clerks (Clerical and administrative)		472	359	110	429	345	57	429	402	34
Service and sales workers		220	133	_	348	206	_	348	229	4
Skilled agricultural and fishery workers		150	89	-	145	78	-	145	42	-
Craft and related trades										
Plant and Machine Operators		215	96	1	215	100	2	215	98	-
Elementary Occupations		1,016	577	162	1,017	618	141	1,017	681	120
TOTAL PERSONNEL NUMBERS	9	2,622	1,584	285	2,701	1,684	211	2,701	1,907	199
% increase	1				3.0%	6.3%	(26.0%)	-	13.2%	(5.7%)
Total municipal employees headcount	6, 10	3	1,877	317	3,021	1,922	247	3,021	2,153	227
Finance personnel headcount	8, 10	306	281	32	306	225	34	306	232	28
Human Resources personnel headcount	8, 10	14	12	-	14	13	2	14	14	-

17. Monthly targets for revenue, expenditure and cash flow NC091 Sol Plaatje - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref		Budget Year 2023/24												m Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue																
Exchange Revenue																
Service charges - Electricity		95,966	95,966	95,966	95,966	95,966	95,966	95,966	95,966	95,966	95,966	95,966	(20,753)	1,034,872	1,151,590	1,281,753
Service charges - Water		28,901	28,901	28,901	28,901	28,901	28,901	28,901	28,901	28,901	28,901	28,901	9,200	327,114	346,815	367,859
Service charges - Waste Water Management		7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	7,948	2,427	89,858	95,380	100,732
Service charges - Waste Management		5,871	5,871	5,871	5,871	5,871	5,871	5,871	5,871	5,871	5,871	5,871	830	65,412	70,452	75,461
Sale of Goods and Rendering of Services		1,372	1,372	1,372	1,372	1,372	1,372	1,372	1,372	1,372	1,372	1,372	489	15,579	16,462	17,367
Agency services													_	_	_	-
Interest		-	-	-	-	-	-	-	-	-	-	-	_	-	_	-
Interest earned from Receivables		13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	21,340	168,880	160,953	158,048
Interest earned from Current and Non Current Assets		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	(4,000)	7,000	12,000	15,000
Dividends		-	-	-	-	-	-	-	-	-	-	-	_	_	-	-
Rent on Land													_	_	-	-
Rental from Fixed Assets		2,356	2,356	2,356	2,356	2,356	2,356	2,356	2,356	2,356	2,356	2,356	1,009	26,930	28,278	29,833
Licence and permits		105	105	105	105	105	105	105	105	105	105	105	45	1,200	1,260	1,329
Operational Revenue		278	278	278	278	278	278	278	278	278	278	278	80	3,134	3,333	3,514
Non-Exchange Revenue																
Property rates		58,912	58,912	58,912	58,912	58,912	58,912	58,912	58,912	58,912	58,912	58,912	12,863	660,893	706,943	746,365
Surcharges and Taxes													_	-	-	-
Fines, penalties and forfeits		2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,506	30,660	30,714	32,403
Licences or permits		540	540	540	540	540	540	540	540	540	540	540	210	6,150	6,480	6,836
Transfer and subsidies - Operational		25,192	25,192	25,192	25,192	25,192	25,192	25,192	25,192	25,192	25,192	25,192	4,811	281,921	302,302	328,343
Interest													_	-	-	-
Fuel Levy													_	_	-	-
Operational Revenue		- 1	-	-	-	-	-	-	-	-	- 1	-	_	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Discontinued Operations														_		_
Total Revenue (excluding capital transfers and con	<u>t</u>	244,413	244,413	244,413	244,413	244,413	244,413	244,413	244,413	244,413	244,413	244,413	31,056	2,719,604	2,932,962	3,164,843
Expenditure																
Employee related costs		80,290	80,290	80,290	80,290	80,290	80,290	80,290	80,290	80,290	80,290	80,290	(1,552)	881,637	963,475	1,016,709
Remuneration of councillors		3,111	3,111	3,111	3,111	3,111	3,111	3,111	3,111	3,111	3,111	3,111	1,333	35,559	37,337	39,390
Bulk purchases - electricity		75,133	75,133	75,133	75,133	75,133	75,133	75,133	75,133	75,133	75,133	75,133	(41,467)	785,000	901,600	1,016,103
Inventory consumed		22,630	22,630	22,630	22,630	22,630	22,630	22,630	22,630	22,630	22,630	22,630	56,973	305,900	271,555	285,224
Debt impairment		28,061	28,061	28,061	28,061	28,061	28,061	28,061	28,061	28,061	28,061	28,061	8,831	317,500	336,730	356,180
Depreciation and amortisation		7,596	7,596	7,596	7,596	7,596	7,596	7,596	7,596	7,596	7,596	7,596	3,093	86,650	91,153	96,166
Interest		1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	3,112	19,495	17,872	16,050
Contracted services		4,246	4,246	4,246	4,246	4,246	4,246	4,246	4,246	4,246	4,246	4,246	1,411	48,113	50,948	57,799
Transfers and subsidies		381	381	381	381	381	381	381	381	381	381	381	371	4,560	4,570	4,679
Irrecoverable debts written off		_	_	_	-	_	_	_	_	_	-	_				
Operational costs		12,781	12,781	12,781	12,781	12,781	12,781	12,781	12,781	12,781	12,781	12,781	5,046	145,639	153,369	161,738
Losses on disposal of Assets					_		_						_	_	_	_
Other Losses		5,381	5,381	5,381	5,381	5,381	5,381	5,381	5,381	5,381	5,381	5,381	2,014	61,200	64,566	68,117
Total Expenditure	-	241,099	241,099	241,099	241,099	241,099	241,099	241,099	241,099	241,099	241,099	241,099	39,166	2,691,252	2,893,175	3,118,156
Surplus/(Deficit)		3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	3,315	(8,110)	28,351	39,787	46,687
Transfers and subsidies - capital (monetary		50.240	50.240	50.240	50.240	50.240	50.240	50.240	50.240	50.240	50.240	50.240	(220,005)	044 022	CO4 407	000.040
allocations)		50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	(339,605)	214,233	604,187	692,646
Transfers and subsidies - capital (in-kind)																
Surplus/(Deficit) after capital transfers &		53,664	F2 CC 1	F0 004	50.004	50.004	F2 C2.1	E0.004	50.004	50.004	50.001	50.004	(0.47.745)	040.504	040.074	700 000
contributions			53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	(347,715)	242,584	643,974	739,333
Income Tax		F0.001	E2 004	F0 001	F0 001	F0.001	F2 001	F0.001	F0.001	F0.001	F0 00 1	F0.001	-	742 594		700 000
Surplus/(Deficit) after income tax		53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	(347,715)	242,584	643,974	739,333
Share of Surplus/Deficit attributable to Joint Venture													_	-	_	_
Share of Surplus/Deficit attributable to Minorities		53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	(347,715)	242,584	643,974	739,333
Surplus/(Deficit) attributable to municipality		23,064	53,004	ეკ,ი64	23,664	23,064	ეკ,იხ4	ეკ,064	23,064	ეკ,ი64	23,004	23,064	·	······	·	139,333
Share of Surplus/Deficit attributable to Associate Intercompany/Parent subsidiary transactions													_	_	_	-
Surplus/(Deficit) for the year	1	53.664	53.664	53.664	53.664	53.664	53.664	53.664	53.664	53.664	53.664	53.664	(347,715)	242.584	643.974	739,333
Surplus/(Deficit) for the year	į I	33,064	ეა,004	ეა, ი 64	J3,064	ეა,ი64	ეა, ი 64	ე ა,ინ4	JS,004	ეა,ინ4	ეა, 0 04	ეა,004	(341,175)	242,384	043,974	1 39,333

NC091 Sol Plaatje - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref						Budget Ye	ar 2023/24						Medium Ter	m Revenue and E Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote																ł
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Municipal And General		81,930	81,930	81,930	81,930	81,930	81,930	81,930	81,930	81,930	81,930	81,930	(320,774)	580,455	983,159	1,092,721
Vote 03 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	_	_	-	-
Vote 04 - Corporate Services		587	587	587	587	587	587	587	587	587	587	587	501	6,961	7,048	7,132
Vote 05 - Community Services		9,704	9,704	9,704	9,704	9,704	9,704	9,704	9,704	9,704	9,704	9,704	2,756	109,495	116,443	123,981
Vote 06 - Financial Services		60,811	60,811	60,811	60,811	60,811	60,811	60,811	60,811	60,811	60,811	60,811	14,669	683,585	729,727	770,440
Vote 07 - Strategy Econ Development And Planning		703	703	703	703	703	703	703	703	703	703	703	278	8,015	8,440	8,904
Vote 08 - Infrastructure And Services		141,028	141,028	141,028	141,028	141,028	141,028	141,028	141,028	141,028	141,028	141,028	(5,979)	1,545,325	1,692,332	1,854,312
Vote 09 -		-	_	-	_	-	-	-	-	-	-	_	- '	_	_	. –
Vote 10 -		-	_	_	_	-	-	-	-	-	-	_	_	_	_	. –
Vote 11 -		_	_	_	_	_	_	_	_	_	_	_	_	_	_	, –
Vote 12 -		_	_	_	_	_	_	_	_	_	_	_	_	_	_	. –
Vote 13 -		_	_	_	_	_	_	_	_	_	_	_	_	_	_	-
Vote 14 -		_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Vote 15 - Other		_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Total Revenue by Vote		294,762	294,762	294,762	294,762	294,762	294,762	294,762	294,762	294,762	294,762	294,762	(308,549)	2,933,837	3,537,149	3,857,489
Expenditure by Vote to be appropriated																ł
Vote 01 - Executive & Council		5,188	5,188	5,188	5,188	5,188	5,188	5,188	5,188	5,188	5,188	5,188	2,110	59,173	62,250	65,674
Vote 02 - Municipal And General		17,811	17,811	17,811	17,811	17,811	17,811	17,811	17,811	17,811	17,811	17,811	18,549	214,468	213,730	228,526
Vote 03 - Municipal Manager		2,338	2,338	2,338	2,338	2,338	2,338	2,338	2,338	2,338	2,338	2,338	440	26,161	28,059	29,638
Vote 04 - Corporate Services		6,713	6.713	6.713	6.713	6,713	6.713	6.713	6.713	6.713	6.713	6,713	8,115	81,959	80.556	84.683
Vote 05 - Community Services		29,315	29,315	29,315	29,315	29,315	29,315	29,315	29,315	29,315	29,315	29,315	(9,758)	312,712	351,783	371,809
Vote 06 - Financial Services		20,664	20,664	20,664	20,664	20,664	20,664	20,664	20,664	20,664	20,664	20,664	10,405	237,712	247,970	251,156
Vote 07 - Strategy Econ Development And Planning		13,687	13,687	13,687	13,687	13,687	13,687	13,687	13,687	13,687	13,687	13,687	(6,824)	143,730	164,240	182,329
Vote 08 - Infrastructure And Services		145,382	145,382	145,382	145,382	145,382	145,382	145,382	145,382	145,382	145,382	145,382	16,130	1,615,337	1,744,587	1,904,343
Vote 09 -		- 10,002	- 10,002	- 10,002	0,002	. 10,002	. 10,002	,	. 10,002	- 10,002	. 10,002	- 10,002	-	-,0.0,00	-,,,,,,,,,	.,00.,0.0
Vote 10 -		_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Vote 11 -		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 12 -		_	_	_	_	_	_	_	_	_	_	_	_	_	_	
Vote 13 -		_	_	_	_	_				_	_	_				_
Vote 14 -			_	_	_	_			_	_	_	_	_		_	
Vote 15 - Other																_
Total Expenditure by Vote		241,099	241,099	241,099	241,099	241,099	241.099	241,099	241,099	241,099	241,099	241,099	39,166	2,691,252	2,893,175	3,118,156
Surplus/(Deficit) before assoc.	-	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	(347,715)	242,584	643,974	739,333
, , ,		33,004	33,004	33,004	33,004	33,004	33,004	33,004	33,004	33,004	33,004	33,004	(541,115)	242,304	040,314	1 33,333
Income Tax													-	-	-	
Share of Surplus/Deficit attributable to Minorities													-	-	-	-
Intercompany/Parent subsidiary transactions	4													_	-	
Surplus/(Deficit)	1	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	(347,715)	242,584	643,974	739,333

NC091 Sol Plaatje - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref						Budget Ye	ar 2023/24						Medium Ter	m Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional																
Governance and administration		143,398	143,398	143,398	143,398	143,398	143,398	143,398	143,398	143,398	143,398	143,398	(305,574)	1,271,802	1,720,774	1,871,179
Executive and council		81,930	81,930	81,930	81,930	81,930	81,930	81,930	81,930	81,930	81,930	81,930	(320,774)	580,455	983,159	1,092,721
Finance and administration		61,468	61,468	61,468	61,468	61,468	61,468	61,468	61,468	61,468	61,468	61,468	15,200	691,347	737,615	778,458
Internal audit													-	-	-	-
Community and public safety		3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	3,650	1,423	41,568	43,795	46,204
Community and social services		1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	1,041	334	11,782	12,489	13,176
Sport and recreation		200	200	200	200	200	200	200	200	200	200	200	64	2,265	2,401	2,533
Public safety		66	66	66	66	66	66	66	66	66	66	66	21	750	795	839
Housing		2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	2,336	1,001	26,701	28,036	29,578
Health		6	6	6	6	6	6	6	6	6	6	6	2	70	74	78
Economic and environmental services		1,404	1,404	1,404	1,404	1,404	1,404	1,404	1,404	1,404	1,404	1,404	1,078	16,520	16,846	17,774
Planning and development		492	492	492	492	492	492	492	492	492	492	492	188	5,595	5,898	6,223
Road transport		912	912	912	912	912	912	912	912	912	912	912	890	10,925	10,948	11,551
Environmental protection													-	-	-	-
Trading services		145,503	145,503	145,503	145,503	145,503	145,503	145,503	145,503	145,503	145,503	145,503	(5,798)	1,594,737	1,746,038	1,912,104
Energy sources		97,494	97,494	97,494	97,494	97,494	97,494	97,494	97,494	97,494	97,494	97,494	(20,181)	1,052,252	1,169,926	1,301,097
Water management		32,207	32,207	32,207	32,207	32,207	32,207	32,207	32,207	32,207	32,207	32,207	10,437	364,714	386,483	409,709
Waste water management		8,964	8,964	8,964	8,964	8,964	8,964	8,964	8,964	8,964	8,964	8,964	2,753	101,358	107,570	113,593
Waste management		6,838	6,838	6,838	6,838	6,838	6,838	6,838	6,838	6,838	6,838	6,838	1,193	76,413	82,058	87,705
Other		808	808	808	808	808	808	808	808	808	808	808	322	9,210	9,696	10,229
Total Revenue - Functional		294,762	294,762 470,710	294,762	294,762	294,762	294,762	294,762	294,762	294,762 473,710	294,762 475,710	294,762	(308,549)	2,933,837	3,537,149	3,857,489
Expenditure - Functional			,	,		,	,	,	,	,		,				
Governance and administration		56,527	56,527	56,527	56,527	56,527	56,527	56,527	56,527	56,527	56,527	56,527	40,901	662,700	678,322	708,347
Executive and council		24,235	24,235	24,235	24,235	24,235	24,235	24,235	24,235	24,235	24,235	24,235	20,719	287,301	290,817	309,852
Finance and administration		31,703	31,703	31,703	31,703	31,703	31,703	31,703	31,703	31,703	31,703	31,703	19,993	368,723	380,429	390,994
Internal audit		590	590	590	590	590	590	590	590	590	590	590	189	6,676	7,076	7,501
Community and public safety		18,389	18,389	18,389	18,389	18,389	18,389	18,389	18,389	18,389	18,389	18,389	(6,948)	195,332	220,666	232,392
Community and social services		4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	4,640	(1,510)	49,529	55,679	58,285
Sport and recreation		5,513	5,513	5,513	5,513	5,513	5,513	5,513	5,513	5,513	5,513	5,513	(4,293)	56,350	66,155	69,794
Public safety		4,049	4,049	4,049	4,049	4,049	4,049	4,049	4,049	4,049	4,049	4,049	(2,427)	42,115	48,590	51,263
Housing		2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	2,348	924	26,752	28,176	29,771
Health		1,839	1,839	1,839	1,839	1,839	1,839	1,839	1,839	1,839	1,839	1,839	359	20,586	22,066	23,279
Economic and environmental services		22,559	22,559	22,559	22,559	22,559	22,559	22,559	22,559	22,559	22,559	22,559	8,045	256,194	270,706	294,034
Planning and development		12,680	12,680	12,680	12,680	12,680	12,680	12,680	12,680	12,680	12,680	12,680	(7,201)	132,278	152,158	169,582
Road transport		9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	15,221	123,016	117,594	123,444
Environmental protection		80	80	80	80	80	80	80	80	80	80	80	25	900	954	1,007
Trading services		141,269	141,269	141,269	141,269	141,269	141,269	141,269	141,269	141,269	141,269	141,269	(2,070)	1,551,892	1,695,229	1,853,579
Energy sources		95,507	95,507	95,507	95,507	95,507	95,507	95,507	95,507	95,507	95,507	95,507	(19,421)	1,031,152	1,146,079	1,274,421
Water management		29,861	29,861	29,861	29,861	29,861	29,861	29,861	29,861	29,861	29,861	29,861	13,334	341,800	358,326	376,704
Waste water management		9,064	9,064	9,064	9,064	9,064	9,064	9,064	9,064	9,064	9,064	9,064	2,824	102,527	108,766	114,750
Waste management		6,838	6,838	6,838	6,838	6,838	6,838	6,838	6,838	6,838	6,838	6,838	1,192	76,413	82,058	87,705
Other		2,354	2,354	2,354	2,354	2,354	2,354	2,354	2,354	2,354	2,354	2,354	(762)	25,135	28,251	29,805
Total Expenditure - Functional		241,099	241,099	241,099	241,099	241,099	241,099	241,099	241,099	241,099	241,099	241,099	39,166	2,691,252	2,893,175	3,118,156
Surplus/(Deficit) before assoc.		53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	(347,715)	242,584	643,974	739,333
Intercompany/Parent subsidiary transactions														_	_	
Surplus/(Deficit)	1	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	53,664	(347,715)	242,584	643,974	739,333

NC091 Sol Plaatje - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref						Budget Ye	ear 2023/24						Medium Te	rm Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Multi-year expenditure to be appropriated	1															
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 02 - Municipal And General		2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	(10,672)	12,000	24,733	37,000
Vote 03 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	_	_
Vote 04 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	_	_
Vote 05 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,034
Vote 06 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	_	_
Vote 07 - Strategy Econ Development And Planning		732	732	732	732	732	732	732	732	732	732	732	1,949	10,000	8,783	5,217
Vote 08 - Infrastructure And Services		48,797	48,797	48,797	48,797	48,797	48,797	48,797	48,797	48,797	48,797	48,797	(355,559)	181,210	585,567	643,395
Vote 09 -		-	-	-	-	-	-	-	-	-	-	-	-	-	-	_
Vote 10 -		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Vote 11 -		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Vote 12 -		-	-	-	-	-	-	-	-	-	-	-	-	-	_	_
Vote 13 -		-	-	-	-	-	-	-	-	-	-	-	-	_	_	_
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-	-	_	_
Vote 15 - Other		-	_	-	_	_	_	_	_	_		_	-	_	_	_
Capital multi-year expenditure sub-total	2	51,590	51,590	51,590	51,590	51,590	51,590	51,590	51,590	51,590	51,590	51,590	(364,282)	203,210	619,083	689,646
Single-vear expenditure to be appropriated																
Vote 01 - Executive & Council		_	-	-	_	_	_	_	_	_	-	_	_	_	_	_
Vote 02 - Municipal And General		625	625	625	625	625	625	625	625	625	625	625	625	7,500	7,500	7,500
Vote 03 - Municipal Manager		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 04 - Corporate Services		_	-	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 05 - Community Services		_	_	_	_	_	_	_	_	_	-	_	_	_	_	_
Vote 06 - Financial Services		_	-	_	_	_	_	_	_	_	_	_	-	_	_	_
Vote 07 - Strategy Econ Development And Planning		_	_	_	_	_	_	_	_	_	-	_	_	_	_	_
Vote 08 - Infrastructure And Services		2,225	2,225	2,225	2,225	2,225	2,225	2,225	2,225	2,225	2,225	2,225	14,288	38,763	26,700	31,000
Vote 09 -		-	-	_	_	_	_	_	_	_	_	_	_	_	_	_
Vote 10 -		_	-	_	_	_	_	_	_	_	_	_	-	_	_	_
Vote 11 -		-	-	-	_	-	_	_	_	_	-	_	_	-	_	_
Vote 12 -		-	-	-	_	-	-	_	_	_	_	_	-	_	_	_
Vote 13 -		-	-	-	-	-	-	-	_	-	-	-	-	-	_	_
Vote 14 -		-	-	-	-	-	_	_	_	_	-	_	-	-	_	_
Vote 15 - Other		-	-	-	_	-	_	-	_	-	-	_	-	-	_	_
Capital single-year expenditure sub-total	2	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	14,913	46,263	34,200	38,500
Total Capital Expenditure	2	54.440	54.440	54,440	54,440	54,440	54,440	54,440	54.440	54.440	54,440	54,440	(349,370)	249,473	653,283	728.146

NC091 Sol Plaatje - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref						Budget Ye	ar 2023/24						Medium Ter	rm Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital Expenditure - Functional	1										200					
Governance and administration		2,686	2,686	2,686	2,686	2,686	2,686	2,686	2,686	2,686	2,686	2,686	(10,047)	19,500	32,233	44,500
Executive and council		2,686	2,686	2,686	2,686	2,686	2,686	2,686	2,686	2,686	2,686	2,686	(10,047)	19,500	32,233	44,500
Finance and administration		-	-	-	-	-	-	- 1	-	-	-	-	-	-	-	_
Internal audit													-	-	-	-
Community and public safety		-	-	-	- 1	-	-	- 1	-	-	- 1	-	-	-	-	4,034
Community and social services		-	-	-	-	-	-	- 1	-	-	-	-	-	_	-	4,034
Sport and recreation								***************************************					-	_	_	_
Public safety													-	_	_	_
Housing													-	_	_	_
Health													_	_	_	_
Economic and environmental services		4,065	4,065	4,065	4,065	4,065	4,065	4,065	4,065	4,065	4,065	4,065	5,282	50,000	48,783	45,217
Planning and development		732	732	732	732	732	732	732	732	732	732	732	1,949	10,000	8,783	5,217
Road transport		3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	3,333	40,000	40,000	40,000
Environmental protection		,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,	_	_	_	_
Trading services		47,689	47,689	47,689	47,689	47.689	47,689	47,689	47,689	47,689	47,689	47,689	(344,605)	179.973	572.267	634,395
Energy sources		2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	2,058	31,384	54,026	24,700	28,000
Water management		44,083	44,083	44,083	44,083	44,083	44,083	44,083	44,083	44,083	44,083	44,083	(358,970)	125,947	529,000	587,000
Waste water management		1,547	1,547	1,547	1,547	1,547	1.547	1,547	1,547	1,547	1.547	1,547	(17,020)	_	18,567	19,395
Waste management		,-	,	,	,	,	,	, ,	,	,-		,-		_	_	_
Other								9000					_	_	_	_
Total Capital Expenditure - Functional	2	54,440	54,440	54,440	54,440	54,440	54,440	54,440	54,440	54,440	54,440	54,440	(349,370)	249,473	653,283	728,146
Funded by:																
National Government		50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50.349	50,349	50,349	(339,605)	214,233	604.187	692,646
Provincial Government		30,343	30,343	30,343	30,343	30,343	30,343	30,343	30,343	30,343	30,349	30,343	(339,003)	214,233	004,107	032,040
District Municipality			_	_				3					_	_	_	_
Transfers and subsidies - capital (monetary		-	-	-	-	-	-	- 1	-	-	-	_	_	_	_	_
allocations) (Nat / Prov Departm Agencies,								9								
Households, Non-profit Institutions, Private								3								
Enterprises, Public Corporations, Higher Educ																
Institutions)		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Transfers recognised - capital		50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	(339,605)	214,233	604,187	692,646
Borrowing		30,040	30,040	30,040	30,040	30,040	30,040	30,040	30,040	30,040	30,040	30,040	(000,000)		-	002,040
Internally generated funds		4,091	4,091	4,091	4,091	4,091	4,091	4,091	4,091	4.091	4,091	4,091	(9,765)	35,240	49.096	35,500
Total Capital Funding	+1	54,440	54,440	54,440	54,440	54,440	54.440	54,440	54,440	54,440	54.440	54,440	(349,370)	249,473	653,283	728,146

NC091 Sol Plaatje - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS							Medium Ter	rm Revenue and I Framework	Expenditure						
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Cash Receipts By Source													1		
Property rates	46,982	46,982	46,982	46,982	46,982	46,982	46,982	46,982	46,982	46,982	46,982	26,246	543,052	563,789	617,319
Service charges - electricity revenue	91,621	91,621	91,621	91,621	91,621	91,621	91,621	91,621	91,621	91,621	91,621	(65,963)	941,869	1,099,453	1,253,729
Service charges - water revenue	24,566	24,566	24,566	24,566	24,566	24,566	24,566	24,566	24,566	24,566	24,566	7,820	278,047	294,793	312,680
Service charges - sanitation revenue	7,410	7,410	7,410	7,410	7,410	7,410	7,410	7,410	7,410	7,410	7,410	(2,227)	79,280	88,916	98,939
Service charges - refuse revenue	5,284	5,284	5,284	5,284	5,284	5,284	5,284	5,284	5,284	5,284	5,284	(2,523)	55,600	63,407	71,688
Rental of facilities and equipment	2,356	2,356	2,356	2,356	2,356	2,356	2,356	2,356	2,356	2,356	2,356	1,009	26,930	28,278	29,833
Interest earned - external investments	_,	_,	_,	_,	_,,,,,	_,	_,	_,	_,	_,	_,	_			
Interest earned - outstanding debtors												_			
Dividends received												_			
Fines, penalties and forfeits	2,677	2,677	2,677	2,677	2,677	2,677	2,677	2,677	2,677	2,677	2,677	2,627	32,076	32,126	33,812
Licences and permits	645	645	645	645	645	645	645	645	645	645	645	255	7,350	7,740	8,165
Agency services												-			
Transfers and Subsidies - Operational	25,192	25,192	25,192	25,192	25,192	25,192	25,192	25,192	25,192	25,192	25,192	4,811	281,921	302,302	328,343
Other revenue	1,575	1,575	1,575	1,575	1,575	1,575	1,575	1,575	1,575	1,575	1,575	(3,833)	13,488	18,895	22,014
Cash Receipts by Source	208,308	208,308	208,308	208,308	208,308	208,308	208,308	208,308	208,308	208,308	208,308	(31,778)	2,259,612	2,499,699	2,776,521
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National /															
Provincial and District)	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	50,349	(339,605)	214,233	604,187	692,646
Transfers and subsidies - capital (monetary allocations) (Nat / Prov															
Departm Agencies, Households, Non-profit Institutions, Private Enterprises,															
Public Corporatons, Higher Educ Institutions)												-			
Proceeds on Disposal of Fixed and Intangible Assets												-			
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments												-			
Total Cash Receipts by Source	258,657	258,657	258,657	258,657	258,657	258,657	258,657	258,657	258,657	258,657	258,657	(371,383)	2,473,845	3,103,886	3,469,167
Cash Payments by Type															
Employee related costs	77,622	77,622	77.622	77,622	77,622	77.622	77.622	77,622	77.622	77,622	77.622	(2,794)	851,052	931,464	982,331
Remuneration of councillors	3,111	3,111	3.111	3,111	3,111	3,111	3,111	3,111	3,111	3,111	3,111	1,333	35,559	37,337	39,390
Interest	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	1,489	3,112	19,495	17,872	16,050
Bulk purchases - electricity	75,133	75,133	75,133	75,133	75,133	75,133	75,133	75,133	75,133	75,133	75,133	(41,467)	785,000	901,600	1,026,103
Acquisitions - water & other inventory	27,740	27,740	27,740	27,740	27,740	27,740	27,740	27,740	27,740	27,740	27,740	40,445	345,584	332,879	358,717
Contracted services	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Transfers and subsidies - other municipalities												_			
Transfers and subsidies - other	_	-	_	_	_	_	_	-	_	-	_	_	_	_	-
Other expenditure	17,027	17,027	17,027	17,027	17,027	17,027	17,027	17,027	17,027	17,027	17,027	6,457	193,752	204,317	219,515
Cash Payments by Type	202,123	202,123	202,123	202,123	202,123	202,123	202,123	202,123	202,123	202,123	202,123	7,087	2,230,442	2,425,469	2,642,106
Other Cash Flows/Payments by Type															
Capital assets	54,440	54,440	54,440	54,440	54.440	54,440	54,440	54.440	54,440	54,440	54.440	(349,370)	249,473	653,283	728,146
Repayment of borrowing	1,232	1,232	1,232	1,232	1,232	1,232	1,232	1,232	1,232	1,232	1,232	(349,370)	13,351	14,787	16,687
Other Cash Flows/Payments	381	381	381	381	381	381	381	381	381	381	381	371	4,560	4,570	4,679
Total Cash Payments by Type	258,176	258,176	258,176	258,176	258,176	258,176	258,176	258,176	258,176	258,176	258,176	(342,115)	2,497,826	3,098,109	3,391,618
												·		1	
NET INCREASE/(DECREASE) IN CASH HELD	481	481	481	481	481	481	481	481	481	481	481	(29,268)	(23,980)	5,777	77,549
Cash/cash equivalents at the month/year begin:	187,382	187,863	188,344	188,824	189,305	189,786	190,266	190,747	191,228	191,708	192,189	192,670	187,382	163,402	169,179
Cash/cash equivalents at the month/year end:	187,863	188,344	188,824	189,305	189,786	190,266	190,747	191,228	191,708	192,189	192,670	163,402	163,402	169,179	246,727

18. Capital expenditure details

Indicated in the chart below is the funding sources and capital expenditure for the 2023/24 MTREF. The total capital plan for the MTREF is R1,511, 066 billion.

Funding sources of capex	2023/24 Medium Term Revenue & Expenditure Framework								
Funding sources of capex	Current Year 2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Total Capex over MTREF				
	R'000	R'000	R'000	R'000	R'000				
Capital transfers	133,188	214,233	604,187	692,646	1,511,066				
Borrowing		_	-	_	-				
Internally generated funds	55,705	35,240	49,096	35,500	119,836				
Total Capex	188,893	249,473	653,283	728,146	1,630,902				
Year-on-year R-Value (Increase /									
Decrease) in Capital transfers	-	81,045	389,954	88,459	_				
Year-on-year R-Value (Increase /									
Decrease) in Internally generated funds	_	(20,465)	13,856	(13,596)	_				
Year-on-year R-Value (Increase /									
Decrease) in Capex	_	60,580	403,810	74,863	_				
Year-on-year % (Increase / Decrease) in									
Capital transfers	_	61%	182%	15%	_				
Year-on-year % (Increase / Decrease) in									
Internally generated funds	_	-37%	39%	-28%	_				
Year-on-year % (Increase / Decrease) in									
Capex	_	32%	162%	11%	_				
Weighting Capital transfers	71%	86%	92%	95%	93%				
Weighting Borrowing	0%	0%	0%	0%	0%				
Weighting Internally Generated Funds	29%	14%	8%	5%	7%				
Total	100%	100%	100%	100%	100%				

National Treasury recommended that the municipality must improve the capital funding mix, however due to financial constraints the municipality could not significantly increase its contribution from own funding. The municipality has been extremely capital grant dependent over the last few years. The approach was conservative, in order to improve on cash reserves and also as per S18 of the MFMA the internally generated funds must be cash-backed.

Below is a list of capital expenditure by project for 2023/24 to 2025/26:

NC091 Sol Plaatje - Supporting Table SA36 Detailed capital budget					1		2023/24	Medium Term Re	evenue &
R thousand						·		enditure Frame	
Function	Project Description	Project Number	Туре	MTSF Service Outcome	Audited Outcome 2021/22	Current Year 2022/23 Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Parent municipality:									
List all capital projects grouped by Function									
Community Halls And Facilities	Refurbishment Of Halls	PC002002002003001001_00001	UPGRADING	An efficient; effective and development-oriented public service	-	-	-	-	4,034
5,77	Craven Street Trade Centre	PC002002002002001018_00001	UPGRADING NEW	An efficient; effective and development-oriented public service	4,348	1 1	-	-	-
	European Union Bear Project El lu C - Hv Subs:Acq/Carter Gl Sbt	PC002003007002006_00002 PC001001002001002_00003	UPGRADING	An efficient; effective and development-oriented public service An efficient; competitive and responsive economic infrastructure network	13,891	18,850 7,000	-	-	-
	Upgrade Hadison Park 66/11 Kv Substation	PC001001002001002_00005	UPGRADING	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	1.317	7,000	23.546	_	1]
	Ashnurn/Colville Upgrades	PC001001002001008_0	UPGRADING	An efficient; competitive and responsive economic infrastructure network	.,5	_	1,500	-	
	Ronald's Vlei Switch House No.1	PC001001002001008_0	UPGRADING	An efficient; competitive and responsive economic infrastructure network		_	1,500	_	_
	El lu C - Lv Netw:Acq/Elec Houses	PC001002001008_00005	NEW	An efficient; competitive and responsive economic infrastructure network	-	_	-	22,700	25,000
Electricity	Electrific Lerato Park Link Serv Network	PC001002001008_00013	NEW	An efficient; competitive and responsive economic infrastructure network	4,352	-	7,900	-	-
Electricity	Electrification Golf Course	PC001002001008_00011	NEW	An efficient; competitive and responsive economic infrastructure network	4,531	-	- 1	-	-
Electricity	Electrification Lerato Park	PC001002001008_00008	NEW	An efficient; competitive and responsive economic infrastructure network	2,739	13,000	-	-	-
Electricity	Electrification Letabo Park	PC001002001008_00008	NEW	An efficient; competitive and responsive economic infrastructure network	17,398	-	12,680	-	-
Electricity	Electrification Witdam -138	PC001002001008_00008	NEW	An efficient; competitive and responsive economic infrastructure network	-	-	900	-	-
1	Networks Acq - Electr Mathibe	PC001002001008_00001	NEW	An efficient; competitive and responsive economic infrastructure network	2,699	1 1	-	-	-
	Networks Acq - Electr Soul City	PC001002001008_00007	NEW	An efficient; competitive and responsive economic infrastructure network	536	-	-	-	-
	Install Vsd's At Newton Resevior	PC001001001001008_00004	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	-	-	-
	Street Lights Replace 125w Mv With 36w L	PC001001001001008_00003	RENEWAL RENEWAL	An efficient, competitive and responsive economic infrastructure network	976	4,000	- 0.000	-	-
	Capital Spares-Acq-Prepaid Meters	PC001001001001009_00001		An efficient; competitive and responsive economic infrastructure network	9/6	2,000	2,000	2,000	3,000
1	Eedsm Projects Roads Infra - Iu C: Stormw Gsw	PC001001001001009_00002 PC001001002006001_00002	RENEWAL UPGRADING	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	-	-	4,000 2.000	9,137	10,000
	Acq-Computer Equipment Replacement	PC002003004_00001	NEW	An efficient; officerive and development-oriented public service	3,857	11,300	4,500	4,500	4,500
	Acq-Furniture And Office Equip Replacem	PC002003004_00001	NEW	An efficient; effective and development-oriented public service	184	2,000	3,000	3,000	1
	P-Cnin In Pr R-G Imp Prp	PC002003008001001_00001	NEW	ли вимени, впесиле ани историнени-иненией ришки заплис	2.457	5.000	5.000	5,000	
	Acq-Fleet Replacement	PC002003010_00001	NEW		2,445	11,705	5,000	10,596	
	P-Cnin Com F Fire/Ambul	PC002003002001005_00001	NEW	A comprehensive; responsive and sustainable social protection system	2,295	-		-	
	Acq - Carters Glen Sewer Pump Station	PC001001001005001_00001	RENEWAL	An efficient; competitive and responsive economic infrastructure network	16,043	19,948	- 1	-	_
	Reconstruction Of Old Sink Toilets Phase	PC001001001005005_00002	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	- 1	18,567	19,395
Sewerage	Reconstruction Old Sink Toilets Phase 1	PC001001001005005_00002	RENEWAL	An efficient; competitive and responsive economic infrastructure network	3,437	1,000	- 1	-	-
Sewerage	Leratopark Sewer Upgrad Downstream Infra	PC001002005002_00003	NEW	An efficient; competitive and responsive economic infrastructure network	8,734	21,090	-	-	-
Town Planning, Building Regulations And Enforcement And City Engineer	P-Cier Rds Roads	PC001001001006001_00001	RENEWAL	An efficient; competitive and responsive economic infrastructure network	11,256	15,000	20,000	20,000	20,000
Town Planning, Building Regulations And Enforcement And City Engineer	Resealing Of Roads Fb Wm	PC001001001006001_00004	RENEWAL	An efficient; competitive and responsive economic infrastructure network	3,500	-	-	-	-
Town Planning, Building Regulations And Enforcement And City Engineer	P-Cier Rds Road Structure/R31	PC001001001006002_00001	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	7,700	-	-	-
Town Planning, Building Regulations And Enforcement And City Engineer	P-Cier Swa Attenuation/Thlageng	PC001001001007003_00001	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	3,000	-	-	-
Town Planning, Building Regulations And Enforcement And City Engineer	Stormwat Proj-Sw Channel Galash ludg	PC001001002006001_00003	UPGRADING	An efficient; competitive and responsive economic infrastructure network	9,464	-	-	-	-
	Upgrade Gravel Roads Wards Various	PC001001002006001_00004	UPGRADING	An efficient; competitive and responsive economic infrastructure network	9,998	12,000	20,000	20,000	1
Town Planning, Building Regulations And Enforcement And City Engineer	Phda Planning & Surveying	PC002003008001001_00001	NEW		-	-	10,000	8,783	5,217
	Newtown Reservoir Emergency Leak Repairs	PC001001001004003_0	RENEWAL	An efficient, competitive and responsive economic infrastructure network	-	-	4,725	-	-
	Power; Abstraction & Pumpstation Repairs New Wtp Clhorine & Dosing Works Upgrade	PC001001001004004_0 PC001001001004005_0	RENEWAL RENEWAL	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	-	-	9,487 10,628	-	-
	New Wip Cinorine & Dosing Works Upgrade New Wip Major Refurbish⩓ Build Works	PC001001001004005_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	-	-	1,306	-	_
	New Why Filter Refurbish&Backwash System	PC001001001004005_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	1	-	502	_	
	Old Wtp Clhorine & Dosing Works Upgrade	PC001001001004005_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network			16,598	_	
	Old Wip Major Refurbish And Build Works	PC001001001004005_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	_	_	468	_	_
	Bf Co-Funding	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	_	- 1	25,000	_
	Bif Projects Water Pipe Upgrading	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	_	-	492,000	574,000
	East Bypass Replace Of Corrode10km Line	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	5,069	-	-
Water Distribution	Eastern Bypass Repair Coating And Refurb	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	2,820	-	-
Water Distribution	Emergency Leak Repair On 6 Major Leaks	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	169	-	-
Water Distribution	Emergency Meter Installations (Phase 1)	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	6,225	-	-
	Kby Bulk Meters & Pressure Management	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	767	-	-
	Kby Network Leak Detection & Repair Ph 1	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	4,532	-	-
	Kby Network Leak Detection & Repair Ph 2	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	4,843	-	-
	Mr Leak And Sleak Data System	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	-	880	-	-
1	Pipe Condition Assess And Cathod Protect	PC001001001004006_0	RENEWAL	An efficient, competitive and responsive economic infrastructure network	-	-	1,849	-	-
	Project Management	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network		-	3,230	-	-
	Ritchie Subzone Smart Meter Install Riverton To Midstation Bulk Pipeline Rep	PC001001001004006_0 PC001001001004006_0	RENEWAL RENEWAL	An efficient, competitive and responsive economic infrastructure network		-	3.741	_	_
	Riverton To Midstation Bulk Pipeline Rep Smartball Leak Detection	PC001001001004006_0 PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network		-	5,848	_	
	Smartball Survey Priority Leak Repairs	PC001001001004006_0 PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network		-	12,955	-	_
	West Bypass Leak Repairs And Refurbish	PC001001001004006_0	RENEWAL	An efficient: competitive and responsive economic infrastructure network An efficient: competitive and responsive economic infrastructure network			12,900	_	
1000	West Bypass Replace Of Corroded Section	PC001001001004006_0	RENEWAL	An efficient: competitive and responsive economic infrastructure network An efficient: competitive and responsive economic infrastructure network			579	_	
	Wisdp Development	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network			1,200	_	
	Why Ohs & Security Management	PC001001001004006_0	RENEWAL	An efficient; competitive and responsive economic infrastructure network	_		5,920	-	_
						10,000	19,207	10,000	10,000
	Water Pipes Refurb Prog Various Wards	PC001001001004007_00001	RENEWAL	An efficient; competitive and responsive economic infrastructure network	-	10,000	19,207		
Water Distribution	Water Pipes Refurb Prog Various Wards Dsitrbution-Acq-Wat Meter Replaceme	PC001001001004007_00001 PC001001002004007_00001	UPGRADING	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	624	2,000	2,000	2,000	3,000
Water Distribution Water Distribution		3			624			1	3,000

The project description on SA36 is aligned to the mSCOA description. Indicated above is a more specific breakdown of the capital projects per funding source. The makeup of the capital program for 2023/24 is rightfully dominated by infrastructure projects consisting of roads, storm water, water, sanitation and electricity projects.

The flagship projects are dominated by infrastructure projects, inter alia.

- > Electrification projects with a budget of R48 million
- > BFI projects with a budget of R86 million
- ➤ Water pipes refurb prog various wards with a budget of R19.2 million
- ➤ Lining of Stormwater channels Galeshewe with a budget of R2 million

Provision is also made for Roads projects which have a combined budget of R40 million. Roads are provided with a budget of R20 million and the upgrade of gravel roads are allocated R20 million. An

amount of R4 million is also set aside for the EEDSM Projects. PHDA Planning and Surveying receives funding to the tune of R10 million. Provision is also made in the budget of R5 million for the Fleet Replacement Program.

Capital plan by Municipal Functional Classification and Municipal vote

Capital Expenditure per Functional classi	fication						
Capital Expenditure - Function		2023/24 Medi	um Term Revent	ue & Expenditur	e Framework		
R Rhousand	Budget Year Budget Year Budget Year Weighting Weighting Weighting 2023/24 +1 2024/25 +2 2025/26 2023/24 2024/25 2025/26						
Executive and council	19,500	32,233	44,500	8%	5%	6%	
Planning and development	10,000	8,783	5,217	4%	1%	1%	
Road transport	40,000	40,000	40,000	16%	6%	5%	
Energy sources	54,026	24,700	28,000	22%	4%	4%	
Water management	125,947	529,000	587,000	50%	81%	81%	
Waste water management	-	18,567	19,395	0%	3%	3%	
Total	249,473	653,283	728,146	100%	100%	100%	

Capital Expenditure per Municipal Vote						
Vote Description		2023/24 Medi	um Term Reveni	ue & Expenditur	e Framework	
R Thousand	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Weighting 2023/24	Weighting 2024/25	Weighting 2025/26
Vote 01 - Executive & Council	_	ı	ı	0%	0%	0%
Vote 02 - Municipal And General	19,500	32,233	44,500	8%	5%	6%
Vote 03 - Municipal Manager	_	-	-	0%	0%	0%
Vote 04 - Corporate Services	_	ı	-	0%	0%	0%
Vote 05 - Community Services	-	-	4,034	0%	0%	1%
Vote 06 - Financial Services	_	_	_	0%	0%	0%
Vote 07 - Strategy Econ Development And Planning	10,000	8,783	5,217	4%	1%	1%
Vote 08 - Infrastructure And Services	219,973	612,267	674,395	88%	94%	93%
Total	249,473	653,283	728,146	100%	100%	100%

19. Contracts having future budgetary implications

The municipality has no contracts that extend beyong the MTREF at any given point in time except for long term borrowings which are reported separately.

NC001 Sol Disatio	Supporting	Table SA33 Contracte havin	g future budgetary implications
NOUS I SUI Flaatje	· Supporting	Table SASS Cullilacis Havill	y future budyetary illiplications

Description Description	Ref	Preceding Years	Current Year 2022/23		m Term Revenue Framework		Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality: Revenue Obligation By Contract No Future Contracts Greater Than 5m	2	_	_	_	_	_	_	_	-	_	_	_	_	_
														-
Total Operating Revenue Implication Expenditure Obligation By Contract	2	-	-	_	_	-	-	-	-	-	-	-	-	-
No Future Contracts Greater Than 5m	-	-	-	-	_	-	-	-	-	-	-	-	-	- - -
Total Operating Expenditure Implication Capital Expenditure Obligation By Contract	2	-	-	-	-	-	-	-	-	-	-	-	-	-
Upgrade Stormwater Galeshewe Lerato Park Link Water And Sewer Homevale Fire Station		- - -	- - -	- - -	- - -	- - -	-	- - -	- - -	- - -	- - -	- - -	- - -	-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	_	-	-	-	-
Total Parent Expenditure Implication		-	_	-	-	_	_	-	-	_	-	-	-	_
Entities: Revenue Obligation By Contract	2													
														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													-
														-
Total Operating Expenditure Implication Capital Expenditure Obligation By Contract	2	-	-	-	-	-	_	-	-	_	-	-	-	_
Suprise Experience of Suprise Dy Contract	-													-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	_	-	-	-	
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

20. Legislation and compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting and mSCOA compliance

Reporting to National Treasury in respect of the submission of data strings was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes the publication of the monthly budget statement on the municipality's website. The conversion to version 6.7 for 2023/24 on the financial system is in progress and the use of A-schedules aligned to version 6.7 has been successfully concluded.

2. Internship programme

The municipality is participating in the Municipal Financial Management Internship programme and employs five interns undergoing training in various divisions of the Financial Services and Internal audit. We are in the process of appointing Interns. In the financial year 2022/23 one intern has been absorbed in the Budget and Treasury Office.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

Council noted the draft SDBIP on the 31 March 2022 in accordance with Section 68 of the MFMA of 2003. Section 69 of the MFMA further requires the MM to submit the draft SDBIP to the executive mayor within 14 days after the approval of the Budget. Subsequently, the Executive Mayor must approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53 (1) (c) (ii).

6. Annual Report

Annual report not compiled with in terms of the MFMA requirements.

7. Annual Financial Statement

Annual Financial Statements for the year ended 30 June 2022 was submitted on 31 August 2022, as per the due date.

8. Auditor-General Opinion 2021/2022

Audit	report	status	Qualified Audit Opinion			
Audit F	Audit Findings		145			
			Basis for qualified opinion			
			Property, Plant and Equipment			
			Investment Property			
			nventory			
			Trade Receivables from exchange transactions			
			Statutory Receivables from non-exchange transactions			
			Revenue from exchange transactions			
			Service charges			
			Emphasis of matter paragraphs			
			Restatement of corresponding figures			
			Material losses – Electricity			
			Material losses – Water			

21. Service Delivery Agreements

The Municipal Structures Act, Section 78 allows for two mechanisms for service delivery purposes, the internal mechanisms and the external mechanisms. Where an external mechanism has been chosen for a specific function or responsibility, a section 80 service delivery agreement must be entered into. At this stage no, new Service delivery agreements are envisaged to be entered into.

22. Municipal manager's quality certification

Quality Certificate

I, BS Matlala, Municipal Manager of Sol Plaatje Local Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the Annual Budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: BS Matlala

Municipal Manager of Sol Plaatje Local Municipality (NC091)

Signature: Affillala

Date: /05/2023

CIRCULAR 42 Funding of Budget

SOL PLAATJE MUNICIPALITY (NC091)

		cial Performance Budget Year	Budget Year +1	Budget Year +2
Description	Ref	2023/24	2024/25	2025/26
Description	Kei			
		R'000	R'000	R'000
Revenue by Source (Table 1)				
Property rates	Α	660,893	706,943	746,365
Service charges	Α	1,517,256	1,664,238	1,825,805
Operational Revenue		0	0	(
Rental of facilities and equipment	В	26,930	28,278	29,833
Interest earned - external investments	D	7,000	12,000	15,000
Interest earned - outstanding debtors	D	168,880	160,953	158,048
Fines	В	30,660	30,714	32,403
Licenses and permits	В	7,350	7,740	8,165
Government grants & subsidies - ops		281,921	302,302	328,343
Government grants & subsidies - capital	E	214,233	604,187	692,646
Other income	В	18,714	19,795	20,881
Total Revenue By Source		2,933,837	3,537,149	3,857,489
Internal recoveries		32,254	37,454	42,954
Cross Subsidization		0	1,500	2,000
Total		2,966,091	3,576,103	3,902,444
		. ,		, .
Operating Expenditure by Type (Table 6)				
Employee related costs	С	881,637	963,475	1,016,709
Remuneration of Councilors		35,559	37,337	39,390
Contracted Services		48,113	50,948	57,799
Operational Cost		145,039	152,739	161,073
Other material and consumbles		244,700	206,989	217,107
Bulk purchases - Electricity		785,000	901,600	1,016,103
Bulk purchases - Water		61,200	64,566	68,117
Losses		61,200	64,566	68,117
Interest external		20,095	18,502	16,715
Operating leases		0	0	.,
Bad debts	F	317,500	336,730	356,180
Grants and subsidies paid		4,560	4,570	4,679
Depreciation		86,650	91,153	96,166
Total Operating Expenditure By Type		2,691,252	2,893,175	3,118,156
Internal Transfer		32,254	37,454	42,954
Cross Subsidization		O	1,500	2,000
Total		2,723,507	2,932,129	3,163,110
		, ,	, ,	, ,
Operating Surplus/(Deficit)		242,584	643,974	739,333

SOL PLAATJE MUNICIPALITY (NC091)

Part 2 - B	udgeting fo	r Cash Flow		
Description	Ref	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		R'000	R'000	R'000
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Cash receipts from ratepayers, government and other	A,B	2,065,769	2,268,012	2,509,122
Cash receipts from government - operating	, ,	281,921	302,302	328,343
Cash receipts from government and other - capital		214,233	604,187	692,646
Interest received	D	49,220	52,238	54,512
Payments		,	, , , , ,	- ,-
Cash paid to suppliers and employees	ı	(2,217,343)	(2,380,319)	(2,516,980)
Finance charges		(20,095)	(18,502)	(16,715)
NET CASH FROM OPERATING ACTIVITIES		373,706	827,919	1,050,928
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of property, plant and equipment		0	0	0
Increase in investment properties		0	0	0
(Increase)/decrease in non-current receivables		0	0	0
<u>Payments</u>				
Purchase of property, plant and equipment	G	(249,473)	(653,283)	(728,146)
(Increase)/decrease in current assets		0	0	0
Increase in non-current investments		0	0	0
NET CASH FROM INVESTING ACTIVITIES		(249,473)	(653,283)	(728,146)
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
New loans raised	G	0	0	0
Increase in consumer deposits		1,925	0	0
<u>Payments</u>				
Repayment of borrowing	G	(13,351)	0	0
NET CASH FROM FINANCING ACTIVITIES		(11,426)	0	0
NET INCREASE/(DECREASE) IN CASH		112,807	174,636	322,782
Cash and cash equivalents at the beginning of the year		71,387	184,193	358,829
Cash and cash equivalents at the end of the year		184,193	358,829	681,611

SOL PLAATJE MUNICIPALITY (NC091)

Part 3 - Reconciliation of reserv	es and commit	ments backed by cash/	investments	
Description	Ref	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		R'000	R'000	R'000
Reserves to be backed by cash	Н	126,308	123,022	123,022
Creditors unpaid at year end		736,521	541,990	574,914
Total commitments		862,828	665,012	697,936
Cash and cash equivalents at the end of the year		184,193	358,829	681,611
Long term investments		0	0	0
Cash and investments available		184,193	358,829	681,611

Explanation notes/references

- A It is the billed/accrued amount and it is assumed that 90% will be collected (average at 85% including interest on debtors and billed)
- B It is assumed that a 100% is received/collected
- C Included is a provision for an average increase of 5.5%
- D Interest received in the cash flow comprises of 25% of interest on debtors and 100% of investment interest
- E All grants will be received and spent except for roll over capital projects
- F Bad/Doubtful debts have been provided at 15% of billable revenue
- G Capital budgeted expenditure of R249,473m is funded by R214,233m grants, R0m donation, R0m from a loan and R35.24m from operating (counter funding/CRR)
- H The municipality has these projected reserves in the budgeted financial position that need to be backed by cash
- I Counter funding included in capital projects deducted from operating expenditure

Is the municipality's budget appropriately funded - Yes

- -cash receipts projections are realistic as the cash flow were reduced in line with expected levels of collection
- bad debts have been provided at approximately 15% of billed revenue

SOL PLAATJE MUNICIPALITY (NC091) BUDGETED STATEMENT OF FINANCIAL POSITION

	30 June 2022	30 June 2023	30 June 2024	30 June 2025	30 June 2026
ASSETS					
CURRENT ASSETS	2,211,640,152	2,325,907,843	3,091,954,131	3,273,586,555	3,656,847,679
Inventory	49,453,548	50,442,619	48,632,342	83,581,822	85,634,414
Trade Receivables from Exchange Transactions	1,419,201,117	1,589,505,251	534,950,351	438,427,563	302,534,788
Statutory Receivables from Non-Exchange Transactions	531,795,909	595,611,418	1,857,521,509	1,888,542,668	1,888,947,536
Trade Receivables from Non-Exchange Transactions	6,464,187	7,110,605	243,691,023	235,549,089	230,636,283
Cash and Cash Equivalents	190,782,806	71,386,752	184,193,581	358,829,655	681,611,253
Operating Lease Assets Statutory Receivable from Exchange Transactions	- 13,942,586	0 11,851,198 0	0 222,965,325	0 268,655,758	0 467,483,405
Non-Current Assets	2,316,707,873	2,389,499,228	2,318,860,666	2,497,203,538	2,771,371,619
Property, Plant and Equipment	2,003,442,282	2,074,426,682	2,099,305,137		
Heritage Assets	12,070,884	12,070,884	4,207,179		
Intangible Assets	21,447,084	22,519,438		0 3,492,274 0	
Investment Property	209,106,077	207,015,016		0 214,945,738 0	
Trade Receivables from Exchange Transactions	52,270,916	54,361,753		0 214,943,730 0	
Statutory Receivables from Non-Exchange Transactions	18,370,630	19,105,455		0 00	1
Statute, 1 1000 1100 1100 1100 1100 1100 1100	10,010,000	0		0 0 0	
Total Assets	4,528,348,025	4,715,407,071	5,410,814,797	5,770,790,093	6,428,219,298
LIABILITIES					
CURRENT LIABILITIES	1,159,733,232	1,020,462,339	797,951,341	594,533,285	581,960,604
Consumer Deposits	42,977,290	47,275,019	49,200,000	49,200,000	49,200,000
Employee Benefits	85,856,189	98,734,617	112,672,262	108,144,380	62,648,092
Payables from Exchange Transactions	1,013,060,334	861,101,284	736,520,577	541,990,130	574,913,737
Unspent Conditional Grants and Receipts	1,725,515	0	3,286,000	0	0
VAT Payable from Exchange Transactions	-	0	-103,727,498	-104,801,225	-104,801,225
Bank Overdraft	-	0	0	0	0
Current Portion of Long-term Liabilities	16,113,905	13,351,420	0	0	0
NON CURRENT LIABILITIES	410,021,188	434,168,290	519,501,876	506,102,874	489,415,635
Long term liabilities	159,645,507	146,294,087	158,165,884		
Retirement Benefit Liabilities	248,448,000	285,715,200	363,263,673		
Non current provisions	1,927,681	2,159,003	-1,927,681	0 -1,927,681 0	-1,927,681
Total Liabilities	1,569,754,419	1,454,630,629	1,317,453,217	1,100,636,159	1,071,376,239
Total Assets and Liabilities	2,958,593,606	3,260,776,442	4,093,361,580	4,670,153,934	5,356,843,059
NET ASSETS	2,958,593,606	3,260,776,442	4,093,361,580	4,670,153,934	5,356,843,059
Accumulated surplus/deficit	2,958,593,606	3,260,776,442	4,093,361,580	4,670,153,934	5,356,843,059
Total Net Assets	2,958,593,606	3,260,776,442	4,093,361,580	4,670,153,934	5,356,843,059
TOTAL NET ASSETS AND LIABILITIES	4,528,348,025	4,715,407,071	5,410,814,797	5,770,790,093	6,428,219,298
	0	0	0	0	0

SOL PLAATJE MUNICIPALITY (NC091) CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2023

	2023	2022
CASH FLOW FROM OPERATING ACTIVITIES	R	
Grants received Sale of goods and services Employee Costs	540,912,413 1,509,348,729 -849,403,022	359,653,145 1,355,010,967 -736,254,804
Supplier payments Cash generated from/(utilized in) operations	-1,180,969,655 19,888,466	-681,186,047 297,223,261
Interest received (Increase) / decrease in Interest Receivables	162,500,000 0	134,283,362 -104,158,002
Interest paid	-38,960,100	-72,909,233
NET CASH FROM OPERATING ACTIVITIES	143,428,365	254,439,388
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of Property, Plant and Equipment Purchase of Intangible Assets	-249,473,000 0	-189,193,143 -14,875,002
Purchase of Investment Property	0	-2,457,000
Proceeds on Disposal of Property, Plant and Equipment Donation of Property, Plant and Equipment	0	239,714 76,850,394
Increase / (decrease) in Capital Payables Proceeds on Disposal of Investment Property	0	39,842,218
NET CASH FROM INVESTING ACTIVITIES	-249,473,000	-89,592,819
CASH FLOWS FROM FINANCING ACTIVITIES		
New Finance leases	0	-2,323,731
New loans raised (Loans repaid)	-13,351,420	-10,749,666
NET CASH FROM FINANCING ACTIVITIES	-13,351,420	-13,073,397
NET DECREASE IN CASH AND CASH EQUIVALENTS	-119,396,054	151,773,172
Cash and cash equivalents at the beginning of the year	190,782,806	39,009,634
Cash and cash equivalents at the end of the year	71,386,752	190,782,806
Cash and Cash equivalents at the end of the year	11,300,132	190,702,80

SOL PLAATJE MUNICIPALITY (NC091) STATEMENT OF BUDGETED FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2023

Budget	Budget			Expected	Actual
2022	2023			2023	2022
R	R			R	R
		REVENUE			
		Revenue from Non-exchange Transactions			
603,706,586	627,645,850	Property rates	19	627,645,850	599,897,839
34,725,000	27,730,000	Fines and Penalties		27,730,000	15,405,409
6,500,000	6,850,000	Licenses and permits		6,850,000	8,531,893
		Interest Earned - Outstanding Statutory receivables			56,451,582
		Availability service charges non-exchange transactions			5,859,926
366,538,607	540,912,413	Government grants and subsidies	21	540,912,413	359,653,145
-		Public contributions and donations			76,850,394
		Revenue from Exchange Transactions			
1,291,383,494	1,373,211,322	Service charges	20	1,373,211,322	1,139,930,202
13,145,000	13,010,000	Rental of facilities and equipment		13,010,000	16,755,155
0	0	Income for agency services		0	-
9,000,000	6,000,000	Interest earned - external investments	25	6,000,000	3,123,724
157,200,000	156,500,000	Interest Earned - Outstanding Trade receivables	25	156,500,000	74,708,056
19,684,900	18,144,800	Other income	22	18,144,800	14,516,909
0		Gains on Inventory		, ,	-
0		Gains on disposal of property, plant and equipment			1,134,297
		- 1 1 2/1 1 1			, - , -
2,501,883,587	2,770,004,386	Total Revenue		2,770,004,386	2,372,818,532
		EXPENDITURE			
841,587,858	849,403,022	Employee related costs	23	849,403,022	766,906,239
34,547,434	34,547,434	Remuneration of Councillors	24	34,547,434	30,736,976
79,150,000	81,050,000	Depreciation	50	81,050,000	70,060,080
275,000,000	297,000,000	Bad debts - Provision	15	297,000,000	267,518,489
64,060,569	38,960,100	Interest paid	25	38,960,100	72,909,233
647,000,000	682,000,000	Bulk purchases	26	682,000,000	639,688,887
41,242,000	46,437,000	Contracted services		46,437,000	38,162,914
4,850,000	4,460,000	Grants and subsidies paid	27	4,460,000	2,545,986
363,392,269	431,270,121	General expenses	28	431,270,121	343,577,109
70,760,000		Loss on Inventory		,, .,	75,616,061
. 5,. 55,555		Loss on disposal of Property, Plant and Equipment			- 0,010,001
		Foreign Exchange Loss			939,717
		Impairment of Property, Plant and Equipment			-
		impairment of Froperty, Flant and Equipment			_
2,421,590,130	2,465,127,676	Total Expenditure		2,465,127,676	2,308,661,689
80,293,457	304,876,710	SURPLUS/(DEFICIT)		304,876,710	64,156,842
33,233,437	33-1,37 0,7 10	Share of surplus/(deficit) of associate accounted for			J-1, 100,042
	n	under the equity method			n
 	<u> </u>	andor the equity method		 	0
80,293,457	304,876,710	SURPLUS/(DEFICIT) FOR THE YEAR		304,876,710	64,156,842
		•			. ,

SOL PLAATJE MUNICIPALITY (NC091) BUDGETED STATEMENT OF CHANGES FOR THE YEAR ENDING 30 JUNE 2023

	OK THE TEAK ENDING				
	Capital Replacement Reserve	Self- Insurance Reserve	COID Reserve	Accumulated Surplus/ (Deficit)	Total
	R	R		R	R
2022					
Balance at 1 July 2021	29,680,784	15,833,183	11,690,533	2,834,538,390	2,891,742,890
Correction of error				0	0
Change in accounting policy				0	0
Restated balance	29,680,784	15,833,183	11,690,533	2,834,538,390	2,891,742,890
Surplus/(deficit) for the year				64,156,842	64,156,842
Transfer to CRR	47,286,799			-47,286,799	0
Property, plant and equipment purchased	(14,262,583)			14,262,583	0
Capital grants used to purchase PPE					0
Donated/contributed PPE					0
Contribution to Insurance Reserve		(387,933)	286,124	101,809	0
Adjustments					0
Asset disposals	62,705,000	15,445,250	11,976,657	2,865,772,825	2,955,899,733
Balance at 30 JUNE 2022	62,705,000	15,445,250	11,976,057	2,005,112,025	2,955,699,733
2023					
Correction of error				0	0
Change in accounting policy	62,705,000	15,445,250	11,976,657	2,865,772,825	2,955,899,733
Restated balance	62,705,000	15,445,250	11,370,037	, , ,	
Surplus/(deficit) for the year	40,000,000			304,876,710	, ,
Transfer to CRR	40,000,000			-40,000,000 56,705,000	0
Property, plant and equipment purchased	(56,705,000)		200.000	56,705,000	0
Contribution to Insurance Reserve		200,000	200,000	-400,000	0
Asset disposals Balance at 30 JUNE 2023	46,000,000	15,645,250	12,176,657	3,186,954,535	3,260,776,442
Dalatice at 30 JUNE 2023	40,000,000	15,645,250	12,170,057	3,100,304,535	3,200,110,442

CIRCULAR 71 Financial Ratios and Norms



NATIONALTREASURY
MFMA Circular No 71
Municipal Finance Management Act No. 56 of 2003

Annexure A

Interpretation of results

DATA INPUTS

DATA INPUTS



DATA INPUTS

Template for Calculation of Uniform Financial Ratios and Norms

	FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	AND RESULTS R'000 2023/24	R'000 2024/25	AND RESULTS R'000 2025/26	INTERPRETATION	MUNICIPAL COMMENTS (#)
. FINANCIAL POSITION									
. Asset Management/Utilisation									
	1				8%	18%	10%		
		Statement of Financial Position,		Total Operating Expenditure	2,691,252	2,893,175	3,118,156		
Capital Expenditure to Total	Total Capital Expenditure / Total Expenditure (Total	Statement of Financial Performance,	400/ 000/	Taxation Expense		-	-	Please refer to page 2 of	
Expenditure		Notes to the AFS, Budget, In-Year	10% - 20%	1				MFMA Circular No.71	
		reports, IDP and AR		Total Capital Expenditure	249,473	653,283	728,146		
Impairment of Property, Plant	Property, Plant and Equipment + Investment				0%	0%	0%		
and Equipment, Investment	Property + Intangible Assets Impairment/(Total	Statement of Financial Position, Notes		PPE, Investment Property and Intangible Impairment				Please refer to page 3 of	
Property and Intangible assets	Property, Plant and Equipment + Investment	to the AFS and AR	0%	PPE at carrying value	2,103,512	2,278,766	2,550,256	MFMA Circular No. 71	
(Carrying Value)	Property + Intangible Assets) × 100	to the Al O and Al C		Investment at carrying value	211,856	214,946	217,623	Will Will Circular 140. 11	
(Carrying value)	Troporty - Intarigioto / tootto) Too			Intangible Assets at carrying value	3,492	3,492	3,492		
Repairs and Maintenance as a %	<u> </u>				9%	8%	8%		
of Property, Plant and Equipmen	I otal Repairs and Maintenance Expenditure/	Statement of Financial Position,	201	Total Repairs and Maintenance Expenditure	200,600	206,989	217,107	Please refer to page 4 of	The total amount used in this calculation is not
and Investment Property	Property, Plant and Equipment and investment	Statement of Financial Performance,	8%	PPE at carrying value	2,103,512	2,278,766	2,550,256	, 0	including labour costs.
(Carrying Value)	Property (Carrying value) x 100	IDP, Budgets and In-Year Reports		Investment Property at Carrying value	211,856	214,946	217,623		
					17%	23%	24%		
Repairs and Maintenance as a % of Property, Plant and Equipmen	Total Repairs and Maintenance Expenditure/	Statement of Financial Position,		Total Repairs and Maintenance Expenditure including	390,667	408,471	430,618	Places refer to page 4 of	The total amount used in this calculation is not
and Investment Property	Property, Plant and Equipment and Investment	Statement of Financial Performance,	8%	Labour Costs	390,667	400,471			including labour costs.
(Carrying Value)	Property (Carrying value) x 100	IDP, Budgets and In-Year Reports		PPE at carrying value	2,103,512	1,535,620	1,577,221	IMPIMA Circular No. 71 Including	including labour costs.
(Carrying value)				Investment Property at Carrying value	211,856	202,754	204,782		
. Debtors Management									
					470/	050/	220/		_
	(Creek Debters Clering Belones & Billed Devenue	Statement of Financial Position,		Once Deltane de la mediane	17%	85%	4 407 040	Please refer to page 5 of annu MFMA Circular No. 71 The I	The provision for doubful debt amounts to around 1
4 Callection Data	(Gross Debtors Closing Balance + Billed Revenue -	Statement of Financial Performance,	0.50/	Gross Debtors closing balance Gross Debtors opening balance	3,715,932 1,899,942	4,075,542 3,715,932	4,427,213 4,075,542		annually. This is an increase from previous estimat
Lonection Rate	Collection Rate Gross Debtors Opening Balance - Bad Debts		95%	IGROSS Debiors opening parance					
		Notes to the AFS, Budget , In-Year		'		3,713,932	4,073,342	MFMA Circular No. 71	The municipality is implementing a debtor recovery
	Written Off)/Billed Revenue x 100	Notes to the AFS, Budget , In-Year Reports, IDP and AR		Bad debts written Off	-			MFMA Circular No. 71	The municipality is implementing a debtor recovery project to improve the collection rate.
		Notes to the AFS, Budget , In-Year Reports, IDP and AR		'		2,371,181	2,572,170	MFMA Circular No. /1	The municipality is implementing a debtor recovery project to improve the collection rate.
		Reports, IDP and AR		Bad debts written Off	2,178,149	2,371,181			The municipality is implementing a debtor recovery project to improve the collection rate.
Bad Debts Written-off as % of	Written Off)/Billed Revenue x 100	Reports, IDP and AR Statement of Financial Position,		Bad debts written Off	-			Please refer to page 5 of	The municipality is implementing a debtor recovery project to improve the collection rate.
		Reports, IDP and AR Statement of Financial Position,	100%	Bad debts written Off Billed Revenue	2,178,149	2,371,181			The municipality is implementing a debtor recovery project to improve the collection rate.
Bad Debts Written-off as % of	Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance,		Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off	2,178,149	2,371,181	2,572,170	Please refer to page 5 of	The municipality is implementing a debtor recovery project to improve the collection rate.
Bad Debts Written-off as % of	Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR		Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision	2,178,149 0% 1,614,720 352 days	2,371,181 0% 1,951,450	2,572,170 0% 2,307,630 301 days	Please refer to page 5 of	The gross debtors balance includes unpaid grants
Bad Debts Written-off as % of	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position,		Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors	2,178,149 0% 1,614,720 352 days 3,715,932	2,371,181 0% 1,951,450 327 days 4,075,542	2,572,170 0% 2,307,630 301 days 4,427,213	Please refer to page 5 of MFMA Circular No. 71	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtors
Bad Debts Written-off as % of	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance,		Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision	2,178,149 0% 1,614,720 352 days	2,371,181 0% 1,951,450	2,572,170 0% 2,307,630 301 days	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable
Bad Debts Written-off as % of Provision for Bad Debt	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position,	100%	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors	2,178,149 0% 1,614,720 352 days 3,715,932	2,371,181 0% 1,951,450 327 days 4,075,542	2,572,170 0% 2,307,630 301 days 4,427,213	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance,	100%	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of	The gross debtors balance includes unpaid grants a well as non-billed revenue. A portion of gross debto also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the net
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance,	100%	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of	The gross debtors balance includes unpaid grants a well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the ne
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450 2,371,181	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of	The gross debtors balance includes unpaid grants a well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the new debtor days to an extent.
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days Liquidity Management	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 ((Cash and Cash Equivalents - Unspent Conditional	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Performance, Notes to the AFS, Budget and AR	100%	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720 2,178,149	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630 2,572,170	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of MFMA Circular No. 71	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the ne
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days Liquidity Management Cash / Cost Coverage Ratio	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure, expluding	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Performance, Notes to the AFS, Budget and AR	100% 30 days	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision Billed Revenue	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720 2,178,149	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450 2,371,181	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630 2,572,170	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of MFMA Circular No. 71 Please refer to page 7 of	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the nedebtor days to an extent.
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days Liquidity Management Cash / Cost Coverage Ratio (Excl. Unspent Conditional	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure, expluding	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Performance, Notes to the AFS, Budget and AR	100%	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision Billed Revenue Cash and cash equivalents Unspent Conditional Grants Overdraft	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720 2,178,149 1 Month 3,286,000 -	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450 2,371,181 2 Month	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630 2,572,170 3 Month	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of MFMA Circular No. 71	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the nedebtor days to an extent.
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days Liquidity Management Cash / Cost Coverage Ratio	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 ((Cash and Cash Equivalents - Unspent Conditiona Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Performance, Notes to the AFS, Budget and AR	100% 30 days	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision Billed Revenue Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720 2,178,149 1 Month 3,286,000 - 184,194	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450 2,371,181 2 Month 358,830	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630 2,572,170 3 Month - 681,611	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of MFMA Circular No. 71 Please refer to page 7 of	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the nedebtor days to an extent.
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days Liquidity Management Cash / Cost Coverage Ratio (Excl. Unspent Conditional	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure, expluding	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Performance, Notes to the AFS, Budget and AR	100% 30 days	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision Billed Revenue Cash and cash equivalents Unspent Conditional Grants Overdraft	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720 2,178,149 1 Month 3,286,000 -	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450 2,371,181 2 Month	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630 2,572,170 3 Month	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of MFMA Circular No. 71 Please refer to page 7 of	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the nedebtor days to an extent.
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days Liquidity Management Cash / Cost Coverage Ratio (Excl. Unspent Conditional	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 ((Cash and Cash Equivalents - Unspent Conditiona Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	100% 30 days	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision Billed Revenue Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720 2,178,149 1 Month 3,286,000 - 184,194 2,237,437	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450 2,371,181 2 Month 358,830 2,398,821	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630 2,572,170 3 Month - 681,611	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of MFMA Circular No. 71 Please refer to page 7 of	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the nedebtor days to an extent.
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days Liquidity Management Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 ((Cash and Cash Equivalents - Unspent Conditiona Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR Statement of Financial Position,	100% 30 days 1 - 3 Months	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision Billed Revenue Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments Total Annual Operational Expenditure	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720 2,178,149 1 Month 3,286,000 - 184,194 2,237,437	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450 2,371,181 2 Month 358,830 2,398,821 5.51	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630 2,572,170 3 Month - 681,611 2,533,695	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of MFMA Circular No. 71 Please refer to page 7 of	The gross debtors balance includes unpaid grants well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the nedebtor days to an extent.
Bad Debts Written-off as % of Provision for Bad Debt Net Debtors Days Liquidity Management Cash / Cost Coverage Ratio (Excl. Unspent Conditional	Written Off)/Billed Revenue x 100 Bad Debts Written-off/Provision for Bad debts x 100 ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365 ((Cash and Cash Equivalents - Unspent Conditiona Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Performance, Notes to the AFS, Budget and AR Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	100% 30 days	Bad debts written Off Billed Revenue Consumer Debtors Bad debts written off Consumer Debtors Current bad debt Provision Gross debtors Bad debts Provision Billed Revenue Cash and cash equivalents Unspent Conditional Grants Overdraft Short Term Investments	2,178,149 0% 1,614,720 352 days 3,715,932 1,614,720 2,178,149 1 Month 3,286,000 - 184,194 2,237,437	2,371,181 0% 1,951,450 327 days 4,075,542 1,951,450 2,371,181 2 Month 358,830 2,398,821	2,572,170 0% 2,307,630 301 days 4,427,213 2,307,630 2,572,170 3 Month - 681,611	Please refer to page 5 of MFMA Circular No. 71 Please refer to page 6 of MFMA Circular No. 71 Please refer to page 7 of MFMA Circular No. 71	The gross debtors balance includes unpaid grants a well as non-billed revenue. A portion of gross debtor also relates to property rates which is recovereable when selling the asset and government debt, which not impaired. The mentioned factors distorts the new debtor days to an extent.

D. Liability Management									
					40/	40/	40/		
Capital Cost(Interest Paid and		Statement of Financial Position,		Interest Paid	20,095	1% 18,502	16.745		
1 Redemption) as a % of Total	Capital Cost(Interest Paid and Redemption) / Total	Statement of Cash Flows, Statement	6% - 8%	Redemption	13,351	14,787	16,715 16,687	Please refer to page 8 of	
• •	Operating Expenditure x 00	of Financial Performance, Budget,	070 - 070	Total Operating Expenditure	2,691,252	2,893,175	3,118,156	MFMA Circular No. 71	
Operating Expenditure		IDP, In-Year Reports and AR		Taxation Expense	2,091,252	2,093,175	3,110,130		
				Taxation Expense					
	(Overdraft + Current Finance Lease Obligation +	Statement of Financial Position,			6%	4%	4%		
Debt (Total Borrowings) /	Non current Finance Lease Obligation + Short Term			Total Debt	158,166	143,379	126,692	Please refer to page 9 of	
Revenue Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional	Budget, IDP and AR	45%	Total Operating Revenue	2,933,837	3,537,149	3,857,489	MFMA Circular No. 71		
	Budget, IDF and AN		Operational Conditional Grants	281,921	302,302	328,343			
	operating teremes operational container			Operational Conditional Grante	201,021	002,002	020,010		
. Sustainability									
					000/	200/	0.004		
	(Oach and Oach Emission to Book accorded)			O the surface to Emphysical and	20%	26%	36%		
	(Cash and Cash Equivalents - Bank overdraft +			Cash and cash Equivalents	_	-	_		
Level of Cash Backed Reserves	Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated	Statement Financial Position, Budget		Bank Overdraft Short Term Investment	404 404	358,830	- 604 644	Please refer to page 9 of	
1 (Net Assets - Accumulated	. , ,	and AR	100%		184,194	336,630	681,611	MFMA Circular No. 71	
Surplus)	Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation			Long Term Investment Unspent Grants	3,286	_		IVII IVIA CII CUIAI IVO. / I	
	Reserve) x 100			Net Assets	4,093,362	4,670,154	5,356,843		
	IVESCIAC) Y IOO			Accumulated Surplus	3,186,955	3,314,433	3,447,010		
	1			nooumulated outplus	3,100,333	0,014,400	J, 14 1,010		
2. FINANCIAL PERFORMANCE									
A. Efficiency									
		Statement of Financial Performance,			11%	21%	22%		
		Budget, In-Year reports, AR,		Total Operating Revenue	2,933,837	3,537,149	3,857,489		
Not Operating Surplus Margin (Total Operating Revenue - Total Operating	Statement of Comparison of Budget	= or > 0%	Depreciation - Revalued Portion (Only populate if	86,650	91,153		Please refer to page 10 of		
1 Net Operating Surplus Margin	Expenditure)/Total Operating Revenue	and Actual Amounts and Statement of	- 01 > 0%	depreciation line item in the Statement of Financial				MFMA Circular No. 71	
		Changes in Net Asset		Total Operating Expenditure	2,691,252	2,893,175	3,118,156		
				Taxation Expense					
	Total Electricity Revenue less Total Electricity	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year			2%	2%	2%	Please refer to page 10 of	
2 Net Surplus /Deficit Electricity	Expenditure/Total Electricity Revenue × 100		0% - 15%	Total Electricity Revenue	1,052,252	1,169,926	1,301,097	MFMA Circular No. 71	
	,	reports and AR		Total Electricity Expenditure	1,031,152	1,146,079	1,274,421		
					00/	70/	00/		
2 Not Surplue /Deficit Weter	Total Water Revenue less Total Water	Statement of Financial Performance,	= or > 0%	Total Water Revenue	6%	7%	400.700	Please refer to page 11 of	
3 Net Surplus /Deficit Water	Expenditure/Total Water Revenue × 100	Budget, IDP, In-Year reports and AR	- 01 > 0%		364,714 341,800	386,483 358,326	409,709 376,704	MFMA Circular No. 71	
				Total Water Expenditure	341,800	აში,ა20	370,704		
		Statement of Financial Performance,			0%	0%	0%		
4 Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse	Budget, IDP, In-Year reports and AR	= or > 0%	Total Refuse Revenue	76,413	82,058	87,705	Please refer to page 12 of	
	Expenditure/Total Refuse Revenue × 100		0.70	Total Refuse Expenditure	76,413	82,058	87,705	MFMA Circular No. 71	
1	1				. 0, 110	02,000	31,100		1
N (0) 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Total Sanitation and Waste Water Revenue less	N. 4. 4. 50 D. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.			1%	1%	1%	Diagram I i i i i i	
Net Surplus /Deficit Sanitation	Total Sanitation and Waste Water Expenditure/Total	Notes to AFS, Budget, IDP, In-Year	= or > 0%	Total Sanitation and Water Waste Revenue	101,358	107,570	113,593	Please refer to page 12 of MFMA Circular No. 71	
and Waste Water	Sanitation and Waste Water Revenue × 100	reports and AR		Total Sanitation and Water Waste Expenditure	100,033	106,135	111,974	MIFMA CIrcular No. 71	
				·		·			
3. Distribution Losses									
	(A)				20%	17%	15%	Please refer to page 13 of	
Electricity Distribution Losses	(Number of Electricity Units Purchased and/or		70/ 400/	Number of units purchased and/or generated ('000)	542,008	552,856	553,347		Total Electricity Losses includes technical losses.
(Percentage)	Generated - Number of units sold) / Number of	Notes to Annual Financial Statements	7% - 10%	Number of units and (1990)	100 000	450.070	470.045	MFMA Circular No. 71	According to NERSA's Municipal Tariff Benchmark for
, ,	Electricity Units Purchased and/or generated) × 100			Number of units sold ('000)	433,607	458,870	470,345		2014/15, the tolerable range is 5% - 12%
1	1							I	<u> </u>
					50%	40%	30%		
					33,1				The Municipality is busy with projects to adress the
Motor Distribution Language	(Number of Kilolitres Water Purchased or Purified -	Appual Demant Availt Demant and						Places refer to make 40 of	water losses. These include metering the bulk use of
2 Water Distribution Losses	Number of Kilolitres Water Sold) / Number of	Annual Report, Audit Report and	15% - 30%	Number of kilolitres purchased and/or purified ('000)	34,078	33,501	32,936	Please refer to page 13 of MFMA Circular No. 71	stand pipes in areas, the installation of bulk meters per
(Percentage)	Kilolitres Water Purchased or Purified × 100	Notes to Annual Financial Statements						IVICIVIA CITCUIAT NO. / T	area, smart metering of Municipal own use and
									savings options at Riverton plant.
				Number of kilolitres sold ('000)	17.039	20.100	23.056		

17,039

20,100

23,056

Number of kilolitres sold ('000)

venue Management								
Growth in Number of Active	(Period under review's number of Active Debtor				0%	1%	1%	Please refer to page 14 of
Consumer Accounts	Accounts - previous period's number of Active	Debtors System	None	Number of Active Debtors Accounts (Previous)	66	66	67	MFMA Circular No. 71
	Debtor Accounts)/ previous number of Active Debtor			Number of Active Debtors Accounts (Current)	66	67	67	
	(Deried under reviews Tetal Devenue, previews				6%	21%	9%	
Payanua Crowth (%)		Statement of Financial Performance,	- CDI	CPI	5.30%	4.90%	4.70%	Please refer to page 15 of
Revenue Growth (%)		Budget, IDP, In-Year reports and AR	- CPI	Total Revenue (Previous)	2,770,004	2,933,837	3,537,149	MFMA Circular No. 71
	Neveride) X 100			Total Revenue (Current)	2,933,837	3,537,149	3,857,489	
	(Deried under review's Total Devenue Evaluding	T T			20/	00/	00/	
Revenue Growth (%) - Excluding	, ,	Statement of Financial Performance,		CPI	5 30%		4 70%	Please refer to page 15 of The revenue figure requires the exclusion of capital
` ,	, , , ,		= CPI					MFMA Circular No. 71 grants but still includes operational grants, which is not
1 3	Revenue excluding capital grants) x 100	reports and AR		Total Revenue Exl.Capital (Current)	2,719,604	2,932,962	3,164,843	a true reflection of growth in tariffs and city
P4 NA 4								
penditure Management								
					196 davs	104 davs	99 davs	This ratio is calculated as at a specific point in time,
				Trade Creditors	736,521	541,990	574,914	which results in a distorted representation of the actual
		Statement of Financial Performance		Contracted Services	48,113	50,948	57,799	payment days. Especially at year-end, the outstanding
Creditors Payment Period (Trade	Trade Creditors Outstanding / Credit Purchases	· · · · · · · · · · · · · · · · · · ·		Repairs and Maintenance	_	_	_	Please refer to page 16 of creditors will be high. ESKOM debt is higher than
•	_		30 days	'		*	182,407	MFMA Circular No.71 normal.
Graditara)	(Operating and Supitar)				907,400	1,030,732	1,152,337	
				1 '	240 472	652 202	729 146	
				Property, Plant and Equipment)	249,473	000,200	120,140	
lunguardes = 00 sees sees		01.1		Installation Fig. 100	0%	0%	0%	
	(Irregular, Fruitless and Wasteful and Unauthorised	· 1	00/					Please refer to page 16 of
•	Expenditure) / Total Operating Expenditure x100	l	0%	'	2 601 252	2 902 175		MFMA Circular No. 71
Total Operating Expenditure		and Art			2,091,232	2,093,173	3,110,130	
				Taxation Expense				
					34%	35%	34%	
Remuneration as % of Total	Remuneration (Employee Related Costs and	Statement of Financial Performance			881,637	963,475	1,016,709	Please refer to page 17 of
		, ,	25% - 40%		-	*	39,390	MFMA Circular No. 71
-1 3 1	Expenditure x100			1 0 1	2,691,252	2,893,175	3,118,156	
				l axation Expense				
					2%	2%	2%	
Contracted Services % of Total	. •	Statement of Financial Performance,	2% - 5%	Contracted Services	48,113	50,948		Please refer to page 17 of
Operating Expenditure	x100	Budget, IDP, In-Year reports and AR			2,691,252	2,893,175	3,118,156	MFMA Circular No. 71
				Taxation Expense				
ant Dependency								
ant Dependency								
Own funded Capital Expenditure	Own funded Capital Expenditure (Internally	Statement of Financial Position,			14%	8%	5%	
Own funded Capital Expenditure (Internally generated funds +	Own funded Capital Expenditure (Internally	Budget, AFS Appendices, Notes to the	None	Internally generated funds	14% 35,240	8% 49,096	l l	Please refer to page 18 of
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements	None	Internally generated funds Borrowings	35,240 —	49,096	35,500 -	Please refer to page 18 of MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds +	generated funds + Borrowings) / Total Capital	Budget, AFS Appendices, Notes to the	None	Internally generated funds			l l	
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital	generated funds + Borrowings) / Total Capital Expenditure x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position,	None	Internally generated funds Borrowings	35,240 — 249,473	49,096 - 653,283	35,500 - 728,146 5%	MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to	Gwn funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds	35,240 - 249,473 14% 35,240	49,096 - 653,283 8% 49,096	35,500 - 728,146 5% 35,500	MFMA Circular No. 71 Please refer to page 18 of
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure	generated funds + Borrowings) / Total Capital Expenditure x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position,		Internally generated funds Borrowings Total Capital Expenditure	35,240 — 249,473	49,096 - 653,283	35,500 - 728,146 5%	MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the		Internally generated funds Borrowings Total Capital Expenditure Internally generated funds	35,240 - 249,473 14% 35,240 249,473	49,096 - 653,283 8% 49,096 653,283	35,500 - 728,146 5% 35,500 728,146	MFMA Circular No. 71 Please refer to page 18 of
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements		Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure	35,240 - 249,473 14% 35,240 249,473	49,096 - 653,283 8% 49,096 653,283	35,500 - 728,146 5% 35,500 728,146	MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the		Internally generated funds Borrowings Total Capital Expenditure Internally generated funds	35,240 - 249,473 14% 35,240 249,473	49,096 - 653,283 8% 49,096 653,283	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489	MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance,	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue	35,240 - 249,473 14% 35,240 249,473 98% 2,933,837	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149	35,500 - 728,146 5% 35,500 728,146	MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance,	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue Government grant and subsidies	35,240 - 249,473 14% 35,240 249,473 98% 2,933,837	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489	MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance,	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations	35,240 - 249,473 14% 35,240 249,473 98% 2,933,837 281,921	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149 302,302	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343	MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance,	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations	35,240 - 249,473 14% 35,240 249,473 98% 2,933,837 281,921	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149 302,302	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343	MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance,	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations	35,240 - 249,473 14% 35,240 249,473 98% 2,933,837 281,921 214,233	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149 302,302 604,187	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646	MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue) DGET IMPLEMENTATION Capital Expenditure Budget	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100 Actual capital Expenditure / Budget Capital	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance, Budget, IDP, In-Year reports and AR	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations	35,240 - 249,473 14% 35,240 249,473 98% 2,933,837 281,921	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149 302,302	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646 100% 728,146	Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 19 of
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position,	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants	35,240 - 249,473 14% 35,240 249,473 98% 2,933,837 281,921 214,233	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149 302,302 604,187	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646	MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue) DGET IMPLEMENTATION Capital Expenditure Budget	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100 Actual capital Expenditure / Budget Capital	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants Actual Capital Expenditure	35,240 - 249,473 14% 35,240 249,473 98% 2,933,837 281,921 214,233 100% 249,473 249,473	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149 302,302 604,187 100% 653,283 653,283 653,283	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646 100% 728,146 728,146	Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 19 of
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Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue) DGET IMPLEMENTATION Capital Expenditure Budget Implementation Indicator	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including agency services) x 100 Actual Capital Expenditure / Budget Capital Expenditure x 100	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Budget, AFS Appendices, IDP, In-Year	None	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants Actual Capital Expenditure Budget Capital Expenditure Actual Operating Expenditure	35,240	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149 302,302 604,187 100% 653,283 653,283 653,283 100% 2,893,175	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646 100% 728,146 728,146 728,146 100% 3,118,156	Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 19 of MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue) DGET IMPLEMENTATION Capital Expenditure Budget Implementation Indicator Operating Expenditure Budget	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100 Actual capital Expenditure / Budget Capital Expenditure x 100 Actual Operating Expenditure / Budgeted Operating	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position,	None None 95% - 100%	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants Actual Capital Expenditure Budget Capital Expenditure	35,240 249,473 14% 35,240 249,473 98% 2,933,837 281,921 214,233 100% 249,473 249,473 249,473	49,096 - 653,283 8% 49,096 653,283 110% 3,537,149 302,302 604,187 100% 653,283 653,283 653,283	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646 100% 728,146 728,146 100%	Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 19 of MFMA Circular No. 71 Please refer to page 19 of MFMA Circular No. 71 Please refer to page 20 of
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Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue) DGET IMPLEMENTATION Capital Expenditure Budget Implementation Indicator Operating Expenditure Budget Implementation Indicator	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100 Actual Capital Expenditure / Budget Capital Expenditure x 100 Actual Operating Expenditure / Budgeted Operating Expenditure x 100 Actual Operating Revenue / Budget Operating	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year Rugget, AFS Appendices, IDP, In-Year Budget, AFS Appendices, IDP, III-Year Budget, AFS Appendices, IDP, III-Year Budget, IDP, III-Year Budget, III-Year Budget, IDP, III-Year Budget, III-Year Budget, III-Year Budget, III-Year Budget, III-Year B	None None 95% - 100%	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants Actual Capital Expenditure Budget Capital Expenditure Budget Operating Expenditure Budget Operating Expenditure Actual Operating Expenditure Actual Operating Expenditure	35,240 249,473 14% 35,240 249,473 98% 2,933,837 281,921 214,233 100% 249,473 249,473 249,473 100% 2,691,252 2,691,252 2,691,252 100% 2,933,837 2,933,837 2,933,837	49,096 653,283 8% 49,096 653,283 110% 3,537,149 302,302 604,187 100% 653,283 653,283 653,283 653,283 100% 2,893,175 2,893,175 2,893,175 100% 3,537,149 3,537,149	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646 100% 728,146 728,146 728,146 728,146 3,118,156 3,118,156 3,118,156 3,857,489 3,857,489 3,857,489	Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 19 of MFMA Circular No. 71 Please refer to page 20 of MFMA Circular No. 71 Please refer to page 20 of MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue) DGET IMPLEMENTATION Capital Expenditure Budget Implementation Indicator Operating Expenditure Budget Implementation Indicator Operating Revenue Budget Implementation Indicator Service Charges and Property	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100 Actual capital Expenditure / Budget Capital Expenditure x 100 Actual Operating Expenditure / Budgeted Operating Expenditure x 100 Actual Operating Revenue / Budget Operating Revenue x 100 Actual Service Charges and Property Rates	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	None None 95% - 100% 95% - 100%	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants Actual Capital Expenditure Budget Capital Expenditure Actual Operating Expenditure Budget Operating Expenditure Actual Operating Revenue Budget Operating Revenue Budget Operating Revenue	35,240	49,096 653,283 8% 49,096 653,283 110% 3,537,149 302,302 604,187 100% 653,283 653,283 653,283 100% 2,893,175 2,893,175 2,893,175 100% 3,537,149 3,537,149 3,537,149	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646 100% 728,146 728,146 728,146 728,146 100% 3,118,156 3,118,156 3,118,156 100% 3,857,489 3,857,489 3,857,489	Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 19 of MFMA Circular No. 71 Please refer to page 20 of MFMA Circular No. 71 Please refer to page 20 of MFMA Circular No. 71 Please refer to page 20 of MFMA Circular No. 71
Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure Own Source Revenue to Total Operating Revenue(Including Agency Revenue) DGET IMPLEMENTATION Capital Expenditure Budget Implementation Indicator Operating Expenditure Budget Implementation Indicator Operating Revenue Budget Implementation Indicator	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100 Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100 Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100 Actual capital Expenditure / Budget Capital Expenditure x 100 Actual Operating Expenditure / Budgeted Operating Expenditure x 100 Actual Operating Revenue / Budget Operating Revenue x 100 Actual Service Charges and Property Rates	Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements Statement Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	None None 95% - 100% 95% - 100%	Internally generated funds Borrowings Total Capital Expenditure Internally generated funds Total Capital Expenditure Total Revenue Government grant and subsidies Public contributions and Donations Capital Grants Actual Capital Expenditure Budget Capital Expenditure Budget Operating Expenditure Budget Operating Expenditure Actual Operating Expenditure Actual Operating Expenditure	35,240 249,473 14% 35,240 249,473 98% 2,933,837 281,921 214,233 100% 249,473 249,473 249,473 100% 2,691,252 2,691,252 2,691,252 100% 2,933,837 2,933,837 2,933,837	49,096 653,283 8% 49,096 653,283 110% 3,537,149 302,302 604,187 100% 653,283 653,283 653,283 653,283 100% 2,893,175 2,893,175 2,893,175 100% 3,537,149 3,537,149	35,500 - 728,146 5% 35,500 728,146 112% 3,857,489 328,343 692,646 100% 728,146 728,146 728,146 728,146 100% 3,118,156 3,118,156 3,118,156 100% 3,857,489 3,857,489 3,857,489	Please refer to page 18 of MFMA Circular No. 71 Please refer to page 18 of MFMA Circular No. 71 Please refer to page 19 of MFMA Circular No. 71 Please refer to page 20 of MFMA Circular No. 71 Please refer to page 20 of MFMA Circular No. 71
	capital grants rediture Management creditors Payment Period (Trade Creditors) regular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure Remuneration as % of Total Operating Expenditure	Revenue Growth (%) (Period under review's Total Revenue - previous period's Total Revenue) x 100 (Period under review's Total Revenue - previous period's Total Revenue) x 100 (Period under review's Total Revenue Excluding capital grants previous period's Total Revenue excluding capital grants) / previous period's Total Revenue excluding capital grants) / previous period's Total Revenue excluding capital grants) x 100 (Period under review's Total Revenue Excluding capital grants) / previous period's Total Revenue excluding capital grants) / x 100 (Period under review's Total Revenue Excluding capital grants) / Total Revenue excluding capital grants) / x 100 (Period under review's Total Revenue Excluding capital grants) / Total Revenue excluding capital grants) / x 100 (Period under review's Total Revenue Excluding capital grants) / Total Grants x 100 (Period under review's Total Revenue Excluding capital grants) / Total Grants x 100 (Period under review's Total Revenue Excluding capital grants) / Total Grants x 100 (Period under review's Total Revenue Excluding capital grants) / Total Grants x 100 (Period under review's Total Revenue Excluding capital grants / x 100 (Period under review's Total Revenue Excluding capital grants / x 100 (Period under review's Total Revenue Excluding capital grants / x 100 (Period under review's Total Revenue Excluding capital grants / x 100 (Period under review's Total Revenue Excluding capital grants / x 100 (Period under review's Total Revenue Excluding capital grants / x 100 (Period under review's Total Revenue excluding capital grants / x 100 (Period under review's Total Revenue Excluding capital grants / x 100 (Period under review's Total Revenue excluding capital grants / x 100 (Period under review's Total Revenue excluding capital grants / x 100 (Period under review's Total Revenue excluding capital grants / x 100 (Period under review's Total Revenue excluding capital grants / x 100 (Period under review's Total Revenue excluding capital grant	Revenue Growth (%) (Period under review's Total Revenue - previous period's Total Revenue / previous period's Total Revenue / x 100 (Period under review's Total Revenue Excluding capital grants - previous period's Total Revenue excluding capital grants - previous period's Total Revenue excluding capital grants / x 100 (Period under review's Total Revenue Excluding capital grants - previous period's Total Revenue excluding capital grants / x 100 Statement of Financial Performance, Notes to AFS , Budget, IDP, In-Year reports and AR Statement of Financial Performance, Notes to AFS , Budget, IDP, In-Year reports and AR Freditors Payment Period (Trade Creditors Outstanding / Credit Purchases (Operating and Capital) × 365 Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR Revenue excluding and Capital of Performance, Notes to AFS, Budget, In-Year reports and AR Statement of Financial Performance, Notes to Annual Financial Statements and AR Statement of Financial Performance, Notes to Annual Financial Statements and AR Remuneration as % of Total Operating Expenditure X100 Remuneration (Employee Related Costs and Councillors' Remuneration) /Total Operating Expenditure X100 Statement of Financial Performance, Budget, IDP, In-Year reports and AR Statement of Financial Performance, Budget, IDP, In-Year reports and AR	Revenue Growth (%) (Period under review's Total Revenue - previous period's Total Revenue - previous period's Total Revenue (previous period's Total Revenue - previous period's Total Revenue (previous period's Total Revenue - previous - period's Total - previous - previous - period's Total - previous - period's Total - previous - pr	Revenue Growth (%) (Period under review's Total Revenue - previous period's Total Revenue - previous period's Total Revenue (Previous - Provious period's Total Revenue - Provious period's Total Revenue - Provious - Prov	Revenue Growth (%)	Revenue Growth (%) Period under reservic Total Revenue period's Revenue period's Total Revenue period's Total Revenue period's Revenue period's Total Revenue period's Total Revenue period's Revenue period's Total Revenue period's Revenue period's Total Revenue period's Revenue peri	Revenue Grooth (%)

MAY 2023/24 BUDGET ANNEXURES

1.Schedules 2.Tariffs 3. History of Tariffs **4.IDP Overview** 5.SDBIP 6.Policies 7.By-laws 8.MFMA-Circulars

SECTION 1:

BUDGET SCHEDULES AND SUPPORTING TABLES





Preparation Instructions						
Municipality Name: NC091 Sol Plaat	je ▼					
CFO Name: LK Samolapo	(Acting)					
Tel: 0538306500	Fax: 0538326571					
E-Mail: ksamolapo@	@solplaatje.org.za					
Budget for MTREF starting: 2023	▼ Budget Year: 2023/24					
Does this municipality have Entities? № ▼						
If YES: Identify type of report: Parent Municip	pality 🔻					
LGDB Export	Name Votes & Sub-Votes					
Printing Instructions	Important documents which provide essential assistance					
Showing / Hiding Columns Hide Pre-audit columns on all Hide Reference columns on all Showing / Clearing Highlights Clear Highlights on all sheets	MFMA Budget Circulars MBRR Budget Formats Guide Click to view Dummy Budget Guide Click to view Funding Compliance Guide MFMA Return Forms Click to view					

SA13b

Organisational Structure Votes		Complete Votes & Sub-Votes	Select Org. Structure
		-	
Vote 01 - Executive & Council Vote 02 - Municipal And General	Vote 01 01.1	Executive & Council Councillor's Expenses	01.1 - Councillor's Expenses
Vote 03 - Municipal Manager	01.2	Executive Mayor Admin	01.2 - Executive Mayor Admin
Vote 04 - Corporate Services	01.3	Speakers Office Admin	01.3 - Speakers Office Admin
Vote 05 - Community Services Vote 06 - Financial Services	Vote 02 02.1	Municipal And General Municipal And General	02.1 - Municipal And General
Vote 07 - Strategy Econ Development And Planning	02.2	Mun : Insurance Fund - Short Term	02.2 - Mun : İnsurance Fund - Short Term
Vote 08 - Infrastructure And Services	02.3	Mun : Workmen's Compensation Fund	02.3 - Mun : Workmen's Compensation Fund
Vote 09 - Vote 10 -	Vote 03 03.1	Municipal Manager Municipal Manager - Admin	03.1 - Municipal Manager - Admin
Vote 11 -	03.2	Internal Investigations	03.2 - Internal Investigations
Vote 12 -	03.3	Internal Audit	03.3 - Internal Audit
Vote 13 - Vote 14 -	03.4 03.5	ldp Unit Project Management Unit - Pmu	03.4 - Idp Unit 03.5 - Project Management Unit - Pmu
Vote 15 - Other	Vote 04	Corporate Services	
	04.1 04.2	Corporate Services - Admin Office Services And Archives	04.1 - Corporate Services - Admin 04.2 - Office Services And Archives
	04.3	H R - Management	04.3 - H R - Management
	04.4	HR - Recruitment And Benefits	04.4 - H R - Recruitment And Benefits
	04.5 04.6	H R - Training And Development H R - Local Authority Training	04.5 - H R - Training And Development 04.6 - H R - Local Authority Training
	04.7	Publicity And Media Coordination	04.7 - Publicity And Media Coordination
	04.8	Risk Management	04.8 - Risk Management
	04.9 Vote 05	Security And Protection Community Services	04.9 - Security And Protection
	05.1	Community Services - Admin	05.1 - Community Services - Admin
	05.2	Emergency Services	05.2 - Emergency Services
	05.3 05.4	Biodiversity And Landscape Libraries	05.3 - Biodiversity And Landscape 05.4 - Libraries
	05.5	Road Traffic Regulations	05.5 - Road Traffic Regulations
	05.6	Vehicle Licensing And Testing	05.6 - Vehicle Licensing And Testing
	05.7 05.8	Vehicle Licensing And Testing Community Parks	05.7 - Vehicle Licensing And Testing 05.8 - Community Parks
	05.9	Sport Grounds And Stadiums	05.9 - Sport Grounds And Stadiums
	05.10	Community Halls And Facilities	05.10 - Community Halls And Facilities
	05.11 05.12	Swimming Pools Cemetries	05.11 - Swimming Pools 05.12 - Cemetries
	05.12	Resorts And Camping Sites Inside Spm	05.13 - Resorts And Camping Sites Inside Spm
	05.14	Resorts And Camping Sites Outside Spm	05.14 - Resorts And Camping Sites Outside Spm
	05.15 05.16	Resort Transka Health - Admin	05.15 - Resort Transka 05.16 - Health - Admin
	05.17	Health - Clinics	05.17 - Health - Clinics
	05.18	Health - Inspections	05.18 - Health - Inspections
	05.19 05.20	Health - Commonage And Pound Refuse - Polution Control/Collection	05.19 - Health - Commonage And Pound 05.20 - Refuse - Polution Control/Collection
	05.21	Refuse - Landfill Sites	05.21 - Refuse - Landfill Sites
	05.22	Refuse - Maintenance	05.22 - Refuse - Maintenance
	Vote 06 06.1	Financial Services Financial Services Admin	06.1 - Financial Services Admin
	06.2	Financial Management Grant	06.2 - Financial Management Grant
	06.3	Asset And Risk	06.3 - Asset And Risk
	06.4 06.5	Budget And Financial Reporting Budget And Financial Reporting	06.4 - Budget And Financial Reporting 06.5 - Budget And Financial Reporting
	06.6	Expenditure Creditors/Payroll	06.6 - Expenditure Creditors/Payroll
	06.7	Information Technology	06.7 - Information Technology
	06.8 06.9	Billing Finance Property Rates And Valuations	06.8 - Billing Finance 06.9 - Property Rates And Valuations
	06.10	Real Estate & Property Management	06.10 - Real Estate & Property Management
	06.11	Debt Collection	06.11 - Debt Collection
	06.12 Vote 07	Supply Chain Management Strategy Econ Development And Planning	06.12 - Supply Chain Management
	07.1	Sedp Admin	07.1 - Sedp Admin
	07.2	Tourism Properties Services	07.2 - Tourism
	07.3 07.4	Properties Services Economic Development And Planning	07.3 - Properties Services 07.4 - Economic Development And Planning
	07.5	Town Planning	07.5 - Town Planning
	07.6 07.7	Building Inspectorate Properties Maintenance	07.6 - Building Inspectorate 07.7 - Properties Maintenance
	07.7	Markets And Street Trading	07.8 - Markets And Street Trading
	07.9	Urban Renewal Program	07.9 - Urban Renewal Program
	Vote 08 08.1	Infrastructure And Services Infrastructure Admin	08.1 - Infrastructure Admin
	08.2	Ce - Water And Sanitation	08.2 - Ce - Water And Sanitation
	08.3	Public Toilets	08.3 - Public Toilets
	08.4 08.5	Mechanical Workshops Fleet	08.4 - Mechanical Workshops 08.5 - Fleet
	08.6	Roads Planning And Design	08.6 - Roads Planning And Design
	08.7	Road Construction And Maintenance	08.7 - Road Construction And Maintenance
	08.8 08.9	Housing - Admin Housing - Maintenance	08.8 - Housing - Admin 08.9 - Housing - Maintenance
	08.10	Sewerage - Reticulation	08.10 - Sewerage - Reticulation
	08.11	Sewerage - Treatment	08.11 - Sewerage - Treatment
	08.12 08.13	Sewerage - Maintenance Water - Treatment	08.12 - Sewerage - Maintenance 08.13 - Water - Treatment
	08.14	Water - Distribution	08.14 - Water - Distribution
	08.15	Water - Maintenance	08.15 - Water - Maintenance
	08.16 08.17	Electricity - Admin Electricity - Maintenance	08.16 - Electricity - Admin 08.17 - Electricity - Maintenance
	08.18	Electricity - Mainterlance Electricity - Streetlights Maintenance	08.18 - Electricity - Streetlights Maintenance
	Vote 09		
	Vote 10 Vote 11		
	Vote 12		
	Vote 13		
	Vote 14 Vote 15	Other	



A. GENERAL INFORMATIO				
Municipality	NC091 Sol Plaatje			
Grade	5	10	Grade in terms of the Remuneration	n of Public Office Bearers Act.
Province	NC NORTHERN CAPE			
riovilice	NC NONTHERN CAFE			
Web Address	www.solplaatje.org.za			
e-mail Address	info@solplaatje.org.za			
B. CONTACT INFORMATION	DN .			
Postal address:				
P.O. Box	x5030			
City / Town Postal Code	Kimberley 8300			
Street address				
Building	Civic Centre			
Street No. & Name	Sol Plaatje Drive			
City / Town Postal Code	Kimberley 8301			
Postal Code	0301			
General Contacts				
Telephone number	0538306911			
Fax number	0538331005			
C. POLITICAL LEADERSH	Р			
Speaker:		Se	ecretary/PA to the Speake	r:
ID Number	M-		Number	Ma
Title Name	Ms Nomazizi Maphutla		itle lame	Ms S.M Le Fleur
Telephone number	0538306489		elephone number	0538306331
Cell number	0798932583		ell number	0610115903
Fax number		Fa	ax number	
E-mail address	Nmaphutla@solplaatje.org.za	E-	-mail address	slefleur@solplaatje.org.za
Mayor/Executive Mayor	:	Se	ecretary/PA to the Mayor/E	Executive Mayor:
ID Number) Number	
Title	Mr		itle	Mr
Name	Kagisho John Brendon Sonyoni		lame	Ben Johnson
Telephone number Cell number	0538306213 0788875102		elephone number ell number	0538306269 0791372266
Fax number	0780875102		ax number	0/913/2200
E-mail address	Ksonyoni@solplaatje.org.za		-mail address	bjohnson@solplaatje.org.za
D		0.		Manual Franchisco Manual
Deputy Mayor/Executiv ID Number	e mayor:		ecretary/PA to the Deputy Number	mayor/Executive mayor:
Title			itle	
Name		Na	lame	
Telephone number			elephone number	
Cell number			ell number	
Fax number E-mail address			ax number -mail address	
L-IIIdii duuless		L-	-mail address	
D. MANAGEMENT LEADE	RSHIP			
Municipal Manager:			ecretary/PA to the Municip	al Manager:
ID Number Title	Mr		Number itle	Ms
Name	Bartholomew Serapelo Matlala		ame	J Bonokwane
Telephone number	0538306100		elephone number	0538306471
Cell number	071 592 5089		ell number	0727213953
- 1	0538331005	Fa	ax number	0538331005
Fax number	bmatlala@solplaatje.org.za	E-	-mail address	jbonokwane@solplaatje.org.za
Fax number E-mail address				
E-mail address			1 (04) (1 01) (5)	
E-mail address Chief Financial Officer			ecretary/PA to the Chief Fi	nancial Officer
E-mail address Chief Financial Officer ID Number	Mr	ID	ecretary/PA to the Chief Fi D Number itle	inancial Officer Ms
E-mail address Chief Financial Officer ID Number Title		ID Ti	Number	
E-mail address Chief Financial Officer ID Number Title Name Telephone number	Mr LK Samolapo (Acting) 0538306500	ID Ti Na Te	O Number itle lame elephone number	Ms Mapule Mogakwe 0538306502
E-mail address Chief Financial Officer ID Number Title Name Telephone number Cell number	Mr LK Samolapo (Acting) 0538306500 0835423335	ID Ti No Te Co	D Number itle lame elephone number iell number	Ms Mapule Mogakwe 0538306502 0717200682
E-mail address Chief Financial Officer ID Number Title Name Telephone number Cell number Fax number	Mr LK Samolapo (Acting) 0538306500 0838423335 0538326571	ID Ti No Te Co Fe	O Number itte lame elephone number itell number ax number	Ms Mapule Mogakwe 0538306502 0717200682 0538314658
E-mail address Chief Financial Officer ID Number Title Name Telephone number Cell number Fax number	Mr LK Samolapo (Acting) 0538306500 0835423335	ID Ti No Te Co Fe	D Number itle lame elephone number iell number	Ms Mapule Mogakwe 0538306502 0717200682
E-mail address Chief Financial Officer ID Number Title Name Telephone number Cell number Fax number E-mail address	Mr LK Samolapo (Acting) 0538306500 0838423335 0538326571	ID	O Number ifile ame elelphone number ell number ax number -mail address	Ms Mapule Mogakwe 0538306502 0717200682 0538314658
E-mail address Chief Financial Officer D Number Title Name Telephone number Cell number Fax number E-mail address Official responsible for D Number	Mr LK Samolapo (Acting) 0538306500 0834223335 0538326571 ksamolapo@solplaatje.org.	D D T T T T T T T T	Number ittle ame elephone number ell number ax number -mail address ifficial responsible for subi Number	Ms Mapule Mogakwe 0538306502 0717200682 0538314659 mmogakwe@solplaatje.org.za mitting financial information
E-mail address Chief Financial Officer ID Number Title Name Telephone number Cell number Fax number E-mail address Official responsible for ID Number	Mr LK Samolapo (Acting) 0538306500 0835423335 0538326571 ksamolapo@solplaatje.org.	D	Number ittle	Ms Mapule Mogakwe 0538306502 0717200682 0538314658 mmogakwe@solplaatje.org.za mitting financial information Mr
E-mail address Chief Financial Officer ID Number Title Name Telephone number Cell number Fax number E-mail address Official responsible for ID Number Title Name	Mr LK Samolapo (Acting) 0538306500 0835423335 0538326571 ksamolapo@solplaatje.org. submitting financial information Mrs BIANCA ERASMUS	D D T T N N N N N N N N	Number iitle iame elephone number ell number ax number -mail address ifficial responsible for sub: 0 Number iitle iame	Ms Mapule Mogakwe 0538306502 0717200682 0538314658 mmogakwe@solplaatje.org.za mitting financial information Mr JAMES CHISANGO
E-mail address Chief Financial Officer ID Number Title Name Telephone number Cell number E-mail address Official responsible for ID Number Title Name Telephone number	Mr LK Samolapo (Acting) 0538306500 0835423335 0538326571 ksamolapo@solplaatje.org. submitting financial information Mrs BIANCA ERASMUS 0538306523	D D T T T T E E E E E E E E E E E E E	Number iitle lame elephone number ell number ak number -mail address ifficial responsible for sub Number ittle lame elephone number	Ms Mapule Mogakwe 0538306502 0717200682 0538314659 mmogakwe@solplaatje.org.za mitting financial information Mr JAMES CHISANGO 053 830 6522
E-mail address Chief Financial Officer ID Number Title Name Telephone number Cell number Fax number E-mail address Official responsible for ID Number Title Name	Mr LK Samolapo (Acting) 0538306500 0835423335 0538326571 ksamolapo@solplaatje.org. submitting financial information Mrs BIANCA ERASMUS	D D T T T T T T T T	Number iitle iame elephone number ell number ax number -mail address ifficial responsible for sub: 0 Number iitle iame	Ms Mapule Mogakwe 0538306502 0717200682 0538314658 mmogakwe@solplaatje.org.za mitting financial information Mr JAMES CHISANGO

Official responsible for subm	nitting financial information	Official responsible for subn	nitting financial information
ID Number		ID Number	
Title	Ms	Title	Ms
Name	CELESTE CROUCH	Name	CANDY JENNEKE
Telephone number	0538306533	Telephone number	0538306564
Cell number	0813066399	Cell number	0670506684
Fax number	0866812135	Fax number	0538314658
E-mail address	ccrouch@solplaatje.org.za	E-mail address	cjenneke@solplaatje.org.za
Official responsible for subm		Official responsible for subn	
ID Number	<u></u>	ID Number	
Title	Mr	Title	
Name	JJ WAGNER	Name	
Telephone number	0538306504	Telephone number	
Cell number	0828346330	Cell number	
Fax number	00200-10000	Fax number	
E-mail address	jwagner@solplaatje.org.za	E-mail address	
Official responsible for subm		Official responsible for subn	nitting financial information
ID Number	inting imancial information	ID Number	inting iniancial information
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for subm	nitting financial information	Official responsible for subn	nitting financial information
ID Number	The state of the s	ID Number	many maneral members
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for subm	nitting financial information	Official responsible for subn	nitting financial information
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for subm	nitting financial information	Official responsible for subn	nitting financial information
ID Number		ID Number	
Title		Title	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
Official responsible for subm	nitting financial information		
ID Number			
Title			
Name			
Telephone number Cell number			
Fax number			
E-mail address			
L-maii duuless		I	

NC091 Sol Plaatje - Table A1 Budget Summary

Description	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Mediun	n Term Revenue Framework	& Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Financial Performance				_	_					
Property rates	555 073	571 075	599 898	627 646	610 074	610 074	542 948	660 893	706 943	746 365
Service charges	1 049 129	1 053 050	1 139 930	1 373 211	1 368 151	1 368 151	1 010 492	1 517 256	1 664 238	1 825 805
Investment revenue	5 503	2 835	3 124	6 000	6 000	6 000	3 623	7 000	12 000	15 000
Transfer and subsidies - Operational Other own revenue	214 815 212 921	260 426 176 950	235 986 199 359	258 117 222 235	266 031 245 721	266 031 245 721	238 403 258 147	281 921 252 534	302 302 247 479	328 343 249 330
Total Revenue (excluding capital transfers and contributions)	2 037 442	2 064 336	2 178 297	2 487 209	2 495 977	2 495 977	2 053 613	2 719 604	2 932 962	3 164 843
Employee costs	652 922	726 219	772 777	849 403	849 970	849 970	655 707	881 637	963 475	1 016 709
Remuneration of councillors	30 367	30 260	30 737	34 547	34 547	34 547	26 759	35 559	37 337	39 390
Depreciation and amortisation	69 409	63 881	70 060	81 050	81 050	81 050	-	86 650	91 153	96 166
Interest	30 582	36 467	64 720	38 960	117 360	117 360	65 925	19 495	17 872	16 050
Inventory consumed and bulk purchases	564 405	594 801	652 773	918 627	948 272	948 272	667 990	1 090 900	1 173 155	1 301 328
Transfers and subsidies	2 733	2 528	2 546	4 460	4 460	4 460	2 601	4 560	4 570	4 679
Other expenditure	372 893	487 650	492 665	538 080	662 540	662 540	630 813	572 452	605 613	643 834
Total Expenditure	1 723 311	1 941 807	2 086 279	2 465 128	2 698 200	2 698 200	2 049 794	2 691 252	2 893 175	3 118 156
Surplus/(Deficit) Transfers and subsidies - capital (monetary allocations)	314 131 143 011	122 529 112 562	92 018 123 667	22 081 134 338	(202 222) 133 188	(202 222) 133 188	3 819 43 598	28 351 214 233	39 787 604 187	46 687 692 646
Transfers and subsidies - capital (monetary allocations) Transfers and subsidies - capital (in-kind)	143 011	112 562	76 850	134 336	133 108	133 108	43 598	2 14 233	604 187	092 040
Surplus/(Deficit) after capital transfers & contributions	457 141	235 091	292 536	156 419	(69 034)	(69 034)	47 417	242 584	643 974	739 333
Share of Surplus/Deficit attributable to Associate	_			_			_	_		_
Surplus/(Deficit) for the year	457 141	235 091	292 536	156 419	(69 034)	(69 034)	47 417	242 584	643 974	739 333
Capital expenditure & funds sources Capital expenditure	137 018	119 502	127 081	190 043	188 893	188 893	73 348	249 473	653 283	728 146
Transfers recognised - capital	126 994	104 315	112 818	134 338	133 188	133 188	50 874	214 233	604 187	692 646
Borrowing	40.000	45 400	-	- FE 70E	_ FE 70F	- FF 70F	-	25.040	40.006	-
Internally generated funds Total sources of capital funds	10 023 137 018	15 186 119 502	14 263 127 081	55 705 190 043	55 705 188 893	55 705 188 893	22 474 73 348	35 240 249 473	49 096 653 283	35 500 728 146
Financial position										
Total current assets	1 822 003	1 813 288	2 383 380	2 711 177	2 711 177	2 711 177	2 418 240	3 472 014	3 575 987	3 691 032
Total non current assets	2 031 717	2 095 790	2 245 857	2 052 265	2 051 115	2 051 115	2 319 205	2 466 074	3 028 204	3 660 184
Total current liabilities	550 472	671 382	1 139 609	1 052 980	1 052 980	1 052 980	1 124 464	1 151 431	1 156 001	1 146 001
Total non current liabilities	431 678	435 840	436 298	408 150	408 150	408 150	430 509	443 824	461 047	478 738
Community wealth/Equity Cash flows	3 121 789	3 106 488	3 184 279	3 294 182	3 293 037	3 293 037	3 099 742	4 342 835	4 986 809	5 726 142
Net cash from (used) operating	(6 869)	53 113	(585 312)	106 800	37 402	37 402	(705 136)	238 844	673 847	822 382
Net cash from (used) investing	(0 003)	(116 394)	(127 081)	(154 327)	(188 893)	(188 893)	(62 864)	(249 473)	(653 283)	(728 146)
Net cash from (used) financing	_	(.10001)	(.2, 551)	(9 390)	(9 390)	(9 390)	(02 004)	(13 351)	(14 787)	(16 687)
Cash/cash equivalents at the year end	67 047	33 253	(669 386)	116 006	12 041	12 041	(768 001)	163 402	169 179	246 727
Cash backing/surplus reconciliation										
Cash and investments available	96 534	43 008	197 591	(1 939)	64 040	64 040	143 354	174 327	180 103	257 652
Application of cash and investments	436 412	(32 909)	219 478	53 109	40 759	40 759	275 375	(1 666 817)	(1 811 587)	(1 927 854)
Balance - surplus (shortfall)	(339 878)	75 917	(21 888)	(55 047)	23 282	23 282	(132 021)	1 841 143	1 991 691	2 185 506
Asset management	0.000.500	0.007.000	0 045 057	4 000 505	1 005 055	1 005 055		0.400.050	0.000.400	2 604 462
Asset register summary (WDV)	2 032 530	2 097 228	2 245 857	1 826 505	1 825 355	1 825 355 81 050		2 430 358	2 992 488	3 624 468 96 166
Depreciation Renewal and Upgrading of Existing Assets	69 409 86 471	63 881 67 836	70 060 60 963	81 050 81 248	81 050 91 948	91 948		86 650 200 493	91 153 598 704	663 429
Repairs and Maintenance	217 834	243 024	273 430	281 057	318 427	318 427		322 442	340 642	-
Free services								UTL		
Cost of Free Basic Services provided	19 404	34 278	54 699	63 500	63 500	63 500		70 100	74 510	78 788
Revenue cost of free services provided	101 509	105 967	90 455	103 870	103 870	103 870		104 310	110 906	117 887
Households below minimum service level				,,,,,,						
Water:	6	6	6	6	6	6		6	6	6
Sanitation/sewerage:	5	5	5	5	5	5		5	5	5
Energy:	6	6	6	6	6	6		6	6	6 12

NC091 Sol Plaatje - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional										
Governance and administration		1 005 240	1 020 773	1 098 135	1 126 167	1 113 195	1 113 195	1 271 802	1 720 774	1 871 179
Executive and council		431 480	419 084	480 231	470 256	453 970	453 970	580 455	983 159	1 092 721
Finance and administration		573 760	601 689	617 905	655 911	659 225	659 225	691 347	737 615	778 458
Internal audit		-	-	-	-	-	-	-	_	-
Community and public safety		24 994	24 102	28 981	26 474	30 674	30 674	41 568	43 795	46 204
Community and social services		10 359	10 785	11 158	11 348	12 048	12 048	11 782	12 489	13 176
Sport and recreation		2 624	1 131	1 889	1 905	1 905	1 905	2 265	2 401	2 533
Public safety		675	150	720	340	340	340	750	795	839
Housing		10 884	11 967	12 192	12 801	12 801	12 801	26 701	28 036	29 578
Health		453	69	3 023	80	3 580	3 580	70	74	78
Economic and environmental services		22 283	17 700	28 997	16 015	37 465	37 465	16 520	16 846	17 774
Planning and development		3 920	7 783	15 823	5 525	26 975	26 975	5 595	5 898	6 223
Road transport		18 363	9 917	13 174	10 490	10 490	10 490	10 925	10 948	11 551
Environmental protection		_	_	_	_	_	_	_	_	_
Trading services		1 119 627	1 106 680	1 212 755	1 444 171	1 439 111	1 439 111	1 594 737	1 746 038	1 912 104
Energy sources		680 359	671 706	742 172	935 854	915 854	915 854	1 052 252	1 169 926	1 301 097
Water management		294 031	286 254	307 957	345 167	340 167	340 167	364 714	386 483	409 709
Waste water management		84 025	86 142	93 896	92 200	104 000	104 000	101 358	107 570	113 593
Waste management		61 211	62 577	68 729	70 950	79 090	79 090	76 413	82 058	87 705
Other	4	8 309	7 644	9 946	8 720	8 720	8 720	9 210	9 696	10 229
Total Revenue - Functional	2	2 180 452	2 176 898	2 378 815	2 621 547	2 629 165	2 629 165	2 933 837	3 537 149	3 857 489
Expenditure - Functional										
Governance and administration		545 801	640 979	616 540	712 851	833 781	833 781	662 700	678 322	708 347
Executive and council		318 151	400 365	374 197	428 654	544 754	544 754	287 301	290 817	309 852
Finance and administration		221 765	234 323	235 566	277 659	282 489	282 489	368 723	380 429	390 994
Internal audit		5 886	6 291	6 778	6 538	6 538	6 538	6 676	7 076	7 501
Community and public safety		163 275	166 029	176 753	181 961	187 491	187 491	195 332	220 666	232 392
Community and social services		38 327	40 133	42 959	43 119	43 819	43 819	49 529	55 679	58 285
Sport and recreation		48 493	47 702	53 032	53 283	53 913	53 913	56 350	66 155	69 794
Public safety		39 304	38 887	42 229	43 948	43 948	43 948	42 115	48 590	51 263
Housing		20 479	21 940	19 874	22 768	23 468	23 468	26 752	28 176	29 771
Health		16 672	17 367	18 659	18 842	22 342	22 342	20 586	22 066	23 279
Economic and environmental services		118 038	123 036	124 668	141 936	147 539	147 539	256 194	270 706	294 034
Planning and development		40 068	39 994	39 022	47 872	48 636	48 636	132 278	152 158	169 582
Road transport		77 332	82 378	84 946	93 326	98 165	98 165	123 016	117 594	123 444
Environmental protection		637	665	700	737	737	737	900	954	1 007
Trading services		1 088 683	1 214 239	1 277 222	1 402 477	1 503 701	1 503 701	1 551 892	1 695 229	1 853 579
Energy sources		698 314	749 833	786 085	915 683	979 283	979 283	1 031 152	1 146 079	1 274 421
Water management		265 093	314 140	326 816	322 469	352 072	352 072	341 800	358 326	376 704
Waste water management		69 878	91 753	92 343	93 375	101 396	101 396	102 527	108 766	114 750
Waste management		55 398	58 513	71 978	70 950	70 950	70 950	76 413	82 058	87 705
Other	4	21 041	22 076	23 049	25 903	25 693	25 693	25 135	28 251	29 805
Total Expenditure - Functional	3	1 936 838	2 166 359	2 218 232	2 465 128	2 698 205	2 698 205	2 691 252	2 893 175	3 118 156
Surplus/(Deficit) for the year	3	243 615	10 539	160 582	156 419	(69 039)	(69 039)	242 584	643 974	739 333
References						(00 000)	(55 550)		0.0014	

References

^{1.} Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

^{2.} Total Revenue by functional classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

^{3.} Total Expenditure by Functional Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

^{4.} All amounts must be classified under a functional classification. The GFS function 'Other' is only for Abbatoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification.

housand Venue - Functional Municipal governance and administration Executive and council Mayor and Council Municipal Manager, Town Secretary and Chief Executive Finance and administrative and Corporate Support Asset Management Finance Fietet Management Fluman Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function	1	Audited Outcome 1 005 240 431 480 431 480 573 760 104 - 571 568 1 311 - 778	Audited Outcome 1 020 773 419 084 419 084 601 689 1 769 - 593 206 6 178 - 536	Audited Outcome 1 098 135 480 231 480 231 617 905 1 706 - 604 448 6 813 -	Original Budget 1 126 167 470 256 470 256 655 911 1 773 - 646 538 6 800	Adjusted Budget 1 113 195 453 970 453 970 659 225 1 773 - 636 966	Full Year Forecast 1 113 195 453 970 453 970 659 225 1 773 - 636 966	2023/24 1 271 802 580 455 580 455 691 347 1 761	Budget Year +1 2024/25 1 720 774 983 159 983 159 737 615 1 764	1 871 179 1 092 72 778 450 1 904 75 1 092 72
Municipal governance and administration Executive and council Mayor and Council Municipal Manager, Town Secretary and Chief Executive Finance and administration Administrative and Corporate Support Asset Management Finance Fieat Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		1 005 240 431 480 431 480 573 760 104 - 571 568 1 311	1 020 773 419 084 419 084 601 689 1 769 - 593 206 6 178	1 098 135 480 231 480 231 617 905 1 706 - 604 448	1 126 167 470 256 470 256 655 911 1 773 - 646 538	1 113 195 453 970 453 970 659 225 1 773	1 113 195 453 970 453 970 659 225 1 773	1 271 802 580 455 580 455 691 347 1 761	1 720 774 983 159 983 159 737 615	1 871 179 1 092 72 1 092 72 778 45
Executive and council Municipal Manager, Town Secretary and Chief Executive Finance and administrative and Corporate Support Asset Management Finance Fleet Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		431 480 431 480 573 760 104 - 571 568 1 311	419 084 419 084 601 689 1 769 - 593 206 6 178 -	480 231 480 231 617 905 1 706 - 604 448	470 256 470 256 655 911 1 773 - 646 538	453 970 453 970 659 225 1 773	453 970 453 970 659 225 1 773	580 455 580 455 691 347 1 761	983 159 983 159 737 615	1 092 72 1 092 72 778 45
Mayor and Council Municipal Manager, Town Secretary and Chief Executive Finance and administrative and Corporate Support Adsert Management Finance Fleet Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		431 480 573 760 104 - 571 568 1 311 -	419 084 601 689 1 769 - 593 206 6 178	480 231 617 905 1 706 - 604 448	470 256 655 911 1 773 - 646 538	453 970 659 225 1 773	453 970 659 225 1 773	580 455 691 347 1 761	983 159 737 615	1 092 72 778 45
Municipal Manager, Town Secretary and Chief Executive Finance and administrative and Corporate Support Asset Management Finance Fleet Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co-Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		573 760 104 - 571 568 1 311 -	601 689 1 769 - 593 206 6 178 -	617 905 1 706 - 604 448	655 911 1 773 - 646 538	659 225 1 773 -	659 225 1 773 -	691 347 1 761 -	737 615	778 45
Finance and administration Administrative and Corporate Support Asset Management Finance Fleet Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		573 760 104 - 571 568 1 311 -	601 689 1 769 - 593 206 6 178 -	617 905 1 706 - 604 448	655 911 1 773 - 646 538	659 225 1 773 -	659 225 1 773 -	691 347 1 761 -	737 615	778 45
Administrative and Corporate Support Asset Management Finance Fleet Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Pisk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		104 - 571 568 1 311 -	1 769 - 593 206 6 178 -	1 706 - 604 448	1 773 - 646 538	1 773	1773	1 761		
Asset Management Finance Fleet Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		571 568 1 311 -	593 206 6 178 –	604 448	646 538	-	-	-	1 764	1 904
Finance Fieet Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Properly Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		1 311	6 178 -			636 966	636 966	- C01 00F	-	
Fileet Management Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		1 311	6 178 -			636 966	636 966			-
Human Resources Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		-	-	6 813 -	6 000			681 885	728 027	768 603
Information Technology Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		-	-	6 813						
Legal Services Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function				-	0 000	6 800	6 800	6 900	6 984	7 06
Marketing, Customer Relations, Publicity and Media Co- Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		778	536		-	-	-	-	-	-
Property Services Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		778	536							
Risk Management Security Services Supply Chain Management Valuation Service Internal audit Governance Function		778	536							
Security Services Supply Chain Management Valuation Service Internal audit Governance Function				4 938	800	13 686	13 686	800	840	88
Supply Chain Management Valuation Service Internal audit Governance Function										
Valuation Service Internal audit Governance Function										
Internal audit Governance Function		-	-	-	- 1	-	_	-	-	-
Governance Function										
		-	-	-	-	-	-	-	-	-
Community and public safety		24 994	24 102	28 981	26 474	30 674	30 674	41 568	43 795	46 20
Community and social services		10 359	10 785	11 158	11 348	12 048	12 048	11 782	12 489	13 17
Aged Care										
Agricultural										
Animal Care and Diseases										
Cemeteries, Funeral Parlours and Crematoriums		1 524	2 693	2 361	2 900	2 900	2 900	2 900	3 074	3 24
Child Care Facilities			2 000	2001	2 000	2 000	2000	2 000	0011	02.
Community Halls and Facilities		811	200	370	485	485	485	420	445	47
Consumer Protection		011	200	370	400	400	400	420	445	
Cultural Matters										
Disaster Management										
Education										
Indigenous and Customary Law										
Industrial Promotion										
Language Policy		8 023	7 891	8 427	7 963	8 663	8 663	8 462	8 970	9 46
Libraries and Archives		0 023	7 091	0 421	7 903	0 003	0 003	0 402	09/0	9 40
Literacy Programmes										
Media Services										
Museums and Art Galleries										
Population Development										
Provincial Cultural Matters										
Theatres										
Zoo's										
Sport and recreation		2 624	1 131	1 889	1 905	1 905	1 905	2 265	2 401	2 53
Beaches and Jetties										
Casinos, Racing, Gambling, Wagering										
Community Parks (including Nurseries)										
Recreational Facilities		2 477	1 035	1 466	1 765	1 765	1 765	1 815	1 924	2 03
Sports Grounds and Stadiums		147	96	423	140	140	140	450	477	50
Public safety		675	150	720	340	340	340	750	795	83
Civil Defence										
Cleansing										
Control of Public Nuisances										
Fencing and Fences										
Fire Fighting and Protection		635	138	674	300	300	300	700	742	78
Licensing and Control of Animals		39	13	46	40	40	40	50	53	5
Police Forces, Traffic and Street Parking Control										
Pounds										
Housing		10 884	11 967	12 192	12 801	12 801	12 801	26 701	28 036	29 57
Housing		10 884	11 967	12 192	12 801	12 801	12 801	26 701	28 036	29 57
Informal Settlements				-						
Health		453	69	3 023	80	3 580	3 580	70	74	7
Ambulance		-103		0 023		0.000	5 550		14	
Health Services		453	69	3 023	80	3 580	3 580	70	74	7
Laboratory Services		700	39	3 023	00	3 300	3 300	70	74	
Food Control										
Health Surveillance and Prevention of Communicable										
Vector Control										
Chemical Safety										

I										
Economic and environmental services	H	22 283 3 920	17 700 7 783	28 997	16 015 5 525	37 465 26 975	37 465 26 975	16 520 5 595	16 846 5 898	17 774 6 223
Planning and development Billboards		3 920	/ /83	15 823	5 525	26 975	26 9/5	5 595	5 898	6 223
Corporate Wide Strategic Planning (IDPs, LEDs)		1 032	3 587	14 973	810	19 660	19 660	830	879	927
Central City Improvement District		1 032	3 301	14 97 3	010	19 000	19 000	030	0/9	921
Development Facilitation										
Economic Development/Planning		_	_	_	_	_	_	_	_	_
Regional Planning and Development		- 1		-		_	_	_		
Town Planning, Building Regulations and Enforcement, and		2 888	4 196	850	4 715	7 315	7 315	4 765	5 020	5 296
Project Management Unit		2 000	4 130	000	4715	7 313	7 313	4 703	3 020	J 230 _
Provincial Planning		_		_			_		_	
Support to Local Municipalities										
Road transport		18 363	9 917	13 174	10 490	10 490	10 490	10 925	10 948	11 551
Public Transport		10 000	00	10 114	10 100	10 400	10 400	10 020	10 0 10	11 001
Road and Traffic Regulation		18 055	9 202	12 210	10 190	10 190	10 190	10 625	10 631	11 216
Roads		307	715	964	300	300	300	300	317	335
Taxi Ranks										
Environmental protection		-	-	-	-	-	_	-	-	_
Biodiversity and Landscape										
Coastal Protection										
Indigenous Forests										
Nature Conservation										
Pollution Control										
Soil Conservation										
Trading services		1 119 627	1 106 680	1 212 755	1 444 171	1 439 111	1 439 111	1 594 737	1 746 038	1 912 104
Energy sources		680 359	671 706	742 172	935 854	915 854	915 854	1 052 252	1 169 926	1 301 097
Electricity		680 359	671 706	742 172	935 854	915 854	915 854	1 052 252	1 169 926	1 301 097
Street Lighting and Signal Systems										
Nonelectric Energy										
Water management		294 031	286 254	307 957	345 167	340 167	340 167	364 714	386 483	409 709
Water Treatment										
Water Distribution		294 031	286 254	307 957	345 167	340 167	340 167	364 714	386 483	409 709
Water Storage										
Waste water management		84 025	86 142	93 896	92 200	104 000	104 000	101 358	107 570	113 593
Public Toilets										
Sewerage		84 025	86 142	93 896	92 200	104 000	104 000	101 358	107 570	113 593
Storm Water Management										
Waste Water Treatment										
Waste management		61 211	62 577	68 729	70 950	79 090	79 090	76 413	82 058	87 705
Recycling										
Solid Waste Disposal (Landfill Sites)										
Solid Waste Removal		61 211	62 577	68 729	70 950	79 090	79 090	76 413	82 058	87 705
Street Cleaning										
Other		8 309	7 644	9 946	8 720	8 720	8 720	9 210	9 696	10 229
Abattoirs										
Air Transport										
Forestry										
Licensing and Regulation		6 097	6 606	8 750	7 100	7 100	7 100	7 590	7 994	8 434
Markets		2 091	956	1 104	1 500	1 500	1 500	1 500	1 575	1 662
Tourism		121	82	93	120	120	120	120	127	134
Total Revenue - Functional	2	2 180 452	2 176 898	2 378 815	2 621 547	2 629 165	2 629 165	2 933 837	3 537 149	3 857 489

Expenditure - Functional	1 1		1						1
Municipal governance and administration	545 801	640 979	616 540	712 851	833 781	833 781	662 700	678 322	708 347
Executive and council	318 151	400 365	374 197	428 654	544 754	544 754	287 301	290 817	309 852
Mayor and Council	52 931	53 090	53 270	58 915	58 915	58 915	59 173	62 250	65 674
Municipal Manager, Town Secretary and Chief Executive	265 219	347 276	320 926	369 739	485 839	485 839	228 128	228 567	244 178
Finance and administration	221 765	234 323	235 566	277 659	282 489	282 489	368 723	380 429	390 994
Administrative and Corporate Support	26 672 5 960	27 717 6 386	23 991 7 044	27 534 8 403	27 534 8 403	27 534 8 403	28 106 6 809	30 771 9 280	32 507 9 790
Asset Management Finance	72 864	74 667	80 132	98 794	98 794	98 794	97 593	109 777	115 814
Fleet Management	20 488	24 770	25 924	23 780	23 780	23 780	24 923	26 419	28 268
Human Resources	19 219	18 644	20 317	25 230	25 230	25 230	32 711	26 361	27 509
Information Technology	11 478	17 017	10 869	16 587	17 407	17 407	16 724	17 644	18 615
Legal Services									
Marketing, Customer Relations, Publicity and Media Co-	3 524	3 462	3 709	4 330	4 330	4 330	4 613	4 890	5 158
Property Services	14 355	14 900	14 765	17 038	20 838	20 838	17 088	18 028	19 020
Risk Management	2 235	2 323	2 481	2 609	2 609	2 609	2 733	2 897	3 057
Security Services	23 391	22 288	23 875	25 135	25 135	25 135	26 772	29 262	30 872
Supply Chain Management	12 973	13 274	13 057	16 977	16 977	16 977	17 615	18 584	19 606
Valuation Service	8 606	8 875	9 403	11 243	11 453	11 453	93 035	86 517	80 780
Internal audit	5 886 5 886	6 291 6 291	6 778 6 778	6 538 6 538	6 538 6 538	6 538 6 538	6 676 6 676	7 076 7 076	7 501 7 501
Governance Function Community and public safety	163 275	166 029	176 753	181 961	187 491	187 491	195 332	220 666	232 392
Community and social services	38 327	40 133	42 959	43 119	43 819	43 819	49 529	55 679	58 285
Aged Care	30 327	40 103	42 333	45 113	40 013	70 013	45 523	33 01 3	30 203
Agricultural									
Animal Care and Diseases									
Cemeteries, Funeral Parlours and Crematoriums	19 254	20 331	22 180	21 971	21 971	21 971	24 658	26 432	27 885
Child Care Facilities									
Community Halls and Facilities	4 908	5 129	4 732	4 037	4 037	4 037	5 243	5 558	5 863
Consumer Protection									
Cultural Matters Disaster Management									
Disaster Management Education									
Indigenous and Customary Law									
Industrial Promotion									
Language Policy									
Libraries and Archives	14 164	14 673	16 047	17 111	17 811	17 811	19 627	23 689	24 536
Literacy Programmes									
Media Services									
Museums and Art Galleries									
Population Development									
Provincial Cultural Matters									
Theatres Zoo's									
Sport and recreation	48 493	47 702	53 032	53 283	53 913	53 913	56 350	66 155	69 794
Beaches and Jetties	40 493	4/ /02	55 032	33 203	22 912	22 912	36 330	00 133	09 / 94
Casinos, Racing, Gambling, Wagering									
Community Parks (including Nurseries)	22 867	22 531	25 777	25 538	25 538	25 538	26 712	32 700	34 498
Recreational Facilities	20 671	19 998	21 532	20 455	21 085	21 085	22 911	25 029	26 406
Sports Grounds and Stadiums	4 955	5 173	5 723	7 290	7 290	7 290	6 727	8 426	8 890
Public safety	39 304	38 887	42 229	43 948	43 948	43 948	42 115	48 590	51 263
Civil Defence									
Cleansing									
Control of Public Nuisances									
Fencing and Fences Fire Fighting and Protection	37 958	37 451	40 933	42 361	42 361	42 361	40 458	46 835	49 411
Licensing and Control of Animals	1 346	1 436	1 296	1 588	1 588	1 588	1 656	1 755	1 852
Police Forces, Traffic and Street Parking Control	1 340	1 430	1 2 3 0	1 300	1 300	1 300	1 000	1733	1 002
Pounds									
Housing	20 479	21 940	19 874	22 768	23 468	23 468	26 752	28 176	29 771
Housing	20 479	21 940	19 874	22 768	23 468	23 468	26 752	28 176	29 771
Informal Settlements									
Health	16 672	17 367	18 659	18 842	22 342	22 342	20 586	22 066	23 279
Ambulance									
Health Services	16 672	17 367	18 659	18 842	22 342	22 342	20 586	22 066	23 279
Laboratory Services									
Food Control Health Surveillance and Prevention of Communicable									
Vector Control									
Chemical Safety									

Planning and development Billiboards Support to Local Municipalities Planning (IDPs, LEDs) Support to Local Municipalities Support										
Billhoards	Economic and environmental services	118 038	123 036	124 668	141 936	147 539	147 539	256 194	270 706	294 034
Central City Improvement District Development Featibilition Economic Development Featibilition Economic Development Planning and Development Featibilities Featibi		40 068	39 994	39 022	47 872	48 636	48 636	132 278	152 158	169 582
Development Facilitation Section Process	8 526	9 608	9 580	10 111	10 875	10 875	92 655	109 647	124 733	
Economic Development/Planning Regional Planning and Development Town Planning Building Regional Planning and Development Town Planning Building Regional Planning and Development Town Planning Building Regional Planning ilding Regional Planning Building Regional Planning										
Regional Planning and Development Town Planning Bulding Regulations and Enforcement, and Project Management Unit Provincial Planning Support to Local Municipalities Town Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support to Local Municipalities Town Provincial Planning Support Supp		5.726	5 614	6 0 1 5	6 599	6 599	6 599	6 807	7 181	7 576
Project Management Unit										
Provincial Planning Support to Local Municipalities Road transport Public Transport Public Transport Road and Traffic Regulation 36 069 39 833 41 214 47 720 47 720 47 720 46 527 53 109 Roads 73 74 Ranks 41 263 42 545 43 731 45 606 50 445 50 445 76 489 64 484 73 74 Ranks Funktorial Protection Factorial Protection	Town Planning, Building Regulations and Enforcement, and	23 634	22 485	22 653	29 313	29 313	29 313	30 766	33 167	34 991
Road Inarport Road Inarpor	Project Management Unit	2 182	2 287	774	1 849	1 849	1 849	2 050	2 163	2 282
Road transport Public Transport Road and Traffic Regulation Roads Ro										
Public Transport Road and Traffic Regulation 36 069 39 833 41 214 47 720 47 720 47 720 46 527 53 109 Roads 72 xi Ranks 41 263 42 545 43 731 45 606 50 445 50 445 76 489 64 484 72 xi Ranks 72 xi Ranks 73 xi Ran										
Road and Traffic Regulation Roads	77 332	82 378	84 946	93 326	98 165	98 165	123 016	117 594	123 444	
Roads Tax Ranks										
Taxi Ranks Environmental protection 637 665 700 737 737 737 900 954										56 030
Environmental protection		41 263	42 545	43 /31	45 606	50 445	50 445	76 489	64 484	67 415
Biodiversity and Landscape 637 665 700 737 737 737 900 954		627	665	700	727	727	727	900	054	1 007
Coastal Protection Indigenous Forests Nature Conservation Poliution Control Solid Conservation Poliution Control Solid Conservation Trading services 188 683 1214 239 1277 222 1402 477 1503 701 1503 701 1551 892 1695 229 1 1407 9 1 1503 701 1503 701 701 1503 701 1503 701 701 1503 701 701 701 701 1503 701 701 701 701 701 701 701										1 007
Indigenous Forests Nature Conservation Pollution Control Soil Conservation Follution Control Soil Conservation Follution Control Soil Conservation Follution Control Soil Conservation Follution Control Follows F		007	000	700	101	101	101	300	334	1 001
Nature Conservation Pollution Control Soil Conservation										
Soil Conservation 1088 683 1214 239 1277 222 1402 477 1503 701 1503 702 701 701 701 1503 701 701 701 1503 701 1503 701 1503 701 1503 701 1503 701 1503 701 1503 701 1503 701 1503 701 1503 701 1503 701 701 1503 701 701 1503 701 1503 701 701 701 1503 701 701 701 701 701 701 701 701 701 701										
Trading services	Pollution Control									
Energy sources	Soil Conservation									
Electricity 690 355	Trading services	1 088 683	1 214 239		1 402 477	1 503 701	1 503 701	1 551 892	1 695 229	1 853 579
Street Lighting and Signal Systems 7,959 7,490 8,856 8,610 8,610 9,150 9,791										1 274 421
Nonelectric Energy Water management 265 993 314 140 326 816 322 469 352 072 352 072 341 800 358 326 Water management 51 961 61 966 68 946 67 636 76 236 76 226 80 168 84 074 Water Distribution 213 132 252 185 257 870 254 633 275 836 275 836 275 836 274 252 Waste water management 69 878 9173 92 431 93 375 101 396 101 396 102 527 108 766 Waste water management 1889 4888 2153 2405 2405 2495 2494 2631 Sewerage 28 496 48 597 49 851 49 448 57 439 57 439 56 472 60 178 Waste management Waste Water Treatment 39 493 38 268 40 339 41 522 41 552 41 552 43 561 45 967 Waste management Recycling Solid Waste Disposal (Landfill Sites) 3 353 815 2625 49 31 4 631 4 651 4 533 4 786 Solid Waste Disposal (Landfill Sites) 3 366 66 96 96 353 66 620 66 320 66 320 71 879 77 777 777 7777 77 777 777 777 77										1 263 945
Water management 265 093 314 440 326 816 322 489 332 072 332 072 341 800 358 326		7 959	7 490	8 856	8 610	8 610	8 610	9 150	9 791	10 476
Water Treatment 51 961 61 956 68 946 67 836 76 236 76 236 80 168 84 074 Water Distribution 213 132 252 165 27 870 254 633 275 836 275 836 275 836 275 836 274 522 Waster Variety 48 98 75 97 153 92 243 93 375 101 396 101 396 102 227 108 766 Public Tollets 1 889 4 888 2 153 2 405 2 405 2 494 2 631 2 896 48 897 49 851 49 448 57 439 57 439 56 472 60 178 Waste Water Treatment 39 493 38 268 40 339 41 522 41 552 41 552 43 561 4 597 Waste management 55 398 58 513 71 978 70 950 70 950 70 950 76 5413 4 20 97 4 30 97 70 950 70 950 70 950 70 950 70 950 70 950 70 950 70 950 70 950 70 950 70 950 70 950 70 950 70 950 70 950 <td></td> <td></td> <td></td> <td>*****</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>				*****						
Water Distribution 213 132 252 185 257 870 254 633 275 836 26 1633 274 252 Water Distribution 213 132 252 185 257 870 254 633 275 836 26 1633 274 252 Waste water management 69 878 91 753 92 343 93 375 101 396 101 396 102 527 108 766 Public Tollets 1 889 4 888 2 153 2 405 2 41552 4 507 4 507 4 507 4 507 4 507 4 507 4 507 4 507 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>376 704</td>										376 704
Water Storage 69 878 91 753 92 343 93 375 101 396 102 527 108 766 Public Toilets 1 889 4 688 2 153 2 405 2 405 2 494 2 631 Sewerage 28 496 48 597 49 561 49 44 5 7 439 5 7 439 56 472 60 178 Waste Water Treatment 39 493 38 268 40 339 41 522 41 552 41 552 43 561 45 957 Waste management 55 398 58 513 71 978 70 950 70 950 70 950 76 431 82 058 Recycling Solid Waste Disposal (Landfill Sites) 3 353 18 15 2 625 4 931 4 631 4 631 4 533 4 786 Solid Waste Removal 5 2046 56 699 69 353 66 020 66 320 67 178 79 77 272										88 176 288 528
Waste water management 69 878 91 753 92 343 93 375 101 396 102 527 108 766 Public Tollets 1 889 4 888 2 153 2 405		213 132	232 103	25/ 6/0	204 033	2/5 030	2/5 030	201033	214 252	200 320
Public Toilets		60 878	91 753	02 3/13	03 375	101 306	101 306	102 527	108 766	114 750
Sewerage 28 496 48 597 49 851 49 448 57 439 57 439 56 472 60 178										2 776
Waste Water Treatment 39.493 38.288 40.339 41.522 41.552 41.552 43.561 45.957 Waste management 55.398 58.513 71.978 70.950 70.950 70.950 76.513 82.058 Recycling 3.053 1815 2.625 4.931 4.631 4.631 4.631 4.631 4.631 4.631 4.631 4.631 77.772 Solid Waste Removal 52.046 56.699 69.353 66.020 66.320 66.320 71.879 77.272										63 489
Waste management 55 398 58 513 71 976 70 950 70 950 70 950 76 413 82 058 Recycling Solid Waste Disposal (Landfill Sites) 3 353 1 815 2 625 4 931 4 631 4 633 4 786 Solid Waste Removal 52 046 56 699 69 353 66 020 66 320 66 320 71 879 77 272	Storm Water Management									
Recycling 3 353 1 815 2 625 4 931 4 631 4 533 4 786 Solid Waste Removal 52 046 56 699 69 353 66 020 66 320 66 320 71 879 77 272	Waste Water Treatment	39 493	38 268	40 339	41 522	41 552	41 552	43 561	45 957	48 485
Solid Waste Disposal (Landfill Sites) 3 353 1 815 2 625 4 931 4 631 4 631 4 533 4 786 Solid Waste Removal 52 046 56 699 69 353 66 020 66 320 66 320 71 879 77 272		55 398	58 513	71 978	70 950	70 950	70 950	76 413	82 058	87 705
Solid Waste Removal 52 046 56 699 69 353 66 020 66 320 71 879 77 272										
										5 049
		52 046	56 699	69 353	66 020	66 320	66 320	71 879	77 272	82 656
Street Cleaning										
Other 21 041 22 076 23 049 25 903 25 693 25 693 25 135 28 251		21 041	22 0/6	23 049	25 903	25 693	25 693	25 135	28 251	29 805
Abetions Air Tensport										
Au Transport Forestry										
Licensing and Regulation 11 722 12 413 12 715 15 412 15 412 15 412 14 670 17 210		11 722	12 413	12 715	15 412	15 412	15 412	14 670	17 210	18 157
Markets 588 6194 6473 6185 6185 6185 6073 6407										6 760
Tourism 3 451 3 470 3 861 4 306 4 096 4 392 4 633			3 470		4 306	4 096				4 888
										3 118 156
Surplus/Gireit/for the year 243 615 10 539 160 582 156 419 (69 039) (69 039) 242 584 643 974 References		243 615	10 539	160 582	156 419	(69 039)	(69 039)	242 584	643 974	739 333

Engineering to the year

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison

2. Total Revenue by Functional Classification must reconcile to total operating evenue shown in Financial Performance (revenue and expenditure)

3. Total Expenditure by Functional Classification must reconcile to total operating evenue shown in Financial Performance (revenue and expenditure)

3. Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)

4. All amounts must be desisted under a Functional classification for the GFS function 'Other is only for Abbatoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

NC091 Sol Plaatje - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	3	2023/24 Mediu	ım Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote	1									
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	_
Vote 02 - Municipal And General		431 480	419 084	480 231	470 256	453 970	453 970	580 455	983 159	1 092 721
Vote 03 - Municipal Manager		-	-	-	-	-	-	-	_	_
Vote 04 - Corporate Services		1 415	6 247	6 869	6 873	6 873	6 873	6 961	7 048	7 132
Vote 05 - Community Services		99 474	90 521	106 478	101 913	114 253	114 253	109 495	116 443	123 981
Vote 06 - Financial Services		571 568	594 906	610 429	648 238	651 552	651 552	683 585	729 727	770 440
Vote 07 - Strategy Econ Development And Planning		6 910	9 357	17 626	7 945	29 395	29 395	8 015	8 440	8 904
Vote 08 - Infrastructure And Services		1 069 606	1 056 784	1 157 181	1 386 322	1 373 122	1 373 122	1 545 325	1 692 332	1 854 312
Vote 09 -		-	-	-	-	-	-	-	_	_
Vote 10 -		_	_	_	_	-	_	_	_	_
Vote 11 -		_	_	_	_	-	_	_	_	_
Vote 12 -		_	_	_	_	-	_	_	_	_
Vote 13 -		_	_	_	_	-	_	_	_	_
Vote 14 -		_	_	_	_	-	_	_	_	_
Vote 15 - Other		_	_	_	_	-	_	_	_	_
Total Revenue by Vote	2	2 180 452	2 176 898	2 378 815	2 621 547	2 629 165	2 629 165	2 933 837	3 537 149	3 857 489
Expenditure by Vote to be appropriated	1									
Vote 01 - Executive & Council		52 931	53 090	53 270	58 915	58 915	58 915	59 173	62 250	65 674
Vote 02 - Municipal And General		253 782	335 678	309 950	357 885	473 985	473 985	214 468	213 730	228 526
Vote 03 - Municipal Manager		21 336	22 272	20 618	23 528	23 998	23 998	26 161	28 059	29 638
Vote 04 - Corporate Services		64 204	63 012	64 274	74 419	74 419	74 419	81 959	80 556	84 683
Vote 05 - Community Services		250 522	259 526	286 713	297 675	302 505	302 505	312 712	351 783	371 809
Vote 06 - Financial Services		117 561	126 380	126 129	157 404	158 434	158 434	237 712	247 970	251 156
Vote 07 - Strategy Econ Development And Planning		52 401	53 419	54 596	61 468	65 352	65 352	143 730	164 240	182 329
Vote 08 - Infrastructure And Services		1 124 100	1 252 983	1 302 682	1 433 833	1 540 596	1 540 596	1 615 337	1 744 587	1 904 343
Vote 09 -		_	_	_	_	_	_	_	_	_
Vote 10 -		_	_	_	_	_	_	_	_	_
Vote 11 -		_	_	_	_	_	_	_	_	_
Vote 12 -		_	_	_	_	_	_	_	_	_
Vote 13 -		_	_	_	_	_	_	_	_	_
Vote 14 -		_	_	_	_	_	_	_	_	_
Vote 15 - Other		_	_	_	_	_	_	_	_	_
Total Expenditure by Vote	2	1 936 838	2 166 359	2 218 232	2 465 128	2 698 205	2 698 205	2 691 252	2 893 175	3 118 156
Surplus/(Deficit) for the year	2	243 615	10 539	160 582	156 419	(69 039)	(69 039)		643 974	739 333

References
1. Insert "Vote', e.g. department, if different to functional classification structure

Must reconcile to Budgeted Financial Performance (revenue and expenditure)
 Assign share in 'associate' to relevant Vote

Vote Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	
Revenue by Vote	1	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26
Vote 01 - Executive & Council		-	-	-	-	-	-	-	_	-
01.1 - Councillor's Expenses 01.2 - Executive Mayor Admin		-	-	-	-	-	-	-	-	-
01.3 - Speakers Office Admin		-	-	-	-	-	_	-	_	_
Vote 02 - Municipal And General		431 480	419 084	480 231	470 256	453 970	453 970	580 455	983 159	1 092 721
02.1 - Municipal And General 02.2 - Mun : Insurance Fund - Short Term		431 480	417 436 1 648	480 231	469 456 800	453 170 800	453 170 800	579 655 800	982 279 880	1 091 788 933
02.3 - Mun : Workmen's Compensation Fund		-	-	-	-	-	-	-	-	-
Vote 03 - Municipal Manager		-	-	-	-	-	-	-	-	-
03.1 - Municipal Manager - Admin 03.2 - Internal Investigations		-	-	-	_	-	_	-	_	-
03.3 - Internal Audit		-	-	-	-	-	-	-	-	-
03.4 - Idp Unit 03.5 - Project Management Unit - Pmu		-	-	-	-	-	-	_	_	_
Vote 04 - Corporate Services		1 415	6 247	6 869	6 873	6 873	6 873	6 961	7 048	7 132
04.1 - Corporate Services - Admin		-	-	-	-	-	-	-	-	-
04.2 - Office Services And Archives 04.3 - H R - Management		104	69	56 -	73	73	73 -	61	64	66
04.4 - H R - Recruitment And Benefits				_				-		
04.5 - H R - Training And Development 04.6 - H R - Local Authority Training		1 311	1 517 4 661	1 912 4 901	1 300 5 500	1 300 5 500	1 300 5 500	1 400 5 500	1 484 5 500	1 566 5 500
04.7 - Publicity And Media Coordination		-	-	-	-	-	-	-	-	-
04.8 - Risk Management 04.9 - Security And Protection		-	-	-	-	-	-	-	-	-
Vote 05 - Community Services		99 474	90 521	106 478	101 913	114 253	114 253	109 495	116 443	123 981
05.1 - Community Services - Admin		-	-	-	-	-	-	-	-	-
05.2 - Emergency Services		635	138	674	300	300	300	700	742	783
05.3 - Biodiversity And Landscape 05.4 - Libraries		8 023	7 891	8 427	7 963	8 663	8 663	8 462	8 970	9 463
05.5 - Road Traffic Regulations		18 055	9 202	12 210	10 190	10 190	10 190	10 625	10 631	11 216
05.6 - Vehicle Licensing And Testing 05.7 - Vehicle Licensing And Testing		6 097	6 606	8 750	7 100	7 100	7 100	7 590	7 994	8 434
05.8 - Community Parks		-	-	-	-	-	-	-	-	-
05.9 - Sport Grounds And Stadiums 05.10 - Community Halls And Facilities		147 811	96 200	423 370	140 485	140 485	140 485	450 420	477 445	503 470
05.10 - Confinding Palis And Pacifiles 05.11 - Swimming Pools		326	212	217	350	350	350	350	371	391
05.12 - Cemetries		1 524	2 693	2 361	2 900	2 900	2 900	2 900	3 074	3 243
05.13 - Resorts And Camping Sites Inside Spm 05.14 - Resorts And Camping Sites Outside Spm		879 596	143 450	405 690	365 550	365 550	365 550	445 720	472 763	498 805
05.15 - Resort Transka		676	230	154	500	500	500	300	318	336
05.16 - Health - Admin 05.17 - Health - Clinics		-	-	-	-	-	_	_	_	_
05.18 - Health - Inspections		453	69	3 023	80	3 580	3 580	70	74	78
05.19 - Health - Commonage And Pound 05.20 - Refuse - Polution Control/Collection		39 61 211	13 62 577	46 68 729	40 70 950	40 79 090	40 79 090	50 76 413	53 82 058	56 87 705
05.21 - Refuse - Landfill Sites		-	-	-	-	-	-	70413	-	-
05.22 - Refuse - Maintenance		-	-	-	-	-	-	-	-	-
Vote 06 - Financial Services 06.1 - Financial Services Admin		571 568	594 906	610 429	648 238	651 552	651 552	683 585	729 727	770 440
06.2 - Financial Management Grant			1 700	1 650	1 700	1 700	1 700	1 700	1 700	1 838
06.3 - Asset And Risk		-	-	-	-	-	-	-	_	-
06.4 - Budget And Financial Reporting 06.5 - Budget And Financial Reporting		669	503	(59)	300	300	300	100	100	100
06.6 - Expenditure Creditors/Payroll		996	1 023	631	1 061	1 061	1 061	861	908	958
06.7 - Information Technology 06.8 - Billing Finance		555 550	571 099	599 943	627 676	610 104	610 104	660 923	706 973	746 395
06.9 - Property Rates And Valuations		-	-	-	-	-	-	-	-	-
06.10 - Real Estate & Property Management 06.11 - Debt Collection		14 352	20 581	4 331 3 933	- 17 501	12 886 25 501	12 886 25 501	20 001	20 046	21 148
06.12 - Supply Chain Management		-	-	-	-	-	-	-	-	-
Vote 07 - Strategy Econ Development And Plann	ing	6 910	9 357	17 626	7 945	29 395	29 395	8 015	8 440	8 904
07.1 - Sedp Admin 07.2 - Tourism		121	- 82	93	- 120	120	120	120	127	134
07.3 - Properties Services		778	536	607	800	800	800	800	840	886
07.4 - Economic Development And Planning 07.5 - Town Planning		1 032 1 258	3 587 1 080	14 973 1 223	810 1 500	19 660 1 500	19 660 1 500	830 1 500	879 1 575	927 1 662
07.5 - Town Flamming 07.6 - Building Inspectorate		1 630	3 116	(373)	3 215	5 815	5 815	3 265	3 445	3 634
07.7 - Properties Maintenance		- 0.004	_	-	- 4.500	4 500	-	- 4 500	4.575	-
07.8 - Markets And Street Trading 07.9 - Urban Renewal Program		2 091	956	1 104	1 500	1 500	1 500	1 500	1 575	1 662
Vote 08 - Infrastructure And Services		1 069 606	1 056 784	1 157 181	1 386 322	1 373 122	1 373 122	1 545 325	1 692 332	1 854 312
08.1 - Infrastructure Admin		-	-	-	-	-	-	-	-	-
08.2 - Ce - Water And Sanitation 08.3 - Public Toilets		-	-	-	-	-	_	-	-	_
08.4 - Mechanical Workshops		-	-	-	-	-	-	-	-	-
08.5 - Fleet 08.6 - Roads Planning And Design		-	-	-	-	-	-	-	_	_
08.7 - Road Construction And Maintenance		307	715	964	300	300	300	300	317	335
08.8 - Housing - Admin 08.9 - Housing - Maintenance		10 884	11 967	12 192	12 801	12 801	12 801	26 701	28 036	29 578
08.10 - Sewerage - Reticulation		84 025	86 142	93 896	92 200	104 000	104 000	101 358	107 570	113 593
08.11 - Sewerage - Treatment		-	-	-	-	-	-	-	-	-
08.12 - Sewerage - Maintenance 08.13 - Water - Treatment		-	-	_	-	_	_	-	_	_
08.14 - Water - Distribution		294 031	286 254	307 957	345 167	340 167	340 167	364 714	386 483	409 709
08.15 - Water - Maintenance 08.16 - Electricity - Admin		680 359	671 706	742 172	935 854	915 854	915 854	1 052 252	1 169 926	1 301 097
08.17 - Electricity - Maintenance		-	-	-	-	-	-	-	-	-
		- -	- - -	- -	- - -	- - -	- - -	- -	-	-

NC091 Sol Plaatje - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2019/20	2020/21	2021/22	Cu	ırrent Year 2022/	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year		Budget Year +2
K tilousullu		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26
Vote 11 -		_	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		_	_	-	-	_	_	_	_	_
Total Revenue by Vote	2	2 180 452	2 176 898	2 378 815	2 621 547	2 629 165	2 629 165	2 933 837	3 537 149	3 857 489

Vote Description	Ref	2019/20	2020/21	2021/22	Cu	irrent Year 2022/	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2
	ļ.,	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26
Expenditure by Vote Vote 01 - Executive & Council	1	52 931	53 090	53 270	58 915	58 915	58 915	59 173	62 250	65 674
01.1 - Councillor's Expenses		30 367	30 260	30 737	34 547	34 547	34 547	35 559	37 337	39 390
01.2 - Executive Mayor Admin 01.3 - Speakers Office Admin		11 228 11 336	11 250 11 580	12 416 10 118	12 125 12 242	12 125 12 242	12 125 12 242	14 475 9 139	15 271 9 642	16 111 10 172
Vote 02 - Municipal And General		253 782	335 678	309 950	357 885	473 985	473 985	214 468	213 730	228 526
02.1 - Municipal And General		246 401	340 045	309 848	357 085	472 885	472 885	213 668	212 850	227 593
02.2 - Mun : Insurance Fund - Short Term 02.3 - Mun : Workmen's Compensation Fund		7 727 (346)	(3 056) (1 311)	388 (286)	800	800 300	800 300	800	880	933
Vote 03 - Municipal Manager		21 336	22 272	20 618	23 528	23 998	23 998	26 161	28 059	29 638
03.1 - Municipal Manager - Admin 03.2 - Internal Investigations		11 437 1 256	11 597 1 248	10 976 1 248	11 854 1 355	11 854 1 355	11 854 1 355	13 660 1 419	14 836 1 497	15 652 1 579
03.2 - Internal Audit		5 886	6 291	6 778	6 538	6 538	6 538	6 676	7 076	7 501
03.4 - Idp Unit 03.5 - Project Management Unit - Pmu		575 2 182	848 2 287	841 774	1 932 1 849	2 402 1 849	2 402 1 849	2 357 2 050	2 487 2 163	2 624 2 282
Vote 04 - Corporate Services		64 204	63 012	64 274	74 419	74 419	74 419	81 959	80 556	84 683
04.1 - Corporate Services - Admin		9 173	10 195	8 900	10 321	10 321	10 321	9 611	10 186	10 746
04.2 - Office Services And Archives 04.3 - H R - Management		7 919 10 248	7 347 10 360	6 241 11 047	8 150 13 670	8 150 13 670	8 150 13 670	6 937 13 145	8 455 13 933	8 920 14 700
04.4 - H R - Recruitment And Benefits		1 828	1 878	2 048	2 375	2 375	2 375	2 663	2 822	2 978
04.5 - H R - Training And Development 04.6 - H R - Local Authority Training		2 449 4 694	1 734 4 672	2 302 4 920	3 685 5 500	3 685 5 500	3 685 5 500	11 403 5 500	4 106 5 500	4 331 5 500
04.7 - Publicity And Media Coordination		3 524	3 462	3 709	4 330	4 330	4 330	4 613	4 890	5 158
04.8 - Risk Management 04.9 - Security And Protection		2 235 22 135	2 323 21 040	2 481 22 626	2 609 23 779	2 609 23 779	2 609 23 779	2 733 25 353	2 897 27 766	3 057 29 293
Vote 05 - Community Services		250 522	259 526	286 713	297 675	302 505	302 505	312 712	351 783	371 809
05.1 - Community Services - Admin		3 900	4 013	3 226	3 664	3 664	3 664	5 623	5 961	6 289
05.2 - Emergency Services 05.3 - Biodiversity And Landscape		37 958 637	37 451 665	40 933 700	42 361 737	42 361 737	42 361 737	40 458 900	46 835 954	49 411 1 007
05.4 - Libraries		14 164	14 673	16 047	17 111	17 811	17 811	19 627	23 689	24 536
05.5 - Road Traffic Regulations 05.6 - Vehicle Licensing And Testing		36 069 11 722	39 833 12 413	41 214 12 715	47 720 15 412	47 720 15 412	47 720 15 412	46 527 14 670	53 109 17 210	56 030 18 157
05.7 - Vehicle Licensing And Testing		-	-	-	-	-	-	-	-	-
05.8 - Community Parks 05.9 - Sport Grounds And Stadiums		22 867 4 955	22 531 5 173	25 777 5 723	25 538 7 290	25 538 7 290	25 538 7 290	26 712 6 727	32 700 8 426	34 498 8 890
05.10 - Community Halls And Facilities		4 908	5 129	4 732	4 037	4 037	4 037	5 243	5 558	5 863
05.11 - Swimming Pools 05.12 - Cemetries		4 771 19 254	4 599 20 331	4 916 22 180	5 634 21 971	5 634 21 971	5 634 21 971	5 161 24 658	6 476 26 432	6 833 27 885
05.13 - Resorts And Camping Sites Inside Spm		8 469	7 797	7 988	7 128	7 758	7 758	8 077	8 300	8 757
05.14 - Resorts And Camping Sites Outside Spm 05.15 - Resort Transka		4 911 2 521	5 130 2 472	5 769 2 859	5 012 2 681	5 012 2 681	5 012 2 681	5 864 3 808	6 216 4 037	6 558 4 259
05.16 - Health - Admin		2 989	3 245	3 356	3 517	3 517	3 517	3 458	3 910	4 125
05.17 - Health - Clinics 05.18 - Health - Inspections		5 453 8 230	4 980 9 142	5 220 10 083	5 310 10 015	5 310 13 515	5 310 13 515	5 394 11 734	5 717 12 439	6 032 13 123
05.16 - Health - Inspections 05.19 - Health - Commonage And Pound		1 346	1 436	1 296	1 588	1 588	1 588	1 656	1 755	1 852
05.20 - Refuse - Polution Control/Collection 05.21 - Refuse - Landfill Sites		40 826 3 353	42 986 1 815	52 079 2 625	48 363 4 931	48 663 4 631	48 663 4 631	52 797 4 533	57 045 4 786	61 215 5 049
05.22 - Refuse - Landin Sites 05.22 - Refuse - Maintenance		11 220	13 713	17 274	17 657	17 657	17 657	19 082	20 227	21 441
Vote 06 - Financial Services		117 561	126 380	126 129	157 404	158 434	158 434	237 712	247 970	251 156
06.1 - Financial Services Admin 06.2 - Financial Management Grant		4 061 1 620	4 495 1 666	3 974 1 650	3 699 1 700	3 699 1 700	3 699 1 700	4 235 1 700	4 468 1 700	4 714 1 838
06.3 - Asset And Risk		5 960	6 386	7 044	8 403	8 403	8 403	6 809	9 280	9 790
06.4 - Budget And Financial Reporting 06.5 - Budget And Financial Reporting		10 388	10 530	- 12 834	20 540	20 540	20 540	- 18 586	22 647	23 892
06.6 - Expenditure Creditors/Payroll		8 024	8 251	8 624	11 751	11 751	11 751	11 408	12 739	13 440
06.7 - Information Technology 06.8 - Billing Finance		11 478 38 252	17 017 39 622	10 869 41 700	16 587 44 840	17 407 44 840	17 407 44 840	16 724 47 792	17 644 50 421	18 615 53 194
06.9 - Property Rates And Valuations		8 606	8 875	9 403	11 243	11 453	11 453	93 035	86 517	80 780
06.10 - Real Estate & Property Management 06.11 - Debt Collection		16 200	16 264	- 16 975	21 661	21 661	21 661	- 19 807	23 970	25 288
06.12 - Supply Chain Management		12 973	13 274	13 057	16 977	16 977	16 977	17 615	18 584	19 606
Vote 07 - Strategy Econ Development And Plant	ning	52 401	53 419	54 596	61 468	65 352	65 352	143 730	164 240	182 329
07.1 - Sedp Admin 07.2 - Tourism		2 740 3 451	2 682 3 470	2 713 3 861	3 145 4 306	3 145 4 096	3 145 4 096	3 242 4 392	3 421 4 633	3 609 4 888
07.3 - Properties Services		2 476	2 668	2 800	2 964	2 964	2 964	3 111	3 282	3 463
07.4 - Economic Development And Planning 07.5 - Town Planning		7 951 12 625	8 759 12 487	8 740 12 647	8 179 14 604	8 473 14 604	8 473 14 604	90 297 14 443	107 160 15 947	122 109 16 823
07.6 - Building Inspectorate		2 424	1 996	2 096	4 557	4 557	4 557	4 629	4 884	5 153
07.7 - Properties Maintenance 07.8 - Markets And Street Trading		11 879 5 868	12 232 6 194	11 965 6 473	14 074 6 185	17 874 6 185	17 874 6 185	13 977 6 073	14 746 6 407	15 557 6 760
07.9 - Urban Renewal Program		2 986	2 932	3 302	3 454	3 454	3 454	3 564	3 761	3 967
Vote 08 - Infrastructure And Services		1 124 100	1 252 983	1 302 682	1 433 833	1 540 596	1 540 596	1 615 337	1 744 587	1 904 343
08.1 - Infrastructure Admin 08.2 - Ce - Water And Sanitation		2 712 5 873	3 109 4 893	3 034 4 875	3 297 6 856	3 297 6 856	3 297 6 856	4 087 7 607	4 311 8 025	4 548 8 467
08.3 - Public Toilets		1 889	4 888	2 153	2 405	2 405	2 405	2 494	2 631	2 776
08.4 - Mechanical Workshops 08.5 - Fleet		19 620 868	20 634 4 136	20 987 4 937	23 780	23 930 (150)	23 930 (150)	24 923	26 419	28 268
08.6 - Roads Planning And Design		3 268	3 370	4 299	6 931	6 911	6 911	7 329	7 732	8 157
08.7 - Road Construction And Maintenance 08.8 - Housing - Admin		37 995 14 941	39 175 15 983	39 432 13 495	38 675 16 012	43 534 16 212	43 534 16 212	69 160 18 125	56 753 19 031	59 258 20 077
08.9 - Housing - Maintenance		5 538	5 957	6 379	6 756	7 256	7 256	8 628	9 146	9 694
08.10 - Sewerage - Reticulation 08.11 - Sewerage - Treatment		4 744 39 493	17 749 38 268	10 524 40 339	13 023 41 522	13 023 41 552	13 023 41 552	14 854 43 561	16 272 45 957	17 168 48 485
08.12 - Sewerage - Maintenance		23 753	30 848	39 327	36 425	44 416	44 416	41 618	43 906	46 321
08.13 - Water - Treatment 08.14 - Water - Distribution		51 961 171 135	61 956 203 828	68 946 193 545	67 836 199 647	76 236 201 555	76 236 201 555	80 168 199 812	84 074 208 722	88 176 219 067
08.15 - Water - Maintenance		41 997	48 356	64 325	54 986	74 281	74 281	61 820	65 530	69 461
08.16 - Electricity - Admin 08.17 - Electricity - Maintenance		646 785 43 570	691 063 51 280	727 172 50 057	848 995 58 077	907 395 63 277	907 395 63 277	945 366 76 637	1 070 874 65 415	1 194 855 69 090
08.18 - Electricity - Maintenance		7 959	7 490	8 856	8 610	8 610	8 610	9 150	9 791	10 476
Vote 09 -		-	-	-	-	-	-	-	_	-

NC091 Sol Plaatje - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2019/20	2020/21	2021/22	Cı	irrent Year 2022/	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26
Vote 10 -		-	-	-	-	-	-	-	_	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 - Other		_	-	_	-	_	-	_	_	_
Total Expenditure by Vote	2	1 936 838	2 166 359	2 218 232	2 465 128	2 698 205	2 698 205	2 691 252	2 893 175	3 118 156
Surplus/(Deficit) for the year	2	243 615	10 539	160 582	156 419	(69 039)	(69 039)	242 584	643 974	739 333

References

1. Insert Vote', e.g. Department, if different to Functional structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Functional Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

NC091 Sol Plaatje - Table A4 Budgeted Financial Performance (revenue and expenditure)

	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Wediu	Framework	& Expenditure
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
evenue											
xchange Revenue											
Service charges - Electricity	2	664 828	659 307	726 941	919 854	899 854	899 854	637 140	1 034 872	1 151 590	1 281 753
Service charges - Water	2	258 618	259 156	271 961	310 717	305 717	305 717	238 479	327 114	346 815	367 859
Service charges - Waste Water Management	2	73 119	78 186	81 934	81 700	93 500	93 500	77 232	89 858	95 380	100 732
Service charges - Waste Management	2	52 564	56 401	59 094	60 940	69 080	69 080	57 641	65 412	70 452	75 461
Sale of Goods and Rendering of Services	-	13 721	12 227	10 563	14 601	17 201	17 201	15 205	15 579	16 462	17 367
Agency services		.0.2.		10 000		201	201	10 200		10 102	55.
Interest		145 492	105 983	131 160	156 500	156 500	156 500	161 538	168 880	160 953	158 048
Interest earned from Receivables											
Interest earned from Current and Non Current Assets		5 503	2 835	3 124	6 000	6 000	6 000	3 623	7 000	12 000	15 000
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land											
Rental from Fixed Assets		11 427	12 018	16 755	13 010	25 896	25 896	21 398	26 930	28 278	29 833
Licence and permits		910	1 136	1 077	1 200	1 200	1 200	921	1 200	1 260	1 329
Operational Revenue		4 387	5 128	3 954	3 544	3 544	3 544	2 814	3 134	3 333	3 514
on-Exchange Revenue											
Property rates	2	555 073	571 075	599 898	627 646	610 074	610 074	542 948	660 893	706 943	746 365
Surcharges and Taxes											
Fines, penalties and forfeits		31 614	29 477	15 405	27 730	35 730	35 730	40 224	30 660	30 714	32 403
Licences or permits		4 953	5 247	7 455	5 650	5 650	5 650	7 031	6 150	6 480	6 836
Transfer and subsidies - Operational		214 815	260 426	235 986	258 117	266 031	266 031	238 403	281 921	302 302	328 343
Interest											
Fuel Levy											
Operational Revenue		_	_	5 860	_	_	_	2 865	_	_	_
Gains on disposal of Assets		416	5 727	1 134	_	_	_	6 061	_	_	_
Other Gains		2	9	5 996		_		90		_	_
iscontinued Operations			0	0 000				30			
otal Revenue (excluding capital transfers and contributions)		2 037 442	2 064 336	2 178 297	2 487 209	2 495 977	2 495 977	2 053 613	2 719 604	2 932 962	3 164 843
xpenditure											
Employee related costs	2	652 922	726 219	772 777	849 403	849 970	849 970	655 707	881 637	963 475	1 016 709
Remuneration of councillors		30 367	30 260	30 737	34 547	34 547	34 547	26 759	35 559	37 337	39 390
Bulk purchases - electricity	2	515 937	540 953	551 452	682 000	682 000	682 000	551 683	785 000	901 600	1 016 103
Inventory consumed	8	48 468	53 848	101 321	236 627	266 272	266 272	116 306	305 900	271 555	285 224
Debt impairment	3	-	-	-	-	397 000	397 000	397 000	317 500	336 730	356 180
Depreciation and amortisation		69 409	63 881	70 060	81 050	81 050	81 050	-	86 650	91 153	96 166
Interest Contracted services		30 582 38 346	36 467 40 651	64 720 38 163	38 960 46 437	117 360 54 181	117 360 54 181	65 925 25 459	19 495 48 113	17 872 50 948	16 050 57 799
Transfers and subsidies		2 733	2 528	2 546	4 4 4 6 0	4 460	4 460	2 601	45113	4 570	4 679
Irrecoverable debts written off		232 991	344 346	267 518	297 000	-	-	-	-	-	-
Operational costs		100 987	102 187	110 302	134 643	135 719	135 719	131 424	145 639	153 369	161 738
Losses on disposal of Assets		41	-	-	-	-	-	-	-	-	-
Other Losses		529	467	76 681	60 000	75 640	75 640	76 930	61 200	64 566	68 117
otal Expenditure		1 723 311	1 941 807	2 086 279	2 465 128	2 698 200	2 698 200	2 049 794	2 691 252	2 893 175	3 118 156
urplus/(Deficit)		314 131	122 529	92 018	22 081	(202 222)	(202 222)	3 819	28 351	39 787	46 687
Transfers and subsidies - capital (monetary allocations)	6	143 011	112 562	123 667	134 338	133 188	133 188	43 598	214 233	604 187	692 646
Transfers and subsidies - capital (in-kind)	6	-	-	76 850	-	-	-	-	_	-	-
urplus/(Deficit) after capital transfers & contributions		457 141	235 091	292 536	156 419	(69 034)	(69 034)	47 417	242 584	643 974	739 333
Income Tax urplus/(Deficit) after income tax		457 141	235 091	292 536	156 419	(60 034)	(60.034)	47 417	242 584	643 974	739 333
Share of Surplus/Deficit attributable to Joint Venture		40/ 141	230 091	232 330	130 419	(69 034)	(69 034)	41 411	242 304	043 5/4	139 333
Share of Surplus/Deficit attributable to Minorities											
Share of Surplus/Deficit attributable to Minorities urplus/(Deficit) attributable to municipality		457 141	235 091	292 536	156 419	(69 034)	(69 034)	47 417	242 584	643 974	739 333
	7	457 141	235 091	292 536	156 419	(69 034)	(69 034)	47 417	242 584	643 974	739 333

Vote Description	Ref	2019/20	2020/21	2021/22		Current Ye	ear 2022/23		2023/24 Mediu	ım Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Executive & Council Vote 02 - Municipal And General		90 408	48 413	7 197	40 405	- 16 705	- 16 705	10 165	12 000	24 733	37 000
Vote 03 - Municipal Manager		90 400	40 413	7 157	40 403	10 703	10 703	10 103	12 000	24 / 33	37 000
Vote 04 - Corporate Services		_	_	_	_	_	-	_	_	_	_
Vote 05 - Community Services		-	-	-	-	-	-	-	-	_	4 034
Vote 06 - Financial Services		-	-	-	-	-	-	-	-	-	-
Vote 07 - Strategy Econ Development And Planning		-	3 126	18 239	8 300	27 150	27 150	2 895	10 000	8 783	5 217
Vote 08 - Infrastructure And Services Vote 09 -		18 392	64 887	88 488 -	79 038	99 738	99 738	46 695 —	181 210	585 567	643 395
Vote 10 -		_	_	_	_	_		_	_	_	_
Vote 11 -		_	_	_	_	_	-	_	_	_	_
Vote 12 -		-	-	-	-	-	-	-	-	_	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	_	-
Vote 15 - Other Capital multi-year expenditure sub-total	7	108 800	116 426	113 924	127 743	143 593	143 593	59 756	203 210	619 083	689 646
		.00 000	110 720	113 324	121 173	170 000	170 000	33 1 30	203210	013 003	003 040
Single-year expenditure to be appropriated	2		_	_	_				_		
Vote 01 - Executive & Council Vote 02 - Municipal And General		3 887	1 763	- 4 041	13 300	13 300	13 300	1 439	7 500	7 500	7 500
Vote 03 - Municipal Manager		3 007	- 1703	4 04 1	13 300	13 300	13 300	1 439	7 300	7 500	7 500
Vote 04 - Corporate Services		_	-	-	-	-	-	_	_	_	_
Vote 05 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 06 - Financial Services		-	-	-	-	-	-	-	-	-	-
Vote 07 - Strategy Econ Development And Planning		-	-	-	-	-	-	-	-	-	-
Vote 08 - Infrastructure And Services Vote 09 -		24 330	1 312	9 116	49 000	32 000	32 000	12 153	38 763	26 700	31 000
Vote 10 -		-	_	-		-	_	_		_	_
Vote 11 -		_	_	_	_	_	_	_	_	_	_
Vote 12 -		-	-	-	-	-	-	-	_	_	_
Vote 13 -		-	-	-	-	-	-	-	-	_	-
Vote 14 -		-	-	-	-	-	-	-	-	_	-
Vote 15 - Other		- 20.240	2.075	- 42.457		45 200	-	42 502	40.000	24 200	20 500
Capital single-year expenditure sub-total Total Capital Expenditure - Vote		28 218 137 018	3 075 119 502	13 157 127 081	62 300 190 043	45 300 188 893	45 300 188 893	13 592 73 348	46 263 249 473	34 200 653 283	38 500 728 146
Capital Expenditure - Functional											
Governance and administration		94 295	50 177	11 238	53 705	30 005	30 005	11 604	19 500	32 233	44 500
Executive and council		94 295	50 177	11 238	53 705	30 005	30 005	11 604	19 500	32 233	44 500
Finance and administration Internal audit		-	-	-	-	-	-	-	-	-	_
Community and public safety		_	_	_	_	_	_	_	_	_	4 034
Community and social services		-	-	-	-	-	-	-	-	_	4 034
Sport and recreation											
Public safety											
Housing											
Health Economic and environmental services		_	3 126	52 457	35 300	64 850	64 850	31 799	50 000	48 783	45 217
Planning and development		_	3 126	18 239	8 300	27 150	27 150	2 895	10 000	8 783	5 217
Road transport			-	34 218	27 000	37 700	37 700	28 904	40 000	40 000	40 000
Environmental protection											
Trading services		42 723	66 199	63 386	101 038	94 038	94 038	29 945	179 973	572 267	634 395
Energy sources		12 108	16 469	34 548	46 000	39 000	39 000	18 959	54 026	24 700	28 000
Water management		7 058	1 312	624	13 000	13 000	13 000	10.052	125 947	529 000	587 000
Waste water management Waste management		23 556	48 418	28 214	42 038	42 038	42 038	10 953	-	18 567	19 395
Other											
Total Capital Expenditure - Functional	3	137 018	119 502	127 081	190 043	188 893	188 893	73 348	249 473	653 283	728 146
Funded by:											
National Government		126 994	101 832	95 428	134 338	114 338	114 338	50 874	214 233	604 187	692 646
Provincial Government											
District Municipality Transfers and subsidies - capital (monetary allocations) (Nat / Prov.		-	-	3 500	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private											
Enterprises, Public Corporations, Higher Educ Institutions)			2 483	13 891		18 850	18 850				
Transfers recognised - capital	4	126 994	104 315	112 818	134 338	133 188	133 188	50 874	214 233	604 187	692 646
Borrowing	6								211200		
Internally generated funds	Ĭ	10 023	15 186	14 263	55 705	55 705	55 705	22 474	35 240	49 096	35 500
Total Capital Funding	7	137 018	119 502	127 081	190 043	188 893	188 893	73 348	249 473		728 146
References											

^{1.} Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

^{2.} Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year

^{3.} Capital expenditure by functional classification must reconcile to the appropriations by vote

^{4.} Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)

^{6.} Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17 7. Total Capital Funding must balance with Total Capital Expenditure

^{8.} Include any capitalised interest (MFMA section 46) as part of relevant capital budget

NC091 Sol Plaatje - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation	2										
Vote 01 - Executive & Council 01.1 - Councillor's Expenses		_	-	_	-	-	-		_	_	_
01.2 - Executive Mayor Admin		-	-	-	-	-	-	-	-	-	_
01.3 - Speakers Office Admin		-	-	-	-	-	-	-	-	-	-
Vote 02 - Municipal And General		90 408	48 413	7 197	40 405	16 705	16 705	10 165	12 000	24 733	37 000
02.1 - Municipal And General 02.2 - Mun : Insurance Fund - Short Term		90 408	48 413	7 197	40 405	16 705	16 705	10 165	12 000	24 733	37 000
02.3 - Mun : Workmen's Compensation Fund		_	-	-		-	_	_	_	_	_
Vote 03 - Municipal Manager		_	_	-	_	_	-	_	_	_	_
03.1 - Municipal Manager - Admin		-	-	-	-	-	-	-	-	-	-
03.2 - Internal Investigations		-	-	-	-	-	-	-	-	-	-
03.3 - Internal Audit 03.4 - Idp Unit		-	-	-	-	-	-	_	-	_	-
03.5 - Project Management Unit - Pmu		_	_ [_			_	_	_	_	_
Vote 04 - Corporate Services		_	_	-	_	_	-	_	_	_	_
04.1 - Corporate Services - Admin		-	-	-	-	-	-	-	-	-	-
04.2 - Office Services And Archives		-	-	-	-	-	-	-	-	-	-
04.3 - H R - Management 04.4 - H R - Recruitment And Benefits		_	-	-		-		_	_	_	-
04.5 - H R - Training And Development			-	-	-	-	-	_	_	_	_
04.6 - H R - Local Authority Training		-	-	-	-	-	-	-	-	-	_
04.7 - Publicity And Media Coordination		-	-	-	-	-	-	-	-	-	-
04.8 - Risk Management 04.9 - Security And Protection		_	-	-	-	-	-	-	-	_	-
Vote 05 - Community Services		_	_	_	_	-	_	_	_	_	4 034
05.1 - Community Services - Admin		_	_	_	_	_	_		_	_	- 4 034
05.2 - Emergency Services		-	-	-	-	-	-	-	-	-	_
05.3 - Biodiversity And Landscape		-	-	-	-	-	-	-	-	-	-
05.4 - Libraries		_	-	-	-	-	-	_	-	-	
05.5 - Road Traffic Regulations 05.6 - Vehicle Licensing And Testing			_	_	_	-	_	_	_	_	_
05.7 - Vehicle Licensing And Testing		-	-	-	-	-	-	-	-	_	_
05.8 - Community Parks		-	-	-	-	-	-	-	-	-	-
05.9 - Sport Grounds And Stadiums 05.10 - Community Halls And Facilities		_	-	-	-	-	-	_	-	_	4 034
05.10 - Community Halls And Pacifiles 05.11 - Swimming Pools		_		_			_	_	_	_	4 034
05.12 - Cemetries		-	-	-	-	-	-	-	-	_	_
05.13 - Resorts And Camping Sites Inside Spm		-	-	-	-	-	-	-	-	-	-
05.14 - Resorts And Camping Sites Outside Spm 05.15 - Resort Transka		-	-	-	-	-	-	_	-	_	_
05.16 - Health - Admin		_	_ [_			_	_	_	_	_
05.17 - Health - Clinics		-	-	-	-	-	-	-	-	-	-
05.18 - Health - Inspections		-	-	-	-	-	-	-	-	-	-
05.19 - Health - Commonage And Pound 05.20 - Refuse - Polution Control/Collection		_	-	-	-	-	-	_	_	_	
05.21 - Refuse - Landfill Sites		-	-	-	-	-	-	-	-	-	_
05.22 - Refuse - Maintenance		-	-	-	-	-	-	-	-	-	-
Vote 06 - Financial Services		-	-	-	-	-	-	-	-	-	-
06.1 - Financial Services Admin			-	-	-	-	-	- -	-	_	
06.2 - Financial Management Grant 06.3 - Asset And Risk		_		-	-	_	_	_	_	_	_
06.4 - Budget And Financial Reporting		-	-	-	-	-	-	-	-	-	-
06.5 - Budget And Financial Reporting		-	-	-	-	-	-	-	-	-	-
06.6 - Expenditure Creditors/Payroll 06.7 - Information Technology		_	-	-	-	-	-	-	-	-	_
06.8 - Billing Finance		_		-	-	-	-	_	_	_	_
06.9 - Property Rates And Valuations		-	-	-	-	-	-	-	-	-	_
06.10 - Real Estate & Property Management 06.11 - Debt Collection		-	-	-	-	-	-	-	-	-	-
06.11 - Debt Collection 06.12 - Supply Chain Management		_	_	-	-	-	_	-	_	_	_
Vote 07 - Strategy Econ Development And Plan	ning	-	3 126	18 239	8 300	27 150	27 150	2 895	10 000	8 783	5 217
07.1 - Sedp Admin	-	-	-	-	-	-	-	-	-	-	-
07.2 - Tourism 07.3 - Properties Services		_	-		-	-	-	_	_	_	_
07.5 - Properties Services 07.4 - Economic Development And Planning			3 126	18 239	8 300	27 150	27 150	2 895	_	_	_
07.5 - Town Planning		-	-	-	-	-	-	-	10 000	8 783	5 217
07.6 - Building Inspectorate		-	-	-	-	-	-	-	-	-	-
07.7 - Properties Maintenance 07.8 - Markets And Street Trading			-	-	-	-	-	_	-	_	

Vote 08 - Infrastructure And Services	18 392	64 887	88 488	79 038	99 738	99 738	46 695	181 210	585 567	643 395
08.1 - Infrastructure Admin	-	-	-	-	_	_	-	_	_	-
08.2 - Ce - Water And Sanitation	_	_	-	_	_	_	_	_	_	-
08.3 - Public Toilets	_	-	-	_	_	_	_	_	_	-
08.4 - Mechanical Workshops	-	-	-	-	-	-	-	-	-	-
08.5 - Fleet	-	-	-	-	-	-	-	-	-	-
08.6 - Roads Planning And Design	-	-	30 718	27 000	34 700	34 700	28 904	40 000	40 000	40 000
08.7 - Road Construction And Maintenance	-	-	-	-	-	-	-	-	-	-
08.8 - Housing - Admin	-	-	-	-	-	-	-	-	-	-
08.9 - Housing - Maintenance	-	-	-	-	-	-	-	-	-	-
08.10 - Sewerage - Reticulation	17 700	48 418	28 214	42 038	42 038	42 038	10 953	-	18 567	19 395
08.11 - Sewerage - Treatment	-	-	-	-	-	-	-	-	-	-
08.12 - Sewerage - Maintenance	-	-	-	-	-	-	-	-	-	-
08.13 - Water - Treatment	-	-	-	-	-	-	-	-	-	-
08.14 - Water - Distribution	693	-	-	10 000	10 000	10 000	-	113 630	527 000	584 000
08.15 - Water - Maintenance	-	-	-	-	-	-	-	-	-	-
08.16 - Electricity - Admin	-	16 469	29 556	-	13 000	13 000	6 838	27 580	-	-
08.17 - Electricity - Maintenance	-	-	-	-	-	-	-	-	-	-
08.18 - Electricity - Streetlights Maintenance	-	-	-	-	-	-	-	-	-	-
Vote 09 -	-	-	-	-	-	-	-	-	-	-
Vote 10 -	-	-	-	-	-	-	-	-	-	-
Vote 11 -	-	-	-	-	-	-	-	-	-	-
Vote 12 -	-	-	-	-	-	-	-	-	-	-
Vote 13 -	-	-	-	-	-	-	-	-	-	-
Vote 14 -	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other	_	-	-	_	_	_	_	_	_	_
Capital multi-year expenditure sub-total	108 800	116 426	113 924	127 743	143 593	143 593	59 756	203 210	619 083	689 646

Capital expenditure - Municipal Vote								1		
Single-year expenditure appropriation	2									
Vote 01 - Executive & Council 01.1 - Councillor's Expenses	-	-	-	-	-	-	-	-	-	-
01.2 - Executive Mayor Admin 01.3 - Speakers Office Admin	-	_	-	-	- -	<u> </u>	-	-	-	- -
Vote 02 - Municipal And General	3 887	1 763	4 041	13 300	13 300	13 300	1 439	7 500	7 500	7 500
02.1 - Municipal And General 02.2 - Mun : Insurance Fund - Short Term	3 887	1 763	4 041	13 300	13 300	13 300	1 439	7 500	7 500	7 500
02.2 - Mun : Insurance Fund - Short Term 02.3 - Mun : Workmen's Compensation Fund	-	_	-	_	_	-	_	-		-
Vote 03 - Municipal Manager	-	-	-	-	-	-	-	-	-	-
03.1 - Municipal Manager - Admin 03.2 - Internal Investigations	-	_	-	-	- -	- -	-	-		-
03.3 - Internal Audit 03.4 - Idp Unit	-	_ _	-	-	- -	- -	-	-		-
03.5 - Project Management Unit - Pmu	_	_	_	_	_	_	_	_	_	-
Vote 04 - Corporate Services	-	-	-	-	-	-	-	-	-	-
04.1 - Corporate Services - Admin 04.2 - Office Services And Archives	=	-	-	-	-	-	-	-	-	-
04.3 - H R - Management	-	_	-	-	-	-	-	-	-	-
04.4 - H R - Recruitment And Benefits 04.5 - H R - Training And Development	-	_	-	-	- -	-	-	-		-
04.6 - H R - Local Authority Training 04.7 - Publicity And Media Coordination	-	_	-	-	-	-	-	-	-	-
04.8 - Risk Management	-	-	-	-	-	-	-	-	-	-
04.9 - Security And Protection Vote 05 - Community Services	-	_	-	-	-	-	-	-	-	-
05.1 - Community Services - Admin	-	-	-	-	-	-	-	-	-	-
05.2 - Emergency Services 05.3 - Biodiversity And Landscape	-	-	-	-	- -	-	-	-	-	-
05.4 - Libraries	-	_ _	-	-	- -	- -	-	-		-
05.5 - Road Traffic Regulations 05.6 - Vehicle Licensing And Testing	_	_	_	_	_	_	_	_	_	-
05.7 - Vehicle Licensing And Testing 05.8 - Community Parks	-	-	-	-	-	-	-	_		-
05.9 - Sport Grounds And Stadiums	-	-	-	-	-	-	-	-	-	-
05.10 - Community Halls And Facilities 05.11 - Swimming Pools	-	-	-	-	-	-	-	-		-
05.12 - Cemetries 05.13 - Resorts And Camping Sites Inside Spm	-	-	-	-	- -	- -	-	-		-
05.14 - Resorts And Camping Sites Outside Spm	-	_	-	-	-	-	-	-	-	-
05.15 - Resort Transka 05.16 - Health - Admin	-	-	-	-	- -	- -	-	-		-
05.17 - Health - Clinics	-	-	-	-	-	-	-	-	-	-
05.18 - Health - Inspections 05.19 - Health - Commonage And Pound	-	_	-	-	-	-	-	-		-
05.20 - Refuse - Polution Control/Collection 05.21 - Refuse - Landfill Sites	-	-	-	-	- -	-	-	-	-	-
05.22 - Refuse - Maintenance	-	-	-	-	-	-	-	-	-	-
Vote 06 - Financial Services 06.1 - Financial Services Admin	-	-	-	-	_	_	_	-	-	-
06.2 - Financial Management Grant	-	-	-	-	-	-	-	-	-	-
06.3 - Asset And Risk 06.4 - Budget And Financial Reporting	-	_	_	-	-	-	-	-		-
06.5 - Budget And Financial Reporting 06.6 - Expenditure Creditors/Payroll	-	_	-	-	- -	<u> </u>	-	-		-
06.7 - Information Technology	-	-	-	-	-	-	-	-	-	-
06.8 - Billing Finance 06.9 - Property Rates And Valuations	-	-	-	-	-	-	-	-		= =
06.10 - Real Estate & Property Management 06.11 - Debt Collection	-	-	-	-	- -	- -	-	-		-
06.12 - Supply Chain Management	_	_	_	_	_	_	_	_	_	_
Vote 07 - Strategy Econ Development And Plannii 07.1 - Sedp Admin		_	-	-	-	-	-	-	_	-
07.2 - Tourism	-	- -	- -	-	- -	- -	-	-	-	-
07.3 - Properties Services 07.4 - Economic Development And Planning	-	- -	- -	-	- -	- -	-	-		-
07.5 - Town Planning 07.6 - Building Inspectorate	-	_ _	- -	-	- -	_ _	-	-		-
07.7 - Properties Maintenance	-	_	-	-	-	_	-	-	-	-
07.8 - Markets And Street Trading 07.9 - Urban Renewal Program	-	-	-	-	-	- -	-	-		=
Vote 08 - Infrastructure And Services	24 330	1 312	9 116	49 000	32 000	32 000	12 153	38 763	26 700	31 000
08.1 - Infrastructure Admin 08.2 - Ce - Water And Sanitation	-	-	_	-	-	-	-	-		-
08.3 - Public Toilets 08.4 - Mechanical Workshops	-	-	-	-	-	-	-	-		-
08.5 - Fleet 08.6 - Roads Planning And Design	-	- -	3 500	- -	3 000	3 000	-	-		- - -
08.7 - Road Construction And Maintenance	-	-	-	-	-	-	-	-	-	-
08.9 - Housing - Admin 08.9 - Housing - Maintenance	_	_ _	_ _	- -	- -	- -	-	-	- -	-
08.10 - Sewerage - Reticulation 08.11 - Sewerage - Treatment	5 857 -	_ _	- -	- -	- -	- -	-	-	- -	-
08.12 - Sewerage - Maintenance 08.13 - Water - Treatment	-	- -	- -	- -	- -	- -	-	-	- -	- -
08.14 - Water - Distribution 08.15 - Water - Maintenance	6 365	1 312	624	3 000	3 000	3 000	32	12 317	2 000	3 000
08.16 - Electricity - Admin 08.17 - Electricity - Maintenance	12 108	=	4 992	46 000	26 000	26 000	12 121	26 446	24 700	28 000
08.18 - Electricity - Maintenance 08.18 - Electricity - Streetlights Maintenance	_	_	_	_	-	_ _	_	_	_	-

Vote 09 -	-	-	-	-	-	_	_	-	-	-
Vote 10 -	-	-	-	-	-	-	-	-	-	-
Vote 11 -	-	-	-	-	-	-	-	-	-	-
Vote 12 -	_	-	-	-	_	_	_	-	-	-
Vote 13 -	_	_	-	_	_	_	_	-	_	-
Vote 14 -	_	_	-	_	_	_	_	-	_	-
Vote 15 - Other	_	_	-	_	_	_	_	-	_	-
Capital single-year expenditure sub-total	28 218	3 075	13 157	62 300	45 300	45 300	13 592	46 263	34 200	38 500
Total Capital Expenditure	137 018	119 502	127 081	190 043	188 893	188 893	73 348	249 473	653 283	728 146

Multi-ye	ar appropriation t in the 2022/23 A		2023/24	N	lulti-year appropr in the 2022/23		!5		nulti-year approp r new and existin	
Appropriation for 2023/24	Adjustments in 2022/23	Downward adjustments for 2023/24	Appropriation carried forward	Appropriation for 2023/24	Adjustments in 2022/23	Downward adjustments for 2023/24	Appropriation carried forward	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year 2025/26
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#N/A	-	-	-	-	-	-	-	-	-	-
#N/A	_	_	-	_	_	-	_	_	-	-
#N/A	-	-	619 083	-	-	619 083	203 210	-	-	203 210

NC091 Sol Plaatje - Table A6 Budgeted Financial Position

Troop Corr ladge Table At Badgeted I manda	1 0010	011							1		
Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
ASSETS											
Current assets											
Cash and cash equivalents		96 534	43 008	197 591	(1 939)	64 040	64 040	143 354	174 327	180 103	257 652
Trade and other receivables from exchange transactions	1	888 666	1 041 589	1 172 616	581 555	581 555	581 555	1 213 861	734 354	754 694	730 032
Receivables from non-exchange transactions	1	800 779	708 602	851 850	1 905 935	1 839 956	1 839 956	869 240	2 173 122	2 254 221	2 311 003
Current portion of non-current receivables		-	-	-	-	-	-	-	-	-	-
Inventory	2	35 583	39 323	49 454	49 454	49 454	49 454	58 660	27 461	24 218	29 593
VAT		198	(19 208)	111 744	176 909	176 909	176 909	132 914	362 625	362 625	362 625
Other current assets		243	(27)	126	(736)	(736)	(736)	211	126	126	126
Total current assets		1 822 003	1 813 288	2 383 380	2 711 177	2 711 177	2 711 177	2 418 240	3 472 014	3 575 987	3 691 032
Non current assets											
Investments											
Investment property		208 530	207 620	###########	208 312	208 312	208 312	211 907	223 856	237 377	249 317
Property, plant and equipment	3	1 808 607	1 865 761	2 003 442	1 795 402	1 775 402	1 775 402	2 073 989	2 190 939	2 740 920	3 362 330
Biological assets											
Living and non-living resources											
Heritage assets		12 071	12 071	12 071	9 926	9 926	9 926	12 071	12 071	12 071	12 071
Intangible assets		2 508	10 339	21 238	2 908	21 758	21 758	21 238	3 492	2 121	750
Trade and other receivables from exchange transactions		_	_	_	_	_	_	_	_	_	_
Non-current receivables from non-exchange transactions		_	_	_	35 716	35 716	35 716	_	35 716	35 716	35 716
Other non-current assets		_	_	_	-	-	-	_	_	_	-
Total non current assets		2 031 717	2 095 790	2 245 857	2 052 265	2 051 115	2 051 115	2 319 205	2 466 074	3 028 204	3 660 184
TOTAL ASSETS		3 853 720	3 909 078	4 629 237	4 763 442	4 762 292	4 762 292	4 737 444	5 938 089	6 604 192	7 351 216
LIABILITIES											
Current liabilities											
Bank overdraft		_	_	_	_	_	_	_	_	_	_
Financial liabilities		_	-	-	_	_	_	_	-	_	_
Consumer deposits		36 793	39 774	43 176	49 224	49 224	49 224	45 334	49 391	49 391	49 391
Trade and other payables from exchange transactions	4	409 287	531 899	983 671	1 004 731	1 004 731	1 004 731	937 683	937 683	942 254	932 254
Trade and other payables from non-exchange transactions	5	27 126	6 273	1 726	_	_	_	_	-	_	_
Provision		_	_	-	_	_	_	(6 667)	-	_	_
VAT		77 266	93 436	111 037	(95 004)	(95 004)	(95 004)	148 113	70 327	70 327	70 327
Other current liabilities		-	-	_	94 029	94 029	94 029	_	94 029	94 029	94 029
Total current liabilities		550 472	671 382	1 139 609	1 052 980	1 052 980	1 052 980	1 124 464	1 151 431	1 156 001	1 146 001
Non current liabilities											
Financial liabilities	6	191 815	182 267	171 517	148 630	148 630	148 630	165 728	158 166	143 379	126 692
Provision	7	239 863	253 573	264 781	259 520	259 520	259 520	264 781	285 658	317 668	352 046
Long term portion of trade payables											552 5 15
Other non-current liabilities											
Total non current liabilities		431 678	435 840	436 298	408 150	408 150	408 150	430 509	443 824	461 047	478 738
TOTAL LIABILITIES		982 150	1 107 222	1 575 907	1 461 129	1 461 129	1 461 129	1 554 973	1 595 254	1 617 048	1 624 739
NET ASSETS		2 871 570	2 801 856	3 053 330	3 302 313	3 301 163	3 301 163	3 182 472	4 342 835	4 987 144	5 726 477
COMMUNITY WEALTH/EQUITY									1		
Accumulated surplus/(deficit)	8	3 052 305	3 049 283	3 094 152	3 213 305	3 212 160	3 212 160	3 009 615	4 261 958	4 905 933	5 645 266
Reserves and funds	9	69 484	57 205	90 127	80 876	80 876	80 876	90 127	80 876	80 876	80 876
Other	-		2. 200		33.0	22.3.0	22 3.0			110.0	
TOTAL COMMUNITY WEALTH/EQUITY	10	3 121 789	3 106 488	3 184 279	3 294 182	3 293 037	3 293 037	3 099 742	4 342 835	4 986 809	5 726 142
TOTAL COMMONITT MEALINEWOITT	10	0 121 103	0 100 400	0 107 213	0 207 10Z	0 £30 031	0 200 001	0 000 14Z	7 072 000	7 300 003	0 120 142

References
1. Detail breakdown in Table SA3 for Trade receivables from Exchange and Non-exchange transactions 2. Include completed low cost housing to be transferred to beneficiaries within 12 months detail provided in Table SA3

 $^{3. \ \}textit{Include 'Construction-work-in-progress' (disclosed separately in annual financial statements) detail in SA3}$

^{4.} Detail breakdown in Table SA3.

^{5.} Detail breakdown in Table SA3.

NC091 Sol Plaatje - Table A7 Budgeted Cash Flows

Description	Ref	2019/20	2020/21	2021/22		Current Yea	ar 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand	ŀ	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
CASH FLOW FROM OPERATING ACTIVITIES				_ 	ı —						
Receipts				J	1					1	
Property rates	'	- /	561 377	438 882	533 499	520 320	520 320	387 301	543 052	563 789	617 319
Service charges	'	-	1 857 261	1 146 393	1 093 079	1 084 284	1 084 284	846 257	1 354 795	1 546 569	1 737 035
Other revenue	'	-	(872 756)	288 367	403 395	483 433	483 433	670 226	79 844	87 039	93 823
Transfers and Subsidies - Operational	1 '	-	23 639	31 741	18 959	45 723	45 723	84 969	281 921	302 302	328 343
Transfers and Subsidies - Capital	1	-	33 560	100 630	134 338	114 338	114 338	113 738	214 233	604 187	692 646
Interest	'	- /	3 829	_	6 000	6 000	6 000	- /	- '	- '	
Dividends	'						/		- '	- '	
Payments	1			, 1	1	,		1	1	1	1
Suppliers and employees	1	(6 869)	(1 553 798)	(2 590 285)	(2 039 050)	(2 094 877)	(2 094 877)	(2 807 628)	(2 215 507)	(2 412 167)	(2 630 735)
Interest	'	_	- /	(1 039)	(38 960)	(117 360)	(117 360)	_ /	(19 495)	(17 872)	(16 050)
Transfers and Subsidies	1	- /	- /	_ J	(4 460)	(4 460)	(4 460)	- /	` - ´	· - '	· - [
NET CASH FROM/(USED) OPERATING ACTIVITIES		(6 869)	53 113	(585 312)	106 800	37 402	37 402	(705 136)	238 844	673 847	822 382
CASH FLOWS FROM INVESTING ACTIVITIES				,	i						
Receipts				į.	<i>i</i>	,		!	1	1	
Proceeds on disposal of PPE	1			/			/		/ - '	- 1	-
Decrease (increase) in non-current receivables	'	- /	- /	- J	35 716	- /	-	- /	/ - '	- '	-
Decrease (increase) in non-current investments	'								/ - '	- '	-
Payments	1				i				1	1	
Capital assets	'	-	(116 394)	(127 081)	(190 043)	(188 893)	(188 893)	(62 864)	(249 473)	(653 283)	(728 146)
NET CASH FROM/(USED) INVESTING ACTIVITIES	+	-	(116 394)	(127 081)	(154 327)	(188 893)	(188 893)	(62 864)	(249 473)	(653 283)	(728 146)
CASH FLOWS FROM FINANCING ACTIVITIES					1	,					
Receipts	'			,J					1	1	
Short term loans	'								/ - '	- '	- !
Borrowing long term/refinancing	'								/ - '	- '	- 1
Increase (decrease) in consumer deposits	'	_	_	_	_	- /	_	- /	/ - '	- 1	_ !
Payments	'			, I	1			'	1	1	1
Repayment of borrowing	'	-	-	_	(9 390)	(9 390)	(9 390)	-	(13 351)	(14 787)	(16 687)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	(9 390)	(9 390)	(9 390)	-	(13 351)	(14 787)	(16 687)
NET INCREASE/ (DECREASE) IN CASH HELD		(6 869)	(63 281)	(712 393)	(56 917)	(160 881)	(160 881)	(768 001)	(23 980)	5 777	77 549
Cash/cash equivalents at the year begin:	2	73 916	96 534	43 007	172 922	172 922	172 922	<u> </u>	187 382	163 402	169 179
Cash/cash equivalents at the year end:	2	67 047	33 253	(669 386)	116 006	12 041	12 041	(768 001)		169 179	246 727
References									-		

3. The MTREF is populated directly from SA30.										
Total receipts	-	1 606 911	2 006 012	2 224 987	2 254 099	2 254 099	2 102 492	2 473 845	3 103 886	3 469 167
Total payments	(6 869)	(1 670 192)	(2 718 405)	(2 272 513)	(2 405 590)	(2 405 590)	(2 870 492)	(2 484 475)	(3 083 322)	(3 374 931)
	(6 869)	(63 281)	(712 393)	(47 527)	(151 491)	(151 491)	(768 001)	(10 629)	20 564	94 236
Borrowings & investments & c.deposits	_	-	-	_	-	_	-	_	-	-
Repayment of borrowing	_	-	-	(9 390)	(9 390)	(9 390)	-	(13 351)	(14 787)	(16 687)
	(6 869)	(63 281)	(712 393)	(56 917)	(160 881)	(160 881)	(768 001)	(23 980)	5 777	77 549
		Λ.								

^{1.} Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less
3. The MTREF is populated directly from SA30.

NC091 Sol Plaatje - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Mediu	& Expenditure	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Cash and investments available											
Cash/cash equivalents at the year end	1	67 047	33 253	(669 386)	116 006	12 041	12 041	(768 001)	163 402	169 179	246 727
Other current investments > 90 days		29 487	9 756	866 976	(117 944)	51 999	51 999	911 355	10 925	10 925	10 925
Non current Investments	1	-	-	-	-	-	-	-	-	_	-
Cash and investments available:		96 534	43 008	197 591	(1 939)	64 040	64 040	143 354	174 327	180 103	257 652
Application of cash and investments											
Unspent conditional transfers		27 126	6 273	1 726	-	-	-	92 626	-	_	_
Unspent borrowing											
Statutory requirements	2										
Other working capital requirements	3	409 287	(39 183)	217 753	53 109	40 759	40 759	182 749	(1 666 817)	(1 811 587)	(1 927 854)
Other provisions											
Long term investments committed	4	-	-	_	-	-	-	-	-	_	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		436 412	(32 909)	219 478	53 109	40 759	40 759	275 375	(1 666 817)	(1 811 587)	(1 927 854)
Surplus(shortfall)		(339 878)	75 917	(21 888)	(55 047)	23 282	23 282	(132 021)	1 841 143	1 991 691	2 185 506

References

- 1. Must reconcile with Budgeted Cash Flows
- 2. For example: VAT, taxation
- 3. Council approval for policy required include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
 4. For example: sinking fund requirements for borrowing
- 5. Council approval required for each reserve created and basis of cash backing of reserves Total Reserves to be backed by cash/investments excl Valuation reserve

-	571 082	765 918	951 622	963 972	963 972	860 907	2 604 500	2 753 841	2 860 108
409 287	531 899	983 671	1 004 731	1 004 731	1 004 731	1 043 656	937 683	942 254	932 254
(409 287)	39 183	(217 753)	(53 109)	(40 759)	(40 759)	(182 749)	1 666 817	1 811 587	1 927 854
1 689 445	1 750 191	2 024 466	2 523 207	2 457 228	2 457 228	2 083 100	2 943 192	3 044 631	3 076 752
0,0%	32,6%	37,8%	37,7%	39,2%	39,2%	41,3%	88,5%	90,4%	93,0%
-	_	_	_	_	-	_	-	_	_
-	_	_	_	_	_	_	-	_	_
-	-	-	-	-	_	-	_	-	_
-	-	_	-	-	-	-	-	-	_
		-					-		
-	-	-	-	-	-	-	-	-	-
									23 577
14 555	15 833	15 445	39 238	39 238	39 238	15 445	39 238	39 238	39 238
50 200	45.514	70 150	62.915	62.915	62 015	70 150	62.015	62.015	62 815
50 300	40 014	10 100	02 010	02 010	02 010	10 100	02 010	02 010	02 013
	409 287 (409 287) 1 689 445 0,0%	409 287 531 899 (409 287) 39 183 1 689 445 1 750 191 0,0% 32,6%	409 287 531 899 983 671 (409 287) 39 183 (217 753) 1 689 445 1 750 191 2 024 466 0,0% 32,6% 37,8% - - - - -	409 287 531 899 983 671 1 004 731 (409 287) 39 183 (217 753) (53 109) 1 689 445 1 750 191 2 024 466 2 523 207 0,0% 32,6% 37,8% 37,7% - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	409 287 531 899 983 671 1 004 731 1 004 731 (409 287) 39 183 (217 753) (53 109) (40 759) 1 689 445 1 750 191 2 024 466 2 523 207 2 457 228 0,0% 32,6% 37,8% 37,7% 39,2%	409 287 531 899 983 671 1 004 731 2 245 7228 2 245 7228 2 245 7228 2 245 7228 2 245 7228 2 245 7228 2 39,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% 3 9,2% <td>409 287 531 899 983 671 1 004 731 1 004 731 1 004 731 1 004 731 1 043 656 (409 287) 39 183 (217 753) (53 109) (40 759) (40 759) (182 749) 1 689 445 1 750 191 2 024 466 2 523 207 2 457 228 2 457 228 2 083 100 0,0% 32,6% 37,8% 37,7% 39,2% 39,2% 41,3% </td> <td>409 287 531 899 983 671 1 004 731 1 004 731 1 004 731 1 043 656 937 683 (409 287) 39 183 (217 753) (53 109) (40 759) (40 759) (182 749) 1 666 817 1 689 445 1 750 191 2 024 466 2 523 207 2 457 228 2 457 228 2 083 100 2 943 192 0,0% 32,6% 37,8% 37,7% 39,2% 39,2% 41,3% 88,5%</td> <td>409 287 531 899 983 671 1 004 731 1 004 731 1 004 731 1 004 731 1 043 656 937 683 942 254 (409 287) 39 183 (217 753) (53 109) (40 759) (40 759) (182 749) 1 666 817 1 811 587 1 689 445 1 750 191 2 024 466 2 523 207 2 457 228 2 457 228 2 083 100 2 943 192 3 044 631 0,0% 32,6% 37,8% 37,7% 39,2% 39,2% 41,3% 88,5% 90,4% </td>	409 287 531 899 983 671 1 004 731 1 004 731 1 004 731 1 004 731 1 043 656 (409 287) 39 183 (217 753) (53 109) (40 759) (40 759) (182 749) 1 689 445 1 750 191 2 024 466 2 523 207 2 457 228 2 457 228 2 083 100 0,0% 32,6% 37,8% 37,7% 39,2% 39,2% 41,3%	409 287 531 899 983 671 1 004 731 1 004 731 1 004 731 1 043 656 937 683 (409 287) 39 183 (217 753) (53 109) (40 759) (40 759) (182 749) 1 666 817 1 689 445 1 750 191 2 024 466 2 523 207 2 457 228 2 457 228 2 083 100 2 943 192 0,0% 32,6% 37,8% 37,7% 39,2% 39,2% 41,3% 88,5%	409 287 531 899 983 671 1 004 731 1 004 731 1 004 731 1 004 731 1 043 656 937 683 942 254 (409 287) 39 183 (217 753) (53 109) (40 759) (40 759) (182 749) 1 666 817 1 811 587 1 689 445 1 750 191 2 024 466 2 523 207 2 457 228 2 457 228 2 083 100 2 943 192 3 044 631 0,0% 32,6% 37,8% 37,7% 39,2% 39,2% 41,3% 88,5% 90,4%

6. Above reserves do not include Revaluation reserve. Revaluation reserve not required to be cash backed

NC091 Sol Plaatje - Table A9 Asset Management

Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
CAPITAL EXPENDITURE						•				
Total New Assets	1	50 547	51 665	66 118	108 795	96 945	96 945	48 980	54 579	64 717
Roads Infrastructure		-	-	_	-	-	_	-	_	_
Storm water Infrastructure		_	_	_	_	_	_	l _	_	_
Electrical Infrastructure		12 108	16 469	32 255	33 000	26 000	26 000	21 480	22 700	25 000
Water Supply Infrastructure		7 058	1 312	02 200	1 000	1 000	1 000	21700	22 100	20 000
***				8 734				_	_	_
Sanitation Infrastructure		16 823	21 320	8 / 34	21 090	21 090	21 090	-	-	_
Solid Waste Infrastructure		-	-	_	-	-	-	-	_	_
Rail Infrastructure		-	-	_	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	_
Information and Communication Infrastructure		-	-	_	-	-	-	-	_	_
Infrastructure		35 989	39 101	40 989	55 090	48 090	48 090	21 480	22 700	25 000
Community Facilities		4 534	5 055	2 295	_	_	_	l _	_	_
Sport and Recreation Facilities		-	-		_	_	_	_	_	_
·										
Community Assets		4 534	5 055	2 295	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		813	1 437	2 457	5 000	5 000	5 000	15 000	13 783	12 217
Non-revenue Generating		-					-		_	_
Investment properties		813	1 437	2 457	5 000	5 000	5 000	15 000	13 783	12 217
Operational Buildings		_	_	_	_	_	_	_	_	_
Housing		_	_	_	_	_	_	_	_	_
· ·										
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	_	-
Licences and Rights		-	2 483	13 891	-	18 850	18 850	-	-	_
Intangible Assets		_	2 483	13 891	-	18 850	18 850	_	_	_
Computer Equipment		3 253	1 687	3 857	11 300	11 300	11 300	4 500	4 500	4 500
Furniture and Office Equipment		634	76	184	2 000	2 000	2 000	3 000	3 000	3 000
Machinery and Equipment		_					_	""		-
Transport Assets		5 323	1 825	2 445	35 405	11 705	11 705	5 000	10 596	20 000
·		3 323		2 443	33 403] 3000		20 000
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-
Immature		_	_			_	_		_	
									-	-
Living Resources		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	6 733	35 223	35 213	51 948	62 648	62 648	149 947	567 567	626 395
								1		
Roads Infrastructure		-	6 163	14 756	15 000	22 700	22 700	20 000	20 000	20 000
Storm water Infrastructure		-	1 963	_	-	3 000	3 000	-	_	_
Electrical Infrastructure		-	-	976	6 000	6 000	6 000	6 000	2 000	3 000
Water Supply Infrastructure		-	-	_	10 000	10 000	10 000	123 947	527 000	584 000
Sanitation Infrastructure		6 733	27 098	19 481	20 948	20 948	20 948	-	18 567	19 395
Solid Waste Infrastructure		_	_	_	_	_	_	l _	_	_
Rail Infrastructure		_	_	_	_	_	_	_	_	_
				_						
Coastal Infrastructure		-	-	_	-	-	-	-	_	_
Information and Communication Infrastructure		-	-		-	-		-	-	_
Infrastructure		6 733	35 223	35 213	51 948	62 648	62 648	149 947	567 567	626 395
Community Facilities		-	-	_	-	-	-	-	_	-
Sport and Recreation Facilities		-	-	_	-	-	-	-	_	_
Community Assets		_	_	_	_	_	_	_	_	_
Heritage Assets		_	_	-	_	_	-	l _	_	_
		_	-	_	_	-	-	Ι -	_	_
Revenue Generating		-	-	_	-	-	-	-	-	_
Non-revenue Generating		-	-		-	-		_	_	_
Investment properties		-	-	-	-	-	-	-	-	_
Operational Buildings		-	-	_	-	-	-	-	_	_
Housing		-	-	_	-	-	-	-	_	_
Other Assets		_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets		_	_	_	_	_	_	_	_	_
· · · · · · · · · · · · · · · · · · ·				_						_
Servitudes		-	-	-	-	-	-	-	-	_
Licences and Rights		-	-		-	-		_	_	_
Intangible Assets		-	-	-	-	-	-	-	_	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		_	-	_	-	-	_	- ا	_	_
Machinery and Equipment		_	_	_	_	_	_	l -	_	_
Transport Assets		_	_	_	_	_	_	l _	_	_
Land			<u> </u>	_			_	1 [_	_
		-	-	-			-	ı -	_	_
Zoo's, Marine and Non-biological Animals		-	-	_	_	-	-	I -	_	_
Mature		-	-	-	-	-	-	-	-	-
Immature		_	-	-	_	_	-		_	_
										
Living Resources		-	-	-	-	-	-	-	-	

l		70 700	20.040	05.750	۱				04.407	27.004
Total Upgrading of Existing Assets Roads Infrastructure	6	79 738 79 738	32 613 31 971	25 750 19 462	29 300 12 000	29 300 12 000	29 300 12 000	50 546 22 000	31 137 29 137	37 034 30 000
Storm water Infrastructure		19130	319/1	19 402	12 000	12 000	12 000	22 000	29 137	30 000
Electrical Infrastructure		_	_	1 317	7 000	7 000	7 000	26 546	_	_
		_	_	624	2 000	2 000	2 000	2 000	2 000	3 000
Water Supply Infrastructure		-	_	024	2 000	2 000	2 000	2 000	2 000	3 000
Sanitation Infrastructure Solid Waste Infrastructure		-	_	_	_	_	_	_	_	_
		-	_	_	-		_	-		-
Rail Infrastructure		-		_	-	-	_	_		_
Coastal Infrastructure		-	-	_	-	-	_	-	_	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-		-
Infrastructure		79 738	31 971	21 403	21 000	21 000	21 000	50 546	31 137	33 000
Community Facilities		-	643	4 348	8 300	8 300	8 300	-	- 1	-
Sport and Recreation Facilities	-	-	_	-	-	_	_	-	-	-
Community Assets		-	643	4 348	8 300	8 300	8 300	-	-	-
Heritage Assets		-	-	_	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	_	-	- 1	-
Non-revenue Generating	-	-		_	-	_	_	_	-	_
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	- 1	4 034
Housing		-		-	-	-	_	-	-	-
Other Assets		-	-	-	-	-	-	-	-	4 034
Biological or Cultivated Assets		-	-	-	-	-	_	-	- '	-
Servitudes		-	-	-	-	-	_	-	-	-
Licences and Rights		-	_	-	-	-	_	-	-	_
Intangible Assets		-	-	_	-	-	_	-	-	-
Computer Equipment		-	-	-	-	-	_	-	- '	-
Furniture and Office Equipment		-	-	-	-	-	_	-	-	-
Machinery and Equipment		-	-	-	-	-	_	-	- '	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	- '	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	- '	-
Mature		-	-	-	-	-	-	-	- '	-
Immature		_	_	_	_	_	_		_	_
	-	-		_	_	_	_	_	-	_
Living Resources	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	137 018	119 502	127 081	190 043	188 893	188 893	249 473	653 283	728 146
Roads Infrastructure		79 738	38 133	34 218	27 000	34 700	34 700	42 000	49 137	50 000
Storm water Infrastructure		-	1 963	_	_	3 000	3 000	-	_ '	_
Electrical Infrastructure		12 108	16 469	34 548	46 000	39 000	39 000	54 026	24 700	28 000
Water Supply Infrastructure		7 058	1 312	624	13 000	13 000	13 000	125 947	529 000	587 000
Sanitation Infrastructure		23 556	48 418	28 214	42 038	42 038	42 038	_	18 567	19 395
Solid Waste Infrastructure		-	_	_	-	_	_	_	_ '	-
Rail Infrastructure		_	_	_	_	_	_	_	_ '	_
Coastal Infrastructure		_	_	_	_	_	_	_	_	_
Information and Communication Infrastructure		_	_	_	_	_	_	_	_ '	_
Infrastructure		122 461	106 295	97 604	128 038	131 738	131 738	221 973	621 404	684 395
Community Facilities		4 534	5 697	6 643	8 300	8 300	8 300	-	-	-
Sport and Recreation Facilities		-	-	_	-	-	_	_	_ '	_
Community Assets		4 534	5 697	6 643	8 300	8 300	8 300	_	_	_
Heritage Assets		-	-	-	-	-	_	-	_ '	_
Revenue Generating		813	1 437	2 457	5 000	5 000	5 000	15 000	13 783	12 217
Non-revenue Generating		-	-	_	-	-	-	-	5.50	
Investment properties		813	1 437	2 457	5 000	5 000	5 000	15 000	13 783	12 217
Operational Buildings		-	-		_	_	-			4 034
Housing		_	_	_	_			I -	'	
Other Assets		_		_	_	_		_		4 034
Biological or Cultivated Assets		_	_	_	_	_	_	-	_	7 034
Servitudes		_	-	1 .	_	Ī .	_	-		_
Licences and Rights		_	2 483	13 891	_	18 850	18 850	_	_	_
Intangible Assets	1	_	2 483	13 891	_	18 850	18 850	_		
Computer Equipment		3 253	1 687	3 857	11 300	11 300	11 300	4 500	4 500	4 500
Furniture and Office Equipment		634	76	184	2 000	2 000	2 000	3 000	3 000	3 000
Machinery and Equipment		-	76	104	2 000	2 000	2 000	5000	3 000	3 000
Transport Assets		5 323	1 825	2 445	35 405	11 705	11 705	5 000	10 596	20 000
Land		5 525	1 025	2 440	35 405	11703	11703	5000	10 390	20 000
Zoo's, Marine and Non-biological Animals		_	_	I .	_	_	_	_		_ [
			_	_	_		_		_	_
Mature		-	-	-	-	-	-	-	- 1	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-

1	1		1	1				ı .		
ASSET REGISTER SUMMARY - PPE (WDV)	5	2 032 530	2 097 228	2 245 857	1 826 505	1 825 355	1 825 355	2 430 358	2 992 488	3 624 468
Roads Infrastructure		475 549	499 618	519 954	169 419	177 119	177 119	631 569	668 062	696 284
Storm water Infrastructure		53 445	54 066	52 844	138 655	141 655	141 655	146 246	146 566	153 930
Electrical Infrastructure		273 592	281 120	309 366	352 343	345 343	345 343	368 381	376 759	387 944
Water Supply Infrastructure		284 983	279 524	278 114	459 639	459 639	459 639	564 379	1 078 475	1 650 036
Sanitation Infrastructure		407 873	444 110	460 353	131 802	131 802	131 802	89 764	95 415	101 894
Solid Waste Infrastructure Rail Infrastructure		21 127	21 603	21 175	21 460	21 460	21 460	28 897	11 694	(6 408)
Coastal Infrastructure Information and Communication Infrastructure										
Infrastructure		1 516 569	1 580 042	1 641 806	1 273 319	1 277 019	1 277 019	1 829 236	2 376 971	2 983 679
Community Assets Heritage Assets		160 502 12 071	158 119 12 071	222 417 12 071	194 891 9 926	194 891 9 926	194 891 9 926	206 427 12 071	194 877 12 071	186 725 12 071
_										
Investment properties		209 344	209 057	209 106	208 312	208 312	208 312	223 856	237 377	249 317
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		2 508	10 339	21 238	2 908	21 758	21 758	3 492	2 121	750
Computer Equipment		4 823	4 486	7 395	22 782	22 782	22 782	15 606	17 586	19 428
Furniture and Office Equipment		2 664	1 828	3 021	4 602	4 602	4 602	3 821	4 511	5 074
Machinery and Equipment		2 911	4 066	4 541	6 024	6 024	6 024	6 586	5 116	3 565
Transport Assets		25 653	22 581	28 452	47 810	24 110	24 110	33 452	44 048	64 048
Land Zoo's, Marine and Non-biological Animals		95 485	94 639	95 810	55 930	55 930	55 930	95 810	97 810	99 810
, ,										
Living Resources TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	2 032 530	2 097 228	2 245 857	1 826 505	1 825 355	1 825 355	2 430 358	2 992 488	3 624 468
• •	3									
EXPENDITURE OTHER ITEMS	_	287 242	306 905	343 490	362 107	399 477	399 477	428 558	413 595	436 808
<u>Depreciation</u>	7	69 409	63 881	70 060	81 050	81 050	81 050	86 650	91 153	96 166
Repairs and Maintenance by Asset Class Roads Infrastructure	3	217 834	243 024	273 430	281 057	318 427	318 427	341 908	322 442	340 642
		46 057	47 389	46 030	51 355	53 606	53 606	71 980	59 741	62 423
Storm water Infrastructure		- 50.470	542	1 963	570	3 121	3 121	550	580	615
Electrical Infrastructure		52 173	57 938	60 972	67 247	67 897	67 897	85 857	75 255	79 611
Water Supply Infrastructure		37 718	44 102	60 085	49 386	68 771	68 771	56 220	59 594	63 169
Sanitation Infrastructure		20 370	24 371	30 149	31 725	40 413	40 413	42 718	37 684	39 759
Solid Waste Infrastructure		13 991	14 983	19 204	21 968	21 608	21 608	22 965	24 328	25 768
Rail Infrastructure		_	-	-	_	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure Infrastructure		170 309	189 325	218 404	222 251	255 416	255 416	280 290	257 183	271 345
Community Facilities		1 785	2 746	3 206	3 175	3 062	3 062	3 280	3 771	3 978
Sport and Recreation Facilities		533	443	470	710	673	673	710	491	518
Community Assets		2 318	3 188	3 675	3 885	3 735	3 735	3 990	4 262	4 496
Heritage Assets			-	-	_	-	-	_		
Revenue Generating		6 357	6 991	7 195	7 899	8 573	8 573	9 776	10 362	10 978
Non-revenue Generating		-	_	- 1	-	-	-	_	_	-
Investment properties		6 357	6 991	7 195	7 899	8 573	8 573	9 776	10 362	10 978
Operational Buildings		12 760	13 215	13 131	15 281	19 018	19 018	15 263	16 109	17 016
Housing		_	_	-	_	_	_	_	_	_
Other Assets		12 760	13 215	13 131	15 281	19 018	19 018	15 263	16 109	17 016
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		_	-	_	-	-	_	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	- 4 700	-
Furniture and Office Equipment		1 051	1 183	1 139	1 723	1 837	1 837	1 664	1 760	1 857
Machinery and Equipment		21 657	24 900	26 087	24 597	23 995	23 995	25 592	27 126	28 990
Transport Assets Land		3 383	4 221	3 798	5 422	5 855 -	5 855	5 333	5 640	5 960
Zoo's, Marine and Non-biological Animals		_	-	_	_	_	_	_		_
Mature		_	-	-	_	_ [-	_	-	-
			-	-	_		-		-	-
Immature		-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		287 242	306 905	343 490	362 107	399 477	399 477	428 558	413 595	436 808
Renewal and upgrading of Existing Assets as % of total capex		63,1%	56,8%	48,0% 87.0%	42,8% 100,2%	48,7%	48,7%	80,4%	91,6%	91,1%
Renewal and upgrading of Existing Assets as % of deprecn R&M as a % of PPE & Investment Property		124,6% 10,8%	106,2% 11,7%	87,0% 12,4%	15,5%	113,4% 17,8%	113,4% 17,8%	231,4% 14,2%	656,8% 10,8%	689,9% 9,4%
ream as a 70 or 1 i E a miresument i roperty	1									
Renewal and upgrading and R&M as a % of PPE and Investment Property		15,1%	15,0%	15,1%	20,0%	22,9%	22,9%	22,5%	30,9%	27,8%

References

- Detail of new assets provided in Table SA34a
 Detail of renewal of existing assets provided in Table SA34b
 Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
 Must reconcile to total capital expenditure on Budgeted Capital Expenditure
 Must reconcile to Budgeted Financial Position' (written down value)
 Detail of upgrading of existing assets provided in Table SA34e
 Detail of depreciation provided in Table SA34d

NC091 Sol Plaatje - Table A10 Basic service delivery measurement

Description	Ref	2019/20	2020/21	2021/22		rrent Year 2022/			m Term Revenue Framework	•
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Yea 2025/26
ousehold service targets ater:	1									
Piped water inside dwelling		43 577	43 577	43 577	43 577	43 577	43 577	43 577	43 577	43 :
Piped water inside yard (but not in dwelling) Using public tap (at least min.service level)	2	22 582	22 582	22 582	22 582	22 582	22 582	22 582	22 582	22 :
Other water supply (at least min.service level)	4	-	-	=	-	-	=	_	_	
Minimum Service Level and Above sub-total	3	66 159 5 272	66							
Using public tap (< min.service level) Other water supply (< min.service level)	4	160	160	160	160	160	160	160	160	5
No water supply		349	349	349	349	349	349	349	349	
Below Minimum Service Level sub-total number of households	5	5 781 71 940	71 9							
anitation/sewerage:										
Flush toilet (connected to sewerage)		63 359	63 359	63 359	63 359	63 359	63 359	63 359	63 359	63
Flush toilet (with septic tank) Chemical toilet		1 816 22	1							
Pit toilet (ventilated)		1 235	1 235	1 235	1 235	1 235	1 235	1 235	1 235	1
Other toilet provisions (> min.service level) Minimum Service Level and Above sub-total		342 66 774	66							
Bucket toilet		4 352	4 352	4 352	4 352	4 352	4 352	4 352	4 352	4
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	
No toilet provisions Below Minimum Service Level sub-total	-	812 5 164	5							
tal number of households	5	71 938	71 938	71 938	71 938	71 938	71 938	71 938	71 938	71
erqy:										
Electricity (at least min.service level) Electricity - prepaid (min.service level)		9 116 57 145	5							
Minimum Service Level and Above sub-total		66 261	66 261	66 261	66 261	66 261	66 261	66 261	66 261	6
Electricity (< min.service level)		4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	
Electricity - prepaid (< min. service level) Other energy sources		1 357	1 357	1 357	1 357	1 357	1 357	1 357	1 357	
Below Minimum Service Level sub-total		5 677	5 677	5 677	5 677	5 677	5 677	5 677	5 677	
tal number of households	5	71 938	71 938	71 938	71 938	71 938	71 938	71 938	71 938	7
fuse: Removed at least once a week		59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 526	5
Minimum Service Level and Above sub-total		59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 526	5
Removed less frequently than once a week		1 538	1 538	1 538	1 538	1 538	1 538	1 538	1 538	
Using communal refuse dump Using own refuse dump		1 605 3 373								
Other rubbish disposal		1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	
No rubbish disposal		4 526	4 526	4 526	4 526	4 526	4 526	4 526	4 526	4
Below Minimum Service Level sub-total otal number of households	5	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	71
useholds receiving Free Basic Service	7									
Water (6 kilolitres per household per month)	•	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15
Sanitation (free minimum level service)		11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	1:
Electricity/other energy (50kwh per household per month) Refuse (removed at least once a week)		11 509 11 509	11 980 11 980	11 980 11 980	15 000 15 000	15 000 15 000	15 000 15 000	15 200 15 200	15 300 15 300	1:
Informal Settlements		-	-	14	-	-		14	14	
ust of Free Basic Services provided - Formal Settlements (R'000) Water (6 kilolitres per indigent household per month)		5 824	4 366	4 246	8 000	8 000	8 000	8 000	8 440	8
Sanitation (free sanitation service to indigent households)		310	267	19 439	21 000	21 000	21 000	21 000	22 260	23
Electricity/other energy (50kwh per indigent household per month)		-	9 971	7 110	12 000	12 000	12 000	12 000	12 900	1
Refuse (removed once a week for indigent households) st of Free Basic Services provided - Informal Formal Settlements (R'000)		12 263 1 006	12 445 7 229	13 331 10 572	13 500 9 000	13 500 9 000	13 500 9 000	14 500 14 600	15 370 15 540	1
tal cost of FBS provided	8	19 404	34 278	54 699	63 500	63 500	63 500	70 100	74 510	7
hest level of free service provided per household										
Property rates (R value threshold) Water (kilolitres per household per month)		15 000 6	15 000	15 000 6	15 000	15 000 6	15 000 6	15 000 6	15 000	15
Sanitation (kilolitres per household per month)								-		
Sanitation (Rand per household per month) Electricity (kwh per household per month)		165 50	174 50	174 50	189 50	189 50	189 50	199 50		
Refuse (average litres per week)		21	21	21	21	21	21	21	21	
renue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)			_		_	_	_	_	_	
Property rates exemptions, reductions and rebates and impermissable values in		-	=	-		_			_	
excess of section 17 of MPRA)		28 084	28 229	31 974	34 470	34 470	34 470	35 010	36 936	3
Water (in excess of 6 kilolitres per indigent household per month) Sanitation (in excess of free sanitation service to indigent households)		16 626 19 787	18 786 20 611	15 277 2 886	20 500 3 400	20 500 3 400	20 500 3 400	20 500 3 400	21 628 3 604	2
Electricity/other energy (in excess of 50 kwh per indigent household per month)		32 931	34 338	36 368	41 000	41 000	41 000	41 000	44 075	4
Refuse (in excess of one removal a week for indigent households)		4 082	4 004	3 951	4 500	4 500	4 500	4 400	4 664	
Municipal Housing - rental rebates Housing - top structure subsidies	6									
Other										
al revenue cost of subsidised services provided erences		101 509	105 967	90 455	103 870	103 870	103 870	104 310	110 906	11
nclude services provided by another entity; e.g. Eskom										
oclude services provided by another entity; e.g. Eskom tand distance <= 200m from dwelling tand distance > 200m from dwelling										
nclude services provided by another entity; e.g. Eskom tand distance <= 200m from dwellling tand distance >= 200m from dwellling orehole, spring, rain-water tank etc.	ina son	vices must be ised	ıded)							
clude services provided by another entity; e.g. Eskom tand distance <= 200m from dwelling tand distance >= 200m from dwelling orehole, spring, rain-water tank etc. lust agree to total number of households in municipal area (informal settlements receiv	ing ser	vices must be incl	uded)							
oclude services provided by another entity; e.g. Eskom tand distance <= 200m from dwelling tand distance > 200m from dwelling	-									

NC091 Sol Plaatie - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2019/20	2020/21	2021/22		Current Ye	ar 2022/23		2023/24 Mediu	m Term Revenue Framework	& Expenditure
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand REVENUE ITEMS:											
Non-exchange revenue by source											
Exchange Revenue	6										
Total Property Rates Less Revenue Foregone (exemptions, reductions and		583 157	599 305	631 872	662 116	644 544	644 544	550 541	695 903	743 878	785 33
rebates and impermissable values in excess of section											
17 of MPRA)		28 084	28 229	31 974	34 470	34 470	34 470	7 593	35 010	36 936	38 967
Net Property Rates		555 073	571 075	599 898	627 646	610 074	610 074	542 948	660 893	706 943	746 365
Exchange revenue service charges											
Service charges - Electricity	6										
Total Service charges - Electricity		697 759	703 615	770 419	972 854	952 854	952 854	652 909	1 087 872	1 208 565	1 343 00
Less Revenue Foregone (in excess of 50 kwh per indigent											
household per month)		32 931	34 338	36 368	41 000	41 000	41 000	10 476	41 000	44 075	47 38
Less Cost of Free Basis Services (50 kwh per indigent household per month)		_	9 971	7 110	12 000	12 000	12 000	5 294	12 000	12 900	13 868
Net Service charges - Electricity		664 828	659 307	726 941	919 854	899 854	899 854	637 140	1 034 872	1 151 590	1 281 753
	_	004 020	000 001	120 341	313 034	033 034	033 034	037 140	1 034 0/2	1 131 390	1 201 /35
Service charges - Water Total Service charges - Water	6	281 068	282 308	291 483	339 217	334 217	334 217	248 072	355 614	376 883	399 58
Less Revenue Foregone (in excess of 6 kilolitres per		201 000	202 300	291 403	339 217	334 211	334 217	240 072	333 6 14	3/0 003	399 30
indigent household per month)		16 626	18 786	15 277	20 500	20 500	20 500	5 967	20 500	21 628	22 81
Less Cost of Free Basis Services (6 kilolitres per											
indigent household per month)		5 824	4 366	4 246	8 000	8 000	8 000	3 626	8 000	8 440	8 904
Net Service charges - Water		258 618	259 156	271 961	310 717	305 717	305 717	238 479	327 114	346 815	367 859
Service charges - Waste Water Management											
Total Service charges - Waste Water Management Less Revenue Foregone (in excess of free sanitation		93 216	99 064	104 260	106 100	117 900	117 900	94 724	114 258	121 244	128 01
service to indigent households)		19 787	20 611	2 886	3 400	3 400	3 400		3 400	3 604	3 80
Less Cost of Free Basis Services (free sanitation service		13 101	20 011	2 000	3 400	3 400	3 400		3 400	3 004	3 00
to indigent households)		310	267	19 439	21 000	21 000	21 000	17 492	21 000	22 260	23 484
Net Service charges - Waste Water Management		73 119	78 186	81 934	81 700	93 500	93 500	77 232	89 858	95 380	100 732
Service charges - Waste Management	6										
Total refuse removal revenue		68 909	72 850	76 377	78 940	87 080	87 080	70 569	84 312	90 486	96 597
Total landfill revenue											
Less Revenue Foregone (in excess of one removal a week to indigent households)		4 082	4 004	3 951	4 500	4 500	4 500	949	4 400	4 664	4 92
Less Cost of Free Basis Services (removed once a week		4 002	4 004	3 931	4 500	4 500	4 500	949	4 400	4 004	4 92
to indigent households)		12 263	12 445	13 331	13 500	13 500	13 500	11 980	14 500	15 370	16 215
Net Service charges - Waste Management		52 564	56 401	59 094	60 940	69 080	69 080	57 641	65 412	70 452	75 461
EXPENDITURE ITEMS:											
Employee related costs		204.052	405.044	400 407	470.000	404.044	404.044	202 000	404.400	500.040	FOF 700
Basic Salaries and Wages Pension and UIF Contributions	2	384 859 71 972	405 014 74 154	426 137 75 822	473 099 90 611	464 014 89 863	464 014 89 863	367 282 66 618	484 132 93 212	536 248 102 606	565 706 108 331
Medical Aid Contributions Medical Aid Contributions		48 775	48 981	49 531	58 532	59 557	59 557	52 125	60 170	63 692	67 245
Overtime		45 344	41 303	52 688	39 796	42 368	42 368	55 072	47 280	49 985	52 78
Performance Bonus		27 067	28 489	28 946	36 221	36 999	36 999	27 740	36 505	40 286	42 53
Motor Vehicle Allowance		40 843	40 348	43 919	53 235	52 440	52 440	36 194	52 634	58 540	61 77
Cellphone Allowance		1 503	1 464	1 559	1 617	1 847	1 847	1 323	2 256	1 758	1 856
Housing Allowances		2 805	2 731	2 662	2 937	3 009	3 009	2 307	2 891	3 066	3 23
Other benefits and allowances		18 597	18 857	19 998	16 202	21 128	21 128	16 573	19 589	19 914	21 030
Payments in lieu of leave		909	29 135	10 507	15 000	15 000	15 000	8 277	15 000	15 750	16 616
Long service awards Post-retirement benefit obligations	4	19 571 (9 322)	23 192 12 550	24 485 36 522	23 254 38 900	24 844 38 900	24 844 38 900	22 195	26 968 41 000	28 581 43 050	30 176 45 418
Entertainment benefit obligations Entertainment	4	(9 322)	12 000	30 322	30 900	30 900	30 900	_	41 000	43 000	45 41
Scarcity											
Acting and post related allowance											
In kind benefits											
sub-total	5	652 922	726 219	772 777	849 403	849 970	849 970	655 707	881 637	963 475	1 016 70
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	652 922	726 219	772 777	849 403	849 970	849 970	655 707	881 637	963 475	1 016 709

Depreciation and amortisation					1			1	1	1	
Depreciation and amortisation Depreciation of Property, Plant & Equipment		64 786	59 843	66 287	76 550	76 550	76 550	_	82 150	86 428	91 182
Lease amortisation		4 215	4 038	3 773	4 500	4 500	4 500	_	4 500	4 725	4 985
Capital asset impairment		4215	4 030		4 500	4 300	4 500	_	4 500	4 /25	4 900
Capital asset impairment		407	-	-	-	_	-	-	-	-	_
Total Depreciation and amortisation	1	69 409	63 881	70 060	81 050	81 050	81 050	-	86 650	91 153	96 166
Bulk purchases - electricity											
Electricity bulk purchases		515 937	540 953	551 452	682 000	682 000	682 000	551 683	785 000	901 600	1 016 103
Total bulk purchases	1	515 937	540 953	551 452	682 000	682 000	682 000	551 683	785 000	901 600	1 016 103
Transfers and grants											
Cash transfers and grants		2 733	2 528	2 546	4 460	4 460	4 460	2 601	4 560	4 570	4 679
Non-cash transfers and grants		_	-	_	-	_	_	_	-	-	_
Total transfers and grants	1	2 733	2 528	2 546	4 460	4 460	4 460	2 601	4 560	4 570	4 679
Contracted Services											
Outsourced Services		5 076	4 023	6 891	5 617	32 441	32 441	14 876	8 383	8 948	13 400
Consultants and Professional Services		9 886	5 358	4 184	9 085	8 085	8 085	2 399	9 225	9 717	10 251
Contractors		23 385	31 270	27 088	31 735	13 655	13 655	8 183	30 505	32 283	34 147
Total contracted services		38 346	40 651	38 163	46 437	54 181	54 181	25 459	48 113	50 948	57 799
Operational Costs											
Collection costs		53	-	-	-	-	-	(197)	-	-	-
Contributions to 'other' provisions		(179)	_	_	_	_	_	`-'	-	-	_
Audit fees		5 326	4 984	5 689	6 200	6 570	6 570	6 557	6 700	7 035	7 422
Other Operational Costs		95 787	97 203	104 614	128 443	129 149	129 149	125 065	138 939	146 334	154 316
Total Operational Costs	1	100 987	102 187	110 302	134 643	135 719	135 719	131 424	145 639	153 369	161 738
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		109 285	116 745	130 190	139 321	139 321	139 321	120 802	147 619	155 702	164 932
Inventory Consumed (Project Maintenance)		103 942	117 421	137 459	133 609	159 729	159 729	134 546	182 842	154 535	162 709
Contracted Services		869	3 910	75	2 190	13 410	13 410	4 426	4 160	4 489	4 825
Operational Costs	_	3 738	4 948	5 705	5 937	5 967	5 967	4 596	7 287	7 716	8 175
Total Repairs and Maintenance Expenditure	9	217 834	243 024	273 430	281 057	318 427	318 427	264 371	341 908	322 442	340 642
Inventory Consumed											
Inventory Consumed - Water		_	_	41 302	60 000	46 360	46 360	45 897	61 200	64 566	68 117
Inventory Consumed - Other		48 468	53 848	60 019	176 627	219 912	219 912	70 409	244 700	206 989	217 107
Total Inventory Consumed & Other Material		48 468	53 848	101 321	236 627	266 272	266 272	116 306	305 900	271 555	285 224

- References
 1. Must reconcile with 'Budgeled Financial Performance (Revenue and Expenditure)
 2. Must reconcile to supporting documentation on staff salaries

- Expenditure to meet any 'unfunded obligations'
 This sub-total must agree with the total on SA22, but excluding councillor and board member items
 Include a note for each revenue item that is affected by 'revenue foregone'
- 8. Repairs and Maintenance is not a GRAP item. However to facilitate transparency, municipalities must provide a breakdown of the amounts included in the relevant GRAP items that will be spent on Repairs and Maintenance.
 9. Must reconcile with Repairs and Maintenance by Asset Class (Total Repairs and Maintenance) on Table SA34c.

NC091 Sol Plaatje - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

	Vote 01 - Executive &	Vote 02 - Municipal And	Vote 03 - Municipal	Vote 04 - Corporate	Vote 05 - Community	Vote 06 - Financial	Vote 07 - Strategy Econ	Vote 08 - Infrastructure	Vote 09 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 - Other	Total
Description Ref	Council	General	Manager	Services	Services	Services	Development And Planning	And Services								
R thousand 1							And rianning									
Revenue																
Exchange Revenue																
Service charges - Electricity								1 034 872								1 034 872
Service charges - Water								327 114								327 114
Service charges - Waste Water Management					-			89 858								89 858
Service charges - Waste Management					65 412											65 412
Sale of Goods and Rendering of Services		-		1 461	6 513	-	7 005	600								15 579
Agency services																-
Interest																-
Interest earned from Receivables		92 000			11 000			65 880								168 880
Interest earned from Current and Non Current Assets		7 000														7 000
Dividends		-														-
Rent on Land																
Rental from Fixed Assets					20	-	210	26 700								26 930
Licence and permits					1 200											1 200
Operational Revenue		801			240	992	800	301								3 134
Non-Exchange Revenue																
Property rates						660 893										660 893
Surcharges and Taxes					40.000	00.000										-
Fines, penalties and forfeits					10 660	20 000										30 660
Licences or permits		000 404			6 150											6 150
Transfer and subsidies - Operational		266 421	-	5 500	8 300	1 700	-									281 921
Interest																-
Fuel Levy Operational Revenue																-
					-			-								-
Gains on disposal of Assets Other Gains		-			-	-	_	-								_
Other Gains Discontinued Operations		-														-
Total Revenue (excluding capital transfers and contribution	_	366 222		6 961	109 495	683 585	8 015	1 545 325					_			2 719 604
Expenditure	_	300 222	_	6 961	109 495	683 383	8 013	1 343 323		-	_		-	-	-	2 / 19 604
Employee related costs	18 458	67 250	21 030	66 523	261 613	135 247	54 797	256 718								881 637
Remuneration of councillors	35 559	07 230	21 030	00 323	201 013	133 247	34 191	230 / 10								35 559
Bulk purchases - electricity	30 009							785 000								785 000
Inventory consumed		176 097						129 803								305 900
Debt impairment		110031			7 000	81 557	80 443	148 500								317 500
Depreciation and amortisation		52 550			900	01 337	00 443	33 200								86 650
Interest		267			300	_	_	19 228								19 495
Contracted services	100	8 100	4 163	_	380	1 360	300	33 710								48 113
Transfers and subsidies	-	4 400	4 100		160	1 300	300	33710								4 560
Irrecoverable debts written off	_	4 400			-	_										4 300
Operational costs	4 770	51 325	830	4 790	8 131	17 148	1 760	56 885								145 639
Losses on disposal of Assets	4110	31 323	030	4 / 30	0 131	17 140	1700	- 50 505								145 059
Other Losses		I [_	_		61 200								61 200
Total Expenditure	58 887	359 989	26 023	71 313	278 184	235 313	137 300	1 524 243	_	_	_	_	_	_		2 691 252
Surplus/(Deficit)	(58 887)		(26 023)	(64 351)	(168 689)	448 273	(129 285)	21 081					1		1 - 1	28 351
Transfers and subsidies - capital (monetary	(50 001)	0 233	(20 023)	(04 331)	(100 009)	770 Z13	(123 203)	21 001		_	_	_	_		_	20 331
allocations)		214 233	_				_	_								214 233
Transfers and subsidies - capital (in-kind)																-
Surplus/(Deficit) after capital transfers &	(58 887)	220 466	(26 023)	(64 351)	(168 689)	448 273	(129 285)	21 081	_	_	-	-	_	_		242 584
contributions	(55 001)	220 400	(20 020)	(5.7.501)	(.55 565)		(.25 200)	2. 301					_			2.2.004

[|] Contributions | References | 1. Departmental columns to be based on municipal organisation structure

NC091 Sol Plastje - Supporting Table SA3 Supportinging detail to Budgeled Financial Position'											
Description	Ref	2019/20	2020/21	2021/22		Current Ye				n Term Revenue Framework	
Rthousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
ASSETS Trade and other receivables from exchange transactions	Г										
Electricity Water		271 327 460 625	252 597 561 551	326 298 681 393	1 248 960 142 751	1 248 960 142 751	1 248 960 142 751	334 396 808 426	853 488 711 460	849 382 743 321	816 139 782 513
Waste Waste Water Other trade receivables from exchange transactions		107 577 137 158 653 488	132 029 168 830 676 201	162 232 209 485 778 466	247 099 232 953 685 723	247 069 232 953 685 723	247 069 232 953 685 723	194 651 250 265 893 037	176 044 222 964 627 190	186 194 231 692 586 869	192 210 235 589 561 441
Gross: Trade and other receivables from exchange transactions Less: Impairment for debt		1 630 175 (741 509)	1 791 207 (749 618)	2 157 875 (985 260)	2 557 457 (1 975 902)	2 557 457 (1 975 902)	2 557 457 (1 975 902)	2 480 774	2 591 147 (1 856 792)	2 607 458 (1 852 765)	2 587 893 (1 857 861)
Impairment for Electricity Impairment for Water Impairment for Waste					(29 750) (100 493)	(29 750) (100 493) (23 358)	(29 750) (100 493)		(2 196)	1 831	(3 265)
Impairment for Waste Water Impairment for Waste Water Impairment for other trade receivables from exchange transactions		(741 509)	(749 618)	(985 260)	(23 398) (26 424) (1 795 838)	(25 424) (26 424) (1 795 838)	(23 398) (26 424) (1 795 838)	(1 266 914)	(1 854 596)	(1 854 596)	(1 854 596)
Total net Trade and other receivables from Exchange Transactions		888 666	1 041 589	1 172 616	581 555	581 555	581 555	1 213 861	734 354	754 694	730 032
Receivables from non-exchange transactions Property rates Less: Impairment of Property rates		728 667	671 014	817 908	1 656 818 (6 000)	1 590 839 (6 000)	1 590 839 (6 000)	836 240	1 923 607	2 006 119	2 064 309
Net Property rates Other receivables from non-exchange transactions		728 667 113 578	671 014 48 957	817 908 48 902	1 650 818 232 215	1 584 839 232 215	1 584 839 232 215	836 240 47 960	1 923 607 234 555	2 006 119 233 142	2 064 309 231 734
Impairment for other receivables from non-exchange transactions Net other receivables from non-exchange transactions Total net Receivables from non-exchange transactions		(41 466) 72 112 800 779	(11 368) 37 589 708 602	(14 960) 33 942 851 850	22 903 255 117 1 905 935	22 903 255 117 1 839 956	22 903 255 117 1 839 956	(14 960) 33 000 869 240	14 960 249 515 2 173 122	14 960 248 103 2 254 221	14 960 246 694 2 311 003
Inventory Water			102011	331 233	120222	1022220			1		1343
Opening Balance System Input Volume		2 236 46	2 282 (199)	2 083 116 943	2 248 120 000	2 248 122 000	2 248 122 000	2 248 121 605	2 248 122 400	2 248 129 132	2 248 136 234
Water Treatment Works Bulk Purchases		46	(199)	116 943	120 000	122 000	122 000	121 605	122 400	129 132	136 234
Natural Sources Authorised Consumption Billed Authorised Consumption	6	-	-	(41 302) (41 302)	(60 000) (60 000)	(46 360) (46 360)	(46 360) (46 360)	(45 897) (45 897)	(61 200) (61 200)	(64 566) (64 566)	(68 117) (68 117)
Billed Metered Consumption Free Basic Water		- 1	- 1	(33 696) (4 731)	(49 500) (8 000)	(43 360) (8 000)	(43 360) (43 360) (8 000)	(43 360) (8 000)	(57 039) (8 000)	(60 177) (8 440)	(63 486) (8 904)
Subsidised Water Revenue Water				(2 013) (26 952)	(10 000) (31 500)	(35 360)	(35 360)	(35 360)	(49 039)	(51 737)	(54 582)
Billed Unmetered Consumption Free Basic Water Subsidised Water		-	-	(7 606) (7 606)	(10 500) (10 500)	(3 000)	(3 000)	(2 537) (2 537)	(4 161) (4 161)	(4 389) (4 389)	(4 631) (4 631)
Revenue Water UnBilled Authorised Consumetion					-					-	1
Unbilled Metered Consumption Unbilled Unmetered Consumption									- 1		
Water Losses Apparent losses		- 1	- 1	(75 476) -	(60 000) (6 000)	(75 640) (24 192)	(75 640) (24 192)	(75 540) (24 192)	(61 200) (15 000)	(64 566) (15 825)	(68 117) (16 695)
Unauthorised Consumption Customer Meter Inaccuracies Real Iosses				(75 476)	(6 000) (54 000)	(24 192) (51 448)	(24 192) (51 448)	(24 192) (51 348)	(15 000) (46 200)	(15 825) (48 741)	(16 695) (51 422)
Meal losses Leakage on Transmission and Distribution Mains Leakage and Overflows at Storage Tanks/Reservoirs				(16 028) (11 365)	(24 000) (24 000) (6 000)	(14 784) (9 784)	(51 448) (14 784) (9 784)	(51 348) (14 784) (9 684)	(5 000) (5 200)	(5 275) (6 541)	(51 422) (5 565) (6 901)
Leakage on Service Connections up to the point of Customer Meter Data Transfer and Management Errors				(16 028)	(12 000)	(12 096)	(12 096)	(12 096)	(10 000)	(10 550)	(11 130)
Unavoidable Annual Real Losses Non-revenue Water		-	-	(32 056) (75 476)	(12 000) (60 000)	(14 784) (75 640)	(14 784) (75 640)	(14 784) (75 540)	(25 000) (61 200)	(26 375) (64 566)	(27 826) (68 117)
Closing Balance Water Apricultural		2 282	2 083	2 248	2 248	2 248	2 248	2 416	2 248	2 248	2 248
Agricultural Opening Balance Acquisitions			-	-	-	-	-	-	-	-	-
Issues Adjustments	7 8										
Wite-offs Closing balance - Agricultural	9	-	-	-	-	-	-	-	-	-	-
Consumables Standard Rated											
Opening Balance Acquisitors		1 484 7 055	2 241 6 236	1 235 5 969	2 132 14 856	2 132 23 275	2 132 23 275	2 132 4 087	2 132 18 958	2 132 20 024	2 132 21 124
Issues Adjustments	7 8	(6 225) (31)	(6 740) (500)	(5 928) 866	(14 856)	(23 275)	(23 275)	(4 234) (37)	(18 958)	(20 024)	(21 124)
Wirte-offs Closing balance - Consumables Standard Rated Zero Rated	9	(42) 2 241	1 235	(10) 2 132	2 132	2 132	2 132	1948	2 132	2 132	2 132
Opening Balance Acquisitors		472 11 341	186 10 508	480 15 250	801 14 466	801 17 032	801 17 032	801 18 095	801 16 502	801 17 476	801 18 503
Issues Adjustments	7 8	(11 551)	(10 192)	(14 876)	(14 466)	(17 032)	(17 032)	(18 406)	(16 502)	(17 476)	(18 503)
Wite-offs Closing balance - Consumables Zero Rated	9	(77) 186	(21) 490	(52) 801	801	801	801	489	801	801	801
Finished Goods Opening Balance			_		_		_		_		_
Acquisitors Issues	7	-						-		-	
Adjustments Wite-offs	8 9				-	-	-	- 1	- 1	-	- 1
Closing balance - Finished Goods Materials and Supplies		-	-	-	-	-	-	-	-	-	-
Opening Balance Acquisitions		28 181 26 760	24 233 41 555	28 865 49 409	39 050 147 305	39 050 179 605	39 050 179 605	39 050 57 344	39 050 187 248	17 057 166 247	13 815 182 855
Issues Adjustments	7 8	(30 692) 43	(36 915) 49	(39 214) 58	(147 305)	(179 605)	(179 605)	(47 769) 37	(209 241)	(169 489)	(177 480)
Wite-offs Closing balance - Materials and Supplies	9	(EO) 24 233	(57) 28 865	(67) 39 050	39 050	39 050	39 050	(78) 48 584	17 057	13 815	19 190
Work-in-progress											
Materials Transfers		-				- 1	- 1	-		-	- 1
Closing balance - Work-in-progress		-	-	-	-	-	-	-	-	-	-
Housing Stock Opening Balance Acquisitions		6 642	6 642	6 660	5 223	5 223	5 223	5 223	5 223	5 223	5 223
Acquisitors Translers Sales		0	18	(1 437)	-	-	-	-	-	-	-
Closing Balance - Housing Stock		6 642	6 660	5 223	5 223	5 223	5 223	5 223	5 223	5 223	5 223
Land Opening Balance		-	_	_		_		_	_	_	_
Acquisitions Sales Adjustments					-	-	-	-	1		
Adjustments Correction of Prior period errors Closing Balance - Land											
Closing Balance - Inventory & Consumables		35 583	39 323	49 454	49 454	49 454	49 454	58 660	27 461	24 218	29 593
Property, plant and equipment (PPE) PPE at costivaluation (excl. finance leases) Leases recognised as PPE	3	2 583 551	2 700 348	2 885 587	2 843 653	2 823 653	2 823 653	2 956 134	3 235 243	3 871 604	4 584 395
Total Property, plant and equipment (PPE)	2	774 944 1 808 607	834 588 1 865 761	882 145 2 003 442	1 048 251 1 795 402	1 048 251 1 775 402	1 048 251 1 775 402	882 145 2 073 989	1 044 304 2 190 939	1 130 685 2 740 920	1 222 065 3 362 330
LIABILITIES Current liabilities - Financial liabilities Short term loans (other than bank overdraft)											
Current portion of long-term liabilities Total Current liabilities - Financial liabilities		-	-	-	-	-	-	-	-	-	-
Trade and other payables from exchange transactions Trade and other payables from exchange transactions Other trade payables from exchange transactions	5	409 287 -	531 899	983 671	1 002 731 2 000	1 002 731 2 000	1 002 731 2 000	1 043 656	937 683	942 254	932 254
Trade cavables from Non-exchange transactions: Unspent conditional Trade payables from Non-exchange transactions: Other VAT	Grant	27 126 - 77 266	6 273 - 93 436	1 726 - 111 037	(95 004)	- (96 004)	- (95 004)	92 626 - 148 113	- - 70 327	- - 70 327	- - 70 327
Total Trade and other payables from exchange transactions Non-current liabilities - Financial liabilities Borrowing Other financial liabilities	2	513 679 191 815	631 609 182 267	1 096 433 171 517	909 727 148 630	909 727 148 630	909 727 148 630	1 284 395 165 728	1 008 011	1 012 581	1 002 581
Total Non current liabilities - Financial liabilities	ľ	191 815	182 267	171 517	148 630	148 630	148 630	165 728	158 166	143 379	126 692
Provisions Retirement benefits Refuse landfill site rehabilitation		239 565 298	252 004 1 569	262 853 1 928	259 520 -	259 520 -	259 520 -	262 853 1 928	287 585 (1 928)	319 596 (1 928)	353 974 (1 928)
Other Total Provisions		239 863	253 573	264 781	259 520	259 520	259 520	264 781	285 658	317 668	352 046
CHANGES IN NET ASSETS Accumulated surplus/ideficit) Accumulated surplus/ideficit) - opening balance GRAP adjustments		2 606 287	2 838 779	2 824 731	3 057 674	3 057 674	3 057 674	2 962 198	4 019 374	4 261 958	4 905 933
Restated balance Surplus/(Deficit)		2 606 287 457 141	2 838 779 235 091	2 824 731 292 536	3 057 674 156 419	3 057 674 (69 034)	3 057 674 (69 034)	2 962 198 47 417	4 019 374 242 584	4 261 958 643 974	4 905 933 739 333
Transfers toffrom Reserves Depreciation offsets		3 289 - (14 412)	12 279 - (36 867)	(32 922)	(788)	223 521	223 521	-	242 304 -	-	- 39 333
Other adjustments Accumulated Surplusi (Deficit) Baserves	1	3 052 305	(36 867) 3 049 283	9 808 3 094 152	3 213 305	3 212 160	3 212 160	3 009 615	4 261 958	4 905 933	5 645 266
Housing Development Fund Capital replacement Self-insurance		43 753 14 555 11 176	29 681 15 833	62 705 15 445 11 977	23 577 39 238	23 577 39 238	23 577 39 238	62 705 15 445	23 577 39 238	23 577 39 238	23 577 39 238
Other reserves Revolution Total Reserves	2	69 484	11 691 57 205	90 127	18 061 80 876	18 061 80 876	18 061 80 876	11 977 90 127	18 061 80 876	18 061 80 876	18 051 80 876
TOTAL COMMUNITY WEALTHIEQUITY	2	3 121 789	3 105 488	3 184 279	3 294 182	3 293 037	3 293 037	3 099 742	4 342 835	4 986 809	5 726 142

NC091 Sol Plaatje - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22				2023/24 Medium Term Revenue & Expenditure Framework				
				Audited	Audited	Audited	Original Budget	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2		
R thousand				Outcome	Outcome	Outcome	Original Budget	Budget	Forecast	2023/24	2024/25	2025/26		
GOOD GOVERNANCE AND				288 469	309 378	294 113	335 918	339 632	339 632	366 222	378 972	400 075		
PUBLIC PARTICIPATION MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				571 568	594 906	610 429	648 238	651 552	651 552	683 585	729 727	770 440		
MUNICIPAL INSTITUTIONAL				1 415	6 247	6 869	6 873	6 873	6 873	6 961	7 048	7 132		
DEVELOPMENT AND TRANSFORMATION														
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT				1 169 080	1 147 305	1 263 660	1 488 235	1 487 375	1 487 375	1 654 820	1 808 775	1 978 293		
LOCAL ECONOMIC	Marketing the municipality as	Α		6 910	6 501	3 226	7 945	10 545	10 545	8 015	8 440	8 904		
DEVELOPMENT	premier destination for tourism and investment													
Allocations to other priorities	locations to other priorities		2											
Total Revenue (excluding capita	Il transfers and contributions)		1	2 037 442	2 064 336	2 178 297	2 487 209	2 495 977	2 495 977	2 719 604	2 932 962	3 164 843		

References
1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Balance of allocations not directly linked to an IDP strategic objective

NC091 Sol Plaatje - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22	Cı	urrent Year 2022/	23	2023/24 Medium Term Revenue & Expenditure Framework				
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26		
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				306 714	388 768	363 220	416 801	532 901	532 901	273 641	275 980	294 200		
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				117 561	126 380	126 129	157 404	158 434	158 434	237 712	247 970	251 156		
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION				85 541	85 283	84 892	97 947	98 417	98 417	108 120	108 615	114 320		
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT				1 374 622	1 512 509	1 589 395	1 731 509	1 843 102	1 843 102	1 928 049	2 096 370	2 276 151		
LOCAL ECONOMIC DEVELOPMENT	Marketing the municipality as premier destination for tourism and investment	A		52 401	53 419	54 596	61 468	65 352	65 352	143 730	164 240	182 329		
Allocations to other priorities	•													
Total Expenditure	•			1 936 838	2 166 359	2 218 232	2 465 128	2 698 205	2 698 205	2 691 252	2 893 175	3 118 156		

Total Expenditure 1 1 1936 838

References
1. Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Balance of allocations not directly linked to an IDP strategic objective

NC091 Sol Plaatje - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

			_	<u>.</u>		<u> </u>						
Strategic Objective	Goal	Goal Code	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
				Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2
R thousand				Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				94 295	50 177	11 238	53 705	30 005	30 005	19 500	32 233	44 500
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT				-	-	-	-	-	-	-	-	-
BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT				42 723	66 199	97 604	128 038	131 738	131 738	219 973	612 267	678 429
LOCAL ECONOMIC DEVELOPMENT	Marketing the municipality as premier destination for tourism and investment	Α		-	3 126	18 239	8 300	27 150	27 150	10 000	8 783	5 217
Allocations to other priorities			3									
	Total Capital Expenditure			137 018	119 502	127 081	190 043	188 893	188 893	249 473	653 283	728 146
Total Oupital Experiantale				.07 010	. 13 JUL	127 001	130 070	100 000	100 000	273 713	000 Z00	120 170

References

1. Total capital expenditure must reconcile to Budgeted Capital Expenditure

2. Goal code must be used on Table SA36

3. Balance of allocations not directly linked to an IDP strategic objective

NC091 Sol Plaatie - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2019/20	2020/21	2021/22	Cı	urrent Year 2022/	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
05 - Community Services										
Public Safety										
Licensing And Control Of Animals										
Electricity (Kwh Per Household Per Month)	Kwh Per Household Per	50	50	50	50	50	50	50	50	50
Property Rates (R000 Value Threshold)	Rand Value Threshold	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000
Property Rates (Tariff	Rand Value	.7	.7	.7		.7	.7	.7	.7	
Refuse (Average Litres Per Week)	Average Litres Per Week	21	21	21	21	21	21	21	21	21
Sanitation (Rand Per Household Per	Rand Per Household Per	165	174	174	189	189	189	199	210	210
Water (Kilolitres Per Household Per	Kilolitres Per Household Per	6	6	6	6	6	6	6	6	6
Waste Management										
Solid Waste Disposal (Landfill Sites)										
Formal Settlement Households - Refuse	Households	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 300
Informal Settlement Households - Refuse	Households	-	-	-	-	-	-	-	-	-
Informal Settlements (R000)	Rand Value	-	-	-	-	-	_			_
No Rubbish Disposal	Households	4 526	4 526	4 526	4 526	4 526	4 526	4 526	4 526	4 526
Other (R000)	Rand Value	-	-	-	-	-	_	-	-	-
Other Rubbish Disposal	Households	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371	1 371
Removed At Least Once A Week	Households	59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 526
Removed Less Frequently Than Once A	Households	1 538	1 538	1 538	1 538	1 538	1 538	1 538	1 538	1 538
Using Communal Refuse Dump	Households	1 605	1 605	1 605	1 605	1 605	1 605	1 605	1 605	1 605
Using Own Refuse Dump	Households	3 373	3 373	3 373	3 373	3 373	3 373	3 373	3 373	3 373
08 - Infrastructure And Services										
Energy Sources										
Electricity										
Electricity - Prepaid (Min.Service Level)	Households	57 145	57 145	57 145	57 145	57 145	57 145	57 145	57 145	57 145
Electricity (< Min.Service Level)	Households	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320
Electricity (At Least Min. Service Level)	Households	9 116	9 116	9 116	9 116	9 116	9 116	9 116	9 116	9 116
Formal Settlement Households Receiving	Households	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 300
Informal Settlement Households Receiving	Households	-	-	-	-	-	-	-	-	-
Informal Settlements (R000)	Rand Value	-	-	-	-	-	-	-	-	-
Other (R000)	Rand Value									
Other Energy Sources	Households	1 357	1 357	1 357	1 357	1 357	1 357	1 357	1 357	1 357
Other Households Receiving Electricity	Households	-	-	-	-	-	-	-	-	-
Waste Water Management										
Sewerage		4.050	4.050	4.050	4.050	4.050	4.050	4.050	4.050	4.050
Bucket Toilet	Households	4 352	4 352	4 352	4 352	4 352	4 352	4 352	4 352	4 352
Chemical Toilet	Households	22	22	22	22	22	22	22	22	22
Flush Toilet (Connected To Sewerage)	Households	63 359	63 359	63 359	63 359	63 359	63 359	63 359	63 359	63 359
Flush Toilet (With Septic Tank)	Households	1 816	1 816	1 816	1 816	1 816	1 816	1 816	1 816	1 816
Formal Settlement Households Receiving	Households	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 300
Informal Settlement Households Receiving	Households	-	-	13 760	4000.000	4000.000	4000.000	13 760	13 760	13 760
Informal Settlements (R000)	Rand Value	802 902	2791 970	6135 215	4300 000	4300 000	4300 000	9600 000	10340 000	11117 000
No Toilet Provisions	Households	812	812	812	812	812	812	812	812	812
Other Toilet Provisions (> Min.Service	Households	342	342	342	342	342	342	342	342	342
Pit Toilet (Ventilated)	Households	1 235	1 235	1 235	1 235	1 235	1 235	1 235	1 235	1 235
Water Management										
Water Distribution	Harris de la la la la la la la la la la la la la	44.565	44.000	44.000	45.000	45.000	45.000	45.000	45.000	45.055
Formal Settlement Households Receiving	Households	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 300
Informal Settlement Households Receiving	Households	-	-	-	-	-	-	-	-	-
Informal Settlements (R000)	Rand Value	203 291	4437 234	4437 234	4700 000	4700 000	4700 000	5000 000	5200 000	5200 000
No Water Supply	Households	349	349	349	349	349	349	349	349	349
Other Water Supply (< Min.Service Level)	Households	160	160	160	160	160	160	160	160	160
Other Water Supply (At Least Min. Service	Households	-	- 40.555	- 40.555	-	-	-	-	-	-
Piped Water Inside Dwelling	Households	43 577	43 577	43 577	43 577	43 577	43 577	43 577	43 577	43 577
Piped Water Inside Yard (But Not In	Households	22 582	22 582	22 582	22 582	22 582	22 582	22 582	22 582	22 582
Using Public Tap (< Min.Service Level)	Households	5 272	5 272	5 272	5 272	5 272	5 272	5 272	5 272	5 272
Using Public Tap (At Least Min.Service	Households	-	-	-	-	-	-	-	-	-
		and function) and	anah wata (MEMA							

Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
 Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
 Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

NC091 Sol Plaatje - Entities measureable performance objectives

Description	Unit of measurement	2019/20	2020/21	2021/22	С	urrent Year 2022	23	2023/24 Mediu	ım Term Revenue Framework	& Expenditure
·		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Entity 1 - (name of entity)										
Insert measure/s description										
Entity 2 - (name of entity)										
#REF!										
Entity 3 - (name of entity)										
#REF!										
And so on for the rest of the Entities										

Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
 Only include prior year comparative information for individual measures where relevant activity occurred in that yearls

NC091 Sol Plaatie - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2019/20	2020/21	2021/22		Current Ye	ar 2022/23			Medium Term Re enditure Frame	
becomplied of interior interestor	Duois of sursulation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Borrowing Management											
Credit Rating Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1,8%	1,9%	3,1%	Baa1.za 2,0%	1,6 4,7%	1,6 4,7%	1,6 3,2%	1,2%	1,1%	1,0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing	1,5%	1,8%	3,0%	1,9%	5,1%	5,1%	3,2%	1,2%	1,1%	1,0%
Borrowed funding of 'own' capital expenditure	/Own Revenue Borrowing/Capital expenditure excl. transfers and orants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity Current Ratio Current Ratio adjusted for aged debtors	Current assets/current liabilities Current assets less debtors > 90 days/current	3.3 3,3	2.7 2,7	2.1 2,1	2.6 2,6	2,6 2,6	2.6 2,6	2,2 2,2	3.0 3,0	3,1 3,1	3,2 3,2
Liquidity Ratio Revenue Management	liabilities Monetary Assets/Current Liabilities	1,8	1,6	1,2	0,6	0,6	0,6	1,2	0,8	0,8	0,9
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0,0%	227,0%	137,8%	119,8%	115,8%	115,8%	120,3%	123,8%	125,6%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0,0%	227,0%	137,8%	117,2%	115,8%	115,8%	120,3%	123,8%	125,6%	127,7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	51,3%	45,4%	56,1%	94,1%	91,1%	91,1%	62,0%	102,5%	98,1%	93,3%
Longstanding Debtors Recovered Creditors Management	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Creditors to Cash and Investments		610,4%	1599,6%	-147,0%	864,4%	8327,5%	8327,5%	-135,9%	573,9%	557,0%	377,8%
Other Indicators											
	Total Volume Losses (kW) technical	0	0	0	0	0	0	0	0	0	0
	Total Volume Losses (kW) non technical Total Cost of Losses (Rand '000)	93841831	127533451	14330222	96648459	96648459	96648459	0	73211208	49295547	48807472
Electricity Distribution Losses (2)	% Volume (units purchased and generated less	99 335	142 894	189 936	136 400	136 400	136 400	-	114 576	84 022	83 190
	units sold)/units purchased and generated	0	2642,0%	2969,0%	2000,0%	2000,0%	2000,0%	0,0%	1500,0%	1000,0%	900,0%
Water Volumes :System input	Bulk Purchase Water treatment works	0	2042,076	2303,0 /6	2000,0 %	2000,0 %	2000,076	0,0 /6	1300,076	1000,0 /6	900,076
, and the state of	Natural sources										
	Total Volume Losses (kt) Total Cost of Losses (Rand '000)	23 300	22 778	22 764	18 401	18 401	18 401	-	16 727	15 017	14 579
Water Distribution Losses (2)	% Volume (units purchased and generated less	66605225	69576202	75476261	60000000	60000000	60000000	0	56970000	53425200	51869126
	units sold)/units purchased and generated										
Englishment	Fundamental (Tatal Parameter)	0	6169,0%	6463,0%	5000,0%	5000,0%	5000,0%	0,0%	4500,0%	4000,0%	3700,0%
Employee costs Remuneration	Employee costs/(Total Revenue - capital revenue) Total remuneration/(Total Revenue - capital	32,0% 33,5%	35,2% 36,6%	35,5% 36,9%	34,2% 35,5%	34,1% 35,4%	34,1% 35,4%	31,9%	32,4% 33,7%	32,8% 34,1%	32,1% 33,4%
Repairs & Maintenance	revenue) R&M/(Total Revenue excluding capital revenue)	10,7%	11,8%	12,6%	11,3%	12,8%	12,8%		12,6%	11,0%	10,8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	4,9%	4,9%	6,2%	4,8%	7,9%	7,9%	3,2%	3,9%	3,7%	3,5%
IDP regulation financial viability indicators i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within	531,9	-	141,5	161,6	161,6	161,6	153,4	183,9	175,8	189,7
ii.O/S Service Debtors to Revenue	financial year) Total outstanding service debtors/annual	78,7%	68,4%	88,1%	153,6%	149,2%	149,2%	103,4%	167,2%	157,1%	146,7%
iii. Cost coverage	revenue received for services (Available cash + Investments)/monthly fixed operational expenditure	0,6	0,3	(5,2)	0,8	0,1	0,1	(5,1)	0,9	0,8	1,1

References
1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality

NC091 Sol Plaatje - Supporting Table SA9 Social, economic and demographic statistics and assumptions

NC091 Sol Plaatje - Supporting Table SA9 Social	eco	nomic and demographic statistics and assump	otions									
Description of economic indicator		Basis of calculation	2001 Census	2007 Survey	2011 Census	2019/20	2020/21	2021/22	Current Year 2022/23	2023/24 Medius	n Term Revenue Framework	& Expenditure
Description of contains material	Ref.	Days of Calculation	2001 0011303	2007 Gurrey	2011 0011333	Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics Population Femilase aged 5 - 14 Males aged 5 - 14 Femilase aged 15 - 34 Males aged 15 - 34 Males aged 15 - 34 Ulemophyment			201 40 40 55 50 28	243 - - - - 28	248 46 47 70 65 79	255 36 36 41 44 90	-	0 0 0 0	255 36 36 41 44 90	255 36 36 41 44 90	255 36 36 41 44 90	0 0 0 0
Monthly household income (no. of households) No house No	1, 12	0-2600 2600-6000 2600-6000 12000-18000 18000-30000 30000-24000 30000-24000 72000-9600 96000-132000 132000-122000 132000-122000	4 393 127 071 32 171 26 483 12 879 3 615 1 078 611 3100 1344	79 310 114 291 9 682 11 928 10 923 5 243 2 056 333 242 78	7 032 2 001 3 215 9 683 11 291 8 977 7 235 5 776 3 506 1 087 268 224	44 330 1 650 2 390 5 090 6 730 6 220 6 260 5 860 5 930 6 420 8 350	- - - - - - - - -	44 330 1 650 2 390 5 090 6 730 6 220 6 260 5 860 5 930 6 420 8 350	44 330 1 650 2 390 5 090 6 730 6 220 6 260 5 860 5 930 6 420 8 350	44 330 1 650 2 390 5 090 6 730 6 220 6 260 5 860 5 930 6 420 8 350	44 330 1 650 2 390 5 090 6 730 6 220 6 260 5 860 5 930 6 420 8 350	44 330 1 650 2 390 5 090 6 730 6 220 6 260 5 860 5 930 6 420 8 350
Poverty profiles (no. of households) < R2 060 per household per month Insert description Household/demographics (000) Number of people in municipal area	13 2		201	243	248	255	_	0	255	255	255	0
Number of poor people in municipal area Number of households in municipal area Number of poor households in municipal area Definition of poor household (R per month)			81 50	74 52	33 60 9	40 63 9	-	0	40 63 9	40 63 9	40 63 9	0
Housing statistics Formal Informal Total number of households Dealtings provided by municipality Dealtings provided by provincels Dealtings provided by provincels Total inew housing develings	3 4 5		41 282 9 247 50 529	46 230 5 733 51 963	49 202 11 095 60 297 440 - - 440	54 500 9 594 64 094 2 550 - - 2 550	-	54 500 9 594 64 094 2 550 - - 2 550	54 500 9 594 64 094 2 550 - 2 550			
Economic Infesion outlook (CPIX) Inferest rate - borrowing Inferest rate - borrowing Inferest rate - investment Remuner also in traceases Consumption or growth (electricity) Consumption growth (water)	6					5,3% 12,5% 6,0% 7,0% 1,0% 1,0%	0,0% 0,0% 0,0% 0,0% 0,0% 0,0%	4,9% 12,5% 6,0% 7,0% 1,0% 1,0%	6,9% 12,5% 6,0% 7,0% 1,0%	5,3% 12,5% 6,0% 7,0% 1,0%	4,9% 12,5% 6,0% 7,0% 1,0% 1,0%	4,7% 12,5% 6,0% 7,0% 1,0%
Collection rates Property tax/service charges Rental of facilities & equipment Interest - external investments Interest - debtors Revenue from agency services	7					88,0% 100,0% 100,0% 25,0% 100,0%	0,0% 0,0% 0,0% 0,0% 0,0%	88,0% 100,0% 100,0% 25,0% 0,0%	88,0% 100,0% 100,0% 25,0% 0,0%	88,0% 100,0% 100,0% 25,0% 0,0%	88,0% 100,0% 100,0% 25,0% 0,0%	88,0% 100,0% 100,0% 25,0% 0,0%

Detail on the provision of municipal services for A10

Total municipal services			2019/20	2020/21	2021/22	Cu	rrent Year 2022/	23	zvzarza mediu	m Term Revenue Framework	a Expenditi
Total municipal services	Ref.		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Ye +2 2025/2
	INEI.	Household service targets (000)				Duager	Duoget	Torcoust	EULUL7	11202420	-1202012
		Water:									
		Piped water inside dwelling	43 577	43 577	43 577	43 577	43 577	43 577	43 577	43 577	43 57
	8	Piped water inside yard (but not in dwelling) Using public tap (at least min.service level)	22 582	22 582	22 582	22 582	22 582	22 582	22 582	22 582	22 58
	10	Other water supply (at least min.service level)	-	_	-	-	-	-	-	_	_
	10	Minimum Service Level and Above sub-total	66 159	66 159	66 159	66 159	66 159	66 159	66 159	66 159	66 15
	9	Using public tap (< min.service level)	5 272	5 272	5 272	5 272	5 272	5 272	5 272	5 272	5 27
	10	Other water supply (< min.service level)	160	160	160	160	160	160	160	160	16
		No water supply	349	349	349	349	349	349	349	349	349
		Below Minimum Service Level sub-total	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781	5 781
		Total number of households	71 940	71 940	71 940	71 940	71 940	71 940	71 940	71 940	71 94
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	63 359	63 359 1 816	63 359 1 816	63 359	63 359 1 816	63 359 1 816	63 359	63 359	63 35 1 81
		Flush toilet (with septic tank) Chemical toilet	1 816	1 816	1 816	1 816	1 816	1 816	1 816	1 816	181
		Pit toilet (ventilated)	1 235	1 235	1 235	1 235	1 235	1 235	1 235	1 235	123
		Other toilet provisions (> min.service level)	342	342	342	342	342	342	342	342	34
		Minimum Service Level and Ahove sub-total	66 774	66 774	66 774	66 774	66 774	66 774	66 774	66 774	66 77
		Bucket toilet	4 352	4 352	4 352	4 352	4 352	4 352	4 352	4 352	4 35
		Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
		No toilet provisions	812	812	812	812	812	812	812	812	81
		Below Minimum Service Level sub-total	5 164	5 164	5 164	5 164	5 164	5 164	5 164	5 164	5 16
		Total number of households	71 938	71 938	71 938	71 938	71 938	71 938	71 938	71 938	71 93
		Energy:							1		
		Electricity (at least min.service level)	9 116	9 116	9 116	9 116	9 116	9 116	9 116	9 116	9 116
	- 1	Electricity - prepaid (min.service level)	57 145	57 145	57 145	57 145	57 145	57 145	57 145	57 145	57 14
		Minimum Service Level and Above sub-total	66 261	66 261	66 261	66 261	66 261	66 261	66 261	66 261	66 26
		Electricity (< min.service level) Electricity - prepaid (< min. service level)	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 320	4 32
		Electricity - prepaid (< min. service level)	4.257	4.257	4 257	4.257	4.257	4 257	4 257	4.257	4.26
		Other energy sources Below Minimum Service Level sub-total	1 357 5 677	1 357 5 677	1 357 5 677	1 357 5 677	1 357 5 677	1 357 5 677	1 357 5 677	1 357 5 677	1 35 5 67
	- 1	Total number of households	71 938	71 938	71 938	71 938	71 938	71 938	71 938	71 938	71 93
		Refuse:								550	
		Removed at least once a week	59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 52
		Minimum Service Level and Above sub-total	59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 526	59 526
		Removed less frequently than once a week	1 538	1 538	1 538	1 538	1 538	1 538	1 538	1 538	1 538
		Using communal refuse dump	1 605	1 605	1 605	1 605	1 605	1 605	1 605	1 605	1 605
		Using own refuse dump	3 373	3 373	3 373	3 373	3 373	3 373	3 373	3 373	3 373
		Other rubbish disposal	1 371	1 371	1 371 4 526	1 371	1 371	1 371 4 526	1 371	1 371	1 371
		No rubbish disposal				4 526	4 526		4 526	4 526	4 526
			4 526	4 526						10.110	10.110
		Below Minimum Service Level sub-total	12 413	12 413	12 413	12 413	12 413	12 413	12 413	12 413	12 413
			12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	71 939	12 413 71 939
-house services		Below Minimum Service Level sub-total	12 413	12 413	12 413	12 413 71 939 Cu	12 413 71 939 rrent Year 2022/	12 413 71 939 23	12 413 71 939 2023/24 Mediu	71 939 m Term Revenue Framework	12 413 71 939 & Expenditure
ouse services	Ref.	Below Minimum Service Level sub-total Total number of households	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	12 413 71 939	71 939 m Term Revenue	12 413 71 939
se services	Ref.	Below Minimum Service Level sub-total Total number of households Household service targets (900)	12 413 71 939 2019/20	12 413 71 939 2020/21	12 413 71 939 2021/22	12 413 71 939 Cu Original	12 413 71 939 rrent Year 2022/ Adjusted	12 413 71 939 23 Full Year	12 413 71 939 2023/24 Mediu Budget Year	71 939 m Term Revenue Framework Budget Year	12 413 71 939 & Expenditure Budget Year
ise services	Ref.	Below Minimum Service Level sub-lotal Total number of households Household service targets (800) Water:	12 413 71 939 2019/20 Outcome	12 413 71 939 2020/21 Outcome	12 413 71 939 2021/22	12 413 71 939 Cu Original Budget	12 413 71 939 rrent Year 2022/ Adjusted	12 413 71 939 23 Full Year Forecast	12 413 71 939 2023/24 Mediu Budget Year 2023/24	71 939 m Term Revenue Framework Budget Year +1 2024/25	12 413 71 939 & Expenditure Budget Year +2 2025/26
use services	Ref.	Briton Minimum Senice Level sub-total Total number of households Household service targets (600) Water: Pepd water inside develing	12 413 71 939 2019/20 Outcome	12 413 71 939 2020/21 Outcome	12 413 71 939 2021/22 Outcome	12 413 71 939 Cu Original Budget	12 413 71 939 rrent Year 2022/ Adjusted Budget	12 413 71 939 23 Full Year Forecast	12 413 71 939 2023/24 Mediu Budget Year 2023/24	71 939 m Term Revenue Framework Budget Year +1 2024/25	12 413 71 939 e & Expenditure Budget Year +2 2025/26
-house services	8	Total number of households Total number of households Household service tarsets (800) Water Pool valor notic deeling Pool valor notic deeling Pool valor notic deeling Using public by (in least min service leve)	12 413 71 939 2019/20 Outcome	12 413 71 939 2020/21 Outcome	12 413 71 939 2021/22 Outcome	12 413 71 939 Cu Original Budget	12 413 71 939 rrent Year 2022/ Adjusted Budget	12 413 71 939 23 Full Year Forecast	12 413 71 939 2023/24 Mediu Budget Year 2023/24	71 939 m Term Revenue Framework Budget Year +1 2024/25	12 413 71 939 & Expenditure Budget Year +2 2025/26
nouse services		Boton Minimum Senice Level sub-total Total number of households Household senice targets (800) Water: Household senice targets (800) Water: Pede states index senice (senice) Using public lap (all sets min senice leve) Other water supply (all sets min senice leve)	12 413 71 939 2019/20 Outcome	12 413 71 939 2020/21 Outcome	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Original Budget	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582	12 413 71 939 23 Full Year Forecast	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582	12 413 71 939 e & Expenditure Budget Year +2 2025/26 43 577 22 582
iouse services	8 10	Total number of households Household service tarrests (800) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside in the control in dwelling) Piped water inside in the control in the cont	12 413 71 939 2019/20 Outcome 43 577 22 582 	12 413 71 939 2020/21 Outcome 43 577 22 582 - - 66 159	12 413 71 939 2021/22 Outcome 43 577 22 582 	12 413 71 939 Cu Original Budget 43 577 22 582 - - - 66 159	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582 - - - - - - - - - - - - - - - - - - -	12 413 71 939 23 Full Year Forecast 43 577 22 582 - - 66 159	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 - - 66 159	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 - 66 159	12 413 71 938 e & Expenditure Budget Year +2 2025/26 43 577 22 582 - - - - - - - - - - - - - - - - - - -
-house services	8 10 9	Balow Minimum Senice Level sub-total Total number of households Household service targets (000) Water: Water Prod state route develop Prod state route develop Using public top (at least min service level) Other safes supply (at least min service level) Minimum Service Level and Above sub-total Using public top (- min service level)	12 413 71 939 2019/20 Outcome 43 577 22 582 — — 66 159 5 272	12 413 71 939 2020/21 Outcome 43 577 22 582 - - - 66 159 5 272	12 413 71 939 2021/22 Outcome 43 577 22 582 - - - 66 159 5 272	12 413 71 939 Cu Original Budget 43 577 22 582	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582 - - - 66 159 5 272	12 413 71 939 23 Full Year Forecast 43 577 22 582 	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 - - - 66 159 5 272	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 - 66 159 5 272	12 413 71 938 e & Expenditure Budget Year +2 2025/26 43 577 22 582 -2 66 159 5 272
house services	8 10	Balow Minimum Senice Level sub-total Total number of households Household service targets (800) Water: Piped water node dwelling Piped water node dwelling Dating public lap (all test min service level) Using public lap (all test min service level) Using public lap (in test min service level) Using public lap (in test min service level) Using public lap (in test min service level) Other water supply (in test min service level) Other water supply (in test min service level)	12 413 71 939 2019/20 Outcome 43 577 22 582 - - 66 159 5 272 180	12 413 71 939 2020/21 Outcome 43 577 22 582 - - 66 159 5 272 160	12 413 71 939 2021/22 Outcome 43 577 22 582 - - 66 159 5 272 160	12 413 71 939 Cu Original Budget 43 577 22 582 - - 66 159 5 272 160	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582 - - 66 159 5 272 160	12 413 71 939 23 Full Year Forecast 43 577 22 582 - - 66 159 5 272 160	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 - - 66 159 5 272 160	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 66 159 5 272 160	12 413 71 938 2 & Expenditure Budget Year +2 2025/26 43 577 22 582 - - - 66 159 5 272 160
-house services	8 10 9	Total number of households Total number of households Total number of households Household service targets (800) Water Pool vater inside dwelling Pool vater inside dwelling Pool vater inside dwelling Pool vater inside ward (fu no in in dwelling) Using public by (in least min service level) Other vater spoyl (at least min service level) Minimum Service Level and Arkows out-brial Using public by (in min service level) Month of the control of	12 413 71 939 2019/20 Outcome 43 577 22 582 	12 413 71 939 2020/21 Outcome 43 577 22 582 	12 413 71 939 2021/22 Outcome 43 577 22 582 - - 66 159 5 272 160 349	12 413 71 939 Cu Original Budget 43 577 22 582 - - 66 159 5 272 160 349	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582 - - 66 159 5 272 160 349	12 413 71 939 23 Full Year Forecast 43 577 22 582 - - 66 159 5 272 160 349	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 - 66 159 5 272 160 349	12 413 71 938 8 Expenditure Budget Year +2 2025/26 43 577 22 582
house services	8 10 9	Balow Minimum Senice Level sub-total Total number of households Households service targets (800) Water: Pend water inside dwelling Pend water inside dwelling Using public lap (at least min service level) Using public lap (in least min service level) Minimum Service Level and Above sub-total Using public lap (in minimum level level) No water supply Balow Minimum Service Level and Above sub-total Values public lap (in minimum level level) No water supply Balow Minimum Service Level sub-total	12 413 71 939 2019/20 Outcome 43 577 22 582 	12 413 71 939 2020/21 Outcome 43 577 22 582 - - - 66 159 5 272 160 349 5 781	12 413 71 939 2021/22 Outcome 43 577 22 582 - - - - 66 159 5 272 160 349 5 781	12 413 71 939 Cu Original Budget 43 577 22 582	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582 - - - 66 159 5 272 160 349 5 781	12 413 71 939 23 Full Year Forecast 43 577 22 582 - - - 66 159 5 272 160 3.49 5 781	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 - 66 159 5 272 160 349 5 781	12 412 71 939 2 & Expenditure Budget Year +2 2025/26 43 577 22 582 - - - 66 159 5 277 160 3449 5 781
ouse services	8 10 9	Total number of households Total number of households Household service tarsets (800) Water Pool user naise dwelling Pool user naise dwelling Pool user naise dwelling Pool user naise dwelling District public large (in least min service level) Other user sopply (at least min service level) Listing public large (in least min service level) User public large (in least min service level) Clear user sopply (in least min service level) District large (in least min service level) District large (in least min service level) Electric large (in least min service level) Electric large (in least min service level) Total amumber of households	12 413 71 939 2019/20 Outcome 43 577 22 582 	12 413 71 939 2020/21 Outcome 43 577 22 582 	12 413 71 939 2021/22 Outcome 43 577 22 582 - - 66 159 5 272 160 349	12 413 71 939 Cu Original Budget 43 577 22 582 - - 66 159 5 272 160 349	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582 - - 66 159 5 272 160 349	12 413 71 939 23 Full Year Forecast 43 577 22 582 - - 66 159 5 272 160 349	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 - 66 159 5 272 160 349	12 412 71 938 8 Expenditure Budget Year +2 2025/26 43 577 22 586
house services	8 10 9	Balow Minimum Service Level sub-total Total number of households Household service targets (800) Water: Pool water nake dwelling Pool water nake dwelling Using public top (at least min service level) Of her water spoyl (at least min service level) Minimum Service Level and Above sub-total Using public top (- min service level) Office water spoyl (- min service level) Selfow Minimum Service Level and Above sub-total Using public top (- min service level) Selfow Minimum Service Level sub-total Total number of households Santanton Service Level sub-total Total number of households	12 413 71 939 2019/20 Outcome 43 577 22 582 - 66 159 5 272 160 349 5 781 71 940	12 413 71 939 2020/21 Outcome 43 577 22 582 ————————————————————————————————————	12 413 71 939 2021/22 Outcome 43 577 22 582 ————————————————————————————————————	12 413 71 939 Cu Original Budget 43 577 22 582	12 413 71 939 Prrent Year 2022/ Adjusted Budget 43 577 22 582 - - - - - - - - - - - - - - - - - - -	12 413 71 939 23 Full Year Forecast 43 577 22 582 - - - 66 159 5 272 160 349 5 781 71 940	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 66 159 5 272 160 349 5 781 71 940	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 66 159 5 272 160 349 5 781 71 940	12 413 71 938 8 Expenditun Budget Year *2 2025/26 43 577 22 586 5 5 277 166 3486 5 179 946
house services	8 10 9	Below Minimum Senios Level sub-total Total number of households Household service tarrests (800) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Other unter supply (at least minima service level) Other unter supply (at least min service level) Other unter supply (a min service level) Other unter supply (a min service level) Volume unter supply (a min service level) Volume unter supply (a min service level) Volume unter supply (a min service level) Volume service supply (a min service level) Staff supply Fish holder (connected to severage)	12 413 71 939 20 19/20 Outcome 43 577 22 582 ————————————————————————————————————	12 413 71 939 2020/21 Outcome 43 577 22 582 	12 413 71 939 2021/22 Outcome 43 577 22 582 - - 66 159 5 272 160 349 71 940 63 359	12 413 71 939 Cu Original Budget 43 577 22 582	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582	12 413 71 939 23 33 Full Year Forecast 43 577 22 582 ————————————————————————————————————	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 	71 939 Term Revenue Framework Budget Vear +1 2024/25 43 577 -22 58266 159 5 272 -150 349 5 7811 71 940 63 359	12 41 71 93 2 & Expenditur Budget Yea +2 2025/26 43 57 22 58
-house services	8 10 9	Balow Minimum Service Level sub-total Total number of households Household service targets (800) Water: Pool water nake dwelling Pool water nake dwelling Using public top (at least min service level) Of her water spoyl (at least min service level) Minimum Service Level and Above sub-total Using public top (- min service level) Office water spoyl (- min service level) Selfow Minimum Service Level and Above sub-total Using public top (- min service level) Selfow Minimum Service Level sub-total Total number of households Santanton Service Level sub-total Total number of households	12 413 71 939 2019/20 Outcome 43 577 22 582 - 66 159 5 272 160 349 5 781 71 940	12 413 71 939 2020/21 Outcome 43 577 22 582 ————————————————————————————————————	12 413 71 939 2021/22 Outcome 43 577 22 582 ————————————————————————————————————	12 413 71 939 Cu Original Budget 43 577 22 582	12 413 71 939 Prrent Year 2022/ Adjusted Budget 43 577 22 582 - - - - - - - - - - - - - - - - - - -	12 413 71 939 23 Full Year Forecast 43 577 22 582 - - - 66 159 5 272 160 349 5 781 71 940	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 66 159 5 272 160 349 5 781 71 940	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 66 159 5 272 160 349 5 781 71 940	12 413 71 93 8 Expenditur Budget Yea +2 2025/26 43 57 22 58 - - - - - - - - - - - - - - - - - - -
n-house services	8 10 9	Bolov Minimum Seniora Level sub-trial Total number of households Household service targets (800) Water Ped utaler inside dwelling Ped utaler inside dwelling Ped utaler inside dwelling Using public lay (in letter tim service level) Other water supply (at letter tim service level) Other water supply (at letter tim service level) Using public lay (in letter tim service level) Other water supply (at letter tim service level) Dother water supply (at letter tim service level) Ealor Minimum Service level and Abova sub-total Total number of households Sanitation/servinger: Fulth belief (connected to serverage)	12 413 71 939 2019/20 Outcome 43 577 22 582 	12 413 71 939 2020/21 Outcome 43 577 22 582 66 1539 5 721 71 940 63 3599 1 816	12 413 71 939 2021/22 Outcome 43 577 22 582 	12 413 71 939 Cu Original Budget 43 577 22 882	12 413 71 939 71 939 71 939 71 939 71 939 71 939 72 939 73 939 74 939 75 939 75 939 76 939 77 949 77 949 77 949 77 949 77 949 77 949	12 413 71 939 23 Full Year Forecast 43 577 22 582	12 413 17 1939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 	71 939 Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 -66 159 5 272 160 349 5 781 71 940 63 3399 1816	12 413 17 93 2 Expenditur Budget Yea 42 2025/26 43 57 22 58 527 66 19 5 27 16/4 344 5 78 71 944 63 335 1811 2 12 33
house services	8 10 9	Balow Minimum Service Level sub-total Total number of households Household service targets (800) Water: Ployd water inside dwelling Ployd water inside dwelling Ployd water inside year (but not in dwelling) Using public lay (all hast mis nexious level) Other water supply (all east mis active level) Using public lay (in mis nexious level) Using public lay (in mis nexious level) Other water supply (in mis nexious level) No water supply Balow Minimum Service Level sub-total Total number of households Santation(severage) Public late (controlled to severage) Public late (controlled to controlled to Other water supply) Other water supply	12 413 71 939 2019/20 Outcome 43 577 22 582 	12 413 71 939 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582 	12 413 71 939 Cu Original Budget 43 577 22 582 - 66 159 5 272 180 349 5 7811 71 940 63 359 1 816 22 2	12 413 71 939 17 19 19 19 19 19 19 19 19 19 19 19 19 19	12 413 71 939 23 Full Year Forecast 43 577 22 582 66 159 5 272 160 349 5 7811 71 940 63 359 1 816 22 1 235 342	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 — 66 159 5 272 160 349 1 816 22 2 1 235 349 1 816 2 22 1 235 349	71 939 Tern Revenue Framework Budget Year +1 2024/25 43 577 22 582	12 41 71 93 8 Expendituri Budget Yea +2 2025/26 43 57 22 58 5 27 16 5 5 27 16 3 44 5 78 71 94 6 3 35 18 18 12 2 2
-house services	8 10 9	Balow Minimum Service Level sub-total Total number of households Household service targets (869) Water: Fig. 10 and 10	12 413 71 939 2019/20 Outcome 43 577 22 582 - 66 159 5 272 160 349 5 781 71 940 63 369 1 816 6 329 6 359 6 359 6 369	12 413 71 939 2020/21 Outcome 43 577 22 582 66 159 5 781 71 940 6 3399 1 816 2 2 1 2355 342 6 6774	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Original Budget 43 577 22 582	12 413 17 1939 Trent Year 2022/ Adjusted Budget 43 577 22 582	12 413 71 939 223 Full Year Forecast 43 577 72 25 582 66 159 5 781 71 940 63 359 1 816 22 1 235 342 66 774 66 67 56 67 57 61 67 67 67 67 67 67 67 67 67 67 67 67 67	12 413 71 939 2023/24 Mediu Budget Vesr 2023/24 43 577 22 582 - - 66 159 5 727 180 63 389 1 816 22 1 235 349 1 216 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	71 939 Tramework Budget Year +1 2024/23 43 577 22 58266 159 5 272 160 349 5 781 71 940 63 339 1 816 22 1 235 342 66 774	12 41: 71 93 71 93 8 Expenditur 8 2 2025/26 43 57 22 58 5 27 16: 16: 17: 19: 19: 18: 18: 18: 18: 18: 18: 18: 18: 18: 18
t-house services	8 10 9	Balow Minimum Service Level sub-total Total number of households Household service targets (800) Water: Profe water inside dwelling Profe water inside dwelling Using public lap (at least mit service level) Other water spay (la least mit service level) Minimum Service Level and Above sub-total Using public lap (-mit service level) Move service level and Above sub-total Using public lap (-mit service level) No water supply Balow Minimum Service Level sub-total Total number of households Santatisticule kervage; Flush total (usine spice lexis) Chemical bott Total control of the spice lexis of the s	12 413 71 939 2019/20 Outcome 43 577 22 582	12 413 71 939 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582 66 159 5 272 160 349 1 816 63 389 1 22 1 235 342	12 413 71 939 Cu Original Budget 43 577 22 582 66 159 5 272 160 349 5 7811 71 940 63 359 1 816 22 1 235 342	12 413 71 939 17 19 19 19 19 19 19 19 19 19 19 19 19 19	12 413 71 939 23 Full Year Forecast 43 577 22 582 66 159 5 272 160 349 5 7811 71 940 63 359 1 816 22 1 235 342	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 — 66 159 5 272 160 349 1 816 22 2 1 235 349 1 816 2 22 1 235 349	71 939 Tern Revenue Framework Budget Year +1 2024/25 43 577 22 582	12 41 71 93 8 Expenditus Budget Yes +2 2025/26 43 57 22 55 57 57 19 49 63 33 1818 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
in-house services	8 10 9	Below Minimum Seniora Level sub-traal Total number of households Household service tarrests (800) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water water water (and to an in-welling) Other water supply (at least minimum bened) Other water supply (a minimum bened water to well Using public lay (- min service level) Other water supply (- min service level) No water supply No water supply No water supply Fall ballet (commended to sewerage) Fall ballet (commended to sewerage) Fall ballet (commended to sewerage) Fall ballet (commended to sewerage) Fall ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level) Other ballet (water level)	12 413 17 1939 201920 Outcome 43 517 2 28 52 52 52 52 52 52 52 52 52 52 52 52 52	12 413 71 939 2020/21 Outcome 43 577 22 582 66 159 5 781 71 940 63 359 1 816 22 1 2355 342 66 774 4 352	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Original Budget 43 577 22 582	12 413 17 1939 17 1939 17 1939 17 1939 17 1939 18 19 19 19 19 19 19 19 19 19 19 19 19 19	12 413 71 939 223 Full Year Forecast 43 577 72 25 582 66 159 5 781 71 940 63 359 1816 22 1235 342 66 774 4 352	12 413 71 939 2023/24 Media Budget Year 2023/24 43 577 72 582	71 939 m Term Revenue Framework Budget Year +1 2024/23 43 577 22 582	12 41 71 93 8 Expenditure 17 93 8 Expenditure 17 93 8 Expenditure 17 93 18 95
in-house services	8 10 9	Bolov Minimum Senioral Level sub-total Total number of households Household service trangets (800) Water Pod utater inside develing Pod utater inside develing Pod utater inside develing Pod utater inside service (un no in develing) Pod utater side year (fu no in in develing) Using public by (of least min service level) Minimum Service Level and Archovs usub-total Using public by (or min service level) No water supply (all teast min service level) No water supply (of minimum Service Level sub-total Total number of households Santationis-exerage; Path baller (connected to severage) Chemical Connected to severage) Chemical Service Level and Archovs (19) Pit total (verifisher) Other bold provisions (min service level) Affering Service Level and Archovs sub-total Affering Service Level and Archovs sub-total Other baller provisions (min service level) Other baller provisions (min service level) No lebel provisions (min service level)	12 413 17 1939 20 1920 Outcome 43 577 7 22 582 7 5 57 57 19 19 19 19 19 19 19 19 19 19 19 19 19	12 413 71 939 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582 	12 413 71 939 Ct Original Budget 43 577 22 582 ————————————————————————————————————	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582 ————————————————————————————————————	12 413 71 939 23 Full Year Forecast 43 577 22 582 5272 660 349 5 781 71 940 63 359 1 816 22 1 235 342 4 3522 812	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 - 66 159 5 272 1600 349 5 781 71 940 63 359 1 816 26 27 2 1 235 342 66 774 4 3522 812	12 41 71 93 8 Expenditure Budget Yea 42 2025/26 43 57 72 288 66 15 5 27 16 34 5 77 94 63 35 1818 1816 66 77 4 35 88
n-house services	8 10 9	Bolov Minimum Service Level sub-trail Total number of households Households service tarrests (899) Water: Popel water nade dwelling Popel water nade dwelling Popel water nade yat (but not in dwelling) Using public bap (all seat min service level) Waters Popel water nade yat (but not in dwelling) Using public bap (all seat min service level) Waters Minimum Service Level and Andows sub-test Using public bap (- min service level) One water supply (- min service level) Water supply Bolov Minimum Service Level sub-total Total number of households Santholine serges Fall holet (with septic bank) Chemical balls Pit balls (werliksed) One to bett provisions (- min service level) Minimum Service Level and Access sub-total Bootet trible No bellet provisions Bolow Minimum Service Level sub-total Bolow the service service of the service level) No bellet provisions Bolow Minimum Service Level sub-total Bolow Minimum Service Level and Access sub-total Bolow Minimum Service Level and Evel sub-total Bolow Minimum Service Level sub-total	12 413 17 1939 2019/20 Outcome 43 577 7 22 582 7 57 194 194 194 194 194 194 194 194 194 194	12 413 71 939 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582 66 159 5 272 160 349 5 781 71 940 63 359 1 1816 22 1255 342 66 774 4 352 812	12 413 71 939 Cu Original Budget 43 577 22 582 66 159 5 272 160 349 5 781 71 940 63 3599 1 816 22 1 235 342 66 774 4 352 812	12 413 71 939 rrent Year 2022 Adjusted Budget 43 577 22 582 66 159 5 272 180 349 5 781 71 940 63 3359 1 816 22 1 2355 342 66 774 4 3352 812	12 413 71 939 23 Full Year Forecast 43 577 22 582 - 66 159 5 272 160 349 5 781 71 940 63 359 1 816 22 1 235 342 66 774 4 352 812	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 66 159 5 5272 180 349 5 781 71 940 63 359 1 816 2 12 2 23 3 42 66 774 4 352 812	71 939 Tri 1939 Tri 2024/25 43 577 22 582 66 159 5 781 71 940 63 359 1 816 22 1 235 342 66 774 4 352 812	12 41 71 93 93 8 Expenditur 8 Budget Yea +2 2025/26 -2 25 56 -1 16 5 17 5 18 5 18 5 18 6 17 4 35 6 17 6 18 5 18 6 18 6 18 6 17 6 18 6 18 6 18 6 18 6 18 6 18 6 18 6 18
t-house services	8 10 9	Bolov Minimum Service Level sub-total Total number of households Household service targets (800) Water: Pend duster inside dwelling Pend suber inside dwelling Pend suber inside dwelling Pend suber inside syed (gla not in dwelling) Using public lay (in letter thin service level) Other water supply (at letter thin service level) Using public lay (- man service level) Other water supply (a letter thin service level) Bolov Minimum Service level) Total number of households Sanitation/servings: Flush belief (connected to server aper)	12 413 17 1939 20 1920 Outcome 43 577 7 22 582 7 5 57 57 19 19 19 19 19 19 19 19 19 19 19 19 19	12 413 71 939 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582 	12 413 71 939 Ct Original Budget 43 577 22 582 ————————————————————————————————————	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582 ————————————————————————————————————	12 413 71 939 23 Full Year Forecast 43 577 22 582 5272 660 349 5 781 71 940 63 359 1 816 22 1 235 342 4 3522 812	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582	71 939 m Term Revenue Framework Budget Year +1 2024/25 43 577 22 582 - 66 159 5 272 1600 349 5 781 71 940 63 359 1 816 26 27 2 1 235 342 66 774 4 3522 812	12 413 17 93 & Expenditur Budget Yea +2 2025/26 43 57 22 58 -
n-house services	8 10 9	Bolov Minimum Service Level sub-trail Total number of households Households service tarrests (899) Water: Popel water nade dwelling Popel water nade dwelling Popel water nade yat (but not in dwelling) Using public bap (all seat min service level) Waters Popel water nade yat (but not in dwelling) Using public bap (all seat min service level) Waters Minimum Service Level and Andows sub-test Using public bap (- min service level) One water supply (- min service level) Water supply Bolov Minimum Service Level sub-total Total number of households Santholine serges Fall holet (with septic bank) Chemical balls Pit balls (werliksed) One to bett provisions (- min service level) Minimum Service Level and Access sub-total Bootet trible No bellet provisions Bolow Minimum Service Level sub-total Bolow the service service of the service level) No bellet provisions Bolow Minimum Service Level sub-total Bolow Minimum Service Level and Access sub-total Bolow Minimum Service Level and Evel sub-total Bolow Minimum Service Level sub-total	12 413 17 1939 2019/20 Outcome 43 577 7 22 582 7 57 194 194 194 194 194 194 194 194 194 194	12 413 71 939 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582 66 159 5 727 171 940 63 389 1 816 22 1 235 66 777 4 938	12 413 71 939 Original Budget 43 577 22 582	12 413 17 1939 Adjusted Budget 43 577 22 582	12 413 71 939 223 Full Year Forecast 43 577 22 582 ————————————————————————————————————	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 66 159 5 5272 180 349 5 781 71 940 63 359 1 816 2 12 2 23 3 42 66 774 4 352 812	71 939 m fram Revenue Framework Budget Year +1 2024/25 43 577 22 582	12 41:1 17 1939: 8 Expenditur 17 1939: 18 Expenditur 2 2025/26 43 577 22 586 577 194 578 63 1939 181 2 1232 4356 6777 4 356 811 5166 71 193
-house services	8 10 9	Bolov Minimum Service Level sub-trail Total number of households Household service tarrests (800) Water: Piped water traide dwelling Piped water traide dwelling Piped water traide yet (fact not in dwelling) Piped water traide yet (fact not in dwelling) Piped water traide yet (fact not in dwelling) Other water supply (at least min service level) Other water supply (a min service level) Using public lap (- min service level) Other water supply (- min service level) Wo water supply Wo water supply Total number of households Sanitationske severage: Flash ballet (comended to sewerage) Flash ballet (c	12 413 17 1938 2019/20 Outcome 45 577 22 582 25 25 25 25 25 27 27 25 25 25 25 25 25 25 25 25 25 25 25 25	12 413 71 939 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582 66 159 5 272 160 349 5 781 71 940 63 359 1 1816 22 1255 342 66 774 4 352 812	12 413 71 939 Cu Original Budget 43 577 22 582 66 159 5 272 160 349 5 781 71 940 63 3599 1 816 22 1 235 342 66 774 4 352 812	12 413 71 939 rrent Year 2022 Adjusted Budget 43 577 22 582 66 159 5 272 180 349 5 781 71 940 63 3359 1 816 22 1 2355 342 66 774 4 3352 812	12 413 71 939 23 Full Year Forecast 43 577 22 582 - 66 159 5 272 160 349 5 781 71 940 63 359 1 816 22 1 235 342 66 774 4 352 812	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 66 199 5 217 110 349 63 339 1 816 2 12 2 1235 3 42 66774 4 352 812 5 164 71 938	71 939 Tri 1939 Tri 2024/25 43 577 22 582 66 159 5 781 71 940 63 359 1 816 22 1 235 342 66 774 4 352 812	12 41: 71 939 2 & Expenditur Budget Yea +2 2025/26 43 57 22 58 66 1915 5 27 160 67 71 949 63 39 1811 123 347 66 77 4 353 81: 5 166 71 71 949 9 111
in-house services	8 10 9	Balow Minimum Service Level sub-total Total number of households Household service targets (800) Water: Popel water inside dwelling Popel water inside year (but not in dwelling) Using public top (at least min service level) Offer water supply (at least min service level) Using public top (at least min service level) Using public top (-min service level) Offer water supply (-min service level) Offer water supply (-min service level) Total number of households Santation(service) Pathol total (-min service level sub-total Total number of households Santation(service) Pathol total (-min service level sub-total Using (-min service level sub-total Using (-min service level) Offer total provisions or min service level Minimum Service Level and Above sub-total Budout total Using total sub-total (-min service level) Minimum Service Level and Above sub-total Budout total Using total sub-total (-min service level) Minimum Service Level and Above sub-total Total number of households Service (-min service level) Service (-min s	12 413 17 1939 2018/20 Outcome 43 577 64 57 1939 1939 1939 1939 1939 1939 1939 193	12 413 71 939 2020/21 Outcome 43 577 22 582 56 159 5 272 160 5 781 71 940 63 389 5 781 21 225 22 1 225 342 42 4 3552 812 5 164 71 938	12 413 71 939 2021/22 Outcome 43 577 22 982 	12 413 71 939 Cu Original Budget 43 577 22 882	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582	12 413 71 939 23 Full Year Forecast 43 577 22 582	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 66 159 5 272 160 5 781 71 940 63 359 1 816 6 774 4 352 2 1 235 342 4 352 8 12 1 5 164 1 71 948	71 939 Tri 939 Tri 939 Budget Year +1 2024/25 43 577 22 582	12 41 71 93 8 Expenditur Budget Yea +2 2025/26 43 57 22 58 5 27 16 66 15 15 71 94 63 35 18 18 18 18 17 19 19 17 19 19 18 19 1
n-house services	8 10 9	Balow Minimum Service Level sub-total Total number of households Household service targets (800) Water Pend water inside year (but not in dwelling) Using public lay (at least min service level) Other water supply (at least min service level) Using public lay (at least min service level) Using public lay (min service level) Using public lay (min service level) Other water supply Balow Minimum Service Level sub-total Total number of households Sanitationshersergie: Falsh tablet (with septic lavel) Other level supply (and service level) Other level supply (and service level) Other level provisions (min service level) Minimum Service Level and Above sub-total Bucket total Other bette provisions (min service level) Minimum Service Level and Above sub-total Bucket total Other bette provisions (min service level) Mobilet provisions (min service level) Mobilet provisions (min service level) Mobilet feminum Service Level and -total Total number subundehds Emergy.	12 413 17 1939 2019/20 Outcome 4 5 577 22 5852 7 16 16 16 16 16 16 16 16 16 16 16 16 16	12 413 71 939 2020/21 Outcome 43 577 22 882 66 159 5 772 180 63 369 1816 22 1235 349 4 352 812 171 940 4 352 812 8171 938	12 413 71 939 2021/22 Outcome 43 577 22 582 66 159 5 7272 180 349 5 781 71 940 63 359 1 816 22 2 1 2332 66 77 44 4 552 812 817 91 938 9 116 57 146 57 146 57 146	12 413 71 939 CC Original Budget 43 577 22 582 66 159 5 727 160 349 5 781 71 940 63 389 1 816 22 2 1 235 66 7744 4 882 812 812 817 91 938	12 413 71 939 preent Year 2022/ Adjusted Budget 43 577 22 582 66 159 5 727 171 940 63 359 1 816 222 1 235 66 774 4 852 812 812 819 9 116 5 164 71 938	12 413 71 939 23 Full Year Forecast 43 577 22 582 66 159 5 772 1816 63 359 1816 22 123 34 4582 812 1816 71 938	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 50 150 50 150 50 170 63 369 1 816 22 1 235 65 774 4 552 812 812 817 1 938 9 116 77 1938	71 939 m ferm Revenue Framework Budget Year +1 2024/25 43 577 -22 582	12 41 71 93 2 & Expenditur Budget Yea +2 2025/26 43 57 22 58 527 527 578 43 578 71 94 63 35 1 81 1 22 1 23 34 71 97 1 91 5 714 66 66 66
-house services	8 10 9	Bolov Minimum Senicio Level sub-trala Total number of households Households service transets (800) Water: Pipod water nade dwelling Pipod water nade water (but not in dwelling) Using public lap (all seat min service level) Using public lap (all seat min service level) Minimum Senice Level and Anhouse sub-tail Using public lap (- min senice level) Other water supply (- min service level) Total number of households Sammer of the service level and Anhouse level Fash holet (with septic lank) Chemical table Pit balls (werfallend) Other balls provisions (p min service level) Molinium Service Level and Above sub-tail Other balls provisions (p min service level) No lobel provisions Bolov Minimum Service Level and-bratal Total number of households Bestory: Debody (at least min service level) No lobel provisions Bestory (at least min service level) Electricity - propadi (min service level) Electricity - propadi (min service level) Electricity (- min service level)	12 413 17 1939 201920 Outcome 43 5277 22 582 2 527 2 1500 3 49 5 171 1816 2 2 12 52 2 12 52 2 12 52 5 15 15 16 6 6 6 6 6 6 6 6 6 6 6 6 6 6	12 413 71 938 2020/21 Outcome 43 577 22 582 2 5 66 159 5 772 160 349 9 5 772 1 22 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Original Budget 43 577 22 582	12 413 71 939 rerent Year 2022 Adjusted Budget 43 577 22 582 - 66 159 5 272 160 349 5 781 71 940 63 359 5 212 22 52 342 66 774 4 352 71 938 9116 57 145 66 262 61 4 320	12 413 71 939 23 Full Year Forecast 43 577 22 582 - 66 159 5 772 160 349 5 781 71 940 63 389 6 774 4 352 21 225 342 66 774 4 352 91166 57 145 66 2261 4 320	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582	71 939 Tri 939 Tri 939 Tri 939 Tri 939 Tri 930	12 41 71 93 9 & Expenditu Budget Yes +2 2025/26 43 57 22 58 52 71 66 15 57 71 94 63 23 43 57 65 77 95 97 97 97 97 97 97 97 97 97 97 97 97 97 9
in-house services	8 10 9	Bolov Minimum Service Level sub-trial Total number of households Household service targets (800) Water: Popul state initied dwalling Popul state initied dwalling Popul state initied dwalling Popul state initied swalling in the state of	12 413 17 1939 2018/20	12 413 71 939 2020/21 Cutcome 43 577 72 5852	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Criginal Budget 43 577 22 582	12 413 71 939 rrent Year 2022 Adjusted Budget 22 587 2 587 2 587 6 159 3 49 5 771 1 71 940 6 3189 6 22 1 232 6 6 54 4 357 7 1 94 7 1 94 7 1 94 9 1 1 86 7 1 65 7 1	12 413 71 939 23 Full Year Forecast 43 577 22 582	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 527 5781 71 940 63 389 1816 22 12382 66 547 4 3582 812 5 164 71 938 9 116 66 561 67 151 68 561	71 939 Mrem Revenue Framework Budget Year +1 202423 43 577 22 582	12 41 71 93 8 Expenditur Budget Yea v2 2025/26 43 57 22 58 57 57 19 43 57 19 10 10 11 12 12 13 15 16 71 19 19 11 11 11 11 11 11 11 11 11 11 11
in-house services	8 10 9	Bolov Minimum Service Level sub-total Total number of households Household service targets (800) Water: Pipod water nade dwelling Pipod water nade dwelling Pipod water nade dwelling Using public lap (at least min service level) Other service supply (least min service level) Using public lap (in least min service level) Using public lap (-min service level) Other water supply (-min service level) No water supply Bolov Minimum Service Level sub-total Total number of households Sandaldonisherssigner Pipol hold (in level) Other level supply (-min service level) Other level supply (-min service level) Other level (-min service level) Other level (-min service level) Other level (-min service level) Minimum Service Level and Above sub-total Bolov Minimum Service Level and Above sub-total Total number of households Bolov Minimum Service Level and Above sub-total Cotal mather of households Bolov Minimum Service Level and Above sub-total Electricity - reposing (min service level) Minimum Service Level and Above sub-total Electricity - reposing (min service level) Electricity - reposing (min	12413 12413 171939 201920 Outcome 45577 22582	12 413 71 939 2020/21 Cutcome 43 577 22 582 565 571 57 1840 71 939 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 66 261 1938 9116 57145 67 7145	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Criginal Budget 43 577 22 582	12 413 71 939 preent Year 2022 Adjusted Budget 43 577 22 582 52 72 160 349 5 781 71 940 63 389 1 816 63 774 4 330 812 812 812 5 164 71 938 9 116 9 714 4 330 812 812 812 812 812 813 814 815 86 274 81 87 145 86 274 87 145 87 14	12 413 71 939 23 Full Year Forecast 43 577 22 582 66 159 5 272 160 349 9 5 781 71 940 63 359 1816 66 774 4 352 812 5 164 71 938 9116 57 145 65 726 65 226 6	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 72 582 ————————————————————————————————————	71 939 M Tem Revenue Framework Budget Ver 11 202423 43 577 22 582	1241 1793 18 Expenditur 1793 18 Expenditur 1793 18 Expenditur 14357 1258 1577 1794 1811 1811 1811 1811 1811 1811 1811 18
n-house services	8 10 9	Bolov Minimum Service Level sub-trial Total number of households Household service tarrests (800) Water: Piped water indee dwelling Piped water indee dwelling Piped water indee dwelling Piped water indee dwelling Piped water indee with the control the well Other water supply (at least mins service level) Other water supply (an inservice level) Other water supply (an inservice level) Other water supply (an inservice level) No water supply No water supply No water supply No water supply No water supply No water supply Piped (an inservice level) No water supply Piped (commended to sewerage) Flash ballet (commended to sewerage) Flas	12 413 17 1939 2018/20	12 413 71 939 2020/21 Cutcome 43 577 72 5852	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Criginal Budget 43 577 22 582	12 413 71 939 rrent Year 2022 Adjusted Budget 22 587 2 587 2 587 6 159 3 49 5 771 1 71 940 6 3189 6 22 1 232 6 6 54 4 357 7 1 94 7 1 94 7 1 94 9 1 1 86 7 1 65 7 1	12 413 71 939 23 Full Year Forecast 43 577 22 582	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 527 5781 71 940 63 389 1816 22 12382 66 547 4 3582 812 5 164 71 938 9 116 66 561 67 151 68 561	71 939 Mrem Revenue Framework Budget Year +1 202423 43 577 22 582	1241 1719 18 Budget Yes Park 1719 18 Expenditus Budget Yes Park 1719 18 Expenditus Budget Yes Park 1719 18 Expenditus Park 171
-house services	8 10 9	Bolov Minimum Senioral Level sub-trail Total number of households Household service transets (800) Water Pod unter mide dwelling District of the sub-trail control indevelling Using public big (in letta min narvice level) Other water supply (at least min narvice level) Minimum Service Level and Arbovo sub-trail Using public big (in min service level) No water supply (at least min narvice level) Bolov Minimum Service Level and Arbovo sub-trail Total number of households Sannation-leversage: Path bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Pet bellet (connected to serversage) Total number of households Estercity: (massival serversage) Electricity: (massival serversage) Electricity: (massival serversage) Electricity: (massival serversage) Electricity: (massival serversage) Divise serversage (massival serversage) Total number of households Reference	12 413 17 1938 2018/20 Cutcome 43 517 1938 2018/20 Cutcome 43 517 194 194 194 194 194 194 194 194 194 194	12 413 71 938 2020/21 Outcome 43 577 72 25 852 2 552 27 25 82 27 2 1 235 24 24 25 25 26 27 1 25 5 5 6 71 4 3 20 2 1 2 5 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2 5 1 2 5 6 2	12 413 71 939 2021/22 Outcome 43 577 22 582 66 159 5 272 66 159 5 770 1 816 63 359 1 816 66 771 4 330 812 2 5 164 71 938	12 413 71 939 Cu Criginal Budget 43 577 22 582	12 413 71 939 rrent Year 2022 Adjusted Budget 43 577 22 582 561 59 56 159 57 145 57 145 66 261 4 320 1 3577 71 938	12 413 71 939 23 Full Year Forecast 43 577 22 582 66 159 56 159 5 272 180 349 5 781 71 940 63 339 1 816 71 940 71 938 9 116 57 145 66 261 4 320 1 357 57 145 66 261 1 357 57 77 71 938	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 72 582 56 199 5 272 106 199 5 7811 71 940 63 399 1 816 63 394 1 816 63 71 44 3 522 812 5 164 63 71 43 65 71 44 66 261 4 320 1 357 7 1 938	71 939 M Tem Revenue Temework Budget 22 582 43 577 22 582	1241 1241 1241 1241 1241 1241 1241 1241
ouse services	8 10 9	Bolov Minimum Service Level sub-trail Total number of households Households service tarrests (800) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Other safer sapply (se feat min service level) Other safer sapply (se feat min service level) Other safer sapply (se feat min service level) Other safer sapply (se finis service level) Other safer sapply (se finis service level) No safer sapply No safer sapply (se finis service level) Other safer sapply (se finis service level) No safer sapply Fash ballet (service level) Fash ballet (service level) Fash ballet (service level) Other ballet provisions (print service level) Other ballet provisions (print service level) No safer sapply No safer safer level safer safer level) No safer safer level safer safer level Minimum Service Level safer devel sub-datal Electricity - propated (finis service level) Minimum Service Level safer safer safer level) Other seergy sources Bellet of safer level and Ardone sub-datal Electricity (remain service level) Other seergy sources Described prograde (finis service level) Other seergy sources Bellet of safer safer safer level) Other seergy sources Bellet of safer safer safer level Other seergy sources Restroated safer some a week	12 413 17 1939 2019/20 Outcome 45 577 45 65 65 65 65 65 55 55 55 55 55 55 55 55	12 413 71 938 99 95 567 71 938	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Original Budget 43 577 22 582 571 840 571 840 571 840 68 159 63 3599 1 816 571 840 68 159	12 413 71 939 rrent Year 2022/ Adjusted Budget 43 577 22 582	12 413 71 939 23 Full Year Forecast 43 577 22 582	12 413 71 939 2023/24 Mediu 2023/24 Mediu 2023/24 43 577 22 582	71 939 Tri 939 Tri 939 Tri 939 A3 577 22 582 58 199 58 199 58 199 58 188 188 189 58 189	1241 124 124 124 124 124 124 124 124 124
house services	8 10 9	Bolon Minimum Service Level sub-total Total number of households Household service targets (800) Water: Pend duster inside dwelling Pend suber inside dwelling Pend suber inside dwelling Pend suber inside syet (gle not in dwelling) Using public lay (in lester min service level) Other water supply (at lester min service level) Other water supply (at lester min service level) Other water supply (at lester min service level) Bolon Minimum Service level and Above sub-total Using public lay (- min service level) Other water supply (at lester min service level) Bolon Minimum Service Level and - doze sub-total Sanitation/servings: Fauth beliet (connected to serverape) Fauth beliet (connected to server	12 413 7 1939 2 2018/20	12 413 71 939 2020/21 Outcome 43 577 22 582 582 582 582 582 582 582 582 582	12 413 71 939 2021/22 Outcome 43 577 22 582 66 159 527 66 159 526 67 71 1387 67 159 16 16 16 16 16 16 16 16 16 16 16 16 16	12 413 71 939 Cu Original Budget 84 577 22 582	12 413 71 939 rrent Year 2022/ Adjusted Budget Budget 43 577 22 582 66 159 5 270 68 159 5 781 71 940 63 389 1 816 65 774 4 352 812 2 5 164 71 938 9 116 6 339 1 1357 7 1930 6 319 1 1357 7 1930	12 413 71 939 23 Full Year Forecast 43 577 22 582	12 413 71 939 202124 Mediu 8 udget Year 2023/24 43 577 22 582	71 939 M rem Revenue Framework Budget Vear 43 577 22 582 43 577 22 582 60 159 5 721 100 349 5 781 11 100 11	1241 1713 8 Expenditure 1713 18 Expenditure 17
house services	8 10 9	Bolov Minimum Service Level sub-trial Total number of households Households service tarrests (800) Water: Popel water nade dwelling Popel water nade dwelling Popel water nade yard (but not in dwelling) Using public bap (all seas min service level) Aminum Service Level and Andrew sub-teil Using public bap (- min service level) Other water supply (- min service level) Other water supply (- min service level) Total number of households Santhiothersemics Fash holet (with septic bank) Chemical balls Pit balls (werfallend) Other balls provisions (p min service level) Mointimum Service Level and Above sub-trial Minimum Service Level and Above sub-trial Other balls provisions (p min service level) No bollet provisions Bolov Minimum Service Level and Above sub-trial Total number of households Servery: Electricy (all least min service level) Other balls provisions Bellow Minimum Service Level and-trial Electricity (and least min service level) Chemical balls Electricity (service) El	12 413 17 1939 201920 Outcome 45 577 7 22 582 7 57 197 197 197 197 197 197 197 197 197 19	12 413 71 938 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Original Budget 43 577 22 982	12413 Adjusted Studget Adjusted Studget Adjusted Studget Adjusted Studget Adjusted Studget Adjusted Studget Adjusted Studget Adjusted Adju	12417 1939 1945 1945 1945 1945 1945 1945 1945 194	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 ————————————————————————————————————	71 939 Tri 939 Tri 939 Tri 939 Tri 939 Tri 939 Tri 939 Tri 940 Tri	1241 17 18 18 Expenditure 17 18 18 Expenditure 17 18 18 Expenditure 17 18 18 Expenditure 17 18 18 Expenditure 17 18 18 Expenditure 17 18 18 18 18 18 18 18 18 18 18 18 18 18
n-house services	8 10 9	Bolov Minimum Service Level sub-trial Total number of households Household service targets (800) Water: Popul state initied dwalling Popul state initied dwalling Popul state initied dwalling Popul state initied swalling (in on in dwalling) Popul state initied swalling initied initi	12 413 17 1939 2018/20 17 1939 2018/20	12 413 71 939 2020/21 Outcome 43 577 22 882 5 272 5 160 5 272 5 160 7 19 40 6 3 359 1 816 7 2 4 352 1 816 7 1 938 9 116 5 164 7 1 938 9 116 5 7 145 6 251 1 357 5 677 7 1 938 9 5 567 7 1 938 9 5 567 1 5 577 1 5 677	12 413 71 939 2021/22 Outcome 43 577 22 582 66 159 5 272 160 93 95 95 95 95 95 95 95 95 95 95 95 95 95	12 413 71 939 Cu Original Budget 43 577 22 582	12413 Adjusted Budget Adjusted Budget Adjusted Budget Adjusted Budget Adjusted State Adjusted Budget Adjusted A	12 413 12 22 22 22 22 22 22 22 22 22 22 22 22	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43.577 22 582 66 159 5.272 1609 5.342 71 939 1816 2342 5.164 71 939 9116 57 145 66 221 4 330 9116 57 145 66 221 1 357 5 677 71 938	71 939 Mrem Revenueur Framework Budget Veer 43 577 22 582 43 577 22 582 56 159 5781 71 940 63 359 5781 71 940 63 359 6774 4 352 812 5 164 4 352 812 5 164 4 250 1 357 5 677 7 19 38 5 556 5 77 7 19 38	1241 17 193
in-house services	8 10 9	Bolov Minimum Senioral Level sub-trail Total number of households Household service transets (800) Water of the Committee	12 413 17 1939 201920 Cotcome 43 517 1939 201920 Cotcome 43 517 193 193 193 193 193 193 193 193 193 193	12 413 71 939 2020/21 Outcome 43 577 22 582 57 16 57 16 57 16 57 16 57 16 57 16 57 16 57 16 57 16 57 16 57 17 58 677 71 938 59 526 59 528 59 528 59 528 59 528 59 528 59 528 59 528 59 528	12 413 71 939 2021/22 Outcome 43 577 22 582 75 77 1938 79 59 525 57 19 59 59 525 57 19 59 59 59 59 59 59 59 59 59 59 59 59 59	12 413 71 939 Cu Original Budget 43 577 22 582 5272 66 159 5 700 63 359 1 818 5 7145 66 774 4 352 5 154 4 320 1 337 7 1938 5 9525 5 9525 5 9525 6 251	12413 Adjusted Budget 1457 17939 State 25 125 125 125 125 125 125 125 125 125	12 (13) 7 (14) 7	12 413 71 939 2021/24 Mediu 8 Budget Year 2023/24 43 577 22 582 5279 66 199 5 7761 71 940 63 389 5 761 1816 64 352 342 5 164 71 938 9116 65 261 4 320 1 357 71 938 99 526 99 528 1 19 58	71 939 Tri 939 Tri 939 Tri 939 43 577 22 582 43 577 66 159 57 72 66 159 57 72 18 16 22 13 32 43 577 71 938 9116 66 261 9116 9116 68 261 9116	124.1 124.2 125.2
in-house services	8 10 9	Bolov Minimum Service Level sub-traal Total number of households Household service tarrests (800) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside water (but not in dwelling) Piped water supply (at least mins service level) Other water supply (at least min service level) Other water supply (a min service level) Other water supply (a min service level) Other water supply (a min service level) No water supply No water supply No water supply No water supply No water supply Chemical both Full belief (winneded to sewerage) Fash belief (winneded to sewer	12 413 17 1939 2019/20	12 413 71 939 2020/21 Outcome 43 577 22 582 ————————————————————————————————————	12 413 71 939 2021/22 Outcome 43 577 22 592 592 59 225 69	12 413 71 939 Cu Original Budget 43 577 22 562 57 144 63 589 1 816 57 145 66 221 1 322 812 1 323 1 323 1 3373 1 71 938	12413 Adjusted blodget	12 413 72 22 22 22 22 22 22 22 22 22 22 22 22	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 ————————————————————————————————————	71 939 Framework Budget Verre 11 2024/25 43.577 22.582 66.159 5.781 71 940 63.396 63.396 64.71 71 938 9116 57145 66.261 43.20 13.77 71 938 91 95.77 71 938 91 95.77 95.77	1241 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
I in-house services	8 10 9	Bolov Minimum Service Level sub-trial Total number of households Household service targets (800) Water Pod utabe misite dwelling Pod utabe misite dwelling Pod utabe misite dwelling Pod utabe misite way (figur on in dwelling) Using public lay (in letter tims service level) Other water supply (at letter tims service level) Other water supply (an internit level) Using public lay (- mis service level) Other water supply (in letter tims service level) Did water level and Andows usb-total Balow Minimum Service Level auth-trial Total number of households Sanitation-kerwages: Falsh balet (connected to sewerage) Falsh balet (connected to sewerage) Falsh balet (promission (- mis service level) Other balet provisions (- mis service level) Minimum Service Level and Andows sub-total Buouse total Total number of households Eservice Eservice (- mis service level) Electrich (- mis mis service level) Electrich (- mis service level) Electrich (- mis ser	12 413 17 1939 2 1918/20	12 413 71 939 2020/21 Outcome 43 577 22 582	12 413 71 939 2021/22 Outcome 43 577 22 582	12 413 71 939 Cu Original Budget Budget 43 577 22 582	12413 Adjusted Blodget Control of the Control of th	12 (13) 7 (14) 7 (15) 7	12 413 71 939 2021/24 Mediu 8 Budget Year 2023/24 43 577 66 199 5 780 1 1816 63 389 5 781 1 1816 64 382 342 5 1842 5 1844 4 332 812 5 1844 4 332 812 5 1846 66 261 1 387 7 19 938 9 116 65 261 1 387 1 387 1 387 1 387 1 387 1 387 1 387	71 939 M Fem Revenue Framework Budget Vera 43 577 22 582 — 66 159 5 772 — 66 159 5 771 1 71 938 812 5 181 6 62 11 1 357 1 1938 9 956 1 538 9 956 1 538 9 956 1 538 9 956 1 538 1 600 1 367 1 7 938	12414 1949 1949 1949 1949 1949 1949 1949
ipal in-house services	8 10 9	Bolov Minimum Service Level sub-traal Total number of households Household service tarrests (800) Water: Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside dwelling Piped water inside water (but not in dwelling) Piped water supply (at least mins service level) Other water supply (at least min service level) Other water supply (a min service level) Other water supply (a min service level) Other water supply (a min service level) No water supply No water supply No water supply No water supply No water supply Chemical both Full belief (winneded to sewerage) Fash belief (winneded to sewer	12 413 17 1939 2019/20	12 413 71 939 2020/21 Outcome 43 577 22 582 ————————————————————————————————————	12 413 71 939 2021/22 Outcome 43 577 22 592 66 159 5 272 160 63 389 1 816 286 63 389 1 816 286 67 74 4 352 812 5 194 4 320 1 87 7 195 8 99 26 6 62 26 1 826 6 62 26 1 826 6 77 7 19 98	12 413 71 939 Cu Original Budget 43 577 22 562 57 144 63 589 1 816 57 145 66 221 1 322 812 1 323 1 323 1 3373 1 71 938	12413 Adjusted blodget	12 413 72 22 22 22 22 22 22 22 22 22 22 22 22	12 413 71 939 2023/24 Mediu Budget Year 2023/24 43 577 22 582 ————————————————————————————————————	71 939 Framework Budget Verre 11 2024/25 43.577 22.582 66.159 5.781 71 940 63.396 63.396 64.71 71 938 9116 57145 66.261 43.20 13.77 71 938 91 95.77 71 938 91 95.77 95.77	1242 9 8 Expenditude 12

Municipal entity services			2019/20	2020/21	2021/22		rrent Year 2022			m Term Revenue Framework	
municipal entity services	Ref.		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Ye +2 2025/2
lame of municipal entity	1100	Household service targets (000) Water:									
value of municipal entity	_	Piped water inside dwelling									
	8	Piped water inside yard (but not in dwelling) Using public tap (at least min.service level)									
	10	Other water supply (at least min.service level) Minimum Service Level and Ahove sub-total	_			_		_	_		
	9	Using public tap (< min.service level)	_	-	-	-	-	-	-	-	
	10	Other water supply (< min.service level) No water supply									
		Below Minimum Service Level sub-total	-	-	-	-	-	- :	-	-	
lame of municipal entity	_	Total number of households Sanitation/sewerage:	-	-	-	-	-	-	-	-	
ame or municipal entity	_	Flush toilet (connected to sewerage)									
		Flush toilet (with septic tank) Chemical toilet									
		Pit toilet (ventilated)									
		Other tollet provisions (> min.service level) Minimum Service Level and Above sub-total	_	-	-	-	-	-	-	-	
		Bucket toilet Other toilet provisions (< min.service level)									
		No toilet provisions									
		Below Minimum Service Level sub-total Total number of households	-	-	-	-	-	-	-	-	
ame of municipal entity		Energy:	-	-	-	-	-	-	-	-	
		Electricity (at least min.service level) Electricity - prepaid (min.service level)									
		Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	
		Electricity (< min.service level) Electricity - prepaid (< min. service level)									
		Other energy sources									
		Below Minimum Service Level sub-total Total number of households	-	-	-	-		-	-	-	
ame of municipal entity		Removed at least once a week									
		Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	
		Removed less frequently than once a week Using communal refuse dump									
		Using own refuse dump									
		Other rubbish disposal									
		Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	
	-	Total number of households	-	-	-	-		-	-	m Term Revenue	
Services provided by 'external mechanisms			2019/20	2020/21	2021/22	Cu	rrent Year 2022	23	2023/24 Mediu	Framework	& Expendi
Services provided by external mechanisms	Ref.		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget \ +2 2025
ames of service providers	Rei.	Household service targets (000)				Dauget	Duaget	Torcoust	LULULY	11 202-420	-11010
		Water: Piped water inside dwelling									
	1	Piped water inside vard (but not in dwelling)									
	8 10	Using public tap (at least min.service level) Other water supply (at least min.service level)									
		Minimum Service Level and Above sub-total	-	-	-	-	-	-	-	-	
	9 10	Using public tap (< min.service level) Other water supply (< min.service level)									
		No water supply Below Minimum Service Level sub-total		_	_	_		_	_	_	
		Total number of households	-	-	-	-	-	-	-	-	
ames of service providers	-	Sanitation/sewerage: Flush toilet (connected to sewerage)									
		Flush toilet (with septic tank) Chemical toilet									
		Chemical toilet Pit toilet (ventilated)									
		Other tollet provisions (> min.service level) Minimum Service Level and Above sub-total	_	_	_	_		_	_	_	
		Bucket toilet	-	-	-	-	_	_	_	_	
		Other toilet provisions (< min.service level) No toilet provisions									
		Below Minimum Service Level sub-total	_	-	-	-	-	-	-	-	
ames of service providers		Total number of households Energy:	-	-	-	-	-	-	-	-	
	1	Electricity (at least min.service level)									
		Electricity - prepaid (min.service level) Minimum Service Level and Above sub-total					-	-	-	-	
			_	-	-	-					
		Electricity (< min.service level)	=	-	-	-					
		Electricity (< min.service level) Electricity - prepaid (< min. service level) Other energy sources	=	-							
		Electricity (< min.service level) Electricity - prepaid (< min.service level) Other energy sources Below Minimum Service Level sub-total	-	-	-	1		-	-	-	
ames of service providers		Electricity (< min service level) Electricity- prepaid (< min. service level) Other energy sources Below Minimum Service Level sub-total Total number of households Refuse:	-	- -	-	1	=======================================			-	
ames of service providers		Electricity (r min. service level) Electricity - prepaid (r min. service level) Other energy sources Below Minimum Service Level sub-total Total number of households Refuse: Removed at lesst once a week	-	-	-	1 1	=======================================			-	
ames of service providers		Electricity (* min. service level) Electricity - presigned (* min. service level) Dies energy sources Dies energy sources Dies energy sources Dies energy sources Dies energy sources Dies energy sources Refined Refined energy sources Minimum Service Level and Above suid-ball Refined Refined energy sources energy sources Dies energy sources energy sources Dies energ	-	-	- - -	-	-	-	-	=	
ames of service providers		Electricity (rm in service level) Electricity regard (rm in. service level) Other energy sources Ballow Minimum Service Level sub-total Total number of households Refutes: Removed at least once a week Minimum Service Level and Albow sub-total Removed less toquered him nonce a week Using communior induse dump	-	-	-	1 1	-			-	
ames of service providers		Electricity (* min. service level) Electricity - pregued (* min. service level) Other energy sources Total number of households Endines: Removed at lesist once a week, Mainism Dervice Level and Abova sub-total Removed lesist once a week Mainism Dervice Level and Abova sub-total Removed lesist once a week Using own refuse dump Using own refuse dump Other chabits disposal	-	-	-	1 1	-			-	
ames of service providers		Electricity (r min. service level) Electricity - preguid (r min. service level) Other energy sources Blook Mainisms Service Level sub-total Total number of households Retinate Removed at least orce a week Mainisms Service Level and Above sub-total Removed level and Above sub-total Removed level site of the sub-total	-	-	-	1 1	-			-	
ames of service providers		Electricity (* min. service level) Electricity - pregued (* min. service level) Other energy sources Total number of households Endines: Removed at lesist once a week, Mainism Dervice Level and Abova sub-total Removed lesist once a week Mainism Dervice Level and Abova sub-total Removed lesist once a week Using own refuse dump Using own refuse dump Other chabits disposal	-	-	-	1 1	-			-	
		Electricity (* min. service level) Electricity / regressed (* min. service level) Defer energy loucces Experiment of the service of the servi	_	-	-			-	-	-	& Expend
		Electricity (* min. service level) Electricity / regressed (* min. service level) Defer energy loucces Experiment of the service of the servi	2019/20	2020/21	2021/22	Cu				m Term Revenue Framework	Budget \
Detail of Free Basic Services (FBS) provided		Electricity (* min. service level) Electricity - preguid (* min. service level) Other energy sources Blook Meliminism Dervice Level sub-total Total mumber of households Reference International State of the State o		- -			- - - urrent Year 2022			m Term Revenue Framework	
Detail of Free Basic Services (FBS) provided		Electricity (* min. service level) Electricity - pregued (* min. service level) Other energy sources Total number of households Endines: Removed as lested once a week. Mainimum Service Level and Acove such-total Removed lested once a week. Using communial refuse dump Using communial refuse dump Using communial refuse dump Using communial refuse dump Using communial refuse dump Using communial refuse dump Using communial refuse dump Using communial refuse dump Using communial refuse dump Using Communial refuse dump Using Communial refuse dump Using Communial refuse dump Using Communial refuse dump Using Communial refuse dump Using Communial refuse dump Using Communial refuse dump Using Communial Refuse dump Using Communia		2020/21 Outcome	2021/22 Outcome	Cu Criginal Budoet	2022 Adjusted Budget		2023/24 Mediu Budget Year 2023/24	m Term Revenue Framework Budget Year +1 2024/25	Budget 1 +2 2025
Detail of Free Basic Services (FBS) provided		Electricity (r min. service level) Electricity regord (r mi. service level) Other energy sources Designed (r mi. service level) Other energy sources Designed (r mi. service level) Total matter behaviour and the service service service of the service of households Refused Removed less that once a week Minimum Service Level and Above sub-total Removed less requestly than once a week Using communial relused cump Using own related cump Other rubbah risposal Designed (r minimum Service Level aub-total Total number of households Total number of households Location of households for each type of FBS per month Randel) Liccation of households for each type of FBS per month Randel)	2019/20	2020/21	2021/22	Cu	- - urrent Year 2022 Adjusted			m Term Revenue Framework	Budget Y +2 2025
ames of service providers Detail of Free Basic Services (FBS) provided sectrolity.		Electricity (r min. service level) Electricity reprosped (r min. service level) Other energy sources Total number of households Refuses: Removed at least once a week Mainimum Service Level and Above sub-total Removed less hequelity this nonce a week Using your media in slund source as week Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your media in slund source Using your slund source Using your slund source Using your slund your slund your slund your slund your slund your slund your slund your slund your slund your slund your slund your slund you slund		2020/21 Outcome	2021/22 Outcome	Cu Criginal Budoet	2022 Adjusted Budget		2023/24 Mediu Budget Year 2023/24	m Term Revenue Framework Budget Year +1 2024/25	Budget Y
Detail of Free Basic Services (FBS) provided		Electricity (r min. service level) Electricity regord (r mi. service level) Other energy sources Designed (r mi. service level) Other energy sources Designed (r mi. service level) Total matter behaviour and the service service service of the service of households Refused Removed less that once a week Minimum Service Level and Above sub-total Removed less requestly than once a week Using communial relused cump Using own related cump Other rubbah risposal Designed (r minimum Service Level aub-total Total number of households Total number of households Location of households for each type of FBS per month Randel) Liccation of households for each type of FBS per month Randel)		2020/21 Outcome	2021/22 Outcome	Cu Criginal Budoet	2022 Adjusted Budget		2023/24 Mediu Budget Year 2023/24	m Term Revenue Framework Budget Year +1 2024/25	Budget Y +2 2025

		Number of HH receiving this type of FBS									
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Total cost of FBS - Electricity for informal settlements	-		_	-		_	-		
Vater		Location of households for each type of FBS									
		Formal settlements - (6 kilolitre per indigent									
•		household per month Rands)	5 823 959	4 366 113	4 245 870	8 000 000	8 000 000	8 000 000	8 000 000	8 440 000	8 904 20
		Number of HH receiving this time of FRS Informal settlements (Rands)	11 509 203 291	11 980 4 437 234	11 980 4 437 234	15 000 4 700 000	15 000 4 700 000	15 000 4 700 000	15 200 5 000 000	15 300 5 200 000	15 30 5 200 00
		Number of HH receiving this type of FRS	203 251	4 437 234	4 437 234	4700 000	4700 000	4700000	3 000 000	3 200 000	3 200 00
		Informal settlements targeted for upgrading (Rands)									
		Number of HH receiving this type of FRS									
		Living in informal backyard rental agreement (Rands)									
		Number of HH receiving this type of FBS									
		Other (Rands) Number of HH receiving this type of ERS									
	-	Total cost of FBS - Water for informal settlements	203 291	4 437 234	4 437 234	4 700 000	4 700 000	4 700 000	5 000 000	5 200 000	5 200 00
Sanitation		Location of households for each type of FBS	200251	4 407 204	4 407 204	4700000	4700 000	4100000	0 000 000	0200000	010000
unitation		Formal settlements - (free sanitation service to									
		indigent households)	310 407	266 984	19 439 334	21 000 000	21 000 000	21 000 000	21 000 000	22 260 000	23 484 30
		Number of HH receiving this type of FBS	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 30
		Informal settlements (Rands)	802 902	2 791 970	6 135 215	4 300 000	4 300 000	4 300 000	9 600 000	10 340 000	11 117 00
		Number of HH receiving this type of FRS Informal settlements targeted for upgrading (Rands)	-	-	13 760	- 1	-	-	13 760	13 760	13 76
		Informal settlements targeted for upgrading (Rands) Number of HH receiving this time of FRS									
		Living in informal backvard rental agreement (Rands)									
		Number of HH receiving this type of FRS									
		Other (Rands)									
	-	Number of HH receiving this type of FBS Total cost of FBS - Sanitation for informal settlements	802 902	2 791 970	0.405.045	1 000 000	1 000 000	1000 000	9 600 000	10.010.000	11 117 00
Refuse Removal		Total cost of FBS - Sanitation for informal settlements Location of households for each type of FBS	802 902	2 791 970	6 135 215	4 300 000	4 300 000	4 300 000	9 600 000	10 340 000	11 117 00
eruse removal		Formal settlements - (removed once a week to									
		indigent households)	12 263 393	12 444 943	13 331 455	13 500 000	13 500 000	13 500 000	14 500 000	15 370 000	16 215 35
		Number of HH receiving this type of FRS	11 509	11 980	11 980	15 000	15 000	15 000	15 200	15 300	15 30
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)									
		Number of HH receiving this time of FRS Living in informal backward rental agreement (Rands)									
		Number of HH receiving this type of FBS									
		Other (Rands)	-	_	_	_	_	_	-	_	_
		Number of HH receiving this type of ERS									
2enneneles		Total cost of FBS - Refuse Removal for informal settlements	-	-	-	-	-	-	-	-	-
Monthly household income threshold. Should include all sources Show the powerly analysis the municipality uses to determine its Include total of all housing units within the municipality Number of subsidied dereilings to be constructed by the municipality. Provide estimate based on building approval information. Include Provide estimate based on building approval information include the provided of the provided of the provided of the provided of the Invest distallor estimated % collection ame due as the about Stand distance < 200m from dwelling Sand distance < 200m from dwelling	indige ipality i de any budget	ents policy and the provision of services under agency agreement with province non-subsidised dwellings constructed by the municipality calculations									
. Stand distance > zuom rom dweiung 0. Borehole, spring, rain-water fank etc. 1. Must agree to total number of households in municipal area 2. Household income categories assume an average 4 person ho	ousehi	old. Stats SA - Census 2011 Questionnaire									

NC091 Sol Plaatie Supporting Table SA10 Funding measurer

Description	MFMA	Ref	2019/20	2020/21	2021/22		Current Yea	ar 2022/23			Medium Term Ro enditure Frame	
Description	section		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
unding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	67 047	33 253	(669 386)	116 006	12 041	12 041	(768 001)	163 402	169 179	246 727
Cash + investments at the yr end less applications - R'000	18(1)b	2	(339 878)	75 917	(21 888)	(55 047)	23 282	23 282	(132 021)	1 841 143	1 991 691	2 185 506
Cash year end/monthly employee/supplier payments	18(1)b	3	0,6	0,3	(5,2)	0,8	0,1	0,1	(5,1)	0,9	0,8	1,1
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	457 141	235 091	292 536	156 419	(69 034)	(69 034)	47 417	242 584	643 974	739 333
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(4,8%)	1,1%	9,0%	(7,1%)	(6,0%)	(27,5%)	4,1%	2,9%	2,5%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0,0%	32,6%	37,8%	37,7%	39,2%	39,2%	41,3%	88,5%	90,4%	93,0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7		0,0%	0,0%	0,0%	20,1%	20,1%	25,6%	14,6%	14,2%	13,8%
Capital payments % of capital expenditure	18(1)c;19	8	0,0%	97,4%	100,0%	100,0%	100,0%	100,0%	85,7%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								98.4%	99.0%	99.1%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	3.6%	15.7%	22.9%	(2.7%)	0.0%	(14.0%)	39.6%	3.5%	1.1%
Long term receivables % change - incr(decr)	18(1)a	12	N A	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	10.8%	11.7%	12.4%	15.5%	17.8%	17.8%	14.2%	10.8%	9.4%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	4,9%	29,5%	27.7%	27.3%	33,2%	33.2%	0.0%	60.1%	86.9%	86,0%

R&M % of Property Plant & Equipment Asset renewal % of capital budget	20(1)(vi) 20(1)(vi)	13	10,8% 4,9%	11,7% 29,5%	12,4% 27,7%	15,5% 27,3%	17,8% 33,2%	17,8% 33,2%	14,2% 0,0%	10,8% 60,1%	9,4% 86,9%	0,0% 86,0%
Asset neneal % of capital budget Relatences 1 Positive cash balances indicative of minimum complainers - subject 1 Positive cash balances indicative of minimum complainers - subject 1 Positive cash balances indicative distinct (information of the balance) 1 Positive cash continued in investment associations (distinued for cash balance) 1 Positive of sufficient (injustive) to most investments 1 Indicative of administrative 20(1)(vi) o 2 ces sayments revenue not enue on q q stould not e o 2003/04 rer r to 2003/04 sts - function sis of asset r 18(1)a 18(1)a 18(1)a 18(1)a	avail	4,9% able for high cape of 100% unless re not available for ue not available : sets revenue pro	29,5% financing high capacity m for high capacity tection f total capital pn 1,2% (0,8%) (0,2%	27,7% as and later for of unicipalities and i municipalities and i municipalities and i nunicipalities and i 5,0% 5,0% 10,3% 4,9%	27,3% her capacity class after for other cap d later for other apital plan) - fun 15,0% 4,6% 26,5% 14,3%	33,2% ssilications) pacity classifications capacity classificationing assets re (1,1%) (2,6%) (2,2%) (1,6%)	715) (1075) (1075) (1076) (1076) (1076) (1076) (1076) (1076) (1076)	(21.5%) (11.0%) (29.2%) (22.0%)	10.1% 10.1% 8.3% 15.0%	8.9% 8.9% 7.0% 11.3% 6.0%	8.5% 5.6% 11.3%	
% incr Service charges - Waste Marengement % incr Service charges - Waste Management % incr in Sale of Goods and Rendering of Services Total billuble revenue Service charges Property rates Service charges - electricity revenue Service charges - senter revenue Service charges - senter revenue Service charges - senter revenue Service charges - senter revenue	18(1)a 18(1)a 18(1)a 18(1)a 18(1)a		1 604 202 1 604 202 555 073 664 828 256 618 73 119 52 564	6,9% 7,3% 0,0% 1 624 125 1 624 125 571 075 659 307 259 156 78 186 56 401	4,8% 4,8% 0,0% 1 739 828 1 739 828 599 898 726 941 271 961 81 934 59 094	(0,3%) 3,1% 0,0% 2 000 857 2 000 857 627 646 919 854 310 717 81 700 60 940	14,4% 13,4% 0,0% 1 978 226 1 978 226 610 074 899 854 305 717 93 500 69 080	0,0% 0,0% 0,0% 1 978 226 610 074 899 854 305 717 93 500 69 080	(17,4%) (16,6%) 0,0% 1 553 440 1 553 440 542 948 637 140 238 479 77 232 57 641	(3,9%) (5,3%) 0,0% 2 178 149 2 178 149 660 893 1 034 872 327 114 89 858 65 412	6,1% 7,7% 0,0% 2 371 181 2 371 181 706 943 1 151 590 346 815 95 380 70 452	5,6% 7,1% 0,0% 2 572 170 2 572 170 746 365 1 281 753 367 859 100 732 75 461
Capital expenditure excluding capital grant funding Cash receipts from ratepayers	18(1)a		10 023	15 186 1 545 883	14 263 1 873 641	55 705 2 029 973	55 705 2 088 038	55 705 2 088 038	22 474 1 903 784	35 240 1 977 691	49 096 2 197 397	35 500 2 448 178
Ratepayer & Other revenue Change in consumer debtors (current and non-current) Operating and Capital Grant Revenue Capital expenditure - total Capital expenditure - renewal	18(1)a 18(1)a 20(1)(vi) 20(1)(vi)		4 644 477 N/A 357 826 137 018 6 733	4 737 652 60 746 372 988 119 502 35 223	4 952 388 274 275 359 653 127 081 35 213	5 382 433 498 741 392 455 190 043 51 948	5 322 543 (65 979) 399 219 188 893 62 648	5 322 543 - 399 219 188 893 62 648	4 606 509 (374 127) 282 001 73 348	2 234 873 860 092 496 154 249 473 149 947	2 429 429 101 438 906 489 653 283 567 567	2 633 620 32 121 1 020 989 728 146 626 395
Supporting benchmarks Growth guideline maximum CPI guideline DeRA operating grants total MFY DeRA capital grants total MFY Provincial operating grants Provincial capital grants Provincial capital grants Destrict Muricial			6,0% 4,3%	6,0% 3,9%	6,0% 4,6%	6,0% 5,0%	6,0% 5,0%	6,0% 5,0%	6,0% 5,0%	6,0% 5,4% 281 921 214 233 8 300	6,0% 5,6% 302 302 604 187 8 798	6,0% 5,4% 328 343 692 646 9 282
Total gazetted/advised national, provincial and district grants Average annual collection rate (arrears inclusive)										504 454	915 287	1 030 271
DoRA capital DoRA Capital										1 700 5 500 263 135 3 286 273 621	1 700 5 500 286 304 - 293 504	
Ndog Inep Wsig Eedsm Iudg Rbig										48 026 - 4 000 74 207 86 000 214 233	9 137 22 700 18 567 - 61 783 492 000 604 187	10 000 25 000 19 395 - 64 251 574 000 692 646
Trend Change in consumer debtors (current and non-current)			N/A	60 746	274 275	498 741	(65 979)	-	(374 127)	-	101 438	32 121
Total Operating Revenue Total Operating Expenditure Operating Performance Surplus/(Deficit) Cash and Cash Equivalents (30 June 2012) Revenue			2 037 442 1 723 311 314 131	2 064 336 1 941 807 122 529	2 178 297 2 086 279 92 018	2 487 209 2 465 128 22 081	2 495 977 2 698 200 (202 222)	2 495 977 2 698 200 (202 222)	2 053 613 2 049 794 3 819	2 719 604 2 691 252 28 351 163 402	2 932 962 2 893 175 39 787	3 164 843 3 118 156 46 687
Normous Increase in Total Operating Revenue Increase in Property Rates Revenue Increase in Electricity Revenue Increase in Property Rates & Services Charges Expenditure				1,3% 2,9% (0,8%) 1,2%	5,5% 5,0% 10,3% 7,1%	14,2% 4,6% 26,5% 15,0%	0,4% (2,8%) (2,2%) (1,1%)	0,0% 0,0% 0,0% 0,0%	(17,7%) (11,0%) (29,2%) (21,5%)	9,0% 21,7% 15,0% 10,1%	7,8% 7,0% 11,3% 8,9%	7,9% 5,6% 11,3% 8,5%
% Increase in Total Operating Expenditure % Increase in Employee Costs % Increase in Employee Costs % Increase in Eurotricity Bulk Purchases Average Cost Per Budgeted Employee Position (Remuneration) Average Cost Per Councillor (Remuneration) RAM % of PPE			10,8%	12,7% 11,2% 4,8%	7,4% 6,4% 1,9% 422282,4065 472876,5469 12,4%	18,2% 9,9% 23,7% 322231,7967 531498,9846 15,5%	9,5% 0,1% 0,0%	0,0% 0,0% 0,0% 17,8%	(24,0%) (22,9%) (19,1%)	(0,3%) 3,7% 15,1% 334460,2712 547060,7846 14,2%	7,5% 9,3% 14,9%	7,8% 5,5% 12,7%
Asset Renewal and R&M as a % of PPE Debt Impairment % of Total Billable Revenue			15,1% 0,0%	15,0% 0,0%	15,1% 0,0%	20,0% 0,0%	22,9% 20,1%	22,9% 20,1%	25,6%	22,5% 14,6%	30,9% 14,2%	27,8% 13,8%
Cacital Revenue Internally Funded & Other (P000) Borrowins (R000) Grant Funding and Other (R000) Internally Generated funds % of Non Grant Funding Borrowing % of Nor Grant Funding Grant Funding % of Total Funding Canat Funding % of Total Funding Canat Funding % of Total Funding			10 023 - 126 994 100,0% 0,0% 92,7%	15 186 - 104 315 100,0% 0,0% 87,3%	14 263 - 112 818 100,0% 0,0% 88,8%	55 705 134 338 100,0% 0,0% 70,7%	55 705 — 133 188 100,0% 0,0% 70,5%	55 705 - 133 188 100,0% 0,0% 70,5%	22 474 - 50 874 100,0% 0,0% 69,4%	35 240 - 214 233 100,0% 0,0% 85,9%	49 096 - 604 187 100,0% 0,0% 92,5%	35 500 - 692 646 100,0% 0,0% 95,1%
Total Capital Programme (R'000) Asset Renewal Asset Renewal % of Total Capital Expenditure			137 018 86 471 63,1%	119 502 67 836 56,8%	127 081 60 963 48,0%	190 043 81 248 42,8%	188 893 91 948 48,7%	188 893 91 948 48,7%	73 348 - 0,0%	249 473 200 493 80,4%	653 283 598 704 91,6%	728 146 663 429 91,1%
Cash Coverage Ratio Borrowing			0,070	JE,U/0 0	51,070	01,170	0 0	0.5,2 %	71,570 (0)	00,570	0,770	ou,u no 0
Most recent Credit Rating Capital Charges to Operating Borrowing Receipts % of Capital Expenditure Reserves			1,8% 0,0%	1,9% 0,0%	3,1% 0,0%	2,0% 0,0%	4,7% 0,0%	4,7% 0,0%	3,2% 0,0%	Baa1.za 1,2% 0,0%	1,1% 0,0%	1,0% 0,0%
Uncommitted reserves after application of cash and investments			(339 878)	75 917	(21 888)	(55 047)	23 282	23 282	(132 021)	1 841 143	1 991 691	2 185 506
Free Basic Services as a % of Equitable Share Free Services as a % of Operating Revenue (excl operational transfers)			10,3% 5,6%	14,6% 5,9%	25,8% 4,7%	26,6% 4,7%	26,6% 4,7%	26,6% 4,7%		26,6% 4,3%	26,0% 4,2%	25,3% 4,2%

2 037 442

1 723 311

314 131 (339 878)

15 15 0 1 941 807

122 529 75 917

1 ✓

2 086 279

0

92 018 (21 888)

2 465 128

22 081 (55 047) 0

2 698 200

(202 222) 23 282

1

2 495 977

2 698 200

(202 222) 23 282

1

2 049 794

3 819 (132 021)

0

2 691 252

28 351 1 841 143

1

1

2 893 175

39 787 1 991 691

1

High Level Outcome of Funding Compliance

India terre Catchine vr in mining Companies
Total Operating Expenditure
Total Operating Expenditure
Surplus(Deficit) Budgeted Operating Statement
Surplus(Deficit) Considering Reserves and Cash Backing
MTREF Funded ✓ / Unfunded ≱

References
15. Subject to figures provided in Schedule.

NC091 Sol Plaatje - Supporting Table SA11 Property rates summary

Maintaina:	Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	3	2023/24 Mediu	m Term Revenue Framework	-
Designation of Continuation Cont	25551,94011	Rei				Original Budget	•				
Francision year voluntion used 2019 2019 2019 70		1									
Municipal Pysass 6th piopac? (YN) Municipal partnership 230 space? (YN) No Municipal partnership 230 sp									_		
Municipal patients (PTP) 3	•				2019	I			0		
Manufact partnerships 38 used 7 (Ni)		2				1					
No. of assistant values (FTE) 3 3 1 1 - 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				No		Yes					
No of inflamed values (FTE) 3 3 6 - 6 6 6 6 6 6 6 6 6 6 6 7 2 2 2 2 2 2 2 2											
No. of insertial values (FTE) 3 3 2 - 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2			- 1	-		1		- 1			1
No. of additional visitors (FTE) 3 3 1 - 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	* *		-	-							6
No. of displayers (FTE)	the state of the s			-		1	2	2		2	2
Valuation appeal board established (P(N)) Pes No Pes P	,		1	-	1	1	1	1	1	1	1
Implementation fine of new valuation not (rimbs) 5	* *	4									
No. of properties	* * * * * * * * * * * * * * * * * * * *		Yes	No							
No. of scordoral file values No. of supplementary valuations N			-	_							
No. dureascenably difficult properties of (2) No. dureascenably difficult properties of (2) No. dureascenably difficult properties of (2) No. dureascenably difficult properties of (2) No. dureascenably difficult properties of (2) No. dureascenably during on the properties of (2) No. dureascenably during on the properties of (2) No. dureascenably of (2) No. dureascenably during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during on the properties of (2) No. during				-							68 555
No. of supplementary valuations 738 539 550 2588 2588 2688 2740 27 No. of supplementary valuations 738 539 539 2588 2588 2688 2740 27 No. of supplementary valuation 738 738 738 748 748 748 No. of supplementary valuation 748		5	1 165	-	1 180	1 204	1 241	1 241	1 303	1 368	1 437
No. of visualization from amendments 1738 - 539 550 2.588 2.588 2.688 2.740 2.75											
No. of polipedions by rate payers No. of polipedions by rate payers No. of successful dejections No. of				-							2 794
No. of appeals by rate payers No. of successful objections 8 8 177 320 2 1 No. of successful objections 8 1127 - 8 5 320 2 2 No. of successful objections 9 10% Supplementary valuation 1 1 - 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				-		1	2 558	2 558			2 794
No. of successful objections 9 8 1771	No. of objections by rate payers			-	3	4	-	-		5	3
No. of successful objections > 10%	No. of appeals by rate payers			-	1	-	-	-		1	1
Supplementary valuation	No. of successful objections			-	_	-	-	-		2	1
Public service infrastructure value (Rm)	No. of successful objections > 10%	8	127	-	8	-	-	-	100	1	1
Municipality owned property value (Rm) Malation reductions: Valuation reductions public infrastructure (Rm) Valuation reductions public infrastructure (Rm) Valuation reductions public infrastructure (Rm) Valuation reductions public infrastructure (Rm) Valuation reductions public infrastructure (Rm) Valuation reductions public infrastructure (Rm) Valuation reductions public worship (Rm) Valuation reductions public (Rm) Valuation reductions public worship (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions public (Rm) Valuation reductions pu	Supplementary valuation		1	-	1	1	1	1	1	1	1
Valuation reductions: Valuation reductions: Valuation reductions-public infrastructure (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-reliture reserves/park (Rm) Valuation reductions-reliture reserves/park (Rm) Valuation reductions-subidity (Rm) Valuation reductions-subidity (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions-other (Rm) Valuation reductions Valuation Valuation reductions Valuation reductions Valuation reductions Valuation Valuations Valuation reductions Valuatio	Public service infrastructure value (Rm)	5	129	_	129	131	129	129	132	134	137
Valuation reductions-public infrastructure (Rm) Valuation reductions-inture reserves/park (Rm) Valuation reductions-interial rights (Rm) Valuation reductions-miteral rights (Rm) Valuation reductions-miteral rights (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions valuation valuation reductions valuation reductions valuation reductions valuation valuation reductions valuation valuation reductions valuation valuation reductions valuation valu	Municipality owned property value (Rm)		1 113	_	1 230	1 254	1 273	1 273	1 337	1 404	1 474
Valuation reductions-public worship (Rm) Valuation reductions-cother (Rm) Valuation reductions-cother (Rm) Valuation reductions-cother (Rm) Total value used for rating (Rm) 5 Total value (Rm) 7 Total value (Rm) 7 Total val	Valuation reductions-public infrastructure (Rm) Valuation reductions-nature reserves/park (Rm)										
Cotal valuation reductions:	Valuation reductions-public worship (Rm)		699	-	721	736	723	723	759	797	837
Total land value (Rm) 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	, ,		699	-	721	736	723	723	759	797	837
Total land value (Rm) 5 5 5 5 35 456 - 35 973 36 693 36 107 36 107 37 913 39 808 41 7 10 1 10 1 10 1 10 1 10 1 10 1 10 1	Total value used for rating (Pm)	5	3/1 757		35 252	35.057	35 385	35 385	27 15/	30.012	40 962
Total value of improvements (Rm) 5 5 35 456 - 35 973 36 693 36 107 36 107 37 913 39 808 41 7 Retiring: Residential rate used to determine rate for other categories? (Y/N) 5 No No No No No No No No No No No No No	= : :		34 / 37	_	33 232	33 937	33 363	33 303	37 134	39012	40 902
Total market value (Rm) 5 35 456 — 35 973 36 693 36 107 36 107 37 913 39 808 41 78											
Residential rate used to determine rate for other categories? (Y/N)	, , ,		25 456		25.072	26 602	26 107	26 107	27.012	20 000	41 700
Residential rate used to determine rate for other categories? (Y/N) No No No No No No No	Total Illaiket value (Kill)	3	33 430	-	35 97 3	30 093	30 107	30 107	3/ 913	39 000	41799
Differential rates used? (Y/N) 5 No No No No No No No	Residential rate used to determine rate for other		No	No	No	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N) Special rating area used? (Y/N) Phasing-in properties \$21 (number) Rates policy accompanying budget? (Y/N) Fixed amount minimum value (R'000) No-residential prescribed ratio \$19? (%) Rate revenue: Rate revenue spected to collect (R'000) Special rating areas (R'000) Rate revenue expected to collect (R'000) Special rating areas (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - other (R'000) Rebates, exemptions - other (R'000) Phase-in reductions/discounts (R'000) Rebates, exemptions (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Residence (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000) Phase-in reductions/discounts (R'000)	Differential rates used? (Y/N)	5				I					
Special rating area used? (Y/N) Phasing-in properties \$21 (number) 0 0 0 0 0 0 0 0 0	` '					I	No	No		No	No
Phasing-in properties s21 (number) Rates policy accompanying budget? (Y/N) Fixed amount minimum value (R'000) Non-residential prescribed ratio s19? (%) Rate revenue: Rate revenue budget (R'000) Rate revenue expected to collect (R'000) Special rating areas (R'000) Special rating areas (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - other (R'000) Rate revenue (R'000) Phase-in reductions/discounts (R'000) Rate revenue of the first of			110	110	110		110	110	110	110	110
Rates policy accompanying budget? (Y/N)	- · · · · · · · · · · · · · · · · · · ·		0	0	0	0	0	0	0	0	0
Fixed amount minimum value (R'000) Non-residential prescribed ratio s19? (%) Rate revenue: Rate revenue expected to collect (R'000) Special rating areas (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000) Phase-in reductions/discounts (R'000) Residence of the fixed amount minimum value (R'000) Phase-in reductions/discounts (R'000) Province of the fixed amount minimum value (R'000) Province of the fixed amount minimum val			-			1	•	Ü	-		
Non-residential prescribed ratio s19? (%) Rate revenue: Rate revenue budget (R '000) 6 578 654 - 623 318 635 784 636 799 636 799 668 639 702 071 737 1 Rate revenue expected to collect (R'000) 6 462 923 - 560 986 572 205 573 119 573 119 601 775 631 864 663 4 Expected cash collection rate (%) 0,0% 90,0% 90,0% 90,0% 90,0% 90,0% 90,0% 90,0% 90,0% 90,0% 90,0% Special rating areas (R'000) 7 Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) 2 573 1 9 573 1 9 601 775 631 864 663 4 Expected cash collection rate (%) 0,0% 90,0	, , , , , ,		_						_		
Rate revenue: Rate revenue budget (R '000) 6 578 654 - 623 318 635 784 636 799 636 799 668 639 702 071 737 1 Rate revenue expected to collect (R'000) 6 462 923 - 560 986 572 205 573 119 573 119 601 775 631 864 663 4 Expected cash collection rate (%) 0,0% 90,0%	, ,		0.0%			1			0.0%		
Rate revenue budget (R '000) 6 578 654 - 623 318 635 784 636 799 636 799 668 639 702 071 737 18 Rate revenue expected to collect (R'000) 6 462 923 - 560 986 572 205 573 119 573 119 601 775 631 864 663 4 Expected cash collection rate (%) 0,0% 0,0% 9	. , ,		0,070	0,070	0,070	0,070			0,070		
Rate revenue expected to collect (R'000) 6 462 923	Rate revenue:										
Expected cash collection rate (%)	Rate revenue budget (R '000)			-							737 174
Rebates, exemptions - indigent (R'000) 7 8 8 8 8 8 8 8 8	,	6				1					663 457
Rebates, exemptions - pensioners (R'000) 2 678 - 3 033 3 093 2 594 2 594 2 724 2 860 3 0 Rebates, exemptions - bona fide farm. (R'000) 2 503 - 3 045 3 106 3 177 3 177 3 336 3 503 3 6 Rebates, exemptions - other (R'000) 14 462 - 17 161 17 505 17 859 17 859 18 751 19 689 20 6 Phase-in reductions/discounts (R'000) - <td>• • • • • • • • • • • • • • • • • • • •</td> <td>7</td> <td>0,0%</td> <td>0,0%</td> <td>90,0%</td> <td>90,0%</td> <td>90,0%</td> <td>90,0%</td> <td>90,0%</td> <td>90,0%</td> <td>90,0%</td>	• • • • • • • • • • • • • • • • • • • •	7	0,0%	0,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%
Rebates, exemptions - pensioners (R000) 2 678 - 3 033 3 093 2 594 2 594 2 724 2 860 3 0 Rebates, exemptions - bona fide farm. (R'000) 2 503 - 3 045 3 106 3 177 3 177 3 336 3 503 3 6 Rebates, exemptions - other (R'000) 14 462 - 17 161 17 505 17 859 17 859 18 751 19 689 20 6 Phase-in reductions/discounts (R'000) 10 000 <td>Rebates, exemptions - indigent (R'000)</td> <td></td>	Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - bona fide farm. (R'000) 2 503 - 3 045 3 106 3 177 3 177 3 336 3 503 3 6 Rebates, exemptions - other (R'000) 14 462 - 17 161 17 505 17 859 17 859 18 751 19 689 20 6 Phase-in reductions/discounts (R'000) -<			2 678	_	3 033	3 093	2 594	2 594	2 724	2 860	3 003
Rebates, exemptions - other (R'000) 14 462 - 17 161 17 505 17 859 17 859 18 751 19 689 20 6 Phase-in reductions/discounts (R'000)				_		I					3 678
Phase-in reductions/discounts (R'000)				_		1					20 673
	, ,							230			======
Fotal rebates, exemptns, reductns, discs (R'000) 19 643 - 23 239 23 704 23 630 23 630 24 812 26 052 27 3	Fotal rebates, exemptns, reductns, discs (R'000)		19 643	_	23 239	23 704	23 630	23 630	24 812	26 052	27 355

^{1.} All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
2. To give effect to rates policy
3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff

Required to implement new system (FTE)
 Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
 Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
 Information for historical comparisons.

^{8.} In favour of the rate-payer

NC091 Sol Plaatie - Supporting Table SA12a Property rates by category (current year)

NC091 Sol Plaatje - Supporting Table SA1	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Current Year 2022/23 Valuation:												
No. of properties No. of sectional title property values		2 098 82	177 2	22 –	47 021 1 155	467 -	7 499 2	131	283 -	1 522 -	-	
No. of unreasonably difficult properties s7(2) No. of supplementary valuations		136	3	1	932	-	1 452	_	3	30	_	_
Supplementary valuation (Rm) No. of valuation roll amendments		298 252 000 136	16 200 000 3	1 700 000 1	177 051 000 932	1 200 000 1	78 867 000 1 452	_ _	3 000 3	15 955 000 30	-	-
No. of objections by rate-payers No. of appeals by rate-payers		-				- -	_	_ _	-	- -	-	-
No. of appeals by rate-payers finalised No. of successful objections	5	-		-	_	- -	-	-	-	-	-	
No. of successful objections > 10% Estimated no. of properties not valued Years since last valuation (select)	5	-	4	4	4	-	4	-	-	-	-	-
Frequency of valuation (select) Method of valuation used (select) Base of valuation (select)		4 4 Market Land & Impr.	4 4 Market Land & Impr.	4 4 Market Land & Impr.	4 Market Land & Impr.		4 4 Market Land & Impr.		4 4 Market Land & Impr.			
Phasing-in properties s21 (number) Combination of rating types used? (Y/N)		No	No	No	No		No		No			
Flat rate used? (Y/N) Is balance rated by uniform rate/variable rate? Valuation reductions:		No Uniform	No Uniform	No Uniform	No Uniform		No Uniform		No Uniform			
Valuation reductions-public infrastructure (Rm) Valuation reductions-nature reserves/park (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-R15,000 threshold (Rm) Valuation reductions-public worship (Rm) Valuation reductions-other (Rm)	2	-	-	-	704	-	-	-	-	18	-	-
Total valuation reductions: Total value used for rating (Rm)	6	7 116	720	103	20 131	2 329	2 126	2 348	129	383	_	_
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm)	6 6	7 116	720	103	20 835	2 329	2 126	2 348	129	401	_	
Rating:		7 110	720	103	20 633	2 329	2 120	2 340	129	401	_	-
Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000)	3	233 193 209 873 90,0%	23 676 21 308 90,0%	13 171 11 854 90,0%	231 031 207 928 90,0%	3 554 3 198 90,0%	90,0%	122 823 110 541 90,0%	90,0%	9 352 8 416 90,0%	0,0%	0,0%
Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000) Phase-in reductions/discounts (R'000)		- - 5 775	- - -	- - -	2 594 - 8 604	3 177 3 158	- - -	- - -	- - -	- - 322	- - -	- - -
Total rebates, exemptns, reductns, discs (R'000)												

- References

 1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

 2. Include value of additional reductions is 'free' value greater than MPRA minimum.

 3. Average rate cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

 4. Include arrears collections

- 6. Provide relevant information for historical comparisons.

NC091 Sol Plaatje - Supporting Table SA12b Property rates by category (budget year)

NC091 Sol Plaatje - Supporting Table SA1	ירו עצ	operty rates by	category (bud	get year)								
Description	Ref	Business and commercial properties	Industrial properties	Mining properties	Residential properties	Agricultural properties	Public benefit organisations	Public service purpose properties	Public service infrastructure properties	Vacant land	Sport Clubs and Fields (Bitou only)	Sectional Title Garages (Drakenstein only)
Budget Year 2023/24												
Valuation:												
No. of properties		2 203	186	23	49 372	490	7 874	-	297	1 598	-	-
No. of sectional title property values		86	2	_	1 213	_	2	-	-	_	_	_
No. of unreasonably difficult properties s7(2)												
No. of supplementary valuations		143	3	1	979	1	1 525	_	3	32	_	_
Supplementary valuation (Rm)		304 217 040	16 524 000	1 734 000	180 592 020	1 224 000	80 444 340	_	3 060	16 274 100	_	_
No. of valuation roll amendments		143	3	1	979	1	1 525	_	3	32	_	_
No. of objections by rate-payers		100	10	_	650	30	_	_	_	10	_	_
No. of appeals by rate-payers		5		_	14	1	_	_	_		_	_
No. of appeals by rate-payers finalised		5	_	_	14	1	_	_	_	_	_	_
No. of successful objections	5	30	5	_	270	10	_	_	_	5	_	_
No. of successful objections > 10%	5	10	3	_	80	5	_	_	_	2	_	_
Estimated no. of properties not valued	-				- 00							
Years since last valuation (select)		3	3	3	3		3		3			
Frequency of valuation (select)		4	4	4	4		4		4			
Method of valuation used (select)		Market	Market	Market	Market		Market		Market			
Base of valuation (select)		Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.		Land & Impr.		Land & Impr.			
Phasing-in properties s21 (number)												
Combination of rating types used? (Y/N)		No	No	No	No		No		No			
Flat rate used? (Y/N)		No	No	No	No		No		No			
Is balance rated by uniform rate/variable rate?		Uniform	Uniform	Uniform	Uniform		Uniform		Uniform			
Valuation reductions:		0111101111	010111	Crinicini	0111101111		0101111		O'IIIO'III			
Valuation reductions-public infrastructure (Rm)												
Valuation reductions-nature reserves/park (Rm)												
Valuation reductions-mineral rights (Rm)												
Valuation reductions-R15,000 threshold (Rm)		_	_	_	739	_	_	_	_	19	_	_
Valuation reductions-public worship (Rm)												
Valuation reductions-other (Rm)	2											
Total valuation reductions:												
		7 470	750	400	0.407	0.445	0.000	0.405		400		
Total value used for rating (Rm)	6	7 472	756	108	2 137	2 445	2 232	2 465	0	402	-	-
Total land value (Rm)	6											
Total value of improvements (Rm)	6	7			04.6==	0.445	0.000	0.405		404		
Total market value (Rm)	6	7 472	756	108	21 877	2 445	2 232	2 465	136	421	-	
Rating:												
Average rate	3	-	-	-	-	-	-	-	-	-	-	-
Rate revenue budget (R '000)		244 852	24 859	13 830	242 582	3 731	-	128 964	-	9 819	-	-
Rate revenue expected to collect (R'000)		220 367	22 373	12 447	218 324	3 358	-	116 068	-	8 837	-	-
Expected cash collection rate (%)	4	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%	90,0%	0,0%	0,0%
Special rating areas (R'000)												
Rebates, exemptions - indigent (R'000)												
Rebates, exemptions - pensioners (R'000)		_	_	_	2 724	_		_	_	_	_	_
Rebates, exemptions - bona fide farm. (R'000)			_	_	2 /24	3 336				_	_	
Rebates, exemptions - other (R'000)		6 063	_		9 034	3 316	_			338	_	
Phase-in reductions/discounts (R'000)		0 000			3 334	0010				000		
Total rebates, exemptns, reductns, discs (R'000)												
	1											

References
1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include arrears collections

In favour of the rate-payer
 Provide relevant information for historical comparisons.

INC091 Sol Plaatje - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff	2019/20	2020/21	2021/22	Current Year	2023/24 Mediu	m Term Revenue Framework	& Expenditure
Description	Ret	structure where appropriate	2019/20	2020/21	2021/22	2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Property rates (rate in the Rand)	1								
Residential properties		Residential	0,0098	0,0104	0,0116	0,0112	0,0116	0,0124	0,0131
Residential properties - vacant land			-	-	-	0,0168	0,0188	0,0197	-
Formal/informal settlements									
Small holdings									
Farm properties - used		Agricultural farms	0,0024	0,0026	0,0029	0,0028	0,0029	0,0031	0,0033
Farm properties - not used		Agricultural business	0,0024	0,0026	0,0029	0,0028	0,0029	0,0031	0,0033
Industrial properties		Industrial	0,0312	0,0332	0,0372	0,0358	0,0348	0,0372	0,0393
Business and commercial properties		Business/Residentail	0,0293	0,0311	0,0349	0,0335	0,0348	0,0372	0,0393
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties		State/Public schools	0,0585	-	-	0,0758	-	-	-
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the owner									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Property rates by usage									
Business and commercial properties Industrial properties									
Mining properties									
Residential properties									
Agricultural properties									
Public benefit organisations Public service purpose properties									
Public service infrastructure properties									
Vacant land									
Sport Clubs and Fields (Bitou only)									
Sectional Title Garages (Drakenstein only)									
Exemptions, reductions and rebates (Rands)									
Residential properties			45.000	45.000	45.000	45.000	45.000	45,000	45.000
R15 000 threshhold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/kl)									
Water usage - life line tariff		Residential (7-20kl)	27	28	31	29	32	34	36
Water usage - Block 1 (c/kl)		Residential (21-40kl)	30	32	34	33	36	38	41
Water usage - Block 2 (c/kl)		Residential (41-60kl)	32	34	36	35	38	41	43
Water usage - Block 3 (c/kl)		Residential (more than 60kl)	34	36	39	37	41	43	46
Water usage - Block 4 (c/kl)		Residential (0-6kl)	6	7	7	7	8	8	9
Water usage - Block 5 (c/kl)		(fill in thresholds)							
Water usage - Block 6 (c/kl)		(fill in thresholds)							
	2								

Waste water tariffs Domestic								
Basic charge/fixed fee (Rands/month)	Basic charge	165	174	189	181	198	210	222
Service point - vacant land (Rands/month)								
Waste water - flat rate tariff (c/kl)								
Volumetric charge - Block 1 (c/kl)	(fill in structure)							
Volumetric charge - Block 2 (c/kl)	(fill in structure)							
Volumetric charge - Block 3 (c/kl)	(fill in structure)							

Volumetric charge - Block 4 (c/kl)		(fill in structure)							
Other	2	(IIII III oti dotal o)							
	-								
Electricity tariffs									
Domestic									
Basic charge/fixed fee (Rands/month)			-	-	-	-	82	88	94
Service point - vacant land (Rands/month)									
FBE		Indigents tariff - Block 1 (0-	-	-	-	-	2	3	-
Life-line tariff - meter		(describe structure)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter (c/kwh)			-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)		Block 1 (0-350Kwh)	2	2	2	2	3	3	3
Meter - IBT Block 2 (c/kwh)		Block 2 (>350Kwh)	2	2	3	3	3	3	4
Meter - IBT Block 3 (c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 4 (c/kwh)			-	-	-	-	-	-	-
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		Block 1 (0-350Kwh)	-	2	-	2	2	3	-
Prepaid - IBT Block 2 (c/kwh)		Block 2 (>350Kwh)	-	2	-	3	3	3	-
Prepaid - IBT Block 3 (c/kwh)			-	-	-	-	-	-	-
Prepaid - IBT Block 4 (c/kwh)			-	-	-	-	-	-	-
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							
Other	2								
Waste management tariffs									
Domestic									
Street cleaning charge		Basic charge	118	124	135	129	142	153	164
Basic charge/fixed fee									
80l bin - once a week									
250l bin - once a week									
References									

References
1. If properties are not rated or zero rated this must be indicated as such 2.Please provide detailed descriptions on Sheet SA13b

NC091 Sol Plaatje - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff	2019/20	2020/21	2021/22	Current Year	2023/24 Mediu	m Term Revenue Framework	& Expenditure
Description	Kei	structure where appropriate	2019/20	2020/21	2021/22	2022/23	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Exemptions, reductions and rebates (Rands)									
Residential Properties		standard rebate	15 000	15 000	-	15 000	15 000	15 000	-
Water tariffs									
Water Usage - Life Line Tariff		Residential (0-6kl)	6	7	-	7	8	8	-
Water Usage - Block 1 (C/KI)		Residential (7-20kl)	27	28	-	29	34	35	-
Water Usage - Block 2 (C/KI)		Residential (21-40kl)	30	32	-	33	38	40	-
Water Usage - Block 3 (C/KI)		Residential (41-60kl)	32	34	-	35	40	42	-
Water Usage - Block 4 (C/KI)		Residential (more than 60kl)	34	36	-	37	43	45	-
Waste water tariffs									
Basic Charge		Basic charge	165	174	-	181	199	210	-
Electricity tariffs									
Domestic Basic Charge			-	-	-	-	-	-	-
Meter - Ibt Block 1 (C/Kwh)		Block 1 (0-350 Kwh)	2	2	-	2	-	-	-
Meter - Ibt Block 2 (C/Kwh)		Block 2 (>350Kwh)	2	2	-	3	-	-	-
Meter - Ibt Block 3 (C/Kwh)			-	-	-	-	-	-	-
Meter - Ibt Block 4 (C/Kwh)			-	-	-	-	-	-	-

NC091 Sol Plaatje - Supporting Table SA14 Household bills

NC091 Sol Plaatje - Supporting Table SA14	+ HOU	isenoia bilis									
Description		2019/20	2020/21	2021/22	Cı	urrent Year 2022/2	23	2023/24 Med	lium Term Reven	nue & Expenditure	e Framework
	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Rand/cent		1		, , ,	1		,	% incr.			
Monthly Account for Household - 'Middle Income	1				ĺ			,			
Range'				J	1		,	1 '			
Rates and services charges:				, J	í	1	, , , , , , , , , , , , , , , , , , ,	1 '			<u> </u>
Property rates	'	501,01	533,07	574,32	613,82	597,29	597,29	(3,0%)	595,48	637,17	672,21
Electricity: Basic levy		_			57,01	57,01	57,01	43,2%	81,63		98,58
Electricity: Consumption		2 094,95	1 934,95	2 217,25	2 232,44	2 317,04	2 317,04	15,4%	2 576,94		3 112,22
Water: Basic levy								/			
Water: Consumption		558,69	589,42	612,99	637,51	637,51	637,51	5,3%	671,30	712,05	754,91
Sanitation		129,32	136,43	141,89	147,56	147,56	147,56	4,9%	154,79		173,66
Refuse removal		92,32	97,39	101,29	105,34	105,34	105,34	5,3%	110,92		
Other		_	/	_ /	181,20	181,20	181,20	- '	200,43	218,62	_ !
sub-total	.	3 376,29	3 291,26	3 647,74	3 974,88	4 042,95	4 042,95	10,5%	4 391,49		4 939,55
VAT on Services		428,52	413,78	461,01	505,71	481,12	481,12	6,7%	539,34		640,10
Total large household bill:		3 804,81	3 705,04	4 108,75	4 480,59	4 524,07	4 524,07	10,0%	4 930,83	5 388,54	5 579,65
% increase/-decrease			(2,6%)	10,9%	9,0%	1,0%	_ !	1 '	9,0%	9,3%	3,5%
	2			1	i İ						
Monthly Account for Household - 'Affordable Range'	_			, ,	i l		,	'			<u> </u>
Rates and services charges:				, ,	1	1	, , , , , , , , , , , , , , , , , , ,	1 '			
Property rates	'	354,73	377,43	406,64	434,60	422,90	422,90	(3,0%)	421,62	451,13	475,94
Electricity: Basic levy		_						(100,0%)	81,63		98,58
Electricity: Consumption		932,15	860,97	986,58	1 081,10	1 031,00	1 031,00	9,8%	1 187,04		1 433,61
Water: Basic levy		552,	000,0	000,01	. 00.,	. 55.,55	. 33.,	٠,٠	,.		00,1
Water: Consumption		440,79	465,03	483,63	502,98	502,98	502,98	5,3%	529,64	561,79	595,60
Sanitation			136,43	141,89				4,9%	· '		
		129,32		,	147,56	147,56	147,56		154,79		
Refuse removal		92,32	97,39	101,29	105,34	105,34	105,34	5,3%	110,92	119,48	127,97
Other											
sub-total	1 1	1 949,31	1 937,25	2 120,03	2 271,58	2 209,78	2 209,78	9,4%	2 485,64		
VAT on Services		236,09	234,00	257,01	276,77	268,03	268,03	11,9%	309,60	,	,
Total small household bill:	1	2 185,40	2 171,25	2 377,04	2 548,35	2 477,81	2 477,81	9,7%	2 795,24	3 040,07	3 269,78
% increase/-decrease			(0,6%)	9,5%	7,2%	(2,8%)	_ !	1	12,8%	8,8%	7,6%
Monthly Account for Household - 'Indigent'	3			(45.04)	(0.04)	(4.00)	/4 00\	'			
Household receiving free basic services			,	, ,	i l		, !	'			
Rates and services charges:				J	1		, <i>,</i>	<u> </u>			
Property rates		208,45	221,79	238,95	255,38	255,38	255,38	(3,0%)	247,76	259,85	271,88
Electricity: Basic levy								/			
Electricity: Consumption		499,98	384,84	440,99	460,83	460,85	460,85	19,4%	550,05	583,44	618,56
Water: Basic levy								/			
Water: Consumption		293,31	309,44	321,82	334,69	334,69	334,69	5,3%	352,43	379,60	406,59
Sanitation								/			
Refuse removal								/			
Other											
sub-total	4	1 001,74	916,07	1 001,76	1 050,90	1 050,92	1 050,92	9,5%	1 150,24		
VAT on Services		102,12	104,15	114,42	122,46	119,33	119,33	10,5%	135,37	144,46	
Total small household bill:	1	1 103,86	1 020,22	1 116,18	1 173,36	1 170,25	1 170,25	9,6%	1 285,61	1 367,35	
% increase/-decrease	1		(7,6%)	9,4%	5,1%	(0,3%)	_ /	'	9,9%	6,4%	6,1%
	$\overline{}$		$\overline{}$								

^{1.} Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

NC091 Sol Plaatje - Supporting Table SA15 Investment particulars by type

NOUST 301 Flaatje - Supporting Table 3A131	ivestillelli pai	ticulais by typ							
Investment type	2019/20	2020/21	2021/22	C	urrent Year 2022/	23	2023/24 Mediu	um Term Revenue Framework	& Expenditure
, , , , , , , , , , , , , , , , , , ,	Ref Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand				<u> </u>			<u> </u>		
Parent municipality									
Securities - National Government			/						
Listed Corporate Bonds			/						
Deposits - Bank			/						
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits	-	- /	-/	-	-	-	- /	- /	-
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	1 -	_	-	_	_	_	-	_	-
Entities									ļ ļ
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank									
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Entities sub-total	_		_	_	_	_	_	_	_
Consolidated total:	_	. <u> </u>	_	_	_	_	_	_	_

NC091 Sol Plaatje - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	f Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ³	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
Standard Bank 048466271-073		6 months	Notice	Yes	Fixed	8,50%	0		07 May 2019	21 852	-	-	-	21 852
Absa Bank 20-7291-5615		6 months	Notice	Yes	Fixed	8,02%	0		06 June 2019	10 396	-	_	-	10 396
Investec Bank Jb 9778751		6 months	Notice	Yes	Fixed	7,95%	0		06 June 2019	28 090	-	_	-	28 090
Absa Bank 20-78146864		5 months	Fixed	Yes	Fixed	7,54%	0		26 June 2019	6 441	-	-	-	6 441
First Rand, Nedbank, S'Dard, Investec		12 months	Call a/c	Yes	Variable	6,30%	0		30 June 2020	116 426		-	-	116 426
Municipality sub-total										183 206		_	_	183 206
Entities														
N/A														-
														-
														-
														-
														-
														-
Fattles and total														-
Entities sub-total		I								-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									183 206		_	_	183 206

- References
 1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)
- 2. List investments in expiry date order
- 3. If 'variable' is selected in column F, input interest rate range
- 4. Withdrawals to be entered as negative

NC091 Sol Plaatje - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2019/20	2020/21	2021/22	Cui	rrent Year 2022/	23	2023/24 Mediu	m Term Revenue Framework	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Parent municipality Annuity and Bullet Loans Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities		191 815	182 267	171 517	148 630	148 630	148 630	158 166	143 379	126 692
Municipality sub-total	1	191 815	182 267	171 517	148 630	148 630	148 630	158 166	143 379	126 692
Entities Annuity and Bullet Loans Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Entities sub-total	1	-	_	_	_	_	_	-	_	_
Total Borrowing	1	191 815	182 267	171 517	148 630	148 630	148 630	158 166	143 379	126 692
Unspent Borrowing - Categorised by type Parent municipality Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	_	-
Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	_	_	_	-	-	-	_	_	_

NC091 Sol Plaatje - Supporting Table SA18 Transfers and grant receipts

			ini receipts					2023/24 Mad:	m Torm Pover	& Evpanditure
Description	Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2			m Term Revenue Framework	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		199 286	245 173	223 255	250 317	250 317	250 317	273 621	293 504	319 061
Local Government Equitable Share		189 150	234 642	212 328	239 158	239 158	239 158	263 135	286 304	311 723
Energy Efficiency and Demand Side Management G		-	-	-	-	-	-	-	_	-
Expanded Public Works Programme Integrated Gra		3 608	4 170	3 362	3 959	3 959	3 959	3 286	-	-
Infrastructure Skills Development Grant		4 500	4 661	4 901	5 500	5 500	5 500	5 500	5 500	5 500
Local Government Financial Management Grant		1 700	1 700	1 650	1 700	1 700	1 700	1 700	1 700	1 838
Municipal Disaster Relief Grant		328	-	1 015	-	-	-	-	_	-
Municipal Infrastructure Grant		-	-	-	-	-	-	-	_	_
Municipal Systems Improvement Grant		-	-	-	-	-	-	-	_	-
Participal Community		45 500	45.050	40.704	7,000	45 744	45.744	0.000	0.700	0.000
Provincial Government:		15 530	15 253 8 207	12 731 8 561	7 800	15 714 9 414	15 714 9 414	8 300 8 300	8 798	9 282
Capacity Building and Other Grants Infrastructure Grant		7 800 7 730	7 046	4 170	7 800	6 300	6 300		8 798	9 282
minastructure Grant		7 730	7 040	4 170	-	6 300	6 300	-	_	_
District Municipality:		-	-	_	-	-	_	_	_	-
Other grant providers:		_	_	_	_	_	_	_	_	_
European Union		_	_	_	_	_	_	_	_	_
Higher Education SA (HESA)		-	-	_	-	-	-	-	_	_
Total Operating Transfers and Grants	5	214 815	260 426	235 986	258 117	266 031	266 031	281 921	302 302	328 343
Capital Transfers and Grants										
National Government:		143 011	109 706	105 767	134 338	114 338	114 338	214 233	604 187	692 646
Energy Efficiency and Demand Side Management G	rant	_	-	_	4 000	4 000	4 000	4 000	_	_
Integrated National Electrification Programme Grant		11 842	17 206	35 458	40 000	20 000	20 000	48 026	22 700	25 000
Integrated Urban Development Grant		-	50 328	54 266	70 390	70 390	70 390	74 207	61 783	64 251
Municipal Infrastructure Grant		53 039	-	-	-	-	-	-	_	-
Neighbourhood Development Partnership Grant		70 386	22 881	-	-	-	-	2 000	9 137	10 000
Regional Bulk Infrastructure Grant				_	-		-	86 000	492 000	574 000
Water Services Infrastructure Grant		7 743	19 291	16 043	19 948	19 948	19 948	-	18 567	19 395
Provincial Government:		_	_	76 850	_	_	_	_	_	_
Infrastructure Grant		-	-	76 850	-	-	-	-	-	-
District Municipality:		_	_	3 500	_	_	_	_	_	_
Specify (Add grant description)		-	-	3 500	-	-	-	-	-	-
Other grant providers:		_	2 856	14 400	_	18 850	18 850	_	_	_
European Union		-	2 856	14 400	-	18 850	18 850	-	_	_
Total Capital Transfers and Grants	5	143 011	112 562	200 517	134 338	133 188	133 188	214 233	604 187	692 646
TOTAL RECEIPTS OF TRANSFERS & GRANTS		357 826	372 988	436 504	392 455	399 219	399 219	496 154	906 489	1 020 989

^{1.} Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation

^{2.} Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)

^{3.} Replacement of RSC levies

^{4.} Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality

^{5.} Total transfers and grants must reconcile to Budgeted Cash Flows

^{6.} Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

NC091 Sol Plaatje - Supporting Table SA19 Expenditure on transfers and grant programme

Description Ref	2019/20	2020/21	2021/22	Cu	rrent Year 2022/2	23	2023/24 Mediu	m Term Revenue	& Expenditure
2000 pain								Framework	
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
EXPENDITURE: 1	Outcome	Julcome	Julcome		Duugei	1 UICLASI	ZUZJIZ4	ZUZHIZJ	ZUZJIZU
Operating expenditure of Transfers and Grants									
-									
National Government:	106 843	111 662	109 818	116 565	133 765	133 765	141 242	141 531	149 416
Local Government Equitable Share	96 007	101 154	99 625	105 406	121 976	121 976	130 756	134 331	142 078
Expanded Public Works Programme Integrated Grant	3 608	4 170	3 362	3 959	4 589	4 589	3 286		-
Infrastructure Skills Development Grant	4 694	4 672	4 920	5 500	5 500	5 500	5 500	5 500	5 500
Local Government Financial Management Grant	1 620	1 666	1 650	1 700	1 700	1 700	1 700	1 700	1 838
Municipal Disaster Relief Grant	916	-	261	-	-	-	-	_	-
Provincial Government:	9 226	8 881	8 275	7 800	11 352	11 352	8 300	8 798	9 282
Capacity Building and Other Grants	3 932	5 019	6 795	7 800	8 552	8 552	8 300	8 798	9 282
Infrastructure Grant	5 294	3 862	1 480	-	2 800	2 800	-	-	-
District Municipality:	_	_	_	_	_	_	_	_	_
Other grant providers:	_	_	_	_	_	_	_	_	_
European Union	_	_	_	_	_	_	_	_	_
Total operating expenditure of Transfers and Grants:	116 069	120 543	118 093	124 365	145 117	145 117	149 542	150 329	158 698
Capital expenditure of Transfers and Grants									
National Government:	126 994	101 832	95 428	134 338	114 338	114 338	214 233	604 187	692 646
Energy Efficiency and Demand Side Management Grant		-	-	4 000	4 000	4 000	4 000	-	-
Integrated National Electrification Programme Grant	10 297	16 469	30 833	40 000	20 000	20 000	48 026	22 700	25 000
Integrated Urban Development Grant	_	46 175	48 552	70 390	70 390	70 390	74 207	61 783	64 251
Municipal Infrastructure Grant	48 758	-	_	-	_	_	_	_	_
Neighbourhood Development Partnership Grant	61 206	19 896	_	-	-	_	2 000	9 137	10 000
Regional Bulk Infrastructure Grant	-	-	-	-	-	-	86 000	492 000	574 000
Water Services Infrastructure Grant	6 733	19 291	16 043	19 948	19 948	19 948	-	18 567	19 395
Provincial Government:	_	_	_	_	_	_	_	_	_
District Municipality:		_	3 500		_	_	1	_	
Specify (Add grant description)	_	_	3 500	_				_	_
	_			_	_	_	_		_
Other grant providers:	_	2 483	13 891	-	18 850	18 850	-	-	-
European Union	-	2 483	13 891	-	18 850	18 850	-	-	-
Total capital expenditure of Transfers and Grants	126 994	104 315	112 818	134 338	133 188	133 188	214 233	604 187	692 646
41	243 064	224 858	230 912	258 703	278 305	278 305	363 775	754 516	851 344

^{1.} Expenditure must be separately listed for each transfer or grant received or recognised

NC091 Sol Plaatje - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2019/20	2020/21	2021/22		rrent Year 2022/2	23	2023/24 Mediu	m Term Revenue	& Expenditure
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Framework Budget Year +1	Budget Year +2
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26
Operating transfers and grants:	1,3									
National Government:		- (4.000)	-	- (222)	-	-	-	-	-	-
Balance unspent at beginning of the year		(1 892)	-	(280)	_	_	-	-	- (- 000)	(7.000)
Current year receipts		(4 500)	(10 811)	(10 512)	(11 159)	(11 159)	(11 159)	(10 486)	(7 200)	(7 338)
Conditions met - transferred to revenue		4 500	10 531	9 913	11 159	11 159	11 159	10 486	7 200	7 338
Conditions still to be met - transferred to liabilities		(3 784)	(280)	(1 159)	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year Current year receipts										
Conditions met - transferred to revenue		_	_	_	_	_	_	_	_	_
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		-	-	(962)	-	-	-	-	_	-
Current year receipts		-	(19 071)	(22 197)	(7 800)	(34 564)	(34 564)	(8 300)	, ,	(9 282)
Conditions met - transferred to revenue		-	18 109	22 331	7 800	34 564	34 564	8 300	8 798	9 282
Conditions still to be met - transferred to liabilities			(962)	(1 572)	_					-
Total operating transfers and grants revenue		4 500	28 640	32 243	18 959	45 723	45 723	18 786	15 998	16 620
Total operating transfers and grants - CTBM	2	(3 784)	(1 241)	(2 730)	_	_	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(5 009)	(27 126)	(5 032)	-	-	-	-	-	_
Current year receipts		(168 384)	(99 619)	(106 809)	(134 338)	(114 338)	(114 338)	(214 233)	, ,	(692 646)
Conditions met - transferred to revenue		143 011	109 706	105 767	134 338	114 338	114 338	214 233	604 187	692 646
Conditions still to be met - transferred to liabilities		(33 639)	(29 045)	(11 106)	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	_	_	-	-
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	_
Current year receipts		-	_	-	-	-		_	_	-
Conditions met - transferred to revenue Conditions still to be met - transferred to liabilities		-	-	-	_	_	_	-	_	_
Total capital transfers and grants revenue		143 011	109 706	105 767	134 338	114 338	114 338	214 233	604 187	692 646
Total capital transfers and grants revenue	2	(33 639)	(29 045)	(11 106)	134 330	- 114 330	- 114 556	214 233	- 004 107	- 332 040
TOTAL TRANSFERS AND GRANTS REVENUE	-	147 511	138 347	138 011	153 297	160 061	160 061	233 019	620 185	709 266
TOTAL TRANSFERS AND GRANTS - CTBM		(37 423)	(30 287)	(13 837)	-	-	-	_	-	_
References		(/)	((, , , , ,)					1	

^{1.} Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance

^{2.} CTBM = conditions to be met

^{3.} National Treasury database will require this reconciliation for each transfer/grant

NC091 Sol Plaatje - Supporting Table SA21 Transfers and grants made by the municipality

NC091 301 Plaatje - Supporting Table SAZT Transfers and grants in	laue	by the munici	panty	1							
Description	Ref	2019/20	2020/21	2021/22		Current Ye	ear 2022/23			m Term Revenue Framework	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Cash Transfers to other municipalities											
Insert description	1										
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	_	_	-	_
<u>Cash Transfers to Entities/Other External Mechanisms</u>											
Sast Hallotto to Elithou Salar Excelled modification	2										
Total Cash Transfers To Entities/Ems'		-	-	-	_	-	-	_	-	-	_
Cook Turneform to other Ormana of State											
Cash Transfers to other Organs of State	3										
Total Cash Transfers To Other Organs Of State:		_	_	_	-	_	-	_	_	-	_
-											
Cash Transfers to Organisations Non Prof/Oth Inst/Control Don Diom & Dor											
Non-Prof:Oth Inst/Grants&Don Diam & Dor Non-Prof:Oth Inst/Grants&Don Oth Pub Gra		374	- 270	200	2 000	2 000	2 000	- 177	2 000	2 000	2 000
Non-Prof:Oth Institut/Gariep		-	-	-	-	-	-	-	-	_	-
Non-Prof:Oth Institut/Sport Council		-	-	-	-	-	-	-	-	-	-
Non-Prof:Other Institutions/Spca		2 000	2 100	2 200	2 300	2 300	2 300	2 300	2 400	2 400	2 500
Total Cash Transfers To Organisations		2 374	2 370	2 400	4 300	4 300	4 300	2 477	4 400	4 400	4 500
Cash Transfers to Groups of Individuals											
Hh Oth Trans: Housing - Individual Supp Hh Ssp Soc Ass: Grant In Aid		237 122	1 158	_ 146	160	160	160	124	160	170	179
Total Cash Transfers To Groups Of Individuals:		359	159	146	160	160	160	124	160	170	179
TOTAL CASH TRANSFERS AND GRANTS	6	2 733	2 528	2 546	4 460	4 460	4 460	2 601	4 560	4 570	4 679
Non-Cash Transfers to other municipalities											
	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms	_										
	2										
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State											
NAME OF TAXABLE OF TAX	3										
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non Cook Cronto to Organizations											
Non-Cash Grants to Organisations	4										
Total Non-Cash Grants To Organisations		-	-	-	-	-		_	-	-	-
Groups of Individuals											
	5										
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		_	_	-	_	_	_	_	_	_	_
TOTAL TRANSFERS AND GRANTS	6	2 733	2 528	2 546	4 460	4 460	4 460	2 601	4 560	4 570	4 679
					•			,,			

NC091 Sol Plaatje - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2019/20	2020/21	2021/22	Cu	ırrent Year 2022/2	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Councillors (Political Office Bearers plus Other)	1	A	В	С	D	Ē	F	G	Н	I
Basic Salaries and Wages										
Pension and UIF Contributions		844	827	496	_	860	860	_	_	_
Medical Aid Contributions		320	339	267	-	390	390	-	_	_
Motor Vehicle Allowance										
Cellphone Allowance		2 874	2 862	2 845	3 243	3 283	3 283	2 938	3 085	3 254
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		26 329	26 231	27 129	31 305	30 015	30 015	32 621	34 252	36 136
Sub Total - Councillors	١.	30 367	30 260	30 737	34 547	34 547	34 547	35 559	37 337	39 390
% increase	4		(0,4%)	1,6%	12,4%	-	-	2,9%	5,0%	5,5%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		8 465	9 434	8 265	8 853	8 846	8 846	8 158	8 621	9 095
Pension and UIF Contributions		997	999	1 086	1 286	1 276	1 276	1 558	1 645	1 736
Medical Aid Contributions		206	215	222	253	263	263	215	227	240
Overtime										
Performance Bonus Motor Vehicle Allowance	3	2 244	2 042	1 849	1 939	1 939	1 939	1 985	2 098	2 213
Cellphone Allowance	3	168	168	157	202	202	202	202	213	2213
Housing Allowances	3	36	36	26	42	49	49	202	213	225
Other benefits and allowances	3	30	- 30	20	42	43	43	20	21	29
Payments in lieu of leave										
Long service awards		45	56	67	65	65	65	46	49	52
Post-retirement benefit obligations	6									
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
Sub Total - Senior Managers of Municipality		12 160	12 951	11 671	12 640	12 640	12 640	12 190	12 881	13 590
% increase	4		6,5%	(9,9%)	8,3%	-	-	(3,6%)	5,7%	5,5%
Other Municipal Staff										
Basic Salaries and Wages		376 393	395 579	417 872	464 246	455 169	455 169	475 973	527 626	556 611
Pension and UIF Contributions		70 975	73 155	74 736	89 325	88 587	88 587	91 654	100 961	106 596
Medical Aid Contributions		48 569	48 766	49 309	58 279	59 294	59 294	59 955	63 464	67 005
Overtime		45 344	41 303	52 688	39 796	42 368	42 368	47 280	49 985	52 786
Performance Bonus		27 067	28 489	28 946	36 221	36 999	36 999	36 505	40 286	42 531
Motor Vehicle Allowance	3	38 599	38 306	42 071	51 296	50 501	50 501	50 649	56 442	59 564
Cellphone Allowance	3	1 335	1 296	1 401	1 415	1 646	1 646	2 054	1 545	1 631
Housing Allowances	3	2 769	2 696	2 636	2 895	2 960	2 960	2 866	3 039	3 208
Other benefits and allowances	3	18 597	18 857	19 998	16 202	21 128	21 128	19 589	19 914	21 030
Payments in lieu of leave		909	29 135	10 507	15 000	15 000	15 000	15 000	15 750	16 616
Long service awards		19 526	23 136	24 418	23 189	24 779	24 779	26 922	28 532	30 124
Post-retirement benefit obligations	6	(9 322)	12 550	36 522	38 900	38 900	38 900	41 000	43 050	45 418
Entertainment										
Scarcity Acting and post related allowance										
In kind benefits										
Sub Total - Other Municipal Staff		640 762	713 268	761 106	836 763	837 330	837 330	869 447	950 594	1 003 120
% increase	4		11,3%	6,7%	9,9%	0,1%	-	3,8%	9,3%	5,5%
Total Parent Municipality		683 289	756 479	803 514	883 950	884 517	884 517	917 196	1 000 812	1 056 100
Total Parent Municipality		003 209	10,7%	6,2%	10,0%	0,1%	004 317	3,7%	9,1%	5,5%
			10,7 70	0,2 /0	10,070	0,170	_	3,7 70	3,170	3,370
Board Members of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Entertainment										
Scarcity										
Acting and post related allowance										
		-	-			-	-	-	-	

Senior Managers of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave	J									
Long service awards										
Post-retirement benefit obligations	6									
Entertainment	U									
Scarcity										
Acting and post related allowance										
In kind benefits										
Sub Total - Senior Managers of Entities		_		_	_	_	_	_	_	_
% increase	4		_	_	_	_	_	_	_	_
Other Staff of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus	_									
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards	_									
Post-retirement benefit obligations	6									
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	_
Total Municipal Entities		-	-	-	-	-	-	-	-	
TOTAL SALARY, ALLOWANCES & BENEFITS		683 289	756 479	803 514	883 950	884 517	884 517	917 196	1 000 812	1 056 100
% increase	4		10,7%	6,2%	10,0%	0,1%	_	3,7%	9,1%	5,5%
TOTAL MANAGERS AND STAFF References	5,7	652 922	726 219	772 777	849 403	849 970	849 970	881 637	963 475	1 016 709

- References
 1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
- Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with \$164 of MFMA achieved
 s57 of the Systems Act
 In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance
 B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/D
 Must agree to the sub-total appearing on Table A1 (Employee costs)
 Includes pension payments and employer contributions to medical aid
 Correct as at 30 June

- Column Definitions:

 A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited

- A, B and C. Modified actual as per the adulted inflational statistics. In adulted animalists of inflational statistics and included animalists of inflational statistics. In adulted animalists of inflational statistics and included animalists of inflational statistics. In adulted animalists of inflational statistics and included animalists of inflational statistics. In adulted animalists of inflational statistics and inflational statistics and inflational statistics. In adulted animalists of inflational statistics and inflational statistics and inflational statistics. In adulted animalists of inflational statistics and inflational statistics and inflational statistics and inflational statistics. In adulted animalists of inflational statistics and inflational statistics and inflational statistics. In adulted animalists of inflational statistics and inflational statistics and inflational statistics. In adulted animalists of inflational statistics and inflational statistics and inflational statistics. In adulted animalist animalists and inflational statistics and inflational statistics and inflational statistics. In adulted animalist animalis

NC091 Sol Plaatje - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		110.		1.				2.
Councillors	3							
Speaker	4				1 000 877			1 000 877
Chief Whip								_
Executive Mayor				-	1 239 801			1 239 801
Deputy Executive Mayor								_
Executive Committee				_	9 411 488			9 411 488
Total for all other councillors				_	23 906 785			23 906 785
Total Councillors	8	-	-	-	35 558 951			35 558 951
Senior Managers of the Municipality	5							
Municipal Manager (MM)	3		1 500 500	241 983	323 688			2 094 210
			1 528 539					
Chief Finance Officer			1 069 770	179 871	425 353			1 674 994
SM D01			1 483 488	234 388	329 846			2 047 722
SM D02			1 358 071	222 232	434 502			2 014 805
SM D03			1 499 223	313 310	341 252			2 153 785
SM D04			1 219 289	581 130	404 422			2 204 841
								-
List of each offical with packages >= senior manager								
								-
								_
								_
								_
								-
								_
								-
								_
								_
								_
								_
								-
Total Senior Managers of the Municipality	8,10	_	8 158 380	1 772 914	2 259 063	_		- 12 190 357
A Heading for Each Entity	6,7							
List each member of board by designation								
								_
								_
								_
								_
								-
								_
								_
								_
								_
								_
								_
								_
								_
								_
Total for municipal entities	8,10	-	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE	10		8 158 380	1 772 914	37 818 014			47 749 308
REMUNERATION	10	_	0 138 380	1//2914	37 616 014	_	T. Control of the Con	47 749 508

- 1. Pension and medical aid
- 2. Total package must equal the total cost to the municipality
- 3. List each political office bearer by designation. Provide a total for all other councillors
- 4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)

 5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
- 6. List each entity where municipality has an interest and state percentage ownership and control
- 7. List each senior manager reporting to the CEO of an Entity by designation
- 8. Must reconcile to relevant section of Table SA24
- 9. Must reconcile to totals shown for the budget year of Table SA22
- 10. Correct as at 30 June

NC091 Sol Plaatje - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2021/22		Cu	rrent Year 2022	2/23	Bu	dget Year 2023	/24
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		65	65	-	65	65	-	65	65	-
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	6	6	-	6	6	-	6	6	
Other Managers	7	3	2	_	3	2	-	3	3	-
Professionals		198	79	2	198	51	26	198	96	3
Finance		13	13	1	13	10	2	13	10	
Spatial/town planning		19	6	_	19	6	8	19	11	
Information Technology		4	4	_	4	4	_	4	4	_
Roads		2	2	_	2	_	_	2	2	_
Electricity		13	7	_	13	2	4	13	5	
Water		2	2	_	2	1	1	2	2	_
Sanitation		3	3	1	3	3	_	3	2	
Refuse		_	_	_	_	_	_	_	_	_
Other		142	42	_	142	25	11	142	60	2
Technicians		275	185	10	275	187	17	275	211	2
Finance		10	10	_	10	6	_	10	6	_
Spatial/town planning		29	15	_	29	13	2	29	13	
Information Technology		8	4	1	8	6		8	5	
Roads		6	6	1	6	4	2	6	5	
Electricity		150	98	2	150	103	3	150	120	
Water		10	3		10	5	5	10	9	
Sanitation		25	20	_	25	19	2	25	19	
Refuse		1	_	_	1	_		1	13	_
Other		36	29	6	36	31	3	36	33	
Clerks (Clerical and administrative)		429	345	57	429	322	44	429	335	4
Service and sales workers		348	206	57	348	192	18	348	229	4
Skilled agricultural and fishery workers		145	78		145	72	10	145	70	
Craft and related trades		140	70	-	145	12	_	145	70	-
Plant and Machine Operators		215	100	1	215	133	44	215	135	4
		1 017	618		1 017	533	146	1 017	560	
Elementary Occupations TOTAL PERSONNEL NUMBERS			1 684	141 211		1 563	295		1 710	12 26
% increase	9	2 701	1 084	211	2 701	(7,2%)	39,8%	2 701	9,4%	(8,8%
					-	, , ,	,	-	,	
Total municipal employees headcount	6, 10		1 922	247	3 021	1 797	328	3 021	1 945	30
Finance personnel headcount	8, 10		225	34	306	221	31	306	221	3
Human Resources personnel headcount	8, 10	14	13	2	14	13	2	14	14	_

<u>References</u>

- 1. Positions must be funded and aligned to the municipality's current organisational structure
- 2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
- 3. s57 of the Systems Act
- 4. Include only in Consolidated Statements
- 5. Include municipal entity employees in Consolidated Statements
- 6. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
- 7. Managers who provide the direction of a critical technical function
- 8. Total number of employees working on these functions

NC091 Sol Plaatje - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description Ref						Budget Ye	ar 2023/24						Medium Te	rm Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue															
Exchange Revenue															
Service charges - Electricity	95 966	95 966	95 966	95 966	95 966	95 966	95 966	95 966	95 966	95 966	95 966	(20 753)	1 034 872		1 281 753
Service charges - Water	28 901	28 901	28 901	28 901	28 901	28 901	28 901	28 901	28 901	28 901	28 901	9 200	327 114	346 815	367 859
Service charges - Waste Water Management	7 948	7 948	7 948	7 948	7 948	7 948	7 948	7 948	7 948	7 948	7 948	2 427	89 858	95 380	100 732
Service charges - Waste Management	5 871	5 871	5 871	5 871	5 871	5 871	5 871	5 871	5 871	5 871	5 871	830	65 412		75 461
Sale of Goods and Rendering of Services	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	1 372	489	15 579		17 367
Agency services												_	_	_	_
Interest Interest earned from Receivables	13 413	13 413	13 413	13 413	13 413	13 413	13 413	13 413	13 413	13 413	13 413	21 340	168 880	160 953	158 048
	1000	1 000	1000	1 000	1000	1000	1 000	1000	1 000	1000	1 000	(4 000)	7 000	12 000	15 000
Interest earned from Current and Non Current Assets Dividends		1 000										' '			
Rent on Land	-	-	-	_	_	-	_	_	-	-	-	-	-	_	_
Rental from Fixed Assets	2 356	2 356	2 356	2 356	2 356	2 356	2 356	2 356	2 356	2 356	2 356	1 009	26 930	28 278	29 833
Licence and permits	105	105	105	105	105	105	105	105	105	105	105	45	1 200	1 260	1 329
Operational Revenue	278	278	278	278	278	278	278	278	278	278	278	80	3 134	3 333	3 514
Non-Exchange Revenue	210	210	210	210	210	210	210	210	210	210	210	00	3 134	3 333	3 3 14
Property rates	58 912	58 912	58 912	58 912	58 912	58 912	58 912	58 912	58 912	58 912	58 912	12 863	660 893	706 943	746 365
Surcharges and Taxes	30 312	30 312	30 312	30 312	30 312	30 312	30 312	30 312	30 312	30 312	30 312	12 003	000 093	700 943	740 303
Fines, penalties and forfeits	2 559	2 559	2 559	2 559	2 559	2 559	2 559	2 559	2 559	2 559	2 559	2 506	30 660	30 714	32 403
Licences or permits	540	540	540	540	540	540	540	540	540	540	540	210	6 150	6 480	6 836
Transfer and subsidies - Operational	25 192	25 192	25 192	25 192	25 192	25 192	25 192	25 192	25 192	25 192	25 192	4 811	281 921	302 302	328 343
Interest	25 152	25 152	25 152	25 152	25 152	25 152	25 152	25 152	25 152	25 152	25 152	4011	201321	302 302	320 343
Fuel Levy												_]	_	_
Operational Revenue	_	_	_	_	_	_	_	_	_	_	_	_	_		
Gains on disposal of Assets		_	_	_	_	_	_		_		_	_	_		_
Other Gains		_		_	_	_	_		_		_	_	_	_	_
Discontinued Operations												_	_	_	_
Total Revenue (excluding capital transfers and contri	244 413	244 413	244 413	244 413	244 413	244 413	244 413	244 413	244 413	244 413	244 413	31 056	2 719 604	2 932 962	3 164 843
Expenditure															
Employee related costs	80 290	80 290	80 290	80 290	80 290	80 290	80 290	80 290	80 290	80 290	80 290	(1 552)	881 637	963 475	1 016 709
Remuneration of councillors	3 111	3 111	3 111	3 111	3 111	3 111	3 111	3 111	3 111	3 111	3 111	1 333	35 559	37 337	39 390
Bulk purchases - electricity	75 133	75 133	75 133	75 133	75 133	75 133	75 133	75 133	75 133	75 133	75 133	(41 467)	785 000	901 600	1 016 103
Inventory consumed	22 630	22 630	22 630	22 630	22 630	22 630	22 630	22 630	22 630	22 630	22 630	56 973	305 900	271 555	285 224
Debt impairment	28 061	28 061	28 061	28 061	28 061	28 061	28 061	28 061	28 061	28 061	28 061	8 831	317 500	336 730	356 180
Depreciation and amortisation	7 596	7 596	7 596	7 596	7 596	7 596	7 596	7 596	7 596	7 596	7 596	3 093	86 650	91 153	96 166
Interest	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	3 112	19 495		16 050
Contracted services	4 246	4 246	4 246	4 246	4 246	4 246	4 246	4 246	4 246	4 246	4 246	1 411	48 113	50 948	57 799
Transfers and subsidies	381	381	381	381	381	381	381	381	381	381	381	371	4 560	4 570	4 679
Irrecoverable debts written off	-	-	-	-	_	-	-	-	-	-	-	-	-	_	_
Operational costs	12 781	12 781	12 781	12 781	12 781	12 781	12 781	12 781	12 781	12 781	12 781	5 046	145 639	153 369	161 738
Losses on disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	5 381	2 014	61 200	64 566	68 117
Total Expenditure	241 099	241 099	241 099	241 099	241 099	241 099	241 099	241 099	241 099	241 099	241 099	39 166	2 691 252	2 893 175	3 118 156
Surplus/(Deficit)	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	3 315	(8 110)	28 351	39 787	46 687
Transfers and subsidies - capital (monetary												(
allocations)	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	(339 605)	214 233	604 187	692 646
Transfers and subsidies - capital (in-kind)	-	-	_		-	-		-	-	-	_	-	_	_	_
Surplus/(Deficit) after capital transfers &	53 664											(0.47.745)		242.274	
contributions		53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	(347 715)	242 584	643 974	739 333
Income Tax	50.664	E2 CC 4	F2 C2 4	E2 C2 4	E2 C24	E2 CC 4	E2 C24	F2 C2 4	F2 CC4	E2 004	E0 CC 4	(247.745)	242.524		720 000
Surplus/(Deficit) after income tax	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	(347 715)	242 584	643 974	739 333
Share of Surplus/Deficit attributable to Joint Venture												-	_	_	_
Share of Surplus/Deficit attributable to Minorities Surplus/(Deficit) attributable to municipality	50.001	E2 CC 4	F0 CC 4	E2 CC 1	E2 004	E2 CC 4	E2 CC 1	F2 CC4	F2 CC4	E2 CC4	E2 CC 4	(247.745)	040 504		720 222
	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	(347 715)	242 584	643 974	739 333
Share of Surplus/Deficit attributable to Associate												-	_	_	
	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	- - (347 715)	242 584	643 974	739 333

References
1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

NC091 Sol Plaatje - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	<u></u>					Budget Yea	ar 2023/24						Medium Te	erm Revenue and I Framework	Expenditure
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote	Ţ.,															
Vote 01 - Executive & Council		/											<u>، "۔۔۔۔ "</u>			_ [
Vote 02 - Municipal And General		81 930	81 930	81 930	81 930	81 930	81 930	81 930	81 930	81 930	81 930	81 930	(320 774)	580 455	983 159	1 092 721
Vote 03 - Municipal Manager		- /	_					_	_			-	4 .T. '			['
Vote 04 - Corporate Services		587	587	587	587	587	587	587	587	587	587	587	501	6 961	7 048	7 132
Vote 05 - Community Services		9 704	9 704	9 704	9 704	9 704	9 704	9 704	9 704	9 704	9 704	9 704	2 756	109 495		123 981
Vote 06 - Financial Services		60 811	60 811	60 811	60 811	60 811	60 811	60 811	60 811	60 811	60 811	60 811	14 669	683 585		770 440
Vote 07 - Strategy Econ Development And Planning		703	703	703	703	703	703	703		703	703	703	278	8 015		8 904
Vote 08 - Infrastructure And Services		141 028	141 028	141 028	141 028	141 028	141 028	141 028	141 028	141 028	141 028	141 028	(5 979)	1 545 325	1 692 332	1 854 312
Vote 09 -		- /	-	- /	-	- /	- /	- /	- /	- /	- /	-	₄ - '	-	_	- '
Vote 10 -		-	_	- /	-	_	- /	- /	- /	- /	_	-	-	-	_	- '
Vote 11 -		-	-	- /	-	-	- /		- /		- /	_	₄ - '	-	-	- '
Vote 12 -		- /	_		-	-	- /		- /		- /	_	⊿ – ′	-	_	- '
Vote 13 -		- /	_		-	_	- /		- /			_	∡ - '	-	_	- '
Vote 14 -		- /	_		_	_	_		- /		_	_	⊿ – ′	-	_	- '
Vote 15 - Other		- /	_		_	_	_		_	-	_		⊿ – ′	_	_	_ ['
Total Revenue by Vote		294 762	294 762	294 762	294 762	294 762	294 762	294 762	294 762	294 762	294 762	294 762	(308 549)	2 933 837	3 537 149	3 857 489
Expenditure by Vote to be appropriated		1			1	1					, 1					
Vote 01 - Executive & Council		5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	5 188	2 110	59 173	62 250	65 674
Vote 02 - Municipal And General		17 811	17 811	17 811	17 811	17 811	17 811	17 811		17 811	17 811	17 811	18 549			228 526
Vote 03 - Municipal Manager		2 338	2 338	2 338	2 338	2 338	2 338	2 338		2 338	2 338	2 338	440	26 161		29 638
Vote 04 - Corporate Services		6 713	6 713	6 713	6 713	6 713	6 713	6 713		6 713	6 713	6 713	1			84 683
Vote 05 - Community Services		29 315	29 315	29 315	29 315			29 315		29 315	29 315	29 315				371 809
Vote 06 - Financial Services		20 664	20 664	20 664	20 664	20 664	20 664	20 664	20 664	20 664	20 664	20 664	10 405			251 156
Vote 07 - Strategy Econ Development And Planning		13 687	13 687	13 687	13 687	13 687	13 687	13 687	13 687	13 687	13 687	13 687	(6 824)	1		182 329
Vote 08 - Infrastructure And Services		145 382	145 382	145 382	145 382	145 382	145 382	145 382		145 382	145 382	145 382	16 130			1 904 343
Vote 09 -		-	-	- 110 002	- 110 002			- 110 002	-	-			-		_	_
Vote 10 -		/	_										4 _ '	_	_	_ [
Vote 11 -		/	_										<u> </u>	_	_	_
Vote 11 -			_										<u> </u>	_	_	_ [
Vote 13 -			_										<u> </u>	_		I
Vote 13 -			_										<u> </u>	_		1 <u>1</u> 1
Vote 14 - Vote 15 - Other							_						<u>,</u> '	_	_	1 I
Total Expenditure by Vote		241 099	241 099	241 099	241 099	241 099	241 099	241 099	241 099	241 099	241 099	241 099	39 166	2 691 252		3 118 156
Surplus/(Deficit) before assoc.	$\perp \!\!\! \perp \!\!\! \perp$	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	(347 715)			739 333
	!	JJ 004	JJ 004	33 004	JJ 004	JJ 004	JJ 004	33 004	JJ 004	JJ 004	JJ 004	JJ 004	(347 / 13))	242 304	043 514	139 333
Income Tax													'	-	-	-
Share of Surplus/Deficit attributable to Minorities													_ '	-	_	-
Intercompany/Parent subsidiary transactions	4.4	50.004	50.004	F0 CC4	E2 CC4	F0 CC4	50.004	F0 CC4	50.004	F2 CC4	F0.004	F2 CC4	(247.745)			700 000
Surplus/(Deficit)	1	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	(347 715)	242 584	643 974	739 333

References
1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

NC091 Sol Plaatje - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	1	,	<u>·</u>			Budget Yea	ar 2023/24						Medium Te	erm Revenue and I	Expenditure
R thousand	}	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24		1 Budget Year +2 2025/26
Revenue - Functional	+	1									, — — —			EGEGIE 4	EUL-1120	2020,20
Governance and administration		143 398	143 398	143 398	143 398	143 398	143 398	143 398	143 398	143 398	143 398	143 398	(305 574)	1 271 802	1 720 774	1 871 179
Executive and council	P	81 930	81 930	81 930	81 930	81 930	81 930	81 930	81 930	81 930	81 930	81 930	(320 774)	580 455	983 159	1 092 721
Finance and administration	P	61 468	61 468	61 468	61 468	61 468	61 468	61 468	61 468	61 468	61 468	61 468	15 200 [°]	691 347	737 615	778 458
Internal audit	P												'	_	_	- [
Community and public safety		3 650	3 650	3 650	3 650	3 650	3 650	3 650	3 650	3 650	3 650	3 650	1 423	41 568	43 795	46 204
Community and social services	P	1 041	1 041	1 041	1 041	1 041	1 041	1 041	1 041	1 041	1 041	1 041	334	11 782	12 489	13 176
Sport and recreation	P	200	200	200	200	200	200	200	200	200	200	200	64	2 265	2 401	2 533
Public safety	P	66	66	66	66	66	66	66	66	66	66	66	21	750	795	839
Housing	P	2 336	2 336	2 336	2 336	2 336	2 336	2 336	2 336	2 336	2 336	2 336	1 001	26 701	28 036	
Health	P	6	6	6	6	6	6	6	6	6	6	6	2	70	74	
Economic and environmental services	r	1 404	1 404	1 404	1 404	1 404	1 404	1 404	1 404	1 404	1 404	1 404	1 078	16 520	16 846	
Planning and development	ľ	492	492	492	492	492	492	492	492	492	492	492	188	5 595	5 898	
Road transport	P	912	912	912	912	912		912		912	912	912	890	10 925		
Environmental protection	P												'	_	_	_ [
Trading services	l l	145 503	145 503	145 503	145 503	145 503	145 503	145 503	145 503	145 503	145 503	145 503	(5 798)	1 594 737	1 746 038	1 912 104
Energy sources	P	97 494	97 494	97 494	97 494	97 494	97 494	97 494	97 494	97 494	97 494	97 494	(20 181)	1 052 252		
Water management	P	32 207	32 207	32 207	32 207	32 207	32 207	32 207	32 207	32 207	32 207	32 207	10 437	364 714		
Waste water management	P	8 964	8 964	8 964	8 964	8 964	8 964	8 964	8 964	8 964	8 964	8 964	2 753	101 358		
Waste management	P	6 838	6 838	6 838	6 838	6 838	6 838	6 838	6 838	6 838	6 838	6 838	1 193	76 413		
Other	P	808	808	808	808	808	808	808	808	808	808	808	322	9 210		
Total Revenue - Functional	P	294 762	294 762	294 762	294 762	294 762	294 762	294 762	294 762	294 762	294 762	294 762	(308 549)	2 933 837		
Expenditure - Functional		1	- I O I T	710110	710110	710110	710110	סו ז טוד	710110	710110	710110	710110	` , ,			
Governance and administration		56 527	56 527	56 527	56 527	56 527	56 527	56 527	56 527	56 527	56 527	56 527	40 901	662 700	678 322	708 347
Executive and council	F	24 235	24 235	24 235	24 235	24 235	24 235	24 235	24 235	24 235	24 235	24 235	20 719	287 301		
Finance and administration	P	31 703	31 703	31 703	31 703	31 703	31 703	31 703		31 703	31 703	31 703	19 993	368 723		
Internal audit	P	590	590	590	590	590	590	590	590	590	590	590	189	6 676		
Community and public safety	P	18 389	18 389	18 389	18 389	18 389	18 389	18 389		18 389	18 389	18 389	(6 948)			
Community and social services	F	4 640	4 640	4 640	4 640	4 640	4 640	4 640	4 640	4 640	4 640	4 640	(1 510)	1		
Sport and recreation	P	5 513	5 513	5 513	5 513	5 513	5 513	5 513		5 513	5 513	5 513	(4 293)	56 350		
Public safety	P	4 049	4 049	4 049	4 049	4 049	4 049	4 049		4 049	4 049	4 049	(2 427)	42 115		
Housing	P	2 348	2 348	2 348	2 348	2 348	2 348	2 348		2 348	2 348	2 348	924	26 752		
Health	P	1 839	1 839	1 839	1 839	1 839	1 839	1 839		1 839	1 839	1 839	359	20 586		
Economic and environmental services	P	22 559	22 559	22 559	22 559	22 559	22 559	22 559		22 559	22 559	22 559	8 045	256 194		
Planning and development	F	12 680	12 680	12 680	12 680	12 680	12 680	12 680	12 680	12 680	12 680	12 680	(7 201)	132 278		
Road transport	P	9 800	9 800	9 800	9 800	9 800	9 800	9 800		9 800	9 800	9 800	15 221	123 016		
Environmental protection	P	80	80	80	80	80	80	80	80	80	80	80	25	900		
Trading services	P	141 269	141 269	141 269	141 269	141 269	141 269	141 269		141 269	141 269	141 269	(2 070)	1 551 892		
Energy sources		95 507	95 507	95 507	95 507	95 507	95 507	95 507	95 507	95 507	95 507	95 507	(19 421)	1 031 152		
Water management	P	29 861	29 861	29 861	29 861	29 861	29 861	29 861	29 861	29 861	29 861	29 861	13 334	341 800		
Waste water management	P	9 064	9 064	9 064	9 064	9 064	9 064	9 064	9 064	9 064	9 064	9 064	2 824	102 527		
Waste management	P	6 838	6 838	6 838	6 838	6 838	6 838	6 838	6 838	6 838	6 838	6 838	1 192	76 413		
Other	P	2 354	2 354	2 354	2 354	2 354	2 354	2 354	2 354	2 354	2 354	2 354	(762)			
Total Expenditure - Functional		241 099	241 099	241 099	241 099	241 099	241 099	241 099		241 099	241 099	241 099	39 166	2 691 252		
Surplus/(Deficit) before assoc.		53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	(347 715)	242 584	643 974	739 333
Intercompany/Parent subsidiary transactions	P												,'	l		
Surplus/(Deficit)	1	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	53 664	(347 715)	242 584	643 974	739 333

References
1. Surplus (Deficit) must reconcile with Budeted Financial Performance

NC091 Sol Plaatje - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref		-				Budget Yea	ar 2023/24							rm Revenue and Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Multi-year expenditure to be appropriated	1															
Vote 01 - Executive & Council		-	-	-	-	-	- 7	-	-	-	-	-	-	_	_	-
Vote 02 - Municipal And General		2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061	2 061	(10 672)	12 000	24 733	37 000
Vote 03 - Municipal Manager		-	-	/ - V	- 7	- 7	- 17	-	- /	-	-	-	-	_	_	-
Vote 04 - Corporate Services		-	-	- /	- 7	- 7	- 7	-	- 7	-	-	-	-	_	_	- [
Vote 05 - Community Services		-	-	- /	- 7	- 7	- 7	-	- 7	-	-	-	-	_	_	4 034
Vote 06 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	_	_	- [
Vote 07 - Strategy Econ Development And Planning		732	732	732	732	732	732	732	732	732	732	732	1 949	10 000	8 783	5 217
Vote 08 - Infrastructure And Services		48 797	48 797	48 797	48 797	48 797	48 797	48 797	48 797	48 797	48 797	48 797	(355 559)	181 210	585 567	643 395
Vote 09 -		-	- 1	- /	- 7	- 7	- 7	- 1	- 7	-	-	-	_	_	-	-
Vote 10 -		-	- 1	- /	- 7	- 7	_ 7	- 1	- 7	-	-	-	_	_	_	- [
Vote 11 -		-	-	- /	- 7	- 7	_ 7	- 1	- 7	-	-	-	_	_	_	- [
Vote 12 -		-	- 1	- /	- 7	- 7	_ 7	- 1	- 7	-	-	-	_	_	_	- [
Vote 13 -		-	-	/				-	- 7		_	_	_	_	_	-
Vote 14 -		-	-	/				-	- 7		_	_	_	_	_	-
Vote 15 - Other		- 1	- 1		- 7	- 7	- 7	- 1	- 7	-	-	-	_	_	_	- [
Capital multi-year expenditure sub-total	2	51 590	51 590	51 590	51 590	51 590	51 590	51 590	51 590	51 590	51 590	51 590	(364 282)	203 210	619 083	689 646
Single-year expenditure to be appropriated																
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	-	_	_	_	_	_	-
Vote 02 - Municipal And General		625	625	625	625	625	625	625	625	625	625	625	625	7 500	7 500	7 500
Vote 03 - Municipal Manager		- 1	- 1	_ /		_	_ 7	- 1	- 7	-	-	-	_	_	_	_ [
Vote 04 - Corporate Services		- 1	_	_ /	- 7	- 7	_ 7	- 1	- 7	-	-	-	_	_	_	_ [
Vote 05 - Community Services		- 1	_	_ /	- 7	- 7	_ 7	- 1	- 7	_	_	_	_	_	_	_ [
Vote 06 - Financial Services		- 1	_	_ /	- 7	_	_ 7	- 1	- 7	-	-	-	_	_	_	_ [
Vote 07 - Strategy Econ Development And Planning		_	_	_	_	_	_	_	_	_	_	_	_	_	_	_ [
Vote 08 - Infrastructure And Services		2 225	2 225	2 225	2 225	2 225	2 225	2 225	2 225	2 225	2 225	2 225	14 288	38 763	26 700	31 000
Vote 09 -		- 1		/				_	_ /		_	_	_	_	_	_ [
Vote 10 -		- 1	_	/				_	_ /		_	_	_	_	_	_ [
Vote 11 -		- 1	_	/				_	_ /		_	_	_	_	_	_
Vote 12 -		- 1	_	_ /	- 7	_ 7	_ 7	- 1	- 7	_	_	-	_	_	_	_
Vote 13 -		- 1	_	_ /	- 7	_ 7	_ 7	- 1	- 7	_	_	-	_	_	_	_
Vote 14 -		- 1	_	_ /	_ 7	_ 7		_	_ 7	_	_	_	_	_	_	_
Vote 15 - Other		- 1	_	_ /	- 7	_ 7	_ 7	- 1	- 7	_	_	-	_	_	_	_
Capital single-year expenditure sub-total	2	2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	2 850	14 913	46 263	34 200	38 500
Total Capital Expenditure	2	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	(349 370)	249 473	653 283	728 146

References
1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

NC091 Sol Plaatje - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	<u></u>	-	•			Budget Yea	ar 2023/24						Medium Te	erm Revenue and I Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	1 Budget Year +2 2025/26
Capital Expenditure - Functional	11	1														
Governance and administration		2 686	2 686	2 686	2 686	2 686	2 686	2 686	2 686	2 686	2 686	2 686				
Executive and council	P	2 686	2 686	2 686	2 686	2 686	2 686	2 686	2 686	2 686	2 686	2 686	(10 047)	19 500	32 233	3 44 500
Finance and administration	P	-	-	-	-	- 7	- /	- 7	- 7	- /	- /	-	<u> </u>	-	-	- '
Internal audit			/		7	7		/	/				-	-	-	
Community and public safety	I I	-	-	-	-	-	-	-	-	-	-	- 1	'	-	-	4 034
Community and social services		-	-	- /	- 7	- 7	- /	- 7	- /	- /	- /	-	<u> </u>	-	-	4 034
Sport and recreation	P				/	7		A	/				<u> </u>	-	-	-
Public safety	 				4	4		4					<u> </u>	-	-	- '
Housing					7	7		A 7	/				<u> </u>	-	-	- '
Health					/	7			/				4	1		- '
Economic and environmental services	I I	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065				
Planning and development		732	732	732	732	732	732	732	732	732	732	732				
Road transport	P	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	3 333	40 000		40 000
Environmental protection	P				7	7	17.44	/	7	/			4=	1		
Trading services		47 689	47 689	47 689	47 689	47 689	47 689	47 689	47 689	47 689	47 689	47 689				
Energy sources	 	2 058	2 058	2 058	2 058	2 058	2 058	2 058	2 058	2 058	2 058	2 058				
Water management	 	44 083	44 083	44 083	44 083	44 083	44 083	44 083	44 083	44 083	44 083	44 083				
Waste water management		1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	(17 020)	4 -	18 567	7 19 395
Waste management					/	7		A	/				<u> </u>	-	-	-
Other					/	/							4		_	-
Total Capital Expenditure - Functional	2	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	(349 370)	249 473	653 283	728 146
Funded by:					r							I	'	1		
National Government		50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	(339 605)	214 233	604 187	7 692 646
Provincial Government		30 0.10	00 0.0	00 0 10	00 0 10	00 0.0	00 0 10	00 0 10	00 0 10	00 0 10	30 0 10	00 0 10	(000 000,	1 217-20	-	-
District Municipality		-	-	- /	- /	- /	-	- /	- /	-	-	-	- '	-	-	-
allocations) (Nat / Prov Departm Agencies,					7	7		A 7	/				<u>/</u>	1		
Households, Non-profit Institutions, Private					7	7		A 7	/				<u>/</u>	1		
Enterprises, Public Corporatons, Higher Educ					7	7		A 7	/				<u>/</u>	1		
Institutions)			_	_	_	_	_	_	_	_	_ /		_	_	_	_
Transfers recognised - capital		50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349		1		7 692 646
Borrowing					-								(,	,		
Internally generated funds		4 091	4 091	4 091	4 091	4 091	4 091	4 091	4 091	4 091	4 091	4 091	(9 765)	1		35 500
Total Capital Funding	+-	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440		249 473		
Total Supital : allalling								- ••••			- •••••		(0.00)			

References
1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

NC091 Sol Plaatje - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS						Budget Ye	ar 2023/24						Medium Ter	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Cash Receipts By Source													1		
Property rates	46 982	46 982	46 982	46 982	46 982	46 982	46 982	46 982	46 982	46 982	46 982	26 246	543 052	563 789	617 319
Service charges - electricity revenue	91 621	91 621	91 621	91 621	91 621	91 621	91 621	91 621	91 621	91 621	91 621	(65 963)	941 869	1 099 453	1 253 729
Service charges - water revenue	24 566	24 566	24 566	24 566	24 566	24 566	24 566	24 566	24 566	24 566	24 566	7 820	278 047	294 793	312 680
Service charges - sanitation revenue	7 410	7 410	7 410	7 410	7 410	7 410	7 410	7 410	7 410	7 410	7 410	(2 227)	79 280	88 916	98 939
Service charges - refuse revenue	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	5 284	(2 523)	55 600	63 407	71 688
Rental of facilities and equipment	2 356	2 356	2 356	2 356	2 356	2 356	2 356	2 356	2 356	2 356	2 356	1 009	26 930	28 278	29 833
Interest earned - external investments	_	_	_	_	_	_	_	_	_	-	_	-	_	_	_
Interest earned - outstanding debtors												-			
Dividends received												-			
Fines, penalties and forfeits	2 677	2 677	2 677	2 677	2 677	2 677	2 677	2 677	2 677	2 677	2 677	2 627	32 076	32 126	33 812
Licences and permits	645	645	645	645	645	645	645	645	645	645	645	255	7 350	7 740	8 165
Agency services	3.0	2.10		2.10	3.0		2.10			2.0	2.0	_	. 300		2 100
Transfers and Subsidies - Operational	25 192	25 192	25 192	25 192	25 192	25 192	25 192	25 192	25 192	25 192	25 192	4 811	281 921	302 302	328 343
Other revenue	1 575	1 575	1 575	1 575	1 575	1 575	1 575	1 575	1 575	1 575	1 575	(3 833)	13 488	18 895	22 014
Cash Receipts by Source	208 308	208 308	208 308	208 308	208 308	208 308	208 308	208 308	208 308	208 308	208 308	(31 778)	2 259 612	2 499 699	2 776 521
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National /															
Provincial and District)	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	50 349	(339 605)	214 233	604 187	692 646
Transfers and subsidies - capital (monetary allocations) (Nat / Prov	30 349	30 349	30 349	30 349	30 349	30 349	30 349	30 349	30 349	30 349	30 349	(339 003)	214 233	004 107	092 040
Departm Agencies, Households, Non-profit Institutions, Private															
Enterprises, Public Corporatons, Higher Educ Institutions)												-			
Proceeds on Disposal of Fixed and Intangible Assets												-			
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	_	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Decrease (increase) in non-current investments												_			
Total Cash Receipts by Source	258 657	258 657	258 657	258 657	258 657	258 657	258 657	258 657	258 657	258 657	258 657	(371 383)	2 473 845	3 103 886	3 469 167
Cash Payments by Type												(/			- 100 101
Employee related costs	77 622	77 622	77 622	77 622	77 622	77 622	77 622	77 622	77 622	77 622	77 622	(2 794)	851 052	931 464	982 331
Remuneration of councillors	3 111	3 111	3 111	3 111	3 111	3 111	3 111	3 111	3 111	3 111	3 111	1 333	35 559	37 337	39 390
Interest	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	1 489	3 112	19 495	17 872	16 050
Bulk purchases - electricity	75 133	75 133	75 133	75 133	75 133	75 133	75 133	75 133	75 133	75 133	75 133	(41 467)	785 000	901 600	1 026 103
Acquisitions - water & other inventory	27 740	27 740	27 740	27 740	27 740	27 740	27 740	27 740	27 740	27 740	27 740	40 445	345 584	332 879	358 717
Contracted services	-				21 140	21140			21140		21 140	-	-	- 002 013	-
Transfers and subsidies - other municipalities												_			
Transfers and subsidies - other	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_
Other expenditure	17 027	17 027	17 027	17 027	17 027	17 027	17 027	17 027	17 027	17 027	17 027	6 457	193 752	204 317	219 515
Cash Payments by Type	202 123	202 123	202 123	202 123	202 123	202 123	202 123	202 123	202 123	202 123	202 123	7 087	2 230 442	2 425 469	2 642 106
Other Cash Flows/Payments by Type															
Capital assets	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	54 440	(349 370)	249 473	653 283	728 146
Repayment of borrowing	1 232	1 232	1 232	1 232	1 232	1 232	1 232	1 232	1 232	1 232	1 232	(203)	13 351	14 787	16 687
Other Cash Flows/Payments	381	381	381	381	381	381	381	381	381	381	381	371	4 560	4 570	4 679
Total Cash Payments by Type	258 176	258 176	258 176	258 176	258 176	258 176	258 176	258 176	258 176	258 176	258 176	(342 115)	2 497 826	3 098 109	3 391 618
NET INCREASE/(DECREASE) IN CASH HELD	481	481	481	481	481	481	481	481	481	481	481	(29 268)	(23 980)	5 777	77 549
Cash/cash equivalents at the month/year begin:	187 382	187 863	188 344	188 824	189 305	189 786	190 266	190 747	191 228	191 708	192 189	192 670	187 382	163 402	169 179
Cash/cash equivalents at the month/year end:	187 863	188 344	188 824	189 305	189 786	190 266	190 747	191 228	191 708	192 189	192 670	163 402	163 402	169 179	246 727
References	.0. 000	100 011	100 024	100 000	.00 .00	.00 200	.00 . 41	.0. 220	.000	.02 .00	102 010	100 102	100 102	100 110	2.0121

^{1.} Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted evenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

NC091 Sol Plaatje - NOT REQUIRED - municipality does not have entities

NC091 Soi Plaatje - NOT REQUIRED - municipality does	not na	ve entities								
Description	Ref	2019/20	2020/21	2021/22	C	urrent Year 2022/	23	2023/24 Mediu	ım Term Revenue Framework	& Expenditure
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfer and subsidies - Operational Other own revenue										
Transfers and subsidies - capital (monetary allocations) (National /										
Provincial Departmental Agencies, Households, Non-profit Institutions,										
Private Enterprises, Public Corporatons, Higher Educational										
Institutions) & Transfers and subsidies - capital (in-kind - all)										
Total Revenue (excluding capital transfers and contributions)		-	-	_	-	_	-	-	-	_
Employee costs										
Remuneration of Board Members										
Depreciation and amortisation										
Interest Inventory consumed and bulk purchases										
Transfers and subsidies										
Other expenditure										
Total Expenditure		_	_	_	_	_	_	_	_	_
Surplus/(Deficit)		_	_	_	_	_	_	_	_	_
Capital expenditure & funds sources	1									
Capital expenditure										
Transfers recognised - capital										
Borrowing										
Internally generated funds										
Total sources		_	_	_	_	_	_	_	_	_
Financial position	1									
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Community wealth/Equity										
Cash flows	4									
Net cash from (used) operating										
Net cash from (used) investing Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end										

NC091 Sol Plaatje - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or	Monetary value of agreement 2.
Name of organisation	WILLIS	Number		contract	R thousand
Dbsa Loan @ 12.445%	М	240	Piped Water Inside Dwelling	30 June 2031	31
Dbsa Loan @ 12.61%	M	240	Piped Water Inside Dwelling	31 December 2028	3
Dbsa Loan @ 6.75%	M	288	Piped Water Inside Dwelling	31 December 2023	1

References
1. Total agreement period from commencement until end
2. Annual value

NC091 Sol Plaatje - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2022/23	2023/24 Mediu	m Term Revenue Framework	& Expenditure	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Forecast 2030/31	Forecast 2031/32	Forecast 2032/33	Total Contract Value
R thousand	1,3	Total	Original Budget	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:				2020/21	202 1/20	2020/20								
Revenue Obligation By Contract No Future Contracts Greater Than 5m	2													
No Future Contracts Greater Than 5m		-	-	-	_	-	-	-	_	_	_	_	_	_
Total Operating Revenue Implication		_	_	-	_	_	-	_	_	_	_	_	_	-
	,													
Expenditure Obligation By Contract No Future Contracts Greater Than 5m	2	_	_	_	_	_	_	_	_	_	_	_	_	_
NOT diture Contracts Greater Thair Siri		_	_	_	_	_	_	_	_	_	_	_	_	=
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
Upgrade Stormwater Galeshewe		-	-	-	-	-	-	-	-	-	-	-	-	-
Lerato Park Link Water And Sewer		-	-	-	-	-	-	-	-	_	-	_	-	-
Homevale Fire Station		-	-	-	-	-	_	-	-	-	-	-	-	-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication			-	_	_	-	_	_	_	-	_	-	-	_
Entities: Revenue Obligation By Contract	2													
Revenue Obligation By Contract														_
														_
														_
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
														-
														-
														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													
														-
														-
														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	_	-	_	_	-	-	-	_	-	-

^{1.} Total implication for all preceding years to be summed and total stated in 'Preceding Years' column

^{2.} List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

^{3.} For municipalities with approved total revenue not exceeding R250 m - all contracts with an annual cost greater than R500 000. For municipalities with approved total revenue greater than R250 m - all contracts with an annual cost greater than R5million. For municipalities with approved total revenue greater than R500 m - all contracts with an annual cost greater than R5 million

NC091 Sol Plaatje - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	f 2019/20 2020/21 2021/22 Current Year 2022/23						2023/24 Medium Term Revenue & Expenditure Framework			
R thousand	1	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2	
Capital expenditure on new assets by Asset Class/S	ub-ck	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26	
Infrastructure		35 989	39 101	40 989	55 090	48 090	48 090	21 480	22 700	25 000	
Roads Infrastructure		22 303	39 101	40 909	22 090	40 090	40 090	21 400	22 700	25 000	
Roads											
Road Structures											
Road Furniture											
Capital Spares											
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	
Drainage Collection											
Storm water Conveyance											
Attenuation											
Electrical Infrastructure		12 108	16 469	32 255	33 000	26 000	26 000	21 480	22 700	25 000	
Power Plants											
HV Substations											
HV Switching Station											
HV Transmission Conductors											
MV Substations											
MV Switching Stations											
MV Networks											
LV Networks		10 297	16 469	32 255	33 000	26 000	26 000	21 480	22 700	25 000	
LV Networks Capital Spares		10 297	16 469	32 255	33 000	26 000	26 000	21 480	22 /00		
			-	_	-	-	-	-	-	-	
Water Supply Infrastructure		7 058	1 312	-	1 000	1 000	1 000	-	-	-	
Dams and Weirs											
Boreholes											
Reservoirs		-	-	-	-	-	-	-	-	-	
Pump Stations		-	-	-	-	-	-	-	-	-	
Water Treatment Works											
Bulk Mains		693	-	-	-	-	-	-	-	-	
Distribution		6 365	1 312	-	1 000	1 000	1 000	-	-	-	
Distribution Points		-	-	-	-	-	-	-	-	-	
PRV Stations											
Capital Spares											
Sanitation Infrastructure		16 823	21 320	8 734	21 090	21 090	21 090	_	_	_	
Pump Station		-	-	_	-	_	-	-	-	_	
Reticulation		16 823	21 320	8 734	21 090	21 090	21 090	-	-	_	
Waste Water Treatment Works											
Outfall Sewers											
Toilet Facilities		_	_	_	_	_	_	_	_	_	
Capital Spares											
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	
Landfill Sites											
Waste Transfer Stations											
Waste Processing Facilities											
Waste Drop-off Points											
Waste Separation Facilities											
Electricity Generation Facilities											
Capital Spares											
Rail Infrastructure		_	_	_	_	_	_	_	_		
Rail Lines		_		_	_	_	_	_	_	_	
Rail Structures											
Rail Structures Rail Furniture											
Drainage Collection											
Storm water Conveyance											
Attenuation											
MV Substations											
LV Networks											
Capital Spares											
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	
Sand Pumps											
Piers											
Revetments											
Promenades											
Capital Spares											
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	
Data Centres											
Core Layers											
Distribution Layers											
Capital Spares											
	1										

Community Assets		4 534	5 055	2 295	_	_	_	_	_	_
Community Facilities Halls		4 534	5 055	2 295	-	-	-	-	-	-
Centres										
Crèches										
Clinics/Care Centres Fire/Ambulance Stations		4 534	5 055	2 295						
Testing Stations Testing Stations		4 534	5 055	2 295	_	-	-	-	_	_
Museums										
Galleries										
Theatres Libraries										
Cemeteries/Crematoria										
Police										
Parks Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares Sport and Recreation Facilities		-	_	_	_	_	_	-	_	_
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets Monuments		-	-	-	-	-	-	-	-	-
Monuments Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Revenue Generating		813 813	1 437 1 437	2 457 2 457	5 000 5 000	5 000 5 000	5 000 5 000	15 000 15 000	13 783 13 783	12 217 12 217
Improved Property		813	1 437	2 457	5 000	5 000	5 000	15 000	13 783	12 217
Unimproved Property										
Non-revenue Generating Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property										
Other assets		_	_	_	_	_	_	_	_	_
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices										
Pay/Enquiry Points Building Plan Offices										
Workshops										
Yards										
Stores Laboratories										
Training Centres										
Manufacturing Plant										
Depots Capital Spares										
Housing Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing Capital Spares										
Biological or Cultivated Assets Biological or Cultivated Assets		-	_	-	-	-	-	-	-	-
Intangible Assets		_	2 483	13 891	_	18 850	18 850	_	_	_
Servitudes		_	2 403	13 031		10 030	10 030			
Licences and Rights		-	2 483	13 891	-	18 850	18 850	-	-	-
Water Rights										
Effluent Licenses Solid Waste Licenses										
Computer Software and Applications		-	-	-	-	-	-	-	-	_
Load Settlement Software Applications										
Unspecified		-	2 483	13 891	-	18 850	18 850	-	-	-
Computer Equipment Computer Equipment		3 253 3 253	1 687 1 687	3 857 3 857	11 300 11 300	11 300 11 300	11 300 11 300	4 500 4 500	4 500 4 500	4 500 4 500
			76		2 000	2 000	2 000	3 000	3 000	3 000
Furniture and Office Equipment Furniture and Office Equipment		634 634	76	184 184	2 000	2 000	2 000	3 000	3 000	3 000
Machinery and Equipment		_	_	_	-	_	-	-	-	_
Machinery and Equipment										
Transport Assets		5 323	1 825	2 445	35 405	11 705	11 705	5 000	10 596	20 000
Transport Assets		5 323	1 825	2 445	35 405	11 705	11 705	5 000	10 596	20 000
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Living resources				_						
Living resources Mature		-		-	-			-		
Policing and Protection										
Zoological plants and animals	F									
Immature Policing and Protection		-		-		-	-	-	-	
Zoological plants and animals										
	1	50 547	51 665	66 118	108 795	96 945	96 945	48 980	54 579	64 717

NC091 Sol Plaatje - Supporting Table SA34	b Ca	pital expendit	ure on the rer	ewal of exist	ing assets by	asset class				
Description	Ref	2019/20	2020/21	2021/22	Cı	urrent Year 2022/	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited	Audited	Audited	Original Budget	Adjusted	Full Year	Budget Year	Budget Year +1	Budget Year +2
Capital expenditure on renewal of existing assets by A		Outcome lass/Sub-class	Outcome	Outcome	ongma baagot	Budget	Forecast	2023/24	2024/25	2025/26
Infrastructure		6 733	35 223	35 213	51 948	62 648	62 648	149 947	567 567	626 395
Roads Infrastructure		-	6 163	14 756	15 000	22 700	22 700	20 000	20 000	20 000
Roads		-	6 163	14 756	15 000	15 000	15 000	20 000	20 000	20 000
Road Structures Road Furniture		-	-	-	-	7 700	7 700	-	-	-
Capital Spares										
Storm water Infrastructure		-	1 963	-	-	3 000	3 000	-	-	-
Drainage Collection										
Storm water Conveyance		-	1 963	-	-	2 000	2 000	-	-	-
Attenuation Electrical Infrastructure		_	-	976	6 000	3 000 6 000	3 000 6 000	6 000	2 000	3 000
Power Plants				0.0	0 000	0 000	0 000	0 000	2 000	0 000
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations MV Switching Stations										
MV Networks										
LV Networks		-	-	-	4 000	4 000	4 000	-	-	-
Capital Spares		-	-	976	2 000	2 000	2 000	6 000	2 000	3 000
Water Supply Infrastructure		-	-	-	10 000	10 000	10 000	123 947	527 000	584 000
Dams and Weirs Boreholes										
Reservoirs		_	_	_	_	_	_	4 725	_	_
Pump Stations		-	-	-	-	-	_	9 487	_	-
Water Treatment Works		-	-	-	-	-	-	29 502	-	-
Bulk Mains		-	-	-	-	-	-	61 025	517 000	574 000
Distribution Distribution Points		-	-	-	10 000	10 000	10 000	19 207	10 000	10 000
PRV Stations										
Capital Spares										
Sanitation Infrastructure		6 733	27 098	19 481	20 948	20 948	20 948	-	18 567	19 395
Pump Station		877	19 291	16 043	19 948	19 948	19 948	-	-	-
Reticulation			-	-	-	-	-	-	-	-
Waste Water Treatment Works Outfall Sewers		5 857	-	-	-	-	-	-	_	-
Toilet Facilities		_	7 807	3 437	1 000	1 000	1 000	_	18 567	19 395
Capital Spares										
Solid Waste Infrastructure		-	-	_	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	_	-	-
Data Centres										
Core Layers Distribution Layers										
Distribution Layers Capital Spares										
Community Assets Community Facilities			-		-	-		-	-	-
Community Facilities Halls		-	-	-	-	-	-	_	_	-
Centres										
Crèches Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations Museums										
Galleries										
Theatres										
Libraries	1									

Total capital expenditure on renewal of existing assets Renewal of Existing Assets as % of total capex Renewal of Existing Assets as % of deprecn" References	4,9% 9,7%	29,5% 55,1%	27,7% 50,3%	27,3% 64,1%	33,2% 77,3%	33,2% 77,3%	60,1% 173,0%	86,9% 622,7%	86,0% 651,4%
Zoological plants and animals Total Capital Expenditure on renewal of existing assets 1	6 733	35 223	35 213	51 948	62 648	62 648	149 947	567 567	626 395
Immature Policing and Protection	-	-	-	-	-	-	-	-	-
Policing and Protection Zoological plants and animals									
Living resources Mature		-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals	-	-	-	-	-	=	-	-	-
Land Land	-	-	-	-	-	-	-	-	-
Transport Assets Transport Assets	-	-	-	-	-	_	-	-	_
Machinery and Equipment Machinery and Equipment	-	-							_
Furniture and Office Equipment	_	_	-	_	_	_	_	_	
Computer Equipment Furniture and Office Equipment	_	_	_	_	_	_	_	_	_
Solid Waste Licenses Computer Software and Applications Load Sattlement Software Applications Unspecified Computer Equipment	_	-	-	-	-	-	-	-	_
Servitudes Licences and Rights Water Rights Effluent Licenses	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets Intangible Assets	_	_	_	_	_	_	_	_	_
Capital Spares Biological or Cultivated Assets	-	-	-	-	-	_	_	-	-
Housing Staff Housing Social Housing	-	-	-	-	-	-	-	-	_
Training Centres Manufacturing Plant Depots Capital Spares									
Pay/Enquiry Points Building Plan Offices Workshops Yards Stores Laboratories									
Operational Buildings Municipal Offices	-	-	-	-	-	-	-	-	-
Improved Property Unimproved Property Other assets	-	-	-	-	-	1	-	-	_
Unimproved Property Non-revenue Generating	-	-	-	-	-	-	-	-	-
Revenue Generating Improved Property	-	-	-	-	-	-	-	-	-
Historic Buildings Works of Art Conservation Areas Other Heritage Investment properties		_	-	-	_	_	_	_	_
Heritage assets Monuments	-	-	-	-	-	-	_	-	-
Indoor Facilities Outdoor Facilities Capital Spares	-	-	-	-	-	-	-	-	-
Airports Taxi Ranks/Bus Terminals Capital Spares Sport and Recreation Facilities	-	-	-	-	-	-	-	-	_
Nature Reserves Public Ablution Facilities Markets Stalls Abattoirs									
Parks Public Open Space									

NC091 Sol Plaatje - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Reconstroid Part Decision Continue	Description	Ref	2019/20	2020/21	2021/22	Cı	urrent Year 2022/2	23	zuz3/24 Mediu	m Term Revenue Framework	∝ Expenditure
Section Communication Co	P thousand	1								Budget Year +1	
Process				Outcome	Outcome	Budget	Budget	Forecast	2023/24	2024/25	2025/26
State Institution				189 325	218 404	222 251	255 416	255 416	280 290	257 183	271 345
Proceedings											62 423
Found Function Coulomb (1998) 1988	Roads		39 850	41 329	40 138	40 847	43 123	43 123	71 472	59 208	61 860
Capter Series Capter Cap	Road Structures										
250			6 206	6 060	5 892	10 508	10 483	10 483	508	533	563
Descript Chesterion Section Se											
Sum set Congress Administry Sum Su			-								615
Advancement Control Exercise	-		-	542	1 963	5/0	3 121	3 121	550	580	615
Standard Informations											
Preserve Protect ### January Protect ### January Protection ### Janu			52 173	57 938	60 972	67 247	67 897	67 897	85 857	75 255	79 611
MY Substances MY MY Substances MY MY MY MY MY MY MY MY MY MY MY MY MY M			02 110	01 000	00 012	0.2	0, 00,	01 001	00 001	10 200	10011
MY Substantian Conduction MY Journal Substantian Conduction MY Journal Substantian Conduction MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal Substantian MY Journal My Journal			1 097	1 002	1 168	1 150	1 150	1 150	1 300	1 378	1 454
MV Substances MV											5 520
M/ Selection											
M. Melonote	MV Substations		1 553	1 612	1 804	1 650	1 590	1 590	1 950	2 067	2 181
1.1 Memoria	MV Switching Stations		4 793	4 697	5 041	5 490	7 578	7 578	5 680	6 021	6 352
Capari Spanes	MV Networks		1 576	2 741	2 027	2 700	2 150	2 150	2 400	2 544	2 684
Water Supply interducture 37 718	LV Networks		14 307	15 607	16 993	17 650	15 786	15 786	33 500	19 695	20 915
Dame and Where Section	Capital Spares		24 766	28 250	27 945	33 537	37 297	37 297	36 077	38 321	40 506
Reservoirs Res	Water Supply Infrastructure		37 718	44 102	60 085	49 386	68 771	68 771	56 220	59 594	63 169
Personation											
Purp Sations											
Water Transferred Works 2.558 1.694 2.200 2.300 1.389 1.389 2.500 2.560 2.000 1.000 1.000 2.000 2.000 3.710 2.000 2.											5 843
Distribution											1 124
Distribution Prints Distribution Prints Distribution Prints PPV Stations Distribution Prints PPV Stations Capital Summs Summarization Distribution Prints Distribution Prints Distribution Prints Distribution Prints Distribution Distribution Prints Distribut							1 389				2 809
Distribution Prints PRV Stations Capital Surers Set 20 30 4585 2370 2370 2370 4580 4585 2885							-				3 933
PPV Stations			23 882	31 122	39 693	33 351	61 426	61 426	39 440	41 807	44 315
Separation Infrastructure											
Samitable Infrastructure			5 400	5.070	0.000	4 505	0.070	0.070	4.500	4.055	5.440
Pump Station											5 146
Restriction 17 039 17 534 20 182 2 1175 25 20 2 5 20 2 3 088 2 4 338 2											39 759
Wash Water Treatment Works 25 51 75 500 470 470 500 528											11 525
Dotal Swees											25 674
Table Facilities 144 276 828 1800 2.308 2.308 1800 1899 Capital Spares 13.991 14.983 19.204 21.988 21.608 22.965 24.328 2.205 24.028 2.205 24.028 2.205 24.028 2.205 24.028 2.205			25	51	/5	500	4/0	4/0	500	528	557
Capili Spares 13 991 14 983 19 204 21 968 21 608 22 965 24 328 2 2 2 2 2 2 2 2 2			144	276	828	1 800	2 308	2 308	1 800	1 800	2 003
Solid Waste Infrastructure 13 991 14 993 19 204 21 988 21 608 22 965 24 328 2			144	210	020	1 600	2 300	2 300	1 000	1 099	2 003
Maste Transfer Stations 13 802 14 745 19 112 2 1688 21 386 21 386 22 715 24 063 2			13 991	14 983	19 204	21 968	21 608	21 608	22 965	24 328	25 768
Waste Transfer Silations Waste Processing Facilities Waste Drop off Priorits Waste Drop off Priorits Waste Separation Facilities Electricity Generation Facilities Capilal Spanes Fail Lines Rail Infrastructure — — — — — — — — — — — — — — — — — — —											25 488
Waste Processing Facilities 189 238 91 280 220 220 250 265 Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities — <td></td> <td></td> <td>10 002</td> <td></td> <td>10 112</td> <td>2.000</td> <td>2.000</td> <td>2.000</td> <td>22110</td> <td>2.000</td> <td>20 .00</td>			10 002		10 112	2.000	2.000	2.000	22110	2.000	20 .00
Waste Drop off Points Waste Separation Facilities Electricity Chemeration Facilities Capital Spares Rail Infrastructure — — — — — — — — — — — — — — — — — — —			189	238	91	280	220	220	250	265	280
Waste Separation Facilities Electricity Generation Facilities Capital Spares Capita											
Electricity Generation Facilities Capital Spares Ca											
Capital Spares											
Rail Lines Rail Structures Rail Furniture Drainage Collection Storm water Conveyance Attenuation MV Substations LV Networks Capilal Spares Coastal Infrastructure Sand Furnys Piers Revelments Promenades Capilal Spares Information and Communication Infrastructure Data Centres Core Layers Distribution Layers Community Assets 2318 3188 3675 3885 3735 3735 3990 4262 Community Facilities 1785 2746 3 3.06 3175 3 062 3 280 3771 Hails Centres Cockeles Clinics Care Centres Fier Ambulance Stations Testing Stations Misseums Gallerie											
Rail Structures Rail Furniture Drinage Collection Storm water Conveyance Attenuation MV Substations LV Networks Capital Spares Coastal Infrastructure Sand Pumps Piers Revetments Promenades Capital Spares Core Layers Distribution Layers Capital Spares Community Assets 2318 3188 3675 3885 3735 3735 3990 4262 Community Facilities 1785 2746 3206 3175 3062 3082 3280 3771 Halis Centres Créches Cinics Care Centres Créches Clinics Care Centres Fier Ambulance Stations Fier Ambulance Stations Misseums Galderies Theatres	Rail Infrastructure		_	-	_	_	-	-	_	_	-
Rail Furniture Drainage Collection Storm water Conveyance Attenuation MV Substations LV Networks Capital Spares Coastal Infrastructure ————————————————————————————————————	Rail Lines										
Drainage Collection Storm water Conveyance Attenuation Attenuati	Rail Structures										
Storm water Conveyance Attenuation MV Substations LV Networks Capital Spares Coastal Infrastructure	Rail Furniture										
Attenuation MV Substations L V Networks Capital Spares Coastal Infrastructure Sand Pumps Piers Revetments Promenades Capital Spares Capital Spares Capital Spares Lapital Spares Community Assets 2 318 3188 3675 3885 3735 3735 3990 4262 Community Facilities 1 785 2 746 3 206 3 175 3 062 3 280 3 771 Halls Centres Cricheles Cilnics/Care Centres Cilnics/Care Centres Fier/Ambulance Stations Museums Galleries Theatres	Drainage Collection										
MV Substations LV Networks Capital Spares Castal Infrastructure - - -	Storm water Conveyance										
LV Networks Capital Spares Coastal Infrastructure Sand Pumps Piers Revelments Promenades Capital Spares Information and Communication Infrastructure Data Centres Carte Layers Distribution Layers Capital Spares Community Assets 2318 3188 3675 3885 3735 3735 3990 4262 Community Facilities 110 1016 104 130 130 130 130 138 Centres Cinics/Care Centres Fire/Ambulance Stations Museums Galleries Theatres	Attenuation										
Capital Spares Coastal Infrastructure Sand Pumps Piers Reverments Promenades Capital Spares Information and Communication Infrastructure Data Centres Core Layers Distribution Layers Capital Spares Community Assets 2 318 3188 3675 3885 3735 3795 3990 4 262 Community Facilities 1 785 2 746 3 206 3 175 3 62 3 62 3 280 3 771 Halls Centres Cinics/Care Centres Cinics/Care Centres Fire/Ambulance Stations Museums Galleries Theatres											
Coastal Infrastructure Sand Pumps Piers Revetments Promenades Capital Spares Capital Spares Core Layers Distribution Layers Capital Spares Community Assets Community Facilities 1785 2746 3 206 3 175 3 062 3 200 3 771 Halls Centres Créches Cinics/Care Centres Ciréckes Cilicis/Care Centres Fire/Ambulance Stations Museums Galleries Theatres											
Sand Pumps											
Piers Revertments Promenades Capital Spares			-	-	-	-	-	-	-	-	-
Revelments											
Promenades Capital Spares											
Capital Spares											
Information and Communication Infrastructure Data Centries Core Layers Distribution Leyers Capital Spares											
Data Centres Core Layers Distribution Layers Capital Spares Community Assets 2 318 3 188 3 675 3 885 3 735 3 795 3 990 4 262 Community Facilities 1 785 2 746 3 206 3 175 3 062 3 062 3 280 3 771 Halls Centres Créches Créches Clinics/Care Centres Fire/Ambulance Stations Museums Galleries Theatres			-	-	-	-	-	-	-	-	_
Core Layers Distribution Layers Capital Spares			_	-	-	-	_	-	_	_	_
Distribution Layers Capitel Spares											
Capital Spares 2318 3188 3675 3385 3735 3735 3990 4 262											
Community Assets 2 318 3 188 3 675 3 885 3 735 3 795 3 990 4 262 Community Facilities 1 785 2 746 3 206 3 175 3 062 3 062 3 280 3 771 Halls 110 1 016 104 130 130 130 130 130 138 Centres Créches Clinics/Care Centres Fire/Ambulance Stations — 178 166 200 120 120 200 212 Testing Stations Museums Galleries Galleries Theatres Theatres Galleries											
Community Facilities											
Halls											4 496
Centres Criches Criches Cilinics/Care Centres Fire/Ambulance Stations - 178 166 200 120 120 200 212 Testing Stations Museums Galleries Theatres Company											3 978
Crèches Clinics/Care Centres			110	1 016	104	130	130	130	130	138	145
Clinics/Care Centres											
Fire/Ambulance Stations - 178 166 200 120 120 200 212 Testing Stations Museums Galleries -											
Testing Stations Museums Galleries Theatres				170	400	200	100	100	000		00.
Museums Galleries Theatres			-	178	166	200	120	120	200	212	224
Galleries Theatres											
Theatres Theatres											
Libraries 12 17 91 20 270 270 50 53							070	074			
Cemeteries/Crematoria 451 452 770 630 607 607 680 1 1 015											56 1 071

_										
Police										
Parks		1 035	894	1 877	2 000	1 740	1 740	2 000	2 120	2 237
Public Open Space		176	188	198	195	195	195	220	233	246
Nature Reserves Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		533	443	470	710	673	673	710	491	518
Indoor Facilities		166	338	382	380	430	430	410	435	459
Outdoor Facilities		366	105	87	330	243	243	300	56	59
Capital Spares										
Heritage assets		_	_	_	_	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		6 357	6 991	7 195	7 899	8 573	8 573	9 776	10 362	10 978
Revenue Generating		6 357	6 991	7 195	7 899	8 573	8 573	9 776	10 362	10 978
Improved Property		5 893	6 567	6 658	7 399	7 562	7 562	8 776	9 302	9 854
Unimproved Property		464	424	537	500	1 011	1 011	1 000	1 060	1 124
Non-revenue Generating Improved Property		-	_	_	-	-	_	-	_	_
Unimproved Property Unimproved Property										
Other assets Occapional Buildings		12 760	13 215	13 131	15 281	19 018	19 018	15 263	16 109	17 016
Operational Buildings Municipal Offices		12 760 11 834	13 215 12 138	13 131 11 942	15 281 14 081	19 018 17 778	19 018 17 778	15 263 13 963	16 109 14 731	17 016 15 541
Pay/Enquiry Points		11 034	12 130	11 942	14 001	11 1/6	17 176	13 303	14 / 31	10 041
Building Plan Offices										
Workshops		926	1 078	1 189	1 200	1 240	1 240	1 300	1 378	1 474
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	_
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
,										
Computer Equipment		_	_	_	_	-	-	_	-	-
Computer Equipment										
Furniture and Office Equipment		1 051	1 183	1 139	1 723	1 837	1 837	1 664	1 760	1 857
Furniture and Office Equipment		1 051	1 183	1 139	1 723	1 837	1 837	1 664	1 760	1 857
Machinery and Equipment		21 657	24 900	26 087	24 597	23 995	23 995	25 592	27 126	28 990
Machinery and Equipment		21 657	24 900	26 087	24 597	23 995	23 995	25 592	27 126	28 990
Transport Assets		3 383	4 221	3 798	5 422	5 855	5 855	5 333	5 640	5 960
Transport Assets		3 383	4 221	3 798	5 422	5 855	5 855	5 333	5 640	5 960
Land		_	_	_	-	_	_	_	_	_
Land										
Zoo's, Marine and Non-biological Animals						_	_		_	
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals		-	-	_	-	_	_		_	_
=										
Living resources Mature		•	•	•		•	•	•	•	•
Mature Policing and Protection		-	-	-	-	-	-	-	-	-
Zoological plants and animals										
Immature		-	-	-	-	-			-	-
Policing and Protection										
Zoological plants and animals										
Total Repairs and Maintenance Expenditure	1	217 834	243 024	273 430	281 057	318 427	318 427	341 908	322 442	340 642
								•		
R&M as a % of PPE & Investment Property R&M as % Operating Expenditure		10,8% 12,6%	11,7% 12,5%	12,4% 13,1%	15,5% 11,4%	17,8% 11,8%	17,8% 11,8%	14,2% 16,7%	10,8% 12,0%	9,4% 11,8%
do /v Operating Experiulture	1	14,0/0	12,0/0	10,1/0	(1,77/0			10,170	12,0/0	

NAM as 3 % OF PE & Investment Property 10,0% 11,1% 12,4% 13,3% 11,6% 11,6% 14,2% 10,0% R&M as 4 % Operating Expenditure 12,6% 12,5% 13,1% 11,4% 11,8% 11,8% 16,7% 12,0% References 1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1

NC091 Sol Plaatje - Supporting Table SA34							22	2023/24 Mediu	m Term Revenue	& Expenditure
Description	Ref	2019/20	2020/21	2021/22		urrent Year 2022/			Framework	·
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Depreciation by Asset Class/Sub-class		- Cutoniio	Outoomo	Catoonio	Dauget	Daugot	1 0100001	2020/24	2024/20	2020/20
Infrastructure		40 906	41 711	41 792	55 500	55 500	55 500	55 700	58 656	61 882
Roads Infrastructure Roads		12 591	14 064	14 181	21 500	21 500	21 500	20 000	21 000	22 155
Road Structures		12 591	14 064	14 181	21 500	21 500	21 500	20 000	21 000	22 155
Road Furniture										
Capital Spares										
Storm water Infrastructure Drainage Collection		1 346 1 346	1 342 1 342	1 366 1 366	1 600 1 600	1 600 1 600	1 600 1 600	1 600 1 600	1 680 1 680	1 772 1 772
Storm water Conveyance		1 040	1042	1 000	1 000	1 000	1 000	1 000	1 000	1112
Attenuation										
Electrical Infrastructure		7 614	7 354	7 151	9 000	9 000	9 000	8 500	8 968	9 461
Power Plants HV Substations		_	_	_	_		_	_	_	_
HV Switching Station HV Transmission Conductors MV Substations										
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		7 614	7 354	7 151	9 000	9 000	9 000	8 500	8 968	9 461
LV Networks		-	-	-	-	-	-	-	_	-
Capital Spares Water Supply Infrastructure		7 136	6 771	7 040	8 600	8 600	8 600	9 200	9 706	10 240
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes										
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations Water Treatment Works		-	-	-	-	-	-	-	_	-
Bulk Mains		_		_	_		_		_	_
Distribution		7 136	6 771	7 040	8 600	8 600	8 600	9 200	9 706	10 240
Distribution Points										
PRV Stations										
Capital Spares Sanitation Infrastructure		12 219	12 181	12 055	14 800	14 800	14 800	15 500	16 353	17 252
Pump Station		12 213	12 101	12 000	14 000	14 000	14 000	13 300	10 333	17 232
Reticulation		12 219	12 181	12 055	14 800	14 800	14 800	15 500	16 353	17 252
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers										
Toilet Facilities Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	900	950	1 002
Landfill Sites		-	-	-	-	-	-	900	950	1 002
Waste Transfer Stations										
Waste Processing Facilities Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure Rail Lines		-	-	-	-	-	-	-	-	-
Rail Etries Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	_	-	-	_	-	_	-
Sand Pumps Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure Data Centres		-	_	-	-	-	-	-	-	-
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		8 145	8 069	9 870	9 000	9 000	9 000	11 000	11 550	12 185
Community Facilities		8 145	8 069	9 870	9 000	9 000	9 000	11 000	11 550	12 185
Halls Centres		8 145	8 069	9 870	9 000	9 000	9 000	11 000	11 550	12 185
Crèches		0 140	0 003	3010	3 000	3 000	3 000	11000	11 330	12 103
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations Museums										
Museums Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										

1									
Police									
Parks Public Open Space									
Nature Reserves									
Public Ablution Facilities									
Markets									
Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares	_	_	_	_	_	_	_	_	_
Sport and Recreation Facilities Indoor Facilities	_	_	_	_	_	_	_	_	
Outdoor Facilities									
Capital Spares									
Heritage assets	_	_	_	_	_	_	_	_	_
Monuments	_	_	_	-	-	_	_	_	_
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	207	206	206	250	250	250	250	263	277
Revenue Generating	207	206	206	250	250	250	250	263	277
Improved Property	-	-	-	-	-	-	-	-	-
Unimproved Property	207	206	206	250	250	250	250	263	277
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property Unimproved Property									
Other assets	-	-	-	-	-	-	-	-	
Operational Buildings	_	-	-	-	-	-	-	-	-
Municipal Offices Pay/Enquiry Points									
Building Plan Offices									
Workshops									
Yards									
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares Housing	_	_	-	-	_	_	-	_	-
Staff Housing									
Social Housing									
Capital Spares									
Biological or Cultivated Assets	_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets									
	4 215	4 038	3 773	4 500	4 500	4 500	4 500	4 725	4 985
Intangible Assets Servitudes	4 2 1 3	4 030	3113	4 300	4 300	4 500	4 300	4 725	4 900
Licences and Rights	4 215	4 038	3 773	4 500	4 500	4 500	4 500	4 725	4 985
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications	4 215	4 038	3 773	4 500	4 500	4 500	4 500	4 725	4 985
Load Settlement Software Applications									
Unspecified	-	-	-	-	-	-	-	-	-
Computer Equipment	2 001	2 024	2 152	2 300	2 300	2 300	2 400	2 520	2 659
Computer Equipment	2 001	2 024	2 152	2 300	2 300	2 300	2 400	2 520	2 659
Furniture and Office Equipment	1 043	912	1 936	1 200	1 200	1 200	2 200	2 310	2 437
Furniture and Office Equipment	1 043	912	1 936	1 200	1 200	1 200	2 200	2 310	2 437
Machinery and Equipment	936	1 240	1 237	1 400	1 400	1 400	1 400	1 470	1 551
Machinery and Equipment	936	1 240	1 237	1 400	1 400	1 400	1 400	1 470	1 551
Transport Assets	10 777	4 898	8 307	6 000	6 000	6 000	9 200	9 660	10 191
Transport Assets	10 777	4 898	8 307	6 000	6 000	6 000	9 200	9 660	10 191
Land	1 178	783	787	900	900	900	_	_	_
Land	1 178	783	787	900	900	900	_	_	_
	-	-	-	_	_	_	_	_	_
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals	_	_	-		_	_		_	
					_				
Living resources Mature		-		-		-		-	-
Policing and Protection									
Zoological plants and animals									
Immature	-	-	-	-	-	-	-	-	-
Policing and Protection									
Zoological plants and animals									
Total Depreciation	1 69 409	63 881	70 060	81 050	81 050	81 050	86 650	91 153	96 166

References
1. Depreciation based on write down values. Not including Depreciation resulting from revaluation.

NC091 Sol Plaatje - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

NC091 Sol Plaatje - Supporting Table SA34e Ca								2023/24 Mediu	m Term Revenue	& Evnenditure
Description	Ref	2019/20	2020/21	2021/22	С	urrent Year 2022/			Framework	
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Capital expenditure on upgrading of existing assets by Asset	Clas	s/Sub-class	Outcome	Catcome		Dudget	Torecast	2023/24	2024/23	2023/20
Infrastructure		79 738	31 971	21 403	21 000	21 000	21 000	50 546	31 137	33 000
Roads Infrastructure Roads		79 738 79 738	31 971 31 971	19 462 19 462	12 000 12 000	12 000 12 000	12 000 12 000	22 000 22 000	29 137 29 137	30 000 30 000
Road Structures		19130	313/1	13402	12 000	12 000	12 000	22 000	29 101	30 000
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	-	1 317	7 000	7 000	7 000	26 546	-	-
Power Plants										
HV Substations		-	-	1 317	7 000	7 000	7 000	23 546	-	-
HV Switching Station										
HV Transmission Conductors MV Substations										
MV Switching Stations										
MV Networks										
LV Networks		-	-	-	-	-	-	3 000	-	-
Capital Spares										
Water Supply Infrastructure		-	-	624	2 000	2 000	2 000	2 000	2 000	3 000
Dams and Weirs										
Boreholes Reservoirs										
Pump Stations										
Water Treatment Works		-	-	_	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	624	2 000	2 000	2 000	2 000	2 000	3 000
Distribution Points										
PRV Stations Capital Spares										
Sanitation Infrastructure		_	-	-	_	-	-	-	-	_
Pump Station										
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works										
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities										
Capital Spares Solid Waste Infrastructure		_	_	-	_	_	-	-	_	_
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares Rail Infrastructure		-	_	_	_	_	_	-	_	_
Rail Lines		_	_		_	_		_		_
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments Promenades										
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		_	643	4 348	8 300	8 300	8 300	_	_	_
Community Facilities		-	643	4 348	8 300	8 300	8 300	-	-	-
Halls Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations Testing Stations										
Museums										
Galleries										
Theatres Libraries										
Cemeteries/Crematoria										
Police										
Parks Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets Stalls		_	643	4 348	8 300	8 300	8 300	_	_	_
Abattoirs										
Airports Taxi Ranks/Bus Terminals										
raxi nariks/bus remillidis										

Capital Spares									
Sport and Recreation Facilities	_	_	_	_	_	_	_	_	-
Indoor Facilities									
Outdoor Facilities									
Capital Spares									
Heritage assets Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	_	_	_	_	_	_	_	_	_
Revenue Generating	-	-	-	-	-	-	-	-	-
Improved Property									
Unimproved Property									
Non-revenue Generating	_	-	-	-	-	-	-	-	-
Improved Property									
Unimproved Property									
									4.00
Other assets		-	-	-	-	-	-	-	4 034
Operational Buildings Municipal Offices	_	-	_	-	-	_	-	-	4 034
милісіраі Опісеs Pay/Enquiry Points	_	_			-	_	-	-	4 034
Building Plan Offices									
Workshops									
Yards									
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	-	-	-	-	-	_	-	-	-
Staff Housing									
Social Housing									
Capital Spares									
Biological or Cultivated Assets	_	_	_	_	_	_	_	_	_
Biological or Cultivated Assets Biological or Cultivated Assets	_	_	_	_	_	-	_	_	
Intangible Assets	-	-	-	-	-	-	-	-	-
Servitudes Licences and Rights	_	_	_	_		_	_	-	-
Water Rights	_	_	_	_	-	_	_	-	
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications									
Load Settlement Software Applications									
Unspecified									
,									
Computer Equipment Computer Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment									
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Machinery and Equipment									
Transport Assets	_	_	-	-	_	-	-	-	_
Transport Assets									
Land	_	_	_	_	_	_	_	_	_
Land									
Zoo's, Marine and Non-biological Animals	_	_	_	_	_	_	_	_	_
Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals					-				
· ·									
Living resources	-					-		•	
Mature		-	-		-	-			
Policing and Protection Zoological plants and animals									
Zoological plants and animals									
Policing and Protection		-			-	-	-	-	
Zoological plants and animals									
T	1 79 738	00.07	Ar 3r-	20.00	00.00	00.000	FA F/-	04 40-	
Total Capital Expenditure on upgrading of existing assets Upgrading of Existing Assets as % of total capex	1 79 738	32 613 27.3%	25 750	29 300 15.4%	29 300 15.5%	29 300 15.5%	50 546 20 3%	31 137 4 8%	37 034 5.1%
Upgrading of Existing Assets as % of total capex Upgrading of Existing Assets as % of deprecn"	58,2% 114,9%	27,3% 51,1%	20,3% 36,8%	15,4% 36,2%	15,5% 36,2%	15,5% 36,2%	20,3% 58,3%	4,8% 34,2%	5,1% 38,5%
References	117,070	01,170	00,070	00,270	00,E/0	00,270	00,070	01,270	00,070

^{1.} Total Capital Expenditure on upgrading of existing assets (SA34e) plus Total Capital Expenditure on new assets (SA34e) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure

NC091 Sol Plaatje - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2023/24 Mediu	m Term Revenue Framework	& Expenditure		Fore	casts	
R thousand		Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Present value
Capital expenditure	1							
Vote 01 - Executive & Council		_	_	_	-	_	_	_
Vote 02 - Municipal And General		19 500	32 233	44 500	-	_	_	_
Vote 03 - Municipal Manager		_	_	_	-	_	_	_
Vote 04 - Corporate Services		_	_	_	-	_	_	_
Vote 05 - Community Services		_	_	4 034	-	_	_	_
Vote 06 - Financial Services		_	_	-	-	-	_	_
Vote 07 - Strategy Econ Development And Planning		10 000	8 783	5 217	-	_	_	_
Vote 08 - Infrastructure And Services		219 973	612 267	674 395	-	_	_	_
Vote 09 -		_	_	_	-	_	_	_
Vote 10 -		_	_	_	-	-	_	_
Vote 11 -		_	_	_	-	-	_	_
Vote 12 -		_	_	_	-	-	_	_
Vote 13 -		_	_	_	-	-	_	_
Vote 14 -		_	_	_	_	-	_	_
Vote 15 - Other		_	_	_	-	-	_	_
List entity summary if applicable								
Total Capital Expenditure		249 473	653 283	728 146	-	_	_	_
Future operational costs by vote Vote 01 - Executive & Council Vote 02 - Municipal And General Vote 03 - Municipal Manager Vote 04 - Corporate Services Vote 05 - Community Services Vote 06 - Financial Services Vote 07 - Strategy Econ Development And Planning Vote 08 - Infrastructure And Services Vote 09 - Vote 10 - Vote 11 - Vote 12 - Vote 13 - Vote 14 - Vote 15 - Other List entity summary if applicable	2							
Total future operational costs		_	_	_	-	_	_	_
Future revenue by source	3	000 704	200 200	005 004				
Exchange Revenue Service charges - Electricity		222 724	222 286	225 091				
Service charges - Electricity Service charges - Water		1 034 872	1 151 590	1 281 753				
Service charges - Water Service charges - Waste Water Management		327 114	346 815	367 859				
Service charges - Waste Water Management Service charges - Waste Management		89 858	95 380	100 732				
		09 008	90 380	100 /32				
Agency services		4 400 05=	4.0=0.00=	4 000 500				
List other revenues sources if applicable		1 193 857	1 650 625	1 806 593				
List entity summary if applicable		0.000.45=	0.100.00=	0 700 000				
Total future revenue		2 868 425	3 466 697	3 782 029		_	_	_
Net Financial Implications References		(2 618 952)	(2 813 414)	(3 053 883)		-	_	-

References

^{1.} Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))

^{2.} Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))

^{3.} Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

NC091	Sol Plaatje	e - Supporting	Table	SA36	Detailed	capital	budget

usand															Framework
Function	Project Description	Project Number	Туре	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	Audited Outcome 2021/22	Current Year 2022/23 Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25
t municipality: List all capital projects grouped by F	unction														
Community Halls And Facilities	Refurbishment Of Halls			ent; effective and development-oriented public	Governance		Operational Buildings	Municipal Offices	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	- 1
orporate Wide Strategic Planning (ent; effective and development-oriented public	Inclusion and Access		Community Facilities	Stalls	WHOLE OF THE MUNICIPALITY	0	0	4 348	8 300	-	- 1
orporate Wide Strategic Planning (ectricity	k European Union Bear Project El lu C - Hv Subs:Acg/Carter Gl Sbt			ent; effective and development-oriented public competitive and responsive economic infrastru	Growth Inclusion and Access		Licences And Rights Electrical Infrastructure	Unspecified Hv Substations	WHOLE OF THE MUNICIPALITY WARD 26	0	0	13 891	18 850 7 000	-	- 1
ectricity ectricity				competitive and responsive economic infrastru competitive and responsive economic infrastru	Inclusion and Access Inclusion and Access		Electrical Infrastructure Electrical Infrastructure	Hv Substations Hv Substations	WARD 34	0	0	1 317	7 000	23 546	- 1
ectricity	Ashnum/Colville Upgrades			competitive and responsive economic infrastru	Inclusion and Access		Electrical Infrastructure	Lv Networks	WHOLE OF THE MUNICIPALITY	0	0	1317		1 500	[]
ectricity	Ronald's Vlei Switch House No.1			competitive and responsive economic infrastru	Inclusion and Access		Electrical Infrastructure	Lv Networks	WHOLE OF THE MUNICIPALITY	0	0			1 500	[]
ectricity	El lu C - Lv Netw:Acg/Elec Houses	C001002001008_000		ompetitive and responsive economic infrastru	Growth		Electrical Infrastructure	Lv Networks	WHOLE OF THE MUNICIPALITY	0	0	-	_	-	22 700
tricity	Electrific Lerato Park Link Serv Network	C001002001008_000		ompetitive and responsive economic infrastru	Growth		Electrical Infrastructure	Lv Networks	WARD 28	0	0	4 352	_	7 900	[27
ctricity	Electrification Golf Course	C001002001008_000	NEW	competitive and responsive economic infrastru	Growth		Electrical Infrastructure	Lv Networks	WARD 19	0	0	4 531	_	-	_ /
ctricity	Electrification Lerato Park	C001002001008_000	NEW	ompetitive and responsive economic infrastru	Growth		Electrical Infrastructure	Lv Networks	WARD 28	0	0	2 739	13 000	-	- 1
ctricity	Electrification Letabo Park	C001002001008_000	NEW	ompetitive and responsive economic infrastru	Growth		Electrical Infrastructure	Lv Networks	WARD 38	0	0	17 398	-	12 680	-)
ctricity	Electrification Witdam -138	C001002001008_000		ompetitive and responsive economic infrastru	Growth		Electrical Infrastructure	Lv Networks	WARD 4	0	0	-	-	900	-)
ctricity	Networks Acq - Electr Mathibe	C001002001008_000		ompetitive and responsive economic infrastru	Growth		Electrical Infrastructure	Lv Networks	WHOLE OF THE MUNICIPALITY	0	0	2 699	13 000	-	-)
ctricity	Networks Acq - Electr Soul City	C001002001008_000		competitive and responsive economic infrastru	Growth		Electrical Infrastructure	Lv Networks	WHOLE OF THE MUNICIPALITY	0	0	536	-	-	-)
ctricity	Install Vsd's At Newton Resevior	001001001001008_00		competitive and responsive economic infrastru	Inclusion and Access		Electrical Infrastructure	Lv Networks	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-)
ctricity				competitive and responsive economic infrastru	Inclusion and Access		Electrical Infrastructure	Lv Networks	WHOLE OF THE MUNICIPALITY	0	0	.=.	4 000		
ctricity				competitive and responsive economic infrastru	Inclusion and Access		Electrical Infrastructure	Capital Spares	WHOLE OF THE MUNICIPALITY	0	0	976	2 000	2 000	2 000
ectricity	Eedsm Projects			competitive and responsive economic infrastru	Inclusion and Access		Electrical Infrastructure	Capital Spares	WHOLE OF THE MUNICIPALITY	0	0	-	-	4 000	
nance	Roads Infra - Iu C: Stormw Gsw	PC002003004 00001		competitive and responsive economic infrastru	Inclusion and Access		Roads Infrastructure	Roads	WHOLE OF THE MUNICIPALITY	0	0		-	2 000	9 137
nance	. and companies and other contractions			ent; effective and development-oriented public	Growth		Computer Equipment	Computer Equipment	WHOLE OF THE MUNICIPALITY	0	0	3 857	11 300	4 500 3 000	4 500 3 000
inance inance	Acq-Furniture And Office Equip Replacem			ent; effective and development-oriented public	Growth		Furniture And Office Equipment	Furniture And Office Equipment	WHOLE OF THE MUNICIPALITY	0	0	184			
inance	P-Cnin In Pr R-G Imp Prp Acq-Fleet Replacement	002003008001001_00 PC002003010_00001			Growth Growth		Revenue Generating Transport Assets	Improved Property Transport Assets	WHOLE OF THE MUNICIPALITY WHOLE OF THE MUNICIPALITY	0	0	2 457 2 445	5 000 11 705	5 000	5 000 10 596
nance nance	P-Cnin Com F Fire/Ambul			and an arranged and a supplicable assistants	Growth Growth			Fire/Ambulance Stations	WHOLE OF THE MUNICIPALITY WARD 3	0	0		11 /05	5 000	10 596
nance werage		002003002001005_00		nsive; responsive and sustainable social prote competitive and responsive economic infrastru	Inclusion and Access		Community Facilities Sanitation Infrastructure		WHOLE OF THE MUNICIPALITY	U	0	2 295 16 043	19 948	-	- 1
werage werage				competitive and responsive economic infrastru	Inclusion and Access Inclusion and Access		Sanitation Infrastructure Sanitation Infrastructure	Pump Station Toilet Facilities	WHOLE OF THE MUNICIPALITY WHOLE OF THE MUNICIPALITY	U	0	16 043	19 948	-	18 567
awerage				competitive and responsive economic infrastru	Inclusion and Access		Sanitation Infrastructure	Toilet Facilities	WARD 17	0	0	3 437	1 000	-	10 307
ewerage	Leratopark Sewer Upgrad Downstream Infr			competitive and responsive economic infrastru	Growth		Sanitation Infrastructure	Reticulation	WARD 17 WARD 28	0	0	8 734	21 090	-	- 1
ewerage own Planning, Building Regulation:				competitive and responsive economic infrastru	Inclusion and Access		Roads Infrastructure	Roads	WHOLE OF THE MUNICIPALITY	0	0	11 256	15 000	20 000	20 000
own Planning, Building Regulation:				competitive and responsive economic infrastru	Inclusion and Access		Roads Infrastructure	Roads	WHOLE OF THE MUNICIPALITY	0	0	3 500	15 000	20 000	20 000
own Planning, Building Regulation:				competitive and responsive economic infrastru	Inclusion and Access		Roads Infrastructure	Road Structures	WHOLE OF THE MUNICIPALITY	0	0	3 300	7 700	I I	
	s P-Cier Swa Attenuation/Thlageng			competitive and responsive economic infrastru	Inclusion and Access		Storm Water Infrastructure	Attenuation	WARD 17	0	0	I I	3 000	1 [
				competitive and responsive economic infrastru	Inclusion and Access		Roads Infrastructure	Roads	WHOLE OF THE MUNICIPALITY	0	0	9 464	3 000	1 [
				competitive and responsive economic infrastru	Inclusion and Access		Roads Infrastructure	Roads	WHOLE OF THE MUNICIPALITY	0	0	9 998	12 000	20 000	20 000
Town Planning, Building Regulation:		002003008001001 00		and responded eventuring minuses	Growth		Revenue Generating	Improved Property	WHOLE OF THE MUNICIPALITY	0	0	-	- 12 000	10 000	8 783
Water Distribution				ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Reservoirs	WHOLE OF THE MUNICIPALITY	0	0	_	_	4 725	1 2
Water Distribution				competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Pump Stations	WHOLE OF THE MUNICIPALITY	0	0	_	_	9 487	_]
Water Distribution				ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	_	_	10 628	_]
Water Distribution				competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	_	_	1 306	
Water Distribution	New Wtw Filter Refurbish&Backwash Syst	e'C001001001004005	RENEWAL	competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	_	_	502	
Water Distribution	Old Wto Clhorine & Dosing Works Upgrade	C001001001004005	RENEWAL	competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	_	_	16 598	
Water Distribution	Old Wtp Major Refurbish And Build Works	C001001001004005	RENEWAL	competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Water Treatment Works	WHOLE OF THE MUNICIPALITY	0	0	-	-	468	- 1
Vater Distribution	Bfi Co-Funding	C001001001004006	RENEWAL	competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	25 000
Vater Distribution	Bfi Projects Water Pipe Upgrading	C001001001004006	RENEWAL	competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	_	-	492 000
Vater Distribution				ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	_	5 069	_]
/ater Distribution	Eastern Bypass Repair Coating And Refur	C001001001004006	RENEWAL	ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	2 820	- 1
Vater Distribution	Emergency Leak Repair On 6 Major Leaks	C001001001004006	RENEWAL	ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	169	- 1
/ater Distribution	Emergency Meter Installations (Phase 1)	C001001001004006	RENEWAL	ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	6 225	- 1
/ater Distribution	Kby Bulk Meters & Pressure Management	C001001001004006	RENEWAL	ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	767	- 1
Vater Distribution	Kby Network Leak Detection & Repair Ph 1	C001001001004006	RENEWAL	ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	4 532	- 1
Vater Distribution	Kby Network Leak Detection & Repair Ph 2	C001001001004006	RENEWAL	ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	4 843	- 1
Vater Distribution				ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	880	- 1
Vater Distribution	Pipe Condition Assess And Cathod Protect			ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	1 849	- 1
Vater Distribution	Project Management			ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	3 230	- 1
Vater Distribution				ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	107	-)
Vater Distribution				ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	3 741	-)
Vater Distribution	Smartball Leak Detection			ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	5 848	- 1
Vater Distribution		C001001001004006		ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	12 955	-)
Vater Distribution				ompetitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	293	-)
Vater Distribution				competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	579	- 1
Vater Distribution	Wsdp Development			competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	1 200	- 1
Vater Distribution	Wtw Ohs & Security Management	C001001001004006		competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	WHOLE OF THE MUNICIPALITY	0	0	-	-	5 920	- 1
Water Distribution Water Distribution				competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure	Distribution Distribution	WHOLE OF THE MUNICIPALITY	0	0	624	10 000	19 207	10 000
				competitive and responsive economic infrastru	Inclusion and Access		Water Supply Infrastructure		WHOLE OF THE MUNICIPALITY	0	0	624	2 000	2 000	2 000
Vater Distribution Capital expenditure	Elevated Water Tanks Distribution	C001002004007_000	NEW	competitive and responsive economic infrastru	Growth		Water Supply Infrastructure	Distribution	WHOLE OF THE MUNICIPALITY	0	0	127 081	1 000 188 893	249 473	653 283
ouplan experionare												12.7 00.1	100 000	240 410	000 200
s: .ist all capital projects grouped by E	intity														
A Vater project A															
В															
Electricity project B															
, բֈ															
apital expenditure															

Balteriness
Mular recornicis with Budgeted Capital Expenditure
Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by Function
Asset class as per labb A9 and assets via class as per table SAM
GPS coordinates correct to seconds. Provide a logical starting point on networked infrastructure.
Distingaish projects approved in terms of MFMA section 19(1) and MFMR Regulation 13
Project Number consists of MSCOA Project Longoode and seq No (sample PC001002000000_000002)

NC091 Sol Plaatje - Supporting Table SA37 Projects delayed from previous financial year/s

R thousand												Previous target	Current Ye	ear 2022/23	2023/24 Medium Te Fr	erm Revenue & E: ramework	Expenditure
Function	Project name	Project number	Туре	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Lattitude	year to complete	Original Budget	Full Year Forecast	Budget Year Bud 2023/24	dget Year +1 Bud 2024/25	3udget Year +2 2025/26
Parent municipality: List all capital projects grouped by Function																	
List all capital projects grouped by Entity															1		
Entity Name Project name																	

References

List all projects with planned completion dates in current year that have been re-budgeted in the MTREF
Asset dass as per table A9 and asset sub-dass as per table SA34

GPS coordinates correct to seconds. Provide a logical starting point on networked infrastructure.

SECTION 2:

TARIFFS

That, in terms of Section 24(2) of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56), the following levies, fees and tariffs for Sol Plaatje Municipality be levied, and a General Rate be recovered on the values appearing in the 2023 General Valuation Roll



ALL TARIFFS ARE VAT INCLUSIVE WHERE APPLICABLE ANY FUTURE CHANGES IN VAT WILL BE IMPLEMENTED ACCORDINGLY.

1.1 LEVY OF RATES (FINANCE/VALUATIONS)

PRESENT TARIFFS 2023/07/01 2024/07/01 2025/07/0			PROPOSED	PROPOSED	PROPOSED
Residential Property		PRESENT	TARIFFS	TARIFFS	TARIFFS
Residential Property 0.011626 0.011591 0.012399 0.013096 Vacant Residential Property 0.017439 0.017386 0.018598 0.019636 Industrial Property 0.037204 0.034773 0.037196 0.039272 Vacant Industrial 0.040692 0.040568 0.043396 0.045817 Business and Commercial Property 0.034878 0.034773 0.037196 0.032272 Vacant Business and Commercial Property 0.040692 0.040568 0.043396 0.045817 Agricultural Property 0.002907 0.00288 0.003100 0.032273 Mining Property 0.002907 0.002888 0.003100 0.003273 Mining Property 0.127888 0.069545 0.074393 0.078544 Public Service Property 0.052318 0.047523 0.050835 0.053672 Public Service Property 0.000000 0.000000 0.000000 0.000000 0.000000 Place of Worship 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000		TARIFFS	2023/07/01	2024/07/01	2025/07/01
Vacant Residential Property 0.017439 0.017386 0.018598 0.019638 Industrial Property 0.037204 0.034773 0.037196 0.039272 Vacant Industrial 0.040692 0.040568 0.043396 0.045817 Business and Commercial Property 0.034878 0.040568 0.043396 0.045817 Vacant Business and Commercial Property 0.040692 0.040568 0.043396 0.045817 Agricultural Property 0.002907 0.002898 0.003100 0.003273 Mining Property 0.02297 0.002898 0.003100 0.003273 Mining Property 0.0252318 0.047523 0.05035 0.053672 Public Service Property 0.052318 0.047523 0.05035 0.053672 Public Service Infrastructure 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Pulace of Worship 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Land Reform Beneficiary 0.000000 0.000000 <		R	R	R	R
Vacant Residential Property 0.017439 0.017386 0.018598 0.019638 Industrial Property 0.037204 0.034773 0.037196 0.039272 Vacant Industrial 0.040692 0.040568 0.043396 0.045817 Business and Commercial Property 0.034878 0.040568 0.043396 0.045817 Vacant Business and Commercial Property 0.040692 0.040568 0.043396 0.045817 Agricultural Property 0.002907 0.002898 0.003100 0.003273 Mining Property 0.02297 0.002898 0.003100 0.003273 Mining Property 0.0252318 0.047523 0.05035 0.053672 Public Service Property 0.052318 0.047523 0.05035 0.053672 Public Service Infrastructure 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Pulace of Worship 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Land Reform Beneficiary 0.000000 0.000000 <					
Industrial Property 0.037204 0.034773 0.037196 0.039272 Vacant Industrial 0.040692 0.040568 0.043396 0.045817 Business and Commercial Property 0.034878 0.034773 0.037196 0.039272 Vacant Business and Commercial Property 0.040692 0.040568 0.043396 0.045817 Agricultural Property 0.002907 0.002898 0.003100 0.003273 Mining Property 0.127888 0.069545 0.074393 0.078544 Public Service Property 0.052318 0.047523 0.050835 0.053672 Public Service Infrastructure 0.000000	Residential Property	0.011626	0.011591	0.012399	0.013091
Vacant Industrial 0.040692 0.040568 0.043396 0.045817 Business and Commercial Property 0.034878 0.034773 0.037196 0.039272 Vacant Business and Commercial Property 0.040692 0.040568 0.043396 0.045817 Agricultural Property 0.002907 0.002898 0.003100 0.032373 Mining Property 0.127888 0.069545 0.074393 0.078544 Public Service Property 0.052318 0.047523 0.050835 0.053672 Public Benefit Activity Property 0.000000 0.000000 0.000000 0.000000 0.000000 Public Benefit Activity Property 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Place of Worship 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Land Reform Beneficiary 0.001626 0.011626 0.011591 0.012399 0.013091 Municipal Property used for Municipal Purposes 0.00000 0.000000 0.000000 0.000000 0.000000 0.000000	Vacant Residential Property	0.017439	0.017386	0.018598	0.019636
Business and Commercial Property 0.034878 0.034773 0.037196 0.039272 Vacant Business and Commercial Property 0.040692 0.040568 0.043396 0.045817 Agricultural Property 0.002907 0.02898 0.003100 0.032273 Mining Property 0.127888 0.069545 0.074393 0.058544 Public Service Property 0.052318 0.047523 0.050835 0.053672 Public Service Infrastructure 0.000000 <t< td=""><td>Industrial Property</td><td>0.037204</td><td>0.034773</td><td>0.037196</td><td>0.039272</td></t<>	Industrial Property	0.037204	0.034773	0.037196	0.039272
Vacant Business and Commercial Property 0.040692 0.04568 0.043396 0.045817 Agricultural Property 0.002907 0.002898 0.003100 0.003273 Mining Property 0.127888 0.069545 0.074393 0.078544 Public Service Infrastructure 0.00000 0.00000 0.00000 0.00000 Public Service Infrastructure 0.000000 0.00000 0.00000 0.00000 Public Property 0.000000 0.00000 0.00000 0.00000 0.00000 Public Property 0.00000 0.00000 0.00000 0.00000 0.00000 Public Property 0.00000 0.00000 0.00000 0.00000 0.00000 Public Property 0.00000 0.00000 0.00000 0.00000 0.00000 0.00000 Public Service Infrastructure 0.00000 0.00000 0.00000 0.00000 0.00000 0.00000 0.000000 0.00000 0.00000 0.00000 0.00000 0.00000 0.00000 0.000000 0.00000 0.00000 0.00000 <td>Vacant Industrial</td> <td>0.040692</td> <td>0.040568</td> <td>0.043396</td> <td>0.045817</td>	Vacant Industrial	0.040692	0.040568	0.043396	0.045817
Agricultural Property 0.002907 0.002898 0.003100 0.003273 Mining Property 0.127888 0.069545 0.074393 0.078544 Public Service Property 0.052318 0.047523 0.050835 0.053672 Public Service Infrastructure 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Public Benefit Activity Property 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Place of Worship 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Private Open Space 0.011626 0.011591 0.012399 0.013091 Municipal property used for Municipal Purposes 0.00000 0.00000 0.00000 0.00000 Sports Grounds and facilities operated for gain 0.00000 0.00000 0.00000 0.00000 0.00000	Business and Commercial Property	0.034878	0.034773	0.037196	0.039272
Mining Property 0.127888 0.069545 0.074393 0.078544 Public Service Property 0.052318 0.047523 0.050835 0.053672 Public Service Infrastructure 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Public Benefit Activity Property 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Place of Worship 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Private Open Space 0.011626 0.011591 0.012399 0.013091 Municipal property used for Municipal Purposes 0.00000 0.00000 0.00000 0.00000 Sports Grounds and facilities operated for gain 0.00000 0.00000 0.00000 0.00000	Vacant Business and Commercial Property	0.040692	0.040568	0.043396	0.045817
Public Service Property 0.052318 0.047523 0.050835 0.053672 Public Service Infrastructure 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Public Benefit Activity Property 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Place of Worship 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 Land Reform Beneficiary 0.0011626 0.011591 0.012399 0.013091 Private Open Space 0.001626 0.011591 0.012399 0.013091 Municipal property used for Municipal Purposes 0.00000 0.00000 0.000000 0.00000 Sports Grounds and facilities operated for gain 0.00000 0.000000 0.000000 0.000000	Agricultural Property	0.002907	0.002898	0.003100	0.003273
Public Service Infrastructure 0.000000 0.000000 0.000000 0.000000 Public Benefit Activity Property 0.000000 0.000000 0.000000 0.000000 Place of Worship 0.000000 0.000000 0.000000 0.000000 Land Reform Beneficiary 0.000000 0.000000 0.000000 Private Open Space 0.011628 0.011591 0.012399 0.013091 Municipal property used for Municipal Purposes 0.00000 0.000000 0.000000 0.000000 Sports Grounds and facilities operated for gain 0.000000 0.000000 0.000000 0.000000	Mining Property	0.127888	0.069545	0.074393	0.078544
Public Benefit Activity Property 0.000000 0.000000 0.000000 0.000000 Place of Worship 0.000000 0.000000 0.000000 0.000000 Land Reform Beneficiary 0.000000 0.000000 0.000000 0.000000 Private Open Space 0.011626 0.011591 0.012399 0.013091 Municipal property used for Municipal Purposes 0.000000 0.000000 0.000000 0.000000 Sports Grounds and facilities operated for gain 0.000000 0.000000 0.000000 0.000000	Public Service Property	0.052318	0.047523	0.050835	0.053672
Place of Worship 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.000000 0.011591 0.012399 0.013091 0.00000 0.000000	Public Service Infrastructure	0.000000	0.000000	0.000000	0.000000
Land Reform Beneficiary 0.000000 0.000000 0.000000 0.000000 Private Open Space 0.011626 0.011591 0.012399 0.013091 Municipal property used for Municipal Purposes 0.000000 <t< td=""><td>Public Benefit Activity Property</td><td>0.000000</td><td>0.000000</td><td>0.000000</td><td>0.000000</td></t<>	Public Benefit Activity Property	0.000000	0.000000	0.000000	0.000000
Private Open Space 0.011626 0.011591 0.012399 0.013091 Municipal property used for Municipal Purposes 0.00000 0.00000 0.00000 0.00000 Sports Grounds and facilities operated for gain 0.00000 0.00000 0.00000 0.000000	Place of Worship	0.000000	0.000000	0.000000	0.000000
Municipal property used for Municipal Purposes 0.000000 0.000000 0.000000 0.000000 Sports Grounds and facilities operated for gain 0.000000 0.000000 0.000000 0.000000 0.000000	Land Reform Beneficiary	0.000000	0.000000	0.000000	0.000000
Sports Grounds and facilities operated for gain 0.000000 0.000000 0.000000 0.000000	Private Open Space	0.011626	0.011591	0.012399	0.013091
	Municipal property used for Municipal Purposes	0.000000	0.000000	0.000000	0.000000
Average rates tariff 0.018054 0.016998 0.018183 0.019198	Sports Grounds and facilities operated for gain	0.000000	0.000000	0.000000	0.000000
	Average rates tariff	0.018054	0.016998	0.018183	0.019198

1.1.1 An allowance has been made for the inclusion of rebates for Pensioners, Disabled Persons, Bona Fide Agricultural Property, Rural Residential Properties, Rural Commercial, Rural Industrial, Rural Mining, Independent Schools, Creches and Guesthouse Properties meeting certain criteria.

The proposed rebate for Pensioners and Disabled Persons is 60 % and the income threshold to qualify is R 220 000 in

addition to creteria per the Policy. The proposed rebate for Rural Residential is 15%, bona fide Agricultural Property is 50%,

Rural Commercial, Industrial properties is 75% and Rural mines is 50%, Creches and Guesthouses is 30% and independent schools 65% subject to the requirements per the policy.

- 1.1.2 Public Service Infrastructure is no longer feasable to rate due to the regulated rating ratios. It is therefore zero (0) rated.
- 1.1.3 A special rebate has been introduced where property is affected by any natural disaster as defined by the Disaster Management Act, No 16 of 2015. This rebate is set at 50 % of the tariff of the particular category of the particular category of property affected by such natural disaster and is additional to any other rebates.
- 1.1.4 The new General Valuation Roll is set down for implementation on the 1st of July 2023.
- 1.1.5 There have been additions to the rating categories which have been brought about by recent amendments of the Local Government: Municipal Property Rates Act 6 of 2004.
- 1.1.6 The categories of property with zero rate tariffs are those that are impermissable to rate in terms of the MPRA, not feasable to rate, or for public benefit purposes not desirable to rate.
- 1.1.7 Subject to section 19, a municipality may, in terms of the criteria set out in its rates policy, levy different rates

for different categories of rateable property, determined in subsection (2) and (3), which must be determined according to the:

- use of the property;
- · permitted use of the property; or
- a combination of (a) and (b).
- 1.1.8 Independent Schools will be reclassification as commercial as it no longer falls within the mandotory categories set out in Section8 of the MPRA (Municipal Property Rates Act 6 of 2004)

			PROPOSED	PROPOSED	PROPOSED
		PRESENT	TARIFFS	TARIFFS	TARIFFS
		TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
		R R	R	R	R
1.2	MUNICIPAL SWIMMING POOLS & SPORTS FIELDS (COMMUNITY & SOCIAL DEVELOPMENT SERVICES)				
1.2.1	Karen Muir Swimming Pool				
1.2.1	Admission fees - Children	15.00	16.00	17.00	18.00
			21.00	22.00	23.00
	Admission fees - Adults	20.00			
	Season tickets - Children	151.00	159.00	167.00	175.00
	Season tickets - Adults	261.00	274.00	287.00	300.00
	Hire of pool	2,200.00	2,310.00	2,423.00	2,535.00
	Key / Loss / damage / breakage deposit	1,852.00	1,945.00	2,040.00	2,134.00
1.2.2	Florianville Swimming Pool				
	Admission fees - Children	15.00	16.00	17.00	18.00
	Admission fees - Adults	20.00	21.00	22.00	23.00
	Season tickets - Children	128.00	134.00	141.00	148.00
	Season tickets - Adults	209.00	219.00	230.00	241.00
	Hire of pool	2,083.00	2,187.00	2,294.00	2,400.00
	Key / Loss / damage / breakage deposit	1,852.00	1,945.00	2,040.00	2,134.00
1.2.3	Roodepan Swimming Pool				
	Admission fees - Children	11.00	12.00	13.00	14.00
	Admission fees - Adults	20.00	21.00	22.00	23.00
	Season tickets - Children	116.00	122.00	128.00	134.00
	Season tickets - Adults	186.00	195.00	205.00	214.00
	Hire of pool	2,083.00	2,187.00	2,294.00	2,400.00
	Key / Loss / damage / breakage deposit	1,852.00	1,945.00	2,040.00	2,134.00
	rey, 2000, dumage, broakage deposit	1,002.00	1,040.00	2,040.00	2,104.00
1.2.4	Galeshewe Swimming Pool				
1.2.4	Admission fees - Children	11.00	12.00	13.00	14.00
	Admission fees - Adults	20.00	21.00	22.00	23.00
	Season tickets - Children	116.00	122.00	128.00	134.00
	Season tickets - Adults	186.00	195.00	205.00	214.00
	Hire of pool	2,083.00	2,187.00	2,294.00	2,400.00
	Key / Loss / damage / breakage deposit	1,852.00	1,945.00	2,040.00	2,134.00
	* Hire of pool for functions / commercial use (tariff applicable to all pools)	4,631.00	4,863.00	5,100.00	5,336.00
	* Key / Loss / damage / breakage deposit	2,894.00	3,039.00	3,187.00	3,335.00
	, , , , , , , , , , , , , , , , , , , ,	·		•	,
1.2.5	De Beers Stadium				
	Hire of athletics track	1,551.00	1,629.00	1,708.00	1,787.00
	Key / Loss / damage / breakage deposit	1,551.00	1,629.00	1,708.00	1,787.00
	Apparatus per day	926.00	972.00	1,019.00	1,066.00
	Key / Loss / damage / breakage deposit	1,274.00	1,338.00	1,403.00	1,468.00
	Training sessions (Schools/Clubs) per season	214.00	225.00	236.00	247.00
	Hire of sports field/preparation fee	834.00	876.00	919.00	962.00
	Key / Loss / damage / breakage deposit	1,274.00	1,338.00	1,403.00	1,468.00
	Preparation Fee	834.00	876.00	919.00	962.00
	VIP Lounge	834.00	876.00	919.00	962.00
	Lights :Fixed (plus hourly rate)	1,782.00	1,871.00	1,962.00	2,053.00
	: Hourly rate	56.00	59.00	62.00	65.00
	·	36.00	39.00	02.00	05.00
	HIRE OF STADIUM	0.004.00	0.000.00	0.407.00	0.005.00
	Other than sport	2,894.00	3,039.00	3,187.00	3,335.00
	Key / Loss / damage / breakage deposit	2,315.00	2,431.00	2,550.00	2,668.00
	Music festivals/events /commercial use	26,623.00	27,954.00	29,318.00	30,675.00
	Key / Loss / damage / breakage deposit	37,041.00	38,893.00	40,791.00	42,680.00
	HIRE OF HALL NO. 4	•			•
	Indoor sport	186.00	195.00	205.00	214.00
	Hire of cafeteria/bar	371.00	390.00	409.00	428.00
	Key / Loss / damage / breakage deposit	1,274.00	1,338.00	1,403.00	1.468.00
		.,	.,000.00	.,	.,

PROPOSED

PROPOSED

			PROPOSED	PROPOSED	PROPOSED
		PRESENT	TARIFFS	TARIFFS	TARIFFS
		TARIFFS_	2023/07/01	2024/07/01	2025/07/01
		R	R	R	R
	PRACTICE SESSIONS FOR ATHLETICS				
	Season ticket for individuals	196.00	206.00	216.00	226.00
	Individual per session	50.00	53.00	56.00	59.00
	GROUPS:	33.00	33.33	00.00	00.00
	1 - 10 per session	87.00	91.00	95.00	99.00
	11 - 20 per session	111.00	117.00	123.00	129.00
	21 - 30 per session	141.00	148.00	155.00	162.00
	·				
	31 - 40 per session	173.00	182.00	191.00	200.00
	41 - 60 per session	203.00	213.00	223.00	233.00
	61 and more per session	295.00	310.00	325.00	340.00
1.2.6	Galeshewe Stadium				
1.2.0	Sport per day	1,157.00	1,215.00	1,274.00	1,333.00
	Hire of multipurpose courts and athletic track	900.00	900.00	944.00	988.00
	• •				
	Key / Loss / damage / breakage deposit	1,562.00	1,640.00	1,720.00	1,800.00
	Other than sport	5,209.00	5,469.00	5,736.00	6,002.00
	Key / Loss / damage / breakage deposit	2,315.00	2,431.00	2,550.00	2,668.00
	Music festivals/events /commercial use	20,835.00	21,877.00	22,945.00	24,007.00
	Key / Loss / damage / breakage deposit	35,883.00	37,677.00	39,516.00	41,346.00
	Lights :Fixed (plus hourly rate)	3,588.00	3,767.00	3,951.00	4,134.00
	: Hourly rate	104.00	109.00	114.00	119.00
1.2.7	Galeshewe Arena				
1.2.7		452.00	475.00	400.00	504.00
	Hire of arena per day		475.00	498.00	521.00
	Hire of hall per day	231.00	243.00	255.00	267.00
	Key / Loss / damage / breakage deposit	753.00	791.00	830.00	868.00
	Music festivals/events /commercial use	6,829.00	7,170.00	7,520.00	7,868.00
	Key / Loss / damage / breakage deposit	13,890.00	14,585.00	15,297.00	16,005.00
	Lights :Fixed (plus hourly rate)	58.00	61.00	64.00	67.00
	: Hourly rate	17.00	18.00	19.00	20.00
1.2.8	West-End Indoor Facility				
	Competitive sport -				
	Prior occupation per day	840.00	874.00	917.00	959.00
	Main Hall (per day)	1,975.00	2,054.00	2,154.00	2,254.00
	Key / Loss / damage / breakage deposit	1,964.00	2,043.00	2,143.00	2,242.00
	Small Hall (per day)	1,226.00	1,275.00	1,337.00	1,399.00
	Key / Loss / damage / breakage deposit	1,226.00	1,275.00	1,337.00	1,399.00
	· · · · · · · · · · · · · · · · · · ·	1,220.00	1,275.00	1,337.00	1,399.00
	Training sessions -	004.00	040.00	000.00	000.00
	Main Hall (per hour)	204.00	212.00	222.00	232.00
	Key / Loss / damage / breakage deposit	307.00	319.00	335.00	351.00
	Small Hall (per hour)	147.00	153.00	160.00	167.00
	Key / Loss / damage / breakage deposit	269.00	280.00	294.00	308.00
	Other than sport -				
	Prior occupation per day	981.00	1,020.00	1,070.00	1,120.00
	Main Hall	2,453.00	2,551.00	2,675.00	2,799.00
	Key / Loss / damage / breakage deposit	2,453.00	2,551.00	2,675.00	2,799.00
	Small Hall	1,374.00	1,429.00	1,499.00	1,568.00
	Key / Loss / damage / breakage deposit	1,472.00	1,531.00	1,606.00	1,680.00
	Commercial use -	-, ·· - · · ·	,	,	, ,-
	Prior occupation per day	1,007.00	1,047.00	1,098.00	1,149.00
	Main Hall (per day)	5,520.00	5,741.00	6,021.00	6,300.00
	"				
	Key / Loss / damage / breakage deposit	16,316.00	16,969.00	17,797.00	18,621.00
	Small Hall (per day)	2,453.00	2,551.00	2,675.00	2,799.00
	Key / Loss / damage / breakage deposit	2,453.00	2,551.00	2,675.00	2,799.00
	Kitchen (per day)	700.00	728.00	764.00	799.00
	Key / Loss / damage / breakage deposit	1,226.00	1,275.00	1,337.00	1,399.00

Braai (per day)
Key / Loss / damage / breakage deposi
Conference room
Key / Loss / damage / breakage deposi

1.2.9 West-End Club

Commercial use -
Prior occupation per day
Main Hall (per day)
Key / Loss / damage / breakage deposit
Competitive sport -
Prior occupation per day
Main Hall (per day)
Key / Loss / damage / breakage deposit
Training sessions -
Main Hall (per hour)
Key / Loss / damage / breakage deposit
Main Hall (other than specified)
Key / Loss / damage / breakage deposit
Kitchen
Key / Loss / damage / breakage deposit
Braai area
Key / Loss / damage / breakage deposit
Trog Bar
Key / Loss / damage / breakage deposit
Soccer Field
Key / Loss / damage / breakage deposit
Cricket field
Key / Loss / damage / breakage deposit
Air Conditioner
Deposit on hiring of facilities
(Within 7 days of the request for the reservation)

Cancellation

If a reservation is cancelled within 30 days of occupation the refund to the client will be 50% of the deposit

If a reservation is cancelled within 10 days of occupation the client will forfait the total deposit amount paid.

Conditions

- 1. Right of admission reserved.
- 2. Facility used at own risk.
- 3. Total reservation fee to be paid within 10 (ten) days of booking.
- 4. Payment to be made in relation to booking.
- 5. Facility may not be used unless payment is received in advance.
- 6. Use of the facility will not be allowed unless a contract has been completed and signed by the Lessee.
- 7. No equipment may be removed from the facility.
- 8. Facility to be left in same condition as it was found on occupation.
- Lessee will be held responsible for any littering, damages or loss of any equipment of the property and strict action will be taken against such lessee.
- 10. Losses and breakages of any items brought onto the premises by the lessee will not be compensated by the lessor of this facility.
- 11. A pre occupation fee payable if the lessee needs to decorate the hall one day or more before the function.
- 12. Canceling of bookings see cancellations.
- 13. No private liquor allowed on premises. No private bar allowed on premises. Strict adherence to the aforementioned can lead to arrest, prohibition from the facility and forteiture of total deposit.

	PROPOSED	PROPOSED	PROPOSED
PRESENT	TARIFFS	TARIFFS	TARIFFS
TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
R	R	R	R
736.00	765.00	802.00	839.00
1,226.00	1,275.00	1,337.00	1,399.00
736.00	765.00	802.00	839.00
859.00	893.00	937.00	980.00
1,080.00	1,123.00	1,178.00	1,233.00
5,275.00	5,486.00	5,754.00	6,020.00
12,880.00	13,395.00	14,049.00	14,699.00
920.00	957.00	1,004.00	1,050.00
1,226.00	1,275.00	1,337.00	1,399.00
1,226.00	1,275.00	1,337.00	1,399.00
202.00	210.00	220.00	230.00
331.00	344.00	361.00	378.00
2,760.00	2,870.00	3,010.00	3,149.00
2,760.00	2,870.00	3,010.00	3,149.00
699.00	727.00	762.00	797.00
1,226.00	1,275.00	1,337.00	1,399.00
736.00	765.00	802.00	839.00
1,226.00	1,275.00	1,337.00	1,399.00
981.00	1,020.00	1,070.00	1,120.00
1,226.00	1,275.00	1,337.00	1,399.00
699.00	727.00	762.00	797.00
981.00	1,020.00	1,070.00	1,120.00
699.00	727.00	762.00	797.00
981.00	1,020.00	1,070.00	1,120.00
797.00	829.00	869.00	909.00
50% of total	50% of total	50% of total	50% of total
amount	amount	amount	amount

5

- 14. A market related corkage fee may be charged for wine and champagne.
- 15. The playing of musical instruments, live musical performances and any other form of amplified music is prohibited outdoors. The playing of music will be allowed indoor only until 24:00.
- 16. Ignorance of any of the above can lead to: Arrest, prohibition from the facility and forfeiture of total deposit.
- 17. All reservations will be accommodated on the basis of first come first served.
- 18. Funerals to be charged asper item 1.9.5
- If a request is received from a the following organizations * to use the facilities at a reduced tariff ONLY the Municipal Manager may approve a reduced tariff. The relevant deposit, which is refundable, is payable.
- * Registered Welfare Organisations
- * Registered Non-profitable Organisations
- * Schools and Churches
- NB. Government Departments to pay full tariff.
- If a contract is drawn up with a specific Provincial or National body for the hire of any of the facilities for sport (seasonal), the fee is R37 000-00 for the season

Deposit for reservation = 25% of total reservation fee to be paid within 7 days of booking.

Cancellation fee = 25% of total reservation fee.

1.2.10

Open Mine Caravan Park				
Caravans - (per Caravan)	160.00	160.00	168.00	176.00
- (per person)	80.00	83.00	87.00	91.00
Caravan Club				
Minimum of 20 Caravans - (per Caravan)	116.00	121.00	127.00	133.00
- (per person)	74.00	77.00	81.00	85.00
Pensioners - (per Caravan)	110.00	114.00	120.00	126.00
- (per person)	74.00	77.00	81.00	85.00
Tent (per site)	116.00	121.00	127.00	133.00
(per person)	92.00	96.00	101.00	106.00
Day Visitors:				
Car (per car)	92.00	96.00	101.00	106.00
(per person)	99.00	103.00	108.00	113.00
Bus (per bus)	454.00	472.00	495.00	518.00
(per person)	80.00	83.00	87.00	91.00
BURIAL PLOT FEES (COMMUNITY & SOCIAL DEVELOPMENT SERVICES)				

PROPOSED

TARIFFS

2023/07/01

R

PRESENT

TARIFFS

PROPOSED

TARIFFS

2024/07/01

R

PROPOSED

TARIFFS

2025/07/01

R

1.3.1

1.3

West-End and Kenilworth Cemeteries				
Re-opening (casket)	1,169.00	1,216.00	1,275.00	1,334.00
Re-opening (adults)	952.00	990.00	1,038.00	1,086.00
Re-opening (babies)	757.00	787.00	825.00	863.00
Burial of ashes	252.00	262.00	275.00	288.00
Grave fees (adult)	1,605.00	1,669.00	1,750.00	1,831.00
Grave fees (children under 7)	1,226.00	1,275.00	1,337.00	1,399.00
Special graves (casket)	2,259.00	2,349.00	2,464.00	2,578.00
Wall of Remembrance (per niche)	2,373.00	2,468.00	2,588.00	2,708.00
Two burials per grave	3,439.00	3,577.00	3,752.00	3,926.00
Reserved graves	3,439.00	3,577.00	3,752.00	3,926.00
Monument erection fee - single graves	586.00	609.00	639.00	669.00
Monument erection fee - double graves	1,009.00	1,049.00	1,100.00	1,151.00
Sundry payment - Saturday funerals	1,204.00	1,252.00	1,313.00	1,374.00

			PROPOSED	PROPOSED	PROPOSED
		PRESENT	TARIFFS	TARIFFS	TARIFFS
		TARIFFS	2023/07/01	2024/07/01	2025/07/01
		₽ R	R	R	R
1.3.2	Roodepan, Greenpoint and Galeshewe Cemeteries				
	Re-opening (casket)	1,009.00	1,049.00	1,100.00	1,151.00
	Re-opening (adults)	768.00	799.00	838.00	877.00
	Re-opening (babies)	666.00	693.00	727.00	761.00
	Burial of ashes	252.00	262.00	275.00	288.00
	Grave fees (adult)	1,009.00	1,049.00	1,100.00	1,151.00
	Grave fees (children under 7)	447.00	465.00	488.00	511.00
	Special graves (casket)	1,949.00	2,027.00	2,126.00	2,224.00
	Pauper graves	424.00	441.00	463.00	484.00
	Two burials per grave	2,408.00	2,504.00	2,626.00	2,748.00
	Reserved graves	2,453.00	2,551.00	2,675.00	2,799.00
	Monument erection fee - single graves	586.00	609.00	639.00	669.00
	Monument erection fee - double graves	1,009.00	1,049.00	1,100.00	1,151.00
	Sundry payment - Saturday funerals	1,204.00	1,252.00	1,313.00	1,374.00
1.3.3	Ritchie, Motswedimosa and				
	Rietvale Cemeteries				
	Re-opening (casket)	1,009.00	1,049.00	1,100.00	1,151.00
	Re-opening (adults)	768.00	799.00	838.00	877.00
	Re-opening (babies)	666.00	693.00	727.00	761.00
	Burial of ashes	252.00	262.00	275.00	288.00
	Grave fees (adult)	1,009.00	1,049.00	1,100.00	1,151.00
	Grave fees (children under 7)	447.00	465.00	488.00	511.00
	Special graves (casket)	1,949.00	2,027.00	2,126.00	2,224.00
	Pauper graves	424.00	441.00	463.00	484.00
	Two burials per grave	2,408.00	2,504.00	2,626.00	2,748.00
	Reserved graves	2,453.00	2,551.00	2,675.00	2,799.00
	Monument erection fee - single graves	586.00	609.00	639.00	669.00
	Monument erection fee - double graves	1,009.00	1,049.00	1,100.00	1,151.00
	Sundry payment - Saturday funerals	1,204.00	1,252.00	1,313.00	1,374.00
	Phutanang Cemetery				
	Re-opening (dome casket/casket)	1,009.00	1,049.00	1,100.00	1,151.00
	Re-opening (adults)-normal	768.00	799.00	838.00	877.00
	Re-opening (babies)	666.00	693.00	727.00	761.00
	Burial of ashes	252.00	262.00	275.00	288.00
	Grave fees (adult)	1,000.00	1,000.00	1,049.00	1,098.00
	Grave fees (children under 7)	447.00	465.00	488.00	511.00
	Special graves (dome casket/casket)	1,944.00	1,944.00	2,039.00	2,133.00
	Pauper graves	424.00	441.00	463.00	484.00
	Two burials per grave	1,845.00	1,845.00	1,935.00	2,025.00
	Reserved graves	2,389.00	2,389.00	2,506.00	2,622.00
	Monument erection fee - single graves	586.00	609.00	639.00	669.00
	Monument erection fee - double graves	1,009.00	1,049.00	1,100.00	1,151.00
404	Sundry payment - Saturday funerals	1,204.00	1,252.00	1,313.00	1,374.00
1.3.4	Grave Fees for Deceased Indigent Accountholders	389.00	405.00	425.00	445.00
1.4	PLEASURE RESORTS AND CARAVAN PARKS (COMMUNITY & SOCIAL DEVELOPMENT SERVICES)				

50% Discount on school groups with a minimum of 30 day visitors (Riverton).

That a 10% levy be charged on the normal tariff on all one-day reservations during weekends and long weekends.

If a reservation is cancelled within 20 days of occupation the refund to the client will be 85% of the total amount paid.

If a reservation is cancelled within 10 days of occupation the client will forfeit the total deposit amount paid.

No refund will be made to a client who does not arrive or who departs prior to the departure date.

	PRESENT TARIFFS	TARIFFS 2023/07/01	TARIFFS 2024/07/01	TARIFFS 2025/07/01
	IARIFF3 R	<u>2023/07/01</u> R	<u>2024/07/01</u> R	<u>2023/07/01</u> R
Accommodation deposit	N.		18	
A deposit must be paid within 48 hours of the date of the request for a reservation. Deposit amount is 75%				
of total amount.				
Preference would be given to all clients (reservations) who utilise accommodation for longer periods				
during high peak season. Deposits for such reservations will be the full amount of the reservation				
with the provision that payments being received within the month the reservation has been				
done.				
***No free entry for Riverton residents				
All Resorts - Festivals /events (see condition no 33)	as per quotation	as per quotation	as per quotation	as per quotation
Riverton Pleasure Resort				
Chalets/Villas				
Basic tariff per unit	155.00	161.00	169.00	177.00
Per bed available in the unit	217.00	226.00	237.00	248.00
With the proviso that if a five-bed unit is available and only a four-bed unit is required, the tariff for a four-bed				
unit is applicable (converted to the nearest multiple of 5).				
Rondavels				
Basic tariff per unit	89.00	93.00	98.00	103.00
Per bed available in the unit	155.00	161.00	169.00	177.00
If group bookings are made where more than 50 beds are required, a 15% discount becomes applicable.				
Upgraded Rondavels : Basic tariff per unit	128.00	133.00	139.00	145.00
Upgraded Rondavels : Per bed available in the unit	170.00	177.00	186.00	195.00
Caravan Park Caravan (per day)	128.00	133.00	139.00	145.00
Per person (per day)	60.00	62.00	65.00	68.00
Caravan Clubs (minimum of 15 caravans)	00.00	02.00	00.00	00.00
(excluding December holidays)	30% discount	30% discount	30% discount	30% discount
Pensioners (excluding December holidays)	40% discount	40% discount	40% discount	40% discount
Super Tube per ride	6.00	6.00	6.00	6.00
Day visitors	49.00	51.00	53.00	55.00
Day visitors (1 May - 31 August)	30.00	31.00	33.00	35.00
Cars	35.00	36.00	38.00	40.00
Season ticket (minimum 100 tickets)	50% discount	50% discount	50% discount	50% discount
Boats	92.00	96.00	101.00	106.00
Hall (for period of 24 hours)	650.00	676.00	709.00	742.00
Vov./Logg/damage/brookege dangeit				
Key / Loss / damage / breakage deposit Chalets and Villas	607.00	631.00	662.00	693.00
Rondavels	607.00	631.00	662.00	693.00
Hall	607.00	631.00	662.00	693.00
Group reservations	6,806.00	7,078.00	7,423.00	7,767.00
For calculation of tariffs, a day will be calculated from 15:00 - 11:00 the following day or part thereof. In the	-,	,	,	,
event of these times being exceeded a pro-rata hourly rate of 10% of the tariff will be recovered from the				
deposit. If the occupier should choose to occupy the living unit before the stipulated time the abovementioned				
payment of 10% will be payable, subject to availability.				
Langleg Pleasure Resort				
Chalets	155.00	161.00	169.00	177.00
Basic tariff per unit	139.00	145.00	152.00	159.00
Per bed available in the unit		· · ·		
Rondavels				
Basic tariff per unit	89.00	93.00	98.00	103.00
Per bed available in the unit	46.00	48.00	50.00	52.00
Entire Resort: (Chalets, Rondavels, Hall, Dormitories, Ablutions, Day visitors area)				
(Key deposit of R19000-00 as well as payment for 15 (fifteen) security guards from a recognized security	42535.00	44,236.00	46,395.00	48,543.00
and and a second a				

1.4.1

1.4.2

company on the day of the festival is compulsory)

PROPOSED

TARIFFS

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TARIFFS

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TARIFFS

	PRESENT TARIFFS R	PROPOSED TARIFFS 2023/07/01 R	PROPOSED TARIFFS 2024/07/01 R	PROPOSED TARIFFS 2025/07/01 R
Key / Loss / damage / breakage deposit				
Resort	21,875.00	22,750.00	23,860.00	24,965.00
Chalets	607.00	631.00	662.00	693.00
Rondavels	607.00	631.00	662.00	693.00
<u>Camping sites</u>				
Tent 6 persons(per day)	114.00	119.00	125.00	131.00
Per person (per day)	60.00	62.00	65.00	68.00
Caravans				
Per caravan (per day)	134.00	139.00	146.00	153.00
Per person (per day)	74.00	77.00	81.00	85.00
<u>Hall</u>				
24-hour period	1,458.00	1,516.00	1,590.00	1,664.00
Per person	43.00	45.00	47.00	49.00
Key / Loss / damage / breakage deposit	607.00	631.00	662.00	693.00
Day visitors				
Per person	49.00	51.00	53.00	55.00
Cars	36.00	37.00	39.00	41.00
Group accommodation				
Key / Loss / damage / breakage deposit	1.822.00	1,895.00	1,987.00	2,079.00
Per person per night (without bedding)	121.00	126.00	132.00	138.00
Per person per night (with bedding)	146.00	152.00	159.00	166.00
For calculation of tariffs, a day will be calculated from 15:00 - 11:00 the following day or a part thereof. In the				
event of these times being exceeded a pro-rata hourly rate of 10% of the tariff will be recovered from the deposit.				
If the occupier should choose to occupy the living unit before the stipulated time the abovementioned payment				
of 10% will be payable, sugject to availability.				
Rekaofela and Transka Pleasure Resorts				
Chalets: Rekaofela				
Basic tariff per unit	188.00	196.00	206.00	216.00
Per bed available in the unit	225.00	234.00	245.00	256.00
(Amount converted to the nearest multiple of 5).				
Key / Loss / damage / breakage deposit	607.00	631.00	662.00	693.00
<u>Chalets : Transka</u>				
Basic tariff per unit	155.00	161.00	169.00	177.00
Per bed available in the unit	155.00	161.00	169.00	177.00
Key / Loss / damage / breakage deposit	607.00	631.00	662.00	693.00
Caravan Park :Transka	420.00	445.00	450.00	450.00
Caravan (per day)	139.00	145.00	152.00	159.00
Per person (per day)	74.00	77.00	81.00	85.00
Group accommodation			,	
Transka - per person per night (with bedding)	139.00	145.00	152.00	159.00
Key / Loss / damage / breakage deposit Rekaofela - per person per night	1,822.00	1,895.00	1,987.00	2,079.00
renaureia - per personi per ingrit	164.00	171.00	179.00	187.00

1,822.00

1,895.00

1,987.00

2,079.00

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Key / Loss / damage / breakage deposit

PRESENT 70,8000 20,0			PROPOSED	PROPOSED	PROPOSED
Record 1,275,000 1,275,0		and the second s	TARIFFS	TARIFFS	TARIFFS
Hail - CAPPOLI (PRIORI) (Sopien) (1,250 0 1,327 00 1,327 00 1,450 0 1,520 0 1,620 0 1,		and the same of th			
- General protect 1,386 os 1,386 os 1,847 os 1,526 os 1,980 os 1,848 os 1,980 os 1,848 os 1,980 os 1,848 os 1,980 os 1,848 os 1,980 os 1,848 os 1,980 os 1,848 os					
1780 no previol 1380 1484 00 1590 0 1580 0 15					
1,486.00 1,586.00 1,586.00 1,586.00 2,427.00	, , ,	•	•	·	·
March under the flowary 1,217.0 1,217.0 1,227.0					
Tabing Centres - Mongano Head 1820 1885 00 1897					
Per paras per ingital	,				
Page possing pir right	Key / Loss / damage / breakage deposit	1,822.00	1,895.00	1,987.00	2,079.00
Page possing pir right	Training Centre - Mongano Hall				
May 1,000		164 00	171 00	179 00	187 00
Mail Cal-Anu periods 2,734,00 2,843,00 2,820,00 3,120,00 1,620,00 2,620,00 3,140,00 3,280,00 1,620,00 2,620,00 3,346,00 3,346,00 3,460,					
. (46-hour period)					
. 1,2 Point person 1, 1,2 Point 1, 1,2 Point 1	- (48-hour period)			3,115.00	3,259.00
. Georgan (- (72-hour period)	3,038.00	3,160.00	3,314.00	3,467.00
	- (96-hour period)	3,160.00	3,286.00	3,446.00	3,606.00
Procession Hall - Riverside Hall 124 hour period) 6,006	(More than 96 hours)	5,408.00	5,624.00	5,898.00	6,171.00
No. 1988 1989 1	Key / Loss / damage / breakage deposit	1,822.00	1,895.00	1,987.00	2,079.00
Hall C44-hour period)	Prior occupation	1,216.00	1,265.00	1,327.00	1,388.00
Hall C44-hour period)					
. (48-hour period)					
. (2-Pour period) (2-Pour period) (7.1700 (7.45700 (7.45100 8.086.00 8.086.00 8.086.00 (8.096.00) (8.096.00) (8.096.00) (7.41500 (7.41500 7.41500 8.086.00 8.086.00 8.096.00) (7.41500 7.41500 7.41500 7.4510					
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Mone than 98 hours) 614.00 63.00 721.00 756.00 731.00 Mone than 98 hours) 73.00 73.00 73.00 73.00 Mone than 98 hours) 73.00 73.00 73.00 73.00 Mone than 98 hours) 73.00 73.00 73.00 73.00 Mone than 98 hours 73.00 Mone than 98 hours 73.00 73.00 Mone than 98 hours	, , ,				
Prior corpustion (per day)					
Neals and refreshments 1808 1809 180	· · · · · · · · · · · · · · · · · · ·				·
Meals and refreshments That a 10% lovy be charged on all catering costs over weekends, long weekends and public holidays.					
This is a 10% levy be charged on all catering costs over weekends, long weekends and public holidays. Catering at Rekaofela Resort is compulsory No. sutside Catering at this facility No. public holidays No. pub	Rey / Loss / damage / breakage deposit	3,036.00	3,160.00	3,314.00	3,467.00
No part No p	That a 10% levy be charged on all catering costs over weekends, long weekends and public holidays.				
Daily conference tariff per person per day for a minimum of 20-40 delegates. 827.00 880.00 890.20 1,011.00 1,060.00 1,108.00 Breakfast 66.00 66.00 66.00 72.00 75.00 75.00 66.00 69.00 72.00 75.00					
Daily conference tariff per person per day for less than 20 delegates, 972.00 1,011.00 1,060.00 1,105.00 Breakfast 62.00 64.00 67.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 75.00 91.00 91.00 91.00 91.00 91.00 91.00 91.00 102.00 102.00 111.00 116.00 121.00 121.00 121.00 121.00 122.00 128.00 134.00 140.00 140.00 177.00 171.00 179.00 187.00 187.00 187.00 187.00 185.00 187.00 185.0					
Reakfast Reakfast					
\$66.00	•				
B0.00 B3.00 B7.00 91.00 94.00 98.00 103.00 108.00 107.00 111.00 116.00 121.00 123.00 128.00 128.00 134.00 140.00 164.00 171.00 179.00 187.00	Breakfast				
94.00 98.00 103.00 108.00 107.00 111.00 116.00 121.00 123.00 128.00 128.00 128.00 127.00 128.00 127					
107.00					
Lunch / Dinner 80.00 83.00 87.00 91.00 94.00 98.00 103.00 110.00					
Lunch / Dinner 80.00 83.00 87.00 91.00 94.00 98.00 103.00 108.00 101.00 105.00 110.00 115.00 107.00 111.00 116.00 121.00 115.00 120.00 126.00 132.00 121.00 126.00 132.00 138.00 128.00 133.00 139.00 146.00 153.00 139.00 145.00 152.00 159.00 147.00 153.00 160.00 160.00 167.00 160.00 166.00 174.00 186.00 195.00 183.00 190.00 199.00 208.00					
Lunch / Dinner 80.00 83.00 87.00 91.00 94.00 98.00 103.00 108.00 101.00 105.00 110.00 115.00 107.00 111.00 116.00 121.00 101.00 105.00 110.00 115.00 111.00 105.00 110.00 115.00 115.00 120.00 126.00 132.00 121.00 126.00 132.00 138.00 121.00 138.00 133.00 139.00 145.00 134.00 139.00 146.00 153.00 134.00 139.00 146.00 153.00 137.00 159.00 160.00 167.00 147.00 153.00 160.00 167.00 160.00 177.00 186.00 195.00					
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101.00 105.00 110.00 115.00 107.00 111.00 116.00 121.00 101.00 105.00 110.00 115.00 115.00 120.00 126.00 132.00 121.00 126.00 132.00 138.00 128.00 133.00 139.00 145.00 134.00 139.00 146.00 153.00 139.00 145.00 152.00 159.00 147.00 153.00 160.00 167.00 160.00 166.00 174.00 186.00 195.00 183.00 190.00 199.00 208.00	Lunch / Dinner	80.00	83.00	87.00	91.00
107.00 111.00 116.00 121.00 101.00 105.00 110.00 115.00 115.00 120.00 126.00 132.00 121.00 126.00 132.00 138.00 128.00 133.00 139.00 145.00 134.00 139.00 146.00 153.00 139.00 145.00 152.00 159.00 147.00 153.00 160.00 167.00 160.00 166.00 174.00 186.00 195.00 170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00		94.00	98.00	103.00	108.00
101.00 105.00 110.00 115.00 115.00 120.00 126.00 132.00 121.00 126.00 132.00 138.00 128.00 133.00 139.00 145.00 134.00 139.00 146.00 153.00 139.00 145.00 152.00 159.00 147.00 153.00 160.00 167.00 160.00 166.00 174.00 182.00 170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00		101.00	105.00	110.00	115.00
115.00 120.00 126.00 132.00 121.00 126.00 132.00 138.00 128.00 133.00 139.00 145.00 134.00 139.00 146.00 153.00 139.00 145.00 152.00 159.00 147.00 153.00 160.00 174.00 182.00 170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00		107.00	111.00	116.00	121.00
121.00 126.00 132.00 138.00 128.00 133.00 139.00 145.00 134.00 139.00 146.00 153.00 139.00 145.00 152.00 159.00 147.00 153.00 160.00 160.00 174.00 182.00 170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00		101.00	105.00	110.00	115.00
128.00 133.00 139.00 145.00 134.00 139.00 146.00 153.00 139.00 145.00 152.00 159.00 147.00 153.00 160.00 167.00 160.00 166.00 174.00 182.00 170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00		115.00	120.00	126.00	132.00
134.00 139.00 146.00 153.00 139.00 145.00 152.00 159.00 147.00 153.00 160.00 160.00 177.00 174.00 182.00 170.00 177.00 186.00 195.00 195.00 183.00 190.00 199.00 208.00					
139.00 145.00 152.00 159.00 147.00 153.00 160.00 167.00 160.00 166.00 174.00 182.00 170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00					
147.00 153.00 160.00 167.00 160.00 166.00 174.00 182.00 170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00					
160.00 166.00 174.00 182.00 170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00					
170.00 177.00 186.00 195.00 183.00 190.00 199.00 208.00					
183.00 190.00 199.00 208.00					
214.00 223.00 234.00 245.00					
		214.00	223.00	234.00	245.00

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R	R	R	R
Poeding	36.00	37.00	39.00	41.00
. Gearing	43.00	45.00	47.00	49.00
	55.00	57.00	60.00	63.00
Additional meals				
Finger lunch per person	60.00	62.00	65.00	68.00
	80.00	83.00	87.00	91.00
	87.00	90.00	94.00	98.00
	115.00	120.00	126.00	132.00
	134.00	139.00	146.00	153.00
Spitbraai per person	267.00	278.00	292.00	306.00
	309.00	321.00	337.00	353.00
	352.00	366.00	384.00	402.00
Weddings per person	287.00	298.00	313.00	327.00
Weddings per person	309.00	321.00	337.00	353.00
	367.00	382.00	401.00	420.00
	413.00	430.00	451.00	472.00
Coffee/Tea & Refreshments				
Coffee/Tea (per person)	25.00	26.00	27.00	28.00
Coffee/Tea & refreshments (per person)	61.00	63.00	66.00	69.00
Coffee/Tea & muffens (per person)	53.00	55.00	58.00	61.00
Tableclothes (weddings) each	66.00	69.00	72.00	75.00
Crockery and cutlery (per day)	401.00	417.00	437.00	457.00
		82.00	86.00	90.00
Overhead projector (per day)	79.00			
Video machine (per day)	74.00	77.00	81.00	85.00
Television (per day)	49.00	51.00	53.00	55.00
Flip chart	49.00	51.00	53.00	55.00
Flip chart paper (per batch)	334.00	347.00	364.00	381.00
Cool room (24-hours)	133.00	138.00	145.00	152.00
Data Projector (per day)	267.00	278.00	292.00	306.00
Printing charges and phone calls				
Paper prints - A4	11.00	11.00	12.00	13.00
·				
Paper prints - A3	17.00	18.00	19.00	20.00
Fax - A4	26.00	27.00	28.00	29.00
Day Visitor Tariff				
Per person (Transka)	26.00	27.00	28.00	29.00
Per person Seasonal (Transka) Easter/ December till 10th of January	73.00	76.00	80.00	84.00
School children out of season (Transka)	12.00	12.00	13.00	14.00
Winter Period (I May till 31st July	12.00	12.00	13.00	14.00
Buses (15 Seater and more) / Cars	35.00	36.00	38.00	40.00
Putt-Putt	24.00	25.00	26.00	27.00

PROPOSED

PROPOSED

For calculation of tariffs, a day will be calculated from 15:00 - 11:00 the following day or part thereof. In the of these times being exceeded a pro-rata hourly rate of 10% of the tariff will be recovered from the deposit. If the occupier should choose to occupy the living unit before the stipulated time the abovementioned payment of 10% will be payable, subject to availability.

	TARIFFS TARIFFS	2023/07/01
	R	R
Hire of Lapas		
Lapa A	459.00	477.00
Lapa B	459.00	477.00
Lapa C	516.00	537.00
Key / Loss / damage / breakage deposit	573.00	596.00
Cancellation fee on Conferences, Seminars and Training sessions is 25% of the total reservation fee. Adventure Centre		
Course fees	516.00	537.00
Instruction (per activity, per person) 1-Activity introduction (per person) -	516.00	557.00
instruction, refreshments, equipment	573.00	596.00
instruction, renestiments, equipment	373.00	330.00
Instructor's fees		
Instructor's fees per day (with OAA Level 2 training)	516.00	537.00

CONDITIONS:

1.4.4

1. Right of admission reserved.

Instructor's transport costs (per Km)

- 2. Entry at own risk.
- 3. Private parties are not allowed in any accommodation.

Instructor's fees per day (with OAA Level 3 training)

Cancellation fee is 25% of the total reservation fee.

- 4. Noise or disturbing music is not allowed.
- The refund of key deposits between 07:00 11:30, after the chalet has been checked by a member of the Resort Staff.
- 6. No refunds during weekends.
- 7. No parking on grass or paving areas.
- 8. No bedding and equipment may be removed from the chalets or may be used outside the chalet.
- 9. A day is calculated from 15:00 11:00 the next day.
- 10. No day visitors are allowed at the chalets without the knowledge of the Manager.
- 11. Day visitors must leave the premises at 18:00.
- 12. The amount of people will be determined by the amount of beds in the chalets.
- 13. No animals are allowed in the Resort.
- 14. Payment to be made in relation to the booking made.
- 15. If the chalets are evacuated later than 11:00, an additional tariff will be charged.
- 16. The chalets must be left in the same condition as it was found on occupation.
- 17. The visitors will be responsible for any damages or loss of any equipment in the chalets.
- 18. Strict action will be taken against any person who damages or removes any equipment or belongings of the Sol Plaatje Pleasure Resorts.
- 19. No visitor has the authority to choose his chalet or stand to be occupied.
- 20. Hotplates may only be used to cook on and not as heaters.
- 21. No tents may be erected next to accommodation units.
- 22. Ignorance or any of the above can lead to (without refunding of any payment made in advance) arrests, prohibitance from the Resort and no refunds on key deposits.
- 23. The management has the authority to determine whether any occupier's behaviour is acceptable to the Resort Manager.
- 24. Normal meal hours will be: 08:00 09:00; 13:00 14:00; 18:00 19:00. A levy of 10% will be charged on all meals taken outside the normal meal hours.
- 25. There will be no refund of the payment should the occupier cancel any time during their visit or should the person be prohibited from the resort.
- 26. All meals at weddings will be served not later than 20H00 and the kitchen will be closed at 22h30. A levy equal to the key deposit on the hall will be charged in the case of exceeding the prescribed hours.

TAR	RIFFS	2023/07/01	2024/07/01	2025/07/01
Z	R	R	R	R
4	59.00	477.00	500.00	523.00
4	59.00	477.00	500.00	523.00
5	16.00	537.00	563.00	589.00
5	73.00	596.00	625.00	654.00
5	16.00	537.00	563.00	589.00
5	73.00	596.00	625.00	654.00
5	16.00	537.00	563.00	589.00
5	73.00	596.00	625.00	654.00
	6.00	6.00	6.00	6.00

PROPOSED

TARIFFS

PROPOSED

TARIFFS

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PROPOSED

TARIFFS

PRESENT

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- 27. No private cateriers or private individuals are allowed to use any catering equipment or kitchen facilities or any resourses of the Rekaofela Resort for personnel or private use.
- 28. The serving of meals in all cases will not exceed the 2.5 hour prescribed time frame.
- 29. In the event of catering at Rekaofela, all payments must be received 5 days prior to the actual reservation date. In the case of not receiving payment in the prescribed period no catering will be done, the reservation cancelled and the cancellation fee is applicable.
- 30. All individuals, private institutions, schools, political parties, private companies, wedding arrangements, family reunions etc. must pay upfront before any service are to be rendered.
- 31. In the event of outstanding accounts, no new reservations will be eccepted before all outstanding payments have been received. Where state departments are involved, no service will be provided without an official order at least 4 days prior to the reservation.(see cancellation fee)
- 32. Preference would be given to all clients (reservations) who utilise accommodation for longer periods during high peak season. Such reservations will be accommodated well in advance of 1/2 day reservations with the provision that payments being received within the month the reservation has been done.
- 33. An application for hire of a resort to stage a festival / event should be made on the relevant application form, after which the Resort Manager will compile a quotation and submit same to the CFO for approval.

1.4.5 PERSONNAL HEALTH

PATIENT INFORMATION FROM CLINICS

Per enquiry per person

1.5 HOUSING (SERVICES & INFRASTRUCTURE)

That the rental on all Municipal Renting Schemes be increased as

per National Housing Guidelines as per the following based on market related rentals:

Impala Court
1 Bedroom
2 Bedroom
Hercules Court

1 Bedroom 2 Bedroom Holland Court

1 Bedroom 2 Bedroom 3 Bedroom

Bachelor

Newton Court 1 Bedroom

2 Bedroom 3 Bedroom <u>Tiffany Court</u>

2 Bedroom Eugenie Court

1 Bedroom 2 Bedroom Jonker Court

1 Bedroom 2 Bedroom

Eureka Court

1 Bedroom 2 Bedroom Krisant Court 1 Bedroom

2 Bedroom
Roodepan Flats
1 Bedroom

2 Bedroom 3 Bedroom

	PROPOSED	PROPOSED	PROPOSED
PRESENT	TARIFFS	TARIFFS	TARIFFS
TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
R R	R	R	R

486.00	505.00	530.00	555.00
1,720.00	1,789.00	1,876.00	1,963.00
2,179.00	2,266.00	2,377.00	2,487.00
_,	_,	_,=	_,
1,892.00	1,968.00	2,064.00	2,160.00
2,293.00	2,385.00	2,501.00	2,617.00
		. ==	
2,522.00	2,623.00	2,751.00	2,878.00
3,095.00	3,219.00	3,376.00	3,532.00
3,325.00	3,458.00	3,627.00	3,795.00
2,236.00	2,325.00	2,438.00	2,551.00
2,809.00	2,921.00	3,064.00	3,206.00
3,439.00	3,577.00	3,752.00	3,926.00
3,955.00	4,113.00	4,314.00	4,514.00
3,439.00	3,577.00	3,752.00	3,926.00
2,752.00	2,862.00	3,002.00	3,141.00
3,325.00	3,458.00	3,627.00	3,795.00
2 202 00	2,385.00	2,501.00	2,617.00
2,293.00 2,752.00	2,862.00	3,002.00	3,141.00
2,732.00	2,002.00	3,002.00	3,141.00
2,293.00	2,385.00	2,501.00	2,617.00
2,809.00	2,921.00	3,064.00	3,206.00
2,179.00	2,266.00	2,377.00	2,487.00
2,809.00	2,921.00	3,064.00	3,206.00
837.00	870.00	912.00	954.00
1,376.00	1,431.00	1,501.00	1,570.00

1,968.00

2,064.00

2,160.00

1,892.00

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R R	R	R	R
Flamingo Court				
1 Bedroom	1,433.00	1,490.00	1,563.00	1,635.00
2 Bedroom	1,835.00	1,908.00	2,001.00	2,094.00
Bachelor	1,319.00	1,372.00	1,439.00	1,506.00
Lerato Park Communal Residential Units (CRU)	·	•	•	,
Bachelor unit-CRU Units (Type A-30m ²)	1,800.00	1,800.00	1,900.00	2,000.00
1 Bedroom unit -CRU Units (Type B-42m ²)				
	2,500.00	2,500.00	2,600.00	2,700.00
2 Bedroom unit- Rental units (Type C - 42m²)	2,500.00	2,500.00	2,600.00	2,700.00
2 Bedroom unit- Rental units (Type D - 43m ²)	2,800.00	2,800.00	2,900.00	3,000.00
2 Bedroom unit- Rental units (Type E - 52m ²)	3,500.00	3,500.00	3,600.00	3,700.00
2 Bedroom unit- Rental units (Type F - 52m ²)	3,500.00	3,500.00	3,600.00	3,700.00
2 Bedroom unit- Rental units (Type G - 52m ²)	3,500.00	3,500.00	3,600.00	3,700.00
NB: Rental charges are inclusive of Sewerage and Refuse removal as per Council approved tariffs.	3,300.00	3,300.00	3,000.00	3,700.00
Carports Constant the leading of suith (and speak)	407.00	122.00	120.00	444.00
Carport with locking facility (per month)	127.00	132.00	138.00	144.00
Carport without locking facility (per month)	57.00	59.00	62.00	65.00
Key deposit	172.00	179.00	188.00	197.00
Administration fee	194.00	202.00	212.00	222.00
By-pass houses				
7 Villiers street	2,121.00	2,206.00	2,314.00	2,421.00
9 Villiers street	1,949.00	2,027.00	2,126.00	2,224.00
27a St Augustines road	2,121.00	2,206.00	2,314.00	2,421.00
28 St Augustines road	2,408.00	2,504.00	2,626.00	2,748.00
29 St Augustines road	1,892.00	1,968.00	2,064.00	2,160.00
20 Auction	2,121.00	2,206.00	2,314.00	2,421.00
4 Marriott	1,949.00	2,027.00	2,126.00	2,224.00
21 Diebel	2,579.00	2,682.00	2,813.00	2,943.00
13 Fuller	1,720.00	1,789.00	1,876.00	1,963.00
49 Jacobson	2,866.00	2,981.00	3,126.00	3,271.00
183 Barkly	1,204.00	1,252.00	1,313.00	1,374.00
185 Barkly	2,637.00	2,742.00	2,876.00	3,009.00
30 Meyer	3,898.00	4,054.00	4,252.00	4,449.00
West end Nursery house	2,121.00	2,206.00	2,314.00	2,421.00
Pioneer cemetery house	562.00	584.00	612.00	640.00
104a Waterworks street	2,408.00	2,504.00	2,626.00	2,748.00
Administration fee	172.00	179.00	188.00	197.00
Santa centre	172.00	179.00	100.00	137.00
	83.00	86.00	00.00	04.00
Rental units	83.00	86.00	90.00	94.00
Dingaan family units	222.00	245.00	202.00	270.00
Bachelor	332.00	345.00	362.00	379.00
1 Bedroom	367.00	382.00	401.00	420.00
<u>Selling Scheme</u>				
Administration charges	114.00	119.00	125.00	131.00
Insurance	52.00	54.00	57.00	60.00
Informal housing				
Occupation fee	137.00	142.00	149.00	156.00
MARK (STRATEGY, ECONOMIC DEVELOPMENT & PLANNING SERVICES)				
<u>Hire</u>				
Office (per m2) per month	35.00	36.00	38.00	40.00
Cold rooms per month				
Outsdie	3440.00	3,578.00	3,753.00	3,927.00
Inside	8599.00	9,114.94	9,560.00	10,003.00
Outside buildings (per m2) per month	43.00	45.00	47.00	49.00
Parking per month	74.00	77.00	81.00	85.00
Transaction fees per transaction	1.16	1.18	1.00	1.00
Ripening fees per pallet per day	23.00	24.00	25.00	26.00
Ripening fees per box per day	6.00	6.00	6.00	6.00
Hiring of the Lapa	1,458.00	1,516.00	1,590.00	1,664.00
Small trollies per day	.,-100.00	.,510.00	.,550.00	1,004.00
Trolley	7.00	7.00	7.00	7.00
Pallet jack	31.00	32.00	34.00	36.00
·	12.00	32.00 12.00	13.00	14.00
Storage (per m2) per month	12.00	12.00	13.00	14.00

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	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R R	R	R	R
Big trollies (plus refundable deposits of R10.00)	13.00	13.00	14.00	15.00

PROPOSED

PROPOSED

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R	R	R	R
SIDEWALK AND ROAD TARIFFS (SERVICES & INFRASTRUCTURE)				
Lowered curbing per meter	278.00	289.00	303.00	317.00
Per safety pole on sidewalk	250.00	260.00	273.00	286.00
Tar patching work per m2 -				
area ÷ 30mm thickness installed	418.00	435.00	456.00	477.00
Application fee for upgrading of sidewalk per square meter	2.16	2.25	2.00	2.00
Application and advertisement for closure of road	6,077.00	6,320.00	6,628.00	6,935.00
Lowered kerbs inspections	98.00	102.00	107.00	112.00
Erf peg inspections (per inspection)	164.00	171.00	179.00	187.00
Wayleave applications:				
Once-off fee				
 a) Application of a wayleave (to offset the cost of the documentation and inspection costs), 	2,704.00	2,812.00	2,949.00	3,086.00
b) A non-refundable deposit per road crossing shall be apply.	2,163.00	2,250.00	2,360.00	2,469.00
c) Residential access without ingeneering drawings	1,500.00	1,500.00	1,573.00	1,646.00
d) Residential access with ingeneering drawings	1,800.00	1,800.00	1,888.00	1,975.00
e) Encroachment of sidewalk per m² per month	300.00	300.00	315.00	330.00
Recurring fee	000.00	555.55	010.00	000.00
f) An additional cost per linear metre per annum, in lure of a rental fees of use of the municipal infrastructure.	2.16	2.25	2.00	2.00
g) Failure to comply with the stipulated request as per (f) above will result in a fixed cost per annum being applied.	216,320.00	224,973.00	235,952.00	246,877.00
g) i didicto comply was the supulated request as per (i) above will result in a lixed cost per difficult being applied.	210,020.00	224,973.00	200,002.00	240,077.00
URBAN PLANNING (STRATEGY, ECONOMIC DEVELOPMENT & PLANNING SERVICES)				
Building Control Section				
Building Plan Inspection Fees				
The fees for the approval of building plans of all buildings (including covered stoep, veranda's, carports and				
outbuildings) calculated along the external walls on each floor and excluding the areas of external staircases,				
chimney breasts, architectural features and eaves, are as floows:				
	0.40.00			
The minimum charge for any approval	816.00	849.00	890.00	931.00
Minor building work as defined in the definitions of the NBR	816.00	849.00	890.00	931.00
Swimming Pool	816.00	849.00	890.00	931.00
Boundary Wall - Plan Submission	816.00	849.00	890.00	931.00
Cellphone Mast - Plan Submission	1,135.00	1,180.00	1,238.00	1,295.00
Re-inspection of defective work (every inspection more than two)	770.00	801.00	840.00	879.00
Re-submission of lapsed plans	1,471.00	1,530.00	1,605.00	1,679.00
Alterations to drainage systems	669.00	696.00	730.00	764.00
For all new buildings per m2	21.00	22.00	23.00	24.00
For all as-built buildings, completed or under construction	100.00	104.00	109.00	114.00
For new buildings over 500m2 (per m2)	19.00	20.00	21.00	22.00
For all new buildings per m2 exceeding 1000m2	18.00	19.00	20.00	21.00
Per Government subsidized house	81.00	84.00	88.00	92.00
For additions to any existing building per m2	21.00	22.00	23.00	24.00
For additions over 500m2 (per m2)	19.00	20.00	21.00	22.00
For additions of buildings per m2 exceeding 1000m2	18.00	19.00	20.00	21.00
For business temporary structure/s per square meter	11.00	11.00	12.00	13.00
	21.00	22.00	23.00	24.00
For any government building/s per square meter	6.00	6.00	6.00	6.00
For residential temporary structure per square meter	0.00	0.00	0.00	0.00
For internal alterations to existing buildings,				
	1 227 00	1 276 00	1 229 00	1 400 00
Between 0 & 250m2 any existing building	1,227.00	1,276.00	1,338.00	1,400.00
Between 250 & 500m2 any existing building	1,392.00	1,448.00	1,519.00	1,589.00
Between 500 & 750m2 any existing building	2,370.00	2,465.00	2,585.00	2,705.00
Between 750 & 1000m2 any existing building	4,545.00	4,727.00	4,958.00	5,188.00
Between 1000 & 5000m2 any existing building	8,653.00	8,999.00	9,438.00	9,875.00
Between 5000 & 10000m2 any existing building	14,286.00	14,857.00	15,582.00	16,303.00
Private Contractors - Council supervision				
per house type (over and above inspection fees)	164.00	171.00	179.00	187.00
Postage of Plans less than weigh 1Kg	244.00	254.00	266.00	278.00
Postage of Plans less than weigh 2Kg	490.00	510.00	535.00	560.00
Postage of Plans less than weigh 5Kg	980.00	1,019.00	1,069.00	1,118.00
Postage of Plans less than weigh 7Kg	1,959.00	2,037.00	2,136.00	2,235.00

3,267.00

3,398.00

3,564.00

3,729.00

1.7

1.8 1.8.1

Postage of Plans exceeding weigh 7Kg

	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R	R	R	R
Building Control Penalty and Fine schedule for Law-Enforcement (New)				
Demolition Permit	1,202.00	1,250.00	1,311.00	1,372.00
Temporary Occupancy	1,202.00	1,250.00	1,311.00	1,372.00
Section 7 (6) Approval	6,684.00	6,951.00	7,290.00	7,628.00
Accumulative daily fine CIB	164.00	171.00	179.00	187.00
Under construction illegal work per m2	100.00	104.00	109.00	114.00
Submission fee for completed illegal work per m2	100.00	104.00	109.00	114.00
Dumping building rubble exceed 30days per m3	328.00	341.00	358.00	375.00
Dumping building rubble exceed 60days per m3	491.00	511.00	536.00	561.00
Encroachment to council land (per day)	164.00	171.00	179.00	187.00
Failing to display building permit onsite	816.00	849.00	890.00	931.00
Aggressive FDBP (per day)	164.00	171.00	179.00	187.00
Structure as nuisance in terms of Section 10	164.00	171.00	179.00	187.00
Aggressive structure as nuisance	1,634.00	1,699.00	1,782.00	1,865.00
Unauthorised erected public tent 500-1000m2	816.00	849.00	890.00	931.00
Unauthorised erected public tent 1000-5000m2	1,634.00	1,699.00	1,782.00	1,865.00
Unauthorised erected public tent 2000-10000m2	3,267.00	3,398.00	3,564.00	3,729.00
Unauthorised erected public tent 10000-above	8,167.00	8,494.00	8,909.00	9,321.00
Unauthorised erected artist stage	2,450.00	2,548.00	2,672.00	2,796.00
Unauthorised demolising of structure/s	8,167.00	8,494.00	8,909.00	9,321.00
Unauthorised occupying building/s	4,083.00	4,246.00	4,453.00	4,659.00
Amendment fee	816.00	849.00	890.00	931.00
Additional Occupancy per certificate	172.00	179.00	188.00	197.00
Services rendered: Application in terms of the Sol Plaatje Land Use By-Laws 2015 read together with				
SPLUM Act (Act 16 of 2013): Basic fee plus	3,430.00	3,567.00	3,741.00	3,914.00
Rezoning	1,258.00	1,308.00	1,372.00	1,436.00
Consent use / Conditional uses	1,258.00	1,308.00	1,372.00	1,436.00
Phasing of Layout Plan	682.00	709.00	744.00	778.00
All departures included in applications submitted for council approval(basic fee included)	1,258.00	1,308.00	1,372.00	1,436.00
Consolidation	682.00	709.00	744.00	778.00
Subdivision:				
Basic subdivision fee	1,258.00	1,308.00	1,372.00	1,436.00
Thereafter:				
3-10 erven an additional payment (per erf)	136.00	141.00	148.00	155.00
11-50 erven an additional payment (per erf)	69.00	72.00	76.00	80.00
51 and above erven an additional payment (per erf)	15.00	16.00	17.00	18.00
Advertising deposit per application (Local Newspapers)	2,450.00	2,548.00	2,672.00	2,796.00
Removal, Suspension or Amendment of Title Deed	1,258.00	1,308.00	1,372.00	1,436.00
Advertising: Government Gazette	6,204.00	6,452.00	6,767.00	7,080.00
Advertising: Local Newspaper (two placements)	4,083.00	4,246.00	4,453.00	4,659.00
Amendment of condition of approval/layout plan of previous Council decision without the basic fee	1,258.00	1,308.00	1,372.00	1,436.00
Extension of Council approval without basic fee	1,258.00	1,308.00	1,372.00	1,436.00
Cancellation Fee	492.00	512.00	537.00	562.00
Delegated Departures as per Zoning Scheme:				
Delegated departures (coverage: Erven less than				
600m² not exceeding 60%)	735.00	764.00	801.00	838.00
Delegated departures (second dwelling: max 75m²) (excluding electrical contribution fees)	735.00	764.00	801.00	838.00
Delegated departures (garages/carports: not exceeding 6m on Street Building Lines except title conditions for garages)	735.00	764.00	801.00	838.00
or garages) All departures excluding the above for Council approval	2,127.00	2,212.00	2,320.00	2,427.00
The departures excluding the above for Council approval	2,127.00	۷,۷۱۷.00	2,320.00	2,421.00

1.8.1.2

PROPOSED

PROPOSED

			PROPOSED	PROPOSED	PROPOSED
		PRESENT	TARIFFS	TARIFFS	TARIFFS
		TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
		R	R	R	R
Home Businesses: Per application only					
(No basic fee)					
Home business registration		899.00	935.00	981.00	1,026.00
Home business registration (Galeshewe)		899.00	935.00	981.00	1,026.00
Other:				-	-
Information (without copy costs)		42.00	44.00	46.00	48.00
Zoning Certificate		130.00	135.00	142.00	149.00
CUP Reports/SDF/LUMS/IDP/GURP		1,471.00	1,530.00	1,605.00	1,679.00
Building Plan research (without copy costs)		42.00	44.00	46.00	48.00
Building statistics - Monthly		244.00	254.00	266.00	278.00
- Annually		1,799.00	1,871.00	1,962.00	2,053.00
Scanning of plans - any size		30.00	30.00	31.00	32.00
RESIDENTIAL BUSINESS BYLAW 2011					
OFFENCE	SECT				
Any person who contravenes or fails to comply with this: The owner/operator of every residential business shall be					
the dwelling unit on the premises in which the business operates.	4.1 (i)	2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: All heavy equipment such as tractors tailors, semi-trailers,					
or construction equipment mist be garaged screened with plantings or fencing to at least the height of the equipment	4.2				
		1,216.00	1,265.00	1,327.00	1,388.00
Any person who contravenes or fails to comply with this: One commercial vehicle which is not heavy equipment and which is not more than two tons in rated capacity may be parked outdoors on the property. Additional commercial	4.3				
vehicle must be garaged or screened as for heavy equipment.	4.3	1,216.00	1,265.00	1,327.00	1,388.00
Any person who contravenes or fails to comply with this: Any outdoors lighting fixture newly installed or replaced		1,210.00	1,200.00	1,021.00	1,000.00
shall be shield so that it does not produce a strong, direct light beyond the property boundaries. Lighting must be	4.6 (i)				
compatible with the character of the district.		607.00	631.00	662.00	693.00
Any person who contravenes or fails to comply with this: Hours of operation: In no case shall a residential business					
be open to the public, including non-resident employees, clients, visitors, deliveries, earlier than 07h00 nor later than	4.7	4.040.00	4.005.00	4.007.00	4 000 00
21h00 with the exception of Tuck Shops may operate from 06h00-22h00.		1,216.00	1,265.00	1,327.00	1,388.00
Any person who contravenes or fails to comply with this: General Nuisances: Any activity that might result in excessive noise, electrical interference, smoke, dust, odours, heat, or glare beyond that which is common to the	4.8				
residential character of the area is prohibited.		2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: Hazardous Materials: No highly toxic, explosive,					
Flammable, combustible, corrosive, radioactive or similar hazardous materials shall be used, stored, or	4.9				
manufactured on the premises in amounts exceeding those found in normal residential use.		2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: Retails sales: There shall be no sales of services or	4.4				
products on the premises which are not produced on the premises, except those sales which are incidental to the business.	4.1	2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: No more two (2) employees who do not live on the		2,400.00	2,027.00	2,000.00	2,770.00
premises shall be permitted to work on the premises at any one time for residential business	5.1	2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: A residential business may not use more than of the gross					
floor area of the buildings for business purposes, as in accordance's with the municipality's Land Use Management	5.2				
scheme, from time to time.		1,216.00	1,265.00	1,327.00	1,388.00
Any person who contravenes or fails to comply with this: Tuck shop shall serve a minimum of at least 60 household	6.1	0.400.00	0.507.00	2.050.00	2.772.00
and least be at least 200m from formal business opportunity		2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: Tuck shop trade is restricted to general household consumables and liquor sales shall not be permitted.	6.2	2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: Tuck Shops shall only be allowed to operate between the		2,100.00	2,021.00	2,000.00	2,7.70.00
hours of 06h00 to 22h00	6.3	1,216.00	1,265.00	1,327.00	1,388.00
Any person who contravenes or fails to comply with this: Tuck Shops shall be of a separate, permanent structure					
and must be separated by a wall and/or door from other activities in the residential home, such as sleeping cooking	6.4				
or entertainment areas, if attached to the house		1,216.00	1,265.00	1,327.00	1,388.00
Any person who contravenes or fails to comply with this: Tuck shop must adhere to the conditions as prescribed by the Municipality's Environmental Health By-law and must comply with National Building Regulations and Building	6.5				
Standards Act, 1977 (103 of 1977)	0.5	1,216.00	1,265.00	1,327.00	1,388.00
Amendment of a land development application prior to approval in terms of Section 42 of SPLUMA		1,950.00	2,028.00	2,127.00	2,225.00
Particular of the first terms of		050.00	000.00	4.020.00	4.004.00

950.00

988.00

1,036.00

1,084.00

1.8.1.3

Registration of servitudes in terms of section 15

		PROPOSED	PROPOSED	PROPOSED
PRE	SENT	TARIFFS	TARIFFS	TARIFFS
TAR	IFFS	2023/07/01	2024/07/01	2025/07/01
X BAS X	R	R	R	R

1.8.1.4 BED & BREAKFAST -AND GUESTHOUSE ESTABLISHMENT BYLAW 2011

OFFENCE

Any person who contravenes or fails to comply with this: No person may operate a bed and breakfast or a guesthouse facility on any premises unless he/she has comply with all applicable legislation, including:-

- (a) the National Building Regulations and Building Standards Act, 1977 (Act No. 103 of 1977) where all buildings constructed on the premises must comply with this Act and its by-laws;
- (b) the municipality's applicable Town Planning Scheme with specific reference to parking, floor area ratio, height, coverage and zoning, number or rooms, if prescribed by a Town Planning Scheme applicable to the area where the property is located and with municipality's Outdoor Advertising Signs Bylaws with reference to signage.
- (c) the Foodstuffs, Cosmetics and Disinfectants Act, 1972 (Act No 54 of 1972)as amended, and the By- laws governing general hygiene requirements for food premises and the transport of food, and the provisions of the National Health Act, 2003, (Act No 61 of 2003) in general.
- (d) the Broadcasting Act, 1999 (Act No 4 of 1999), as amended, if the lettable room is supplied with a television set;

2.1 (a)-(g)

(e) the South African Music Rights Organisation (SAMRO) where a licence is

required if background music is to be played to the guests;

- (f) the Northern Cape Liquor Act 4, 2008 (Act No 4 of 2008) read together with the Liquor Act 59, 2003, (Act 59 of 2003) if liquor, including complimentary drinks, are served to guests;
- (g) the Tobacco Products Control Amendment Act, 1999 (Act No 12 of 1999), as amended, where it is a requirement that signs are displayed in areas designated for smoking and no-smoking signs are displayed elsewhere;

		2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: The premises must provide: access to bedrooms and bathrooms at all the times for registered guests;	2.2 (a)	2,430.00	2,527.00	2,650.00	2,773.00
Any person who contravenes or fails to comply with this: an area where breakfast can be served, adequate for the use of, and easily accessible to any guest on the premises	2.2 (c)	1,822.00	1,895.00	1,987.00	2,079.00
Any person who contravenes or fails to comply with this: A bathroom and toilet for each lettable room suitably placed in a separate compartment which is close to the lettable room and is easily accessible to the guest/s of a lettable room and separate to that of the owner of the facility:	2.2 (d)	1.822.00	1.895.00	1.987.00	2.079.00
Any person who contravenes or fails to comply with this: No kitchen facility may be provided to guests in the lettable rooms:	2.3	1.822.00	1,895.00	1,987.00	2,079.00
Any person who contravenes or fails to comply with this: The operation of the facility may not detract from the residential character and amenities of the property or the immediate surroundings;	2.4	1,822.00	1,895.00	1,987.00	2,079.00
Any person who contravenes or fails to comply with this: The facility may not include a place of public assembly or a place of public amusement.	2.6	1,216.00	1,265.00	1,327.00	1,388.00
Any person who contravenes or fails to comply with this: At least 20% of residential guest houses' site must be attributed to a garden area for common usage.	2.7	1,216.00	1,265.00	1,327.00	1,388.00
Any person who contravenes or fails to comply with this: At least 40% of the commercial guest houses' site must be attributed to a garden area for common usage.	2.8	1,822.00	1,895.00	1,987.00	2,079.00
Any person who contravenes or fails to comply with this: Effective, paved parking, together with the necessary maneuvering area shall be providing on the erf to the satisfaction of the municipality, in accordance to the following ratios:	2.9	1.822.00	1,895.00	1.987.00	2.079.00
iauos.		1,022.00	1,053.00	1,507.00	2,079.00

5(a) - (g)

- (a) 1 parking space per bedroom or suite; plus
- (b) 1 parking space for staff; and
- (c) 1 parking space for visitors

Any person who contravenes or fails to comply with this: A person who wants to operate a bed and breakfast or guest house facility must –

- (a) be resident on the property;
- (b) abide by all relevant health, fire, business, labour, town planning and media laws and by-laws;
- (c) ensure that the application for municipality's special consent to operate a bed and breakfast or guest house facility is accompanied by letters of consent from the registered owners of the adjoining properties;
- (d) keep all sanitary, ablution and water supply fittings in good working order;
- (e) keep the premises and all furniture, fittings, appliances, equipment, containers, curtains, covers, hangings and other soft furnishings, table linen, bed linen and cloths of whatever nature used in connection with the facility in a clean, hygienic and good condition at all times;
- (f) supply fresh linen and unused soap for each letting; and
- (g) Take adequate measures to eradicate pests on the premises.

2,000.00 2,000.00 2,000.00 2,000.00

PRESENT TARIFFS **TARIFFS TARIFFS** TARIFFS 2023/07/01 2024/07/01 2025/07/01 R R R CRECHES, CHILDCARE CENTRES AND NURSERY SCHOOLS BYLAW 2011 No person or body of persons shall establish, erect, maintain or conduct a crèche, child care centre or facility, or a crèche-cum-nursery school unless such person or body is in possession of a license from the municipality 2.1 authorizing him to do so, specifying the premises to which such license relates and stating the number and ages of children permitted to be kept on such premises. 2.430.00 2.527.00 2 650 00 2.773.00 Any person who contravenes or fails to comply with this: A license shall not be granted in terms of subsection (1) unless a crèche, child care centre or crèche-cum-nursery school complies with the provisions of these by-laws to the 22 satisfaction of the municipality's officer of health 2,430.00 2,527.00 2,650.00 2,773.00 Any person who contravenes or fails to comply with this: A person, or in the case of crèche or crèches-cum-nursery school administered by a body of persons, such body, licensed in terms of subsection (1), shall be responsible for 2.3 the care and supervision of the children specified in such license and shall at all times be responsible to the 2,430.00 municipality for the satisfactory performance of his obligations in terms of such license. 2,527.00 2,650.00 2,773.00 Any person who contravenes or fails to comply with this: A license issued in terms of this section shall not be 2.4 1.216.00 1.265.00 1.327.00 1.388.00 transferable Any person who contravenes or fails to comply with this: A license issued in the form of a certificate of approval must be displayed at all times on the inside of the main door of the child care facility, crèche or crèche-cum-nursery 2.5 607.00 631.00 662.00 693.00 Any person who contravenes or fails to comply with this: The following minimum accommodation and facilities shall be provided in respect of crèche, child care centres and crèches-cum-nursery schools admitting for all-day care 3,1 (a) - (e) children aged 3 years and over but under school-going age. 607.00 631.00 662.00 693.00 (b) A staff room provided that one room may, subject to the approval of the officer of health, be used as an office 607.00 631.00 662.00 693.00 and staff room combined: (c) An isolation room with a minimum floor area of 2m x 3m, fitted with a built-in wash-hand basin with hot and cold running water and equipped with a first -aid cupboard and equipment and bed or stretcher 607.00 631.00 662.00 693.00 (d) A playroom for play activities, serving of meals and sleeping purposes with a minimum free-playing area of 3m² for every child, not more than one-third of the total indoor play area may consist of a covered veranda or stoep, which shall be protected against wind, rain and other inclement weather conditions. 607.00 631.00 662.00 693.00 (e) A kitchen complying with the following requirements The kitchen including scullery, shall have a minimum floor area of 14m² for a maximum of 30 children accommodated with an additional o,3 m² per child for 30 to 100 children and a further 0.1 m² per child for every child in excess of 1.216.00 1.265.00 1.327.00 1.388.00 The kitchen shall be provided with a double compartment sink, wash-hand basin, vegetable washing sink and where the officer of health deems it necessary; an approved pot-washing sink shall be installed on the 607.00 631.00 662.00 693.00 premises In the discretion of the municipality and after due consideration having being given to the manner, amount and nature of cooking undertake on the premises, there shall be provided, immediately above every cooking stove, oven or similar apparatus, a hood or canopy of adequate size, having a flue at least300mm in diameter and in addition such mechanical device as the Municipality shall deem necessary in these circumstances, exhausting to the atmosphere at such a position or manner as is necessary to prevent the discharge there from constituting a nuisance or annoyance to the neighbourhood: provided that where the municipality is satisfied that the purposes of this subsection will be effectively achieved thereby, a mechanical device may be provided instead of a hood or canopy as aforesaid; 1,327.00 1,388.00 1,216.00 1,265.00 The washbasins mentioned in paragraph (5)(b) shall be made of stainless steel or other approved impervious material and shall have an adequate and wholesome supply of hot and cold running water effectively distributed and laid over the sinks and wash-hand basins 607.00 631.00 662.00 693.00 Each bowl of the double -compartment sink shall have a minimum depth of 225mm and minimum 277.00 243.00 253.00 265.00 capacity of 55 litres The draining boards of the sinks shall be fitted with 150 mm splash screens and installed 100mm from any wall surface, and every part of a wall surface within 600mm from any part of the sink or draining board so installed, shall be tiled or given some other approved finish having similar properties to a tiled surface, to a height at least 1.5 m from the floor. 1,216.00 1,265.00 1,327.00 1,388.00

607.00

972.00

1,216.00

The floor of the kitchen shall be of concrete or other similar impervious material

Wall surfaces shall be tiled or smooth-plastered and oil-painted in light-coloured oil

Natural light and ventilation shall be provided in accordance with the municipality's building by-laws

1.8.1.5

(vii)

(viii)

(ix)

PROPOSED

PROPOSED

662.00

1,060.00

1,327.00

631.00

1,011.00

1,265.00

693.00

1,109.00

1,388.00

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R R	R	R	R
(x) Ceilings shall be dust proof	607.00	631.00	662.00	693.00
(xi) All cupboards, shelves and other equipment for the storage of kitchen utensils and equipment shall be of				
metal and shall be so fitted or situated as to be easily cleaned and not for favour the harbourage of insects, rodents				
and other vermin;	972.00	1,011.00	1,060.00	1,109.00
(xii) All worktables shall be constructed of metal with a stainless steel top;	607.00	631.00	662.00	693.00
(xiii) The stove or other cooking units shall be so installed as to allow easy access between the stove or				
cooking unit and the adjoining wall surfaces to allow for cleaning;	607.00	631.00	662.00	693.00
(xiv) Facilities for the storage of vegetables shall be provided;	607.00	631.00	662.00	693.00
(xv) There shall be provided suitable refrigeration facilities for the storage of perishable foodstuffs	1,216.00	1,265.00	1,327.00	1,388.00
(xvi) There shall be provided a sufficient number of metal bins with covers for the temporary storage of refuse				
pending disposal	1,216.00	1,265.00	1,327.00	1,388.00
Advertising				
Application fee	413.00	430.00	451.00	472.00
Directional sign board single once off	1.613.00	1,678.00	1,760.00	1.841.00
Directional sign board double once off	3,162.00	3,288.00	3,448.00	3,608.00
LED - Digital Billboard displayed on municipal property per month	2,426.00	2,523.00	2,646.00	2,769.00
LED - Digital Billidoard displayed on municipal property per month	2,426.00	2,523.00	2,040.00	2,769.00
Per banner	387.00	402.00	422.00	442.00
Per Illegal Boards	484.00	503.00	528.00	552.00
Per Illegal Boards Additional fee if not removed within 2 (two) weeks	322.00	335.00	351.00	367.00
NGO's, Churches, Schools etc. deposit upfront and if the posters are removed within a week, the deposit	1,613.00	1,678.00	1,760.00	1,841.00
is 100% refundable, if it is not removed within a week Council will be liable to clean the city and the deposit				
is then non-refundable				
Political poster deposit upfront and if the posters are removed within a week, the deposit is 100%	8,066.00	8,389.00	8,798.00	9,205.00
refundable, if it is not removed within a week Council will be liable to clean the city and the deposit is then				
non-refundable				
The above advertising tariffs are subject to a 5% discount only when the following criteria are met:				
Five (5) or more boards must be placed. The application fee must exceed R1 500-00 for any particular advertising.				
Plan Printing Charges				
Paper prints:				
Size A4	11.00	11.00	12.00	13.00
Size A3	12.00	12.00	13.00	14.00
Size A2	18.00	19.00	20.00	21.00
Size A1	67.00	70.00	73.00	76.00
Size A0	99.00	103.00	108.00	113.00
Opaque Film Prints & Transparent Prints				
Size A4	26.00	27.00	28.00	29.00
Size A3	49.00	51.00	53.00	55.00
Size A2	129.00	134.00	141.00	148.00
Size A1	180.00	187.00	196.00	205.00
Size A0	278.00	289.00	303.00	317.00
Plans plotted by REGIS System	50.00	50.00	04.00	04.00
Size A4	56.00	58.00	61.00	64.00
Size A3	76.00	79.00	83.00	87.00
Size A2	151.00	157.00	165.00	173.00
Size A1	224.00	233.00	244.00	255.00
Size A0	265.00	276.00	289.00	302.00

1.8.2

1.8.3

PROPOSED

PROPOSED

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R R	R	R	R
Paper prints: Color				
Size A4	6.00	6.00	6.00	6.00
Size A3	4.00	4.00	4.00	4.00
Size A2	15.00	16.00	17.00	18.00
Size A1	73.00	76.00	80.00	84.00
Size A0	89.00	93.00	98.00	103.00
Opaque Film Prints & Transparent Prints Color				
Size A4	30.00	31.00	33.00	35.00
Size A3	58.00	60.00	63.00	66.00
Size A2	159.00	165.00	173.00	181.00
Size A1	216.00	225.00	236.00	247.00
Size A0	326.00	339.00	356.00	372.00
Plans plotted by REGIS System - Color				
Size A4	61.00	63.00	66.00	69.00
Size A3	112.00	116.00	122.00	128.00
Size A2	188.00	196.00	206.00	216.00
Size A1	303.00	315.00	330.00	345.00
Size A0	321.00	334.00	350.00	366.00
0.207.0	5255	5555	000.00	000.00
Other				
Information (without copy cart)	32.00	33.00	35.00	37.00
CUP Reports/SDF/LUMS/IDP/GURP	156.00	162.00	170.00	178.00
Building Plan search fee (without copy cart)	1,629.00	1,694.00	1,777.00	1,859.00
Building Statistics - Monthly	156.00	162.00	170.00	178.00
- Annually	1,629.00	1,694.00	1,777.00	1,859.00
Building Occupancy Certificate	947.00	985.00	1,033.00	1,081.00
Temporary Occupancy	947.00	985.00	1,033.00	1,081.00
Hoarding on Municipal property per square meter	156.00	162.00	170.00	178.00
Compulsory (removal executed by Municipal) of Building	130.00	102.00	170.00	170.00
rubble per m3 load	814.00	847.00	908.00	985.00
Penalty on illegal building structure/s, per day and to be	014.00	047.00	900.00	903.00
attached to account	244.00	254.00	272.00	295.00
	244.00	254.00	272.00	295.00
Penalty on illegal encroaching to adjacent erf/erven,	244.00	254.00	272.00	295.00
per day and to be attached to account	244.00	254.00	272.00	295.00
Penalty on Illegal usage of property other than as zoned,	244.00	254.00	272.00	295.00
per day and to be attached to account	244.00	254.00	272.00	295.00
Penalty on Illegal closing of adjacent neighbour access,	244.00	254.00	272.00	205.00
per day and to be attached to account	244.00	254.00	272.00	295.00
Penalty on Illegal closing for storm water flow allowance,	244.00	254.00	272.00	205.00
per day and to be attached to account	244.00	254.00	272.00	295.00
Penalty on deviation from approved building plan/s,	044.00	054.00	070.00	005.00
per day and to be attached to account	244.00	254.00	272.00	295.00
Penalty on illegal encroaching to municipality land or				
property, per day and to be attached to account	244.00	254.00	266.00	278.00
Unauthorised sewer connection	1,634.00	1,699.00	1,782.00	1,865.00
Unauthorised water connection	1,634.00	1,699.00	1,782.00	1,865.00
Unauthorised electrical connection	1,634.00	1,699.00	1,782.00	1,865.00
Commencing building work or statutory stages controlled without council authorisation	815.00	848.00	889.00	930.00
Unauthorised erection of structures for event	24,306.00	25,278.00	26,512.00	27,740.00
Any other application that is not mentioned above but linked to Sol Plaatje Land Use By-Law	1,000.00	1,040.00	1,091.00	1,142.00
PARKS & REACREATION (COMMUNITY & SOCIAL DEVELOPMENT SERVICES)				
TARIFFS FOR RECREATION HALL				
<u>Development Sport</u>				
Training sessions (Monday - Thursday)				
07:45 - 16:30 (per hour)	55.00	57.00	60.00	63.00
Key / Loss / damage / breakage deposit	135.00	140.00	147.00	154.00

1.9 1.9.1 PROPOSED

PROPOSED

PROPOSED

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R	R	R	R
* Monday - Friday				
07:00 - 12:00 (per session)	393.00	409.00	429.00	449.00
12:00 - 17:00 (per session)	393.00	409.00	429.00	449.00
17:00 - 07:00 (per hour)	491.00	511.00	536.00	561.00
17.00 - 07.00 (per floar)	431.00	311.00	330.00	301.00
* Saturdays				
	809.00	841.00	882.00	923.00
A basic fee is charged for 4 hours or part thereof	809.00	841.00	882.00	923.00
For every additional hour which the facility is used	000.00	400.00	100.00	440.00
an additional tariff is payable	393.00	409.00	429.00	449.00
* Sundays & Public Holidays		-		
A basic fee is charged for 4 hours or part thereof	859.00	893.00	937.00	980.00
For every additional hour which the facility is used an additional tariff is payable	405.00	421.00	442.00	462.00
* All Dances		-		
A basic fee is charged for 4 hours or part thereof	3,067.00	3,190.00	3,346.00	3,501.00
For every additional hour which the facility is used an additional tariff is payable	809.00	841.00	882.00	923.00
* Funerals - for 4 hours	736.00	765.00	802.00	839.00
For every additional hour	399.00	415.00	435.00	455.00
Preparation fee (per hour)	491.00	511.00	536.00	561.00
* Key / Loss / damage / breakage deposit	1,350.00	1,404.00	1,473.00	1,541.00
,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,101100	1,110100	1,011100
TARIFFS FOR SOCIAL CENTRE, R C ELLIOTT HALL				
AND RITCHIE				
AND INTOINE				
Development Sport				
Training sessions (Monday - Thursday)	55.00	57.00	60.00	C2 00
07:45 - 16:30 (per hour)	55.00	57.00	60.00	63.00
Key / Loss / damage / breakage deposit	135.00	140.00	147.00	154.00
* Monday - Friday				
07:00 - 12:00 (per session)	393.00	409.00	429.00	449.00
12:00 - 17:00 (per session)	279.00	290.00	304.00	318.00
17:00 - 07:00 (per hour)	491.00	511.00	536.00	561.00
* Saturdays				
A basic fee charged for 4 hours or part thereof	797.00	829.00	869.00	909.00
For every additional hour which the facility is used an additional tariff is payable	405.00	421.00	442.00	462.00
* Sundays & Public Holidays				
A basic fee is charged for 4 hours or part thereof	859.00	893.00	937.00	980.00
For every additional hour which the facility is used an additional tariff is payable	405.00	421.00	442.00	462.00
			=.**	
* All Dances				
A basic fee is charged for 4 hours or part thereof	3,067.00	3,190.00	3,346.00	3,501.00
For every additional hour which the facility is used an additional tariff is payable	809.00	841.00	882.00	923.00
To overy additional from which the facility is used an additional tariff is payable	000.00	071.00	002.00	323.00
* Funerals - for 4 hours	736.00	765.00	802.00	839.00
For every additional hour	399.00	415.00	435.00	455.00
Preparation fee (per hour)	491.00	511.00	536.00	561.00
* Key / Loss / damage / breakage deposit	1,350.00	1,404.00	1,473.00	1,541.00

1.9.2

PROPOSED

PROPOSED

	PRECENT	FROFOSED	TABLES	TADIECO	
	PRESENT	TARIFFS	TARIFFS	TARIFFS	
	TARIFFS.	<u>2023/07/01</u>	2024/07/01	2025/07/01	
	R	R	R	R	
TARIFFS FOR FLORIANVILLE HALL					
Development Sport					
Training sessions (Monday - Thursday)					
07:45 - 16:30 (per hour)	55.00	57.00	60.00	63.00	
Key / Loss / damage / breakage deposit	135.00	140.00	147.00	154.00	
* Monday - Friday					
07:00 - 12:00 (per session)	393.00	409.00	429.00	449.00	
12:00 - 17:00 (per session)	393.00	409.00	429.00	449.00	
17:00 - 07:00 (per hour)	491.00	511.00	536.00	561.00	
* Saturdays					
A basic fee charged for 4 hours or part thereof	799.00	831.00	872.00	912.00	
For every additional hour which the facility is used an additional tariff is payable	405.00	421.00	442.00	462.00	
* Sundays & Public Holidays					
A basic fee is charged for 4 hours or part thereof	859.00	893.00	937.00	980.00	
	851.00	885.00	928.00	971.00	
For every additional hour which the facility is used an additional tariff is payable	851.00	885.00	928.00	971.00	
* All Dances					
A basic fee is charged for 4 hours or part thereof	3,067.00	3,190.00	3,346.00	3,501.00	
For every additional hour which the facility is used an additional tariff is payable	809.00	841.00	882.00	923.00	
* Funerals - for 4 hours	736.00	765.00	802.00	839.00	
For every additional hour	399.00	415.00	435.00	455.00	
Preparation fee (per hour)	491.00	511.00	536.00	561.00	
* Key / Loss / damage / breakage deposit	1,350.00	1,404.00	1,473.00	1,541.00	
GARDNER WILLIAMS HALL, GREENPOINT HALL					
AND GALESHEWE CENTRE (BATHO BANTU HALL)					
Development Sport					
Training sessions (Monday - Thursday)					
07:45 - 16:30 (per hour)	55.00	57.00	60.00	63.00	
Key / Loss / damage / breakage deposit	135.00	140.00	147.00	154.00	
* Monday - Friday					
07:00 - 12:00 (per session)	264.00	275.00	288.00	301.00	
12:00 - 17:00 (per session)	264.00	275.00	288.00	301.00	
17:00 - 07:00 (per hour)	264.00	275.00	288.00	301.00	
* Saturdays					
A basic fee charged for 4 hours or part thereof	736.00	765.00	802.00	839.00	
For every additional hour which the facility is used an additional tariff is payable	368.00	383.00	402.00	421.00	
* Sundays & Public Holidays					
A basic fee is charged for 4 hours or part thereof	760.00	790.00	829.00	867.00	
For every additional hour which the facility is used an additional tariff is payable	405.00	421.00	442.00	462.00	
* Key / Loss / damage / breakage deposit	1,350.00	1,404.00	1,473.00	1,541.00	
* All Dances A basic fee is charged for 4 hours or part thereof	3,067.00	3,190.00	3,346.00	3,501.00	
For every additional hour which the facility is used an additional tariff is payable	809.00	841.00	882.00	923.00	
. 2. 2. 2. j 2. 2. 2. a. 10 a. 1110.1 a. a. a. a. a. a. a. a. a. a. a. a. a.	000.00	341.00	302.00	020.00	

1.9.3

1.9.4

PROPOSED

PROPOSED

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS R	<u>2023/07/01</u> R	<u>2024/07/01</u> R	<u>2025/07/01</u> R
* Funerals - for 4 hours	736.00	765.00	802.00	839.00
For every additional hour	399.00	415.00	435.00	455.00
Preparation fee (per hour)	491.00	511.00	536.00	561.00
* Key / Loss / damage / breakage deposit	1,350.00	1,404.00	1,473.00	1,541.00
CITY HALL				
* Monday - Friday				
07:00 - 12:00 (per session)	1,179.00	1,226.00	1,286.00	1,346.00
12:00 - 17:00 (per session)	1,179.00	1,226.00	1,286.00	1,346.00
17:00 - 07:00 (per hour)	710.00	738.00	774.00	810.00
* Saturdays				
A basic fee charged for 4 hours or part thereof	1,840.00	1,914.00	2,007.00	2,100.00
For every additional hour which the facility is used				
an additional tariff is payable	491.00	511.00	536.00	561.00
* Sundays & Public Holidays				
A basic fee is charged for 4 hours or part thereof	2,024.00	2,105.00	2,208.00	2,310.00
For every additional hour which the facility is used	,	,	,	,
an additional tariff is payable	710.00	738.00	774.00	810.00
* Key / Loss / damage / breakage deposit	1,472.00	1,531.00	1,606.00	1,680.00
(to), 2000, dailidge, distinage appoint	1,112.00	1,001.00	1,000.00	1,000.00
** All Dances				
A basic fee is charged for 4 hours or part thereof	3,067.00	3,190.00	3,346.00	3,501.00
For every additional hour which the facility is used				
an additional tariff is payable	846.00	880.00	923.00	966.00
** Key / Loss / damage / breakage deposit	1,840.00	1,914.00	2,007.00	2,100.00
*** Supper Room				
07:00 - 12:00 (per session)	920.00	957.00	1,004.00	1,050.00
12:00 - 17:00 (per session)	920.00	957.00	1,004.00	1,050.00
17:00 - 07:00 (per hour)	676.00	703.00	737.00	771.00
*** Funerals - for 4 hours	1,840.00	1,914.00	2,007.00	2,100.00
For every additional hour	399.00	415.00	435.00	455.00
*** Key / Loss / damage / breakage deposit	1,226.00	1,275.00	1,337.00	1,399.00
Preparation fee (per hour) applicable to all activities	540.00	562.00	603.00	654.00
Aircon \ 8 hour session	1,226.00	1,275.00	1,367.00	1,483.00
If a request is received from a the following organizations * to use the facilities at a reduced tariff ONLY	-,	,	1,001.100	,,,,,,,,,
the Municipal Manager may approve a reduced tariff. The relevant deposit, which is refundable, is payable.				
* Registered Welfare Organisations				
· · · · · · · · · · · · · · · · · · ·				
* Registered Non-profitable Organisations				
* Schools				
* Churches				
NB. Government Departments to pay full tariff.				
PROPERTY SERVICES				
Administration costs for the sale of land (once-off) -				
15% of the sale / hire price:				
· Minimum	687.00	714.00	749.00	784.00
* Maximum	2,076.00	2,159.00	2,264.00	2,369.00
Administration costs for the leasing of land/property (with each renewal of contract)	687.00	714.00	749.00	784.00
Advertising for alienation or leasing of land	917.00	954.00	1,001.00	1,047.00
, terotioning to enormation or folding or furth	317.30	004.00	1,001.00	1,047.00

1.9.6

PROPOSED

PROPOSED

PROPOSED

			PROPOSED	PROPOSED	PROPOSED
		PRESENT	TARIFFS	TARIFFS	TARIFFS
		TARIFFS_	2023/07/01	2024/07/01	2025/07/01
	Σ	R	R	R	R
TRAFFIC					
FUNCTIONS, MARCHES & SPORT					
Monday to Saturday					
One or two Officers per event		1,190.00	1,240.00	1,301.00	1,361.00
Three or four Officers per event		2,340.00	2,430.00	2,549.00	2,667.00
More than four Officers per event		2,900.00	3,020.00	3,167.00	3,314.00
Sunday and Public Holidays					
Per Officer per hour or part thereof		1,120.00	1,165.00	1,222.00	1,279.00
ESCORT OF ABNORMAL LOADS					
Monday to Saturday					
Per Officer per hour or part thereof		700.00	730.00	766.00	801.00
Sunday and Public Holidays					
Per Officer per hour or part thereof		2,270.00	2,360.00	2,475.00	2,590.00
RENTAL OF ROAD SIGNS					
Renting of temporary Road Signs -		390.00	410.00	430.00	450.00
Deposit per sign		230.00	240.00	252.00	264.00
HIRE OF PARKING BAY					
Hiring of a Parking Bay per Parking Bay per Day		260.00	270.00	283.00	296.00
SEARCH FEES					
Service of Summonses for other Local Authorities (per Summons executed)		125.00	130.00	136.00	142.00
Accident Report		105.00	110.00	115.00	120.00
WEIGHBRIDGE					
0 - 3500 kg		150.00	160.00	168.00	176.00
3500 - 9000 kg		270.00	280.00	294.00	308.00
9000 - 16000 kg		410.00	430.00	451.00	472.00
Above 16000 kg		680.00	710.00	745.00	779.00
LIBRARY			- -		
Videos, Fiksie en Nie-fiksie / DVD		10.00	10.00	10.00	10.00
Damaged barcode		5.00	5.00	5.00	5.00
Postal tariffs : reminders		10.00	10.00	10.00	10.00
Fines : per week		3.50	4.00	4.00	4.00
: per month		14.00	15.00	16.00	17.00
Maximum fine per item		48.00	50.00	52.00	54.00
Reservation fee		6.00	6.00	6.00	6.00
Admin fee : Phone calls		18.00	19.00	20.00	21.00
Admin fee : Cell phone calls		22.00	23.00	24.00	25.00
Book record covers		15.00	16.00	17.00	18.00
Duplicate computer membership card		48.00	50.00	52.00	54.00
Photocopy charges - A4		1.00	1.00	1.00	1.00
- A3		1.50	2.00	2.00	2.00
Colour Printing -A4	New	4.00	4.00	4.00	4.00
-A3	New	8.00	8.00	8.00	8.00
Internet Black and White Printing -A4	New	2.00	2.00	2.00	2.00
-A3	New	4.00	4.00	4.00	4.00
	ivew	4.00 185.00	190.00		
Country members (per annum)				199.00	208.00
Visitors - deposit		200.00	200.00	210.00	220.00
- fee		175.00	180.00	189.00	198.00

1.9.8

PROPOSED

PROPOSED

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS R	<u>2023/07/01</u> R	<u>2024/07/01</u> R	<u>2025/07/01</u> R
Laminates:	K	K	K	ĸ
A4	10.00	10.00	10.00	10.00
A3	18.00	19.00	20.00	21.00
85mm x 60	5.00	5.00	5.00	5.00
A5	6.00	6.00	6.00	6.00
Inter library loans	105.00	109.00	114.00	119.00
Books rebinding	95.00	100.00	105.00	110.00
Toilet tariff	1.00	1.00	1.00	1.00
CD container / DVD	6.00	6.00 36.00	6.00	6.00 40.00
Research fee (inter library loans) Eax facility:	35.00	30.00	38.00	40.00
Local per page	8.00	8.00	8.00	8.00
National per page	15.00	16.00	17.00	18.00
International per page	40.00	42.00	44.00	46.00
Faxes received per page	5.00	5.00	5.00	5.00
Fax to mail (all 086 numbers) per page	14.00	15.00	16.00	17.00
MAIN- AND GALESHEWE LIBRARIES				
Non-profitable Organisations and Cultural Activities	000.00	040.00	000.00	000.00
Per session Kitchen facilities	200.00 75.00	210.00 80.00	220.00	230.00 88.00
Key / Loss / damage / breakage deposit	550.00	600.00	84.00 629.00	658.00
Ney / Loss / damage / breakage deposit	330.00	000.00	029.00	038.00
Commercial Institutions and Political Parties				
Per session	465.00	490.00	514.00	538.00
Kitchen facilities	75.00	80.00	84.00	88.00
Key / Loss / damage / breakage deposit	550.00	580.00	608.00	636.00
Audio visual material (per item)	95.00	100.00	105.00	110.00
Data Projector (Main Library only) per session	365.00	380.00	399.00	417.00
HALL RENTALS				
SONNY LEON/ BEACONSFIELD/JUDY SCOTT LIBRARY				
Non-profitable organisations and Cultural Activities				
Per session	120.00	125.00	131.00	137.00
Kitchen facilities	75.00	80.00	84.00	88.00
Key / Loss / damage / breakage deposit	550.00	580.00	608.00	636.00
		-		
Commercial Institutions and Political Parties		-		
Per session Kitchen facilities	295.00 75.00	320.00	336.00	352.00 88.00
Key / Loss / damage / breakage deposit	550.00	80.00 580.00	84.00 608.00	636.00
Audio visual material (per item)	95.00	100.00	105.00	110.00
AFRICANA LIBRARY				
Research fees				
* National	1,020.00	1,060.00	1,120.00	1,160.00
* International * Pro rata fees will be levied for partially research request	1,300.00	1,350.00	1,420.00	1,480.00
Pro rata lees will be levied for partially research request				
EMERGENCY SERVICES				
Km Turnout fees				
(Calculated per vehicle per Km traveled from turnout to the incident to return to the Fire Station)				
* Fire fighting vehicle	50.00	52.00	55.00	58.00
* Assistance vehicle	10.00	10.00	11.00	12.00
Turnout fees for the fire fighting vehicles, portable pumps and assistance vehicles				
(Calculated per fire fighting vehicle, portable pump or assistance vehicle for the first two (2) hours from				
turnout to the incident to the time the vehicle return to the Fire Station)				
Fire fighting vehicles / Rescue pumper	2,371.00	2,466.00	2,586.00	2,706.00
Portable pump	1,186.00	1,233.00	1,293.00	1,353.00
Assistance vehicle	1,186.00	1,233.00	1,293.00	1,353.00
Hazmat Pumps	2,371.00	2,466.00	2,586.00	2,706.00

PROPOSED

PROPOSED

	PRESENT	PROPOSED TARIFFS	PROPOSED TARIFFS	PROPOSED TARIFFS
	TARIFFS	2023/07/01	2024/07/01	2025/07/01
	P R	<u>2023/07/01</u> R	R	R
Turnout fees for the fire fighting vehicles, portable pumps and assistance vehicles				
(Calculated per fire fighting vehicle, portable pump or assistance vechicle for every hour or part thereof after				
the first two (2) hours from the first minute from the first two (2) hours to the time the vehicle return to the				
Fire Station)				
Fire fighting vehicles / Rescue pumper	1,186.00	1,233.00	1,293.00	1,353.00
Portable pump	593.00	617.00	647.00	677.00
Assistance vehicle	593.00	617.00	647.00	677.00
Hazmat Pumps	186.00	193.00	202.00	211.00
Parannal tariffa				
Personnel tariffs (Calculated per personnel member on duty at the incident for every hour or part thereof from the turnout to the				
incident to the time the vehicle return to the Fire Station)				
Chief Emergency service or any member	643.00	669.00	702.00	735.00
Chief Emergency service of any member	643.00	669.00	702.00	735.00
Specialized equipment				
(Calculated per unit used)				
Chemical extinguisher	492.00	512.00	537.00	562.00
CO ² extinguisher	492.00	512.00	537.00	562.00
Breathing apparatus	341.00	355.00	372.00	389.00
Refill of SCBA/SCUBA cylinder : per cylinder	38.00	40.00	42.00	44.00
* Jaws of Life rescue equipment - per incident / use	1,020.00	1,061.00	1,113.00	1,165.00
* Rollgliss rescue equipment - per incident / use	1,020.00	1,061.00	1,113.00	1,165.00
* Medical equipment (consumables) - per patient	492.00	512.00	537.00	562.00
* Pneumatic Equipment - per incident / use	1,020.00	1,061.00	1,113.00	1,165.00
* Chemical suites - per suit per incident	Replacement cost+20%	Replacement cost+20%	Replacement cost+20%	Replacement
* Hazmat equipment (consumables) - per incident / use	Replacement cost+20%	Replacement cost+20%	Replacement cost+20%	Replacement
Fire extinguishing material				
(Calculated per unit state or part thereof)				
Water - municipal tariff per KI				
CO ² - purchase tariff per Kq	Tarrif +20%	Tarrif +20%	Tarrif +20%	Tarrif +20%
Dry chemical powder - purchase tariff per Kg	Tarrif +20%	Tarrif +20%	Tarrif +20%	Tarrif +20%
2., onomical periods and periods	Tami 12070	14 12070		

Tarrif +20%

Tarrif +20%

Tarrif +20%

Tarrif +20%

Foam - purchase tariff per liter

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R R	R	R	R
Inspection fees				
(Calculated per inspection or plan approved)				
Fire prevention inspection per project	593.00	617.00	647.00	677.00
Site inspection per project	New	617.00	647.00	677.00
Building plans per project:			-	-
For all new buildings per m2	New	22.00	23.00	24.00
For all as-built buildings, completed or under construction	New	104.00	109.00	114.00
For new buildings over 500m2 (per m2)	New	20.00	21.00	22.00
For all new buildings over 300m2 (per miz)				
· · · · · · · · · · · · · · · · · · ·	New	19.00	20.00	21.00
For additions to any existing building per m2	New	22.00	23.00	24.00
For additions over 500m2 (per m2)	New	20.00	21.00	22.00
For additions of buildings per m2 exceeding 1000m2	New	19.00	20.00	21.00
Inspection of flammable liquids, solids and gasses installations:				
* 1 liter - 2000 liter	687.00	714.00	749.00	784.00
* 2001 liter - 5000 liter	889.00	925.00	970.00	1,015.00
* 5001 liter - 50000 liter	1,085.00	1,128.00	1,183.00	1,238.00
* 50001 lire and more	1,283.00	1,334.00	1,399.00	1,464.00
*Tankers - irrespective the size and inspected at the Emergency Services - per registration certificate	655.00	681.00	714.00	747.00
Inspection and service of fire extinguishers for Municipal Sections - per extingiusher serviced.	as per tender	as per tender	as per tender	as per tender
· · · · · · · · · · · · · · · · · · ·	•	•	•	
Monitoring of fire alarms (per month per alarm)	264.00	275.00	288.00	301.00
- Andrews				
Training				
As per Prospectus - calculated in terms of time and material used.				
DEVELOPMENT SERVICES				
<u>Tram</u>				
Single trip (Adults) (Return Trip 2x single)	10.00	10.00	10.00	10.00
Single trip (Children - Primary School) (Return Trip 2x single)	10.00	10.00	10.00	10.00
Regional Tourism Centre				
Kiosk:				
Minimum tender price/month - 12 month period	1,433.00	1,490.00	1,563.00	1,635.00
a.r. c.r.co. p.r.cs.nora	1,100.00	1,100.00	1,000.00	1,000.00
Cubicles:				
Minimum tender price/month - 12 month period	1,032.00	1,073.00	1,125.00	1,177.00
William terider procentional - 12 month period	1,032.00	1,073.00	1,123.00	1,177.00
Full history and any order of the state of t	20.00	24.00	22.00	22.00
Exhibition space per m² per day	20.00	21.00	22.00	23.00
Hawkers shelter per day	36.00	37.00	39.00	41.00
Informal Trade facilities				
Informal trade permits with storage facilities	404.00	420.00	440.00	460.00
Informal trade permits without storage facilities	193.00	201.00	211.00	221.00
Fruits and Vegetable Structures	263.00	274.00	287.00	300.00
Pension Pay Points (Card Carrying Pensioners)	77.00	80.00	84.00	88.00
Caravans within CBD	511.00	531.00	557.00	583.00
Caravans outside CBD	256.00	266.00	279.00	292.00
Informal car wash operations (under 36sq metres)	New	400.00	420.00	439.00
Trading from shipping containers	New	600.00	629.00	658.00
Trading from Shipping Containers	IVEW	000.00	029.00	030.00
POUND SERVICES				
Impounding:				
Horses, donkey's, cattle and pigs (each, once off payment)	184.00	191.00	200.00	209.00
Sheep and goat (each, once off payment)	74.00	77.00	81.00	85.00
<u>Maintenance</u>				
Horses, donkey's, cattle and pigs (each per day)	74.00	77.00	81.00	85.00
Sheep and goat (each per day)	37.00	38.00	40.00	42.00
G.W.K rent tariff				
Large stock unit	74.00	77.00	81.00	85.00
Small stock unit	45.00	47.00	49.00	51.00

1.9.11

PROPOSED

PROPOSED

The tariff per kilometre will be applicable for animals brought to the pound by an individual with a (LCV) light commercial vehicle. The tariff paid will be in accordance with the AA Vehicle Rates Calculator.



PROPOSED TARIFFS 2023/07/01 PROPOSED TARIFFS 2024/07/01 R

PROPOSED **TARIFFS** 2025/07/01

R

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		PRESENT	TARIFFS	TARIFFS	TARIFFS
		TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
		R R	R	R	R
1.10	LABORATORY TARIFFS (COMMUNITY & SOCIAL DEVELOPMENT SERVICES)				
	Chemical Analysis				
	Digester samples	686.00	713.00	748.00	783.00
	Waste activated sludge	194.00	202.00	212.00	222.00
	Sludge volume index	99.00	103.00	108.00	113.00
	Nitrates	156.00	162.00	170.00	178.00
	Potassium				
		187.00	194.00	203.00	212.00
	Sulfates	187.00	194.00	203.00	212.00
	Phosphate	187.00	194.00	203.00	212.00
	Fluoride	187.00	194.00	203.00	212.00
	Total solids	187.00	194.00	203.00	212.00
	Free Residual Chlorine	99.00	103.00	108.00	113.00
	Magnesium	213.00	222.00	233.00	244.00
	COD	170.00	177.00	186.00	195.00
	TKN = Total Kjeldahl Nitrogen	213.00	222.00	233.00	244.00
	NH-3/Ammonia	213.00	222.00	233.00	244.00
	Zinc	213.00	222.00	233.00	244.00
	Iron	213.00	222.00	233.00	244.00
	Manganese				
	· ·	213.00	222.00	233.00	244.00
	Plate Count	194.00	202.00	212.00	222.00
	Suspended solids	194.00	202.00	212.00	222.00
	Hardness	194.00	202.00	212.00	222.00
	Alkalinity	194.00	202.00	212.00	222.00
	Total Chloride	194.00	202.00	212.00	222.00
	Aluminium	194.00	202.00	212.00	222.00
	PH	85.00	88.00	92.00	96.00
	Conductivity	85.00	88.00	92.00	96.00
	Turbidity	85.00	88.00	92.00	96.00
	Dissolved Oxygen	85.00	88.00	92.00	96.00
		00.00	00.00	32.00	50.00
	<u>Packets</u>				
	Water Bacteriological E. coli and coli	000.00	400.00	400.00	440.00
	water bacteriological E. coil and coil	393.00	409.00	429.00	449.00
1.11	MISCELLANEOUS (FINANCIAL SERVICES)				
1.11.1	Furnishing of information				
	(a) Search of any account	103.00	107.00	112.00	117.00
	(b) For the inspection of any Deed document or diagram or any details relating thereto	103.00	107.00	112.00	117.00
	(c) For the supply of any Certificate of Valuation or of the outstanding charges against property	103.00	107.00	112.00	117.00
	(excluding requests by the court for estate purposes or by attorneys)				
	(d) For the handling of Clearance figures an admin fee will be applicable	New	50.00	52.00	54.00
	(e) For the issuing of a Clearance certificate	New	120.00	126.00	132.00
	(f) For incorrect payment allocations a fee will be applicable	New	50.00	52.00	54.00
		229.00			262.00
	(g) In respect of any search or provision of information where a fee for such search has not been prescribed by (a), (b) or (c).	229.00	238.00	250.00	262.00
	NB. ABOVE - In respect of (a)(b) and (d) for every hour or portion thereof				
1.11.2	Water - Reconnection fees	1,146.00	1,192.00	1,250.00	1,308.00
	Water - Disconnection fees	1,146.00	1,192.00	1,250.00	1,308.00
	Water - Temporary consumption (Funerals, etc.)	229.00	238.00	250.00	262.00
1.11.3	Special meter reading	229.00	238.00	250.00	262.00
1.11.4	Meter test - Electricity	687.00	714.00	749.00	784.00
	Electricity - Temporary consumption (Funerals, etc.)	344.00	358.00	375.00	392.00
1.11.5	Electricity - Non-payment penalty:				
	* For Conventional meters	746.00	776.00	814.00	852.00
	* For Prepaid meters	459.00	477.00	500.00	523.00
	• **		*****		*

TARIFFS

PRESENT

PROPOSED

TARIFFS

PROPOSED TARIFFS

			T NOT COLD	I NOI OOLD	T KOT OOLD
		PRESENT	TARIFFS	TARIFFS	TARIFFS
		TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
		R	R	R	R
1.11.6	Electricity - Reconnection fees				
	(Controller Wire)	803.00	835.00	876.00	917.00
	,				
	Tampering administration fee	1,949.00	2,027.00	2,126.00	2,224.00
	Tamper disconnection fee	3,726.00	3,875.00	4,064.00	4,252.00
	Tamper reconnection fee	3,726.00	3,875.00	4,064.00	4,252.00
1.11.7	Informal Housing - Erven with pails				
	Bulk refuse	34.00	35.00	37.00	39.00
	Pails	See sanitation	See sanitation	See sanitation	See sanitation
	High Mast	32.00	33.00	35.00	37.00
	Gravel road	30.00	31.00	33.00	35.00
	Stand pipe	34.00	35.00	37.00	39.00
1.11.8	Informal Housing - Sewered Erven				
	Bulk refuse	34.00	35.00	37.00	39.00
	Sewerage	See sanitation	See sanitation	See sanitation	See sanitation
	High Mast	32.00	33.00	35.00	37.00
	Gravel road	30.00	31.00	33.00	35.00
	Stand pipe	34.00	35.00	37.00	39.00
1.11.9	Electricity availability	287.00	298.00	313.00	327.00
1.11.10	Water availability	287.00	298.00	313.00	327.00
1.11.11	Fixed electricity (limited supply - 2Amps)	287.00	298.00	313.00	327.00
1.11.12	Deposits - Electricity and Water Supply Flats:				
	1-Bedroom	1,489.00	1,578.00	1,655.00	1,732.00
	2-Bedroom			·	2,077.00
		1,786.00	1,893.00	1,985.00	
	3-Bedroom	2,263.00	2,399.00	2,516.00	2,632.00
	Townhouses:				
	2-Bedroom	1,786.00	1,893.00	1,985.00	2,077.00
	3-Bedroom	2,263.00	2,399.00	2,516.00	2,632.00
		2,203.00	2,093.00	2,310.00	2,032.00
	Domestic Houses:	470000	4 000 00	4 005 00	0.077.00
	2-Bedroom	1,786.00	1,893.00	1,985.00	2,077.00
	3-Bedroom	2,263.00	2,399.00	2,516.00	2,632.00
	More than 3-bedrooms	3,216.00	3,409.00	3,575.00	3,741.00
	Builders water deposit	3,095.00	3,219.00	3,376.00	3,532.00
	Business/Industries:				
	Small power users	3,216.00	3,409.00	3,575.00	3,741.00
	Large power users	7,741.00	8,205.00	8,605.00	9,003.00
	7 ·	1,141.00	0,200.00	0,000.00	3,003.00
	Rural consumers	20.00	05.00	100.00	405.00
	Informal housing	90.00	95.00	100.00	105.00
	Businesses/Industries:				
	Bulk water supply	7,741.00	8,205.00	8,605.00	9,003.00
	Indigents - Water deposit	83.00	88.00	92.00	96.00
1.11.13	Valuation Roll (CD or Disk)	5,445.00	5,663.00	5,939.00	6,214.00
1.11.14	Address List (CD or Disk)	5,445.00	5,663.00	5,939.00	6,214.00
		5,:10.00	-,	-,,	-9

PROPOSED

PROPOSED

PROPOSED

				PROPOSED	PROPOSED	PROPOSED
			PRESENT	TARIFFS	TARIFFS	TARIFFS
			TARIFFS_	2023/07/01	2024/07/01	2025/07/01
			R	R	R	R
1.11.15	Penalty for a	an unmetered (official)				
	Water conn	ection	13,758.00	14,308.00	15,006.00	15.701.00
		ı daily penalty until meter is installed (per day)	1,490.00	1,550.00	1,626.00	1,701.00
	Consumptio		7,453.00	7,751.00	8,129.00	8,505.00
	Consumptio	in per nouse	7,455.00	7,731.00	0,123.00	0,303.00
1.11.16	Electricity or	nd water availability for Business/Industries/State.	287.00	298.00	313.00	327.00
1.11.10	Liectricity at	id water availability for business/industries/state.	287.00	290.00	313.00	327.00
1.11.17	Lata abiaati	on to General Valuation Roll or Supplementary Valuation Roll				
1.11.17		application fee for consideration of late objection and review	401.00	417.00	437.00	457.00
	Flescibed a	application ree for consideration of late objection and review	401.00	417.00	437.00	457.00
4.44.40	A 1 1 - 1 - 10	Construction of the control of the land of	470.00	470.00	100.00	407.00
1.11.18		f for services which are impractical to be metered as per the Tariff Policy	172.00	179.00	188.00	197.00
1.11.19		transactions on services or other, billed by the municipality attracting interest will be				
	charged suc	ch interest at a rate of prime (bank rate) plus 1 %.				
1.12		RIFFS (SERVICES & INFRASTRUCTURE)				
1.12.1	Water Conn					
	Size of	Size of				
	Connection	Meter				
	(mm)	<u>(mm)</u>				
	20	15	10,034.00	10,565.80	11,201.86	11,881.82
	25	20	10,429.00	10,981.74	11,642.84	12,349.56
	40	32	20,597.00	21,688.64	22,994.30	24,390.05
	50	40	24,241.00	25,525.77	27,062.42	28,705.11
	80	50	39,548.00	41,644.04	44,151.02	46,830.98
			Additional costs	Additional costs	Additional costs	Additional costs
	100	75	46,129.00	48,573.84	51,497.98	54,623.91
	.00		Additional costs	Additional costs	Additional costs	Additional costs
	150	100	54,672.00	57,569.62	61,035.31	64,740.15
	130	100	Additional costs	Additional costs	Additional costs	Additional costs
	250	150	54,672.00	57,569.62	61,035.31	64,740.15
	250	150				
			Additional costs	Additional costs	Additional costs	Additional costs
	300	150	54,672.00	57,569.62	61,035.31	64,740.15
			Additional costs	Additional costs	Additional costs	Additional costs
	Builders Wa					
		ections are temporary connections supplied for the purpose of providing construction water during				
	•	hen building activities are taking place. The cost of this connection will be 50% of the initial cost				
	of a similar s	size connection for general use but in the case of larger meters, any additional cost required to				
	install the m	eter will be payable in full. A deposit (refundable on closure of account) is payable.	1,475.00	1,553.18	1,646.68	1,746.63
1.12.2	Testing of W	/ater Meters				
	Tariff per me	eter tested	1,499.00	1,578.45	1,673.47	1,775.05
1.12.3	Exposure of	<u>Services</u>				
	Tariff per se	rvice exposure	744.00	783.43	830.59	881.01
	·					
1.12.4	Water (No	rmal tariff structure)				
		orts fields and Parks	22.03	23.20	24.60	26.09
	Charities/Ch		22.03	23.20	24.60	26.09
	Business - C		37.40	39.39	41.76	44.29
	Business - I		* 30.56	32.18	34.12	36.19
	Indigents (0		7.19	7.57	8.03	8.51
	•	,				
	Residential	•	7.19	7.57	8.03	8.51
	Residential	,	30.55	32.17	34.10	36.17
	Residential	,	34.38	36.20	38.38	40.71
	Residential		36.37	38.29	40.60	43.06
	Residential	(more than 60 KI)	38.85	40.91	43.38	46.01

	TARIFFS_	2023/07/01	2024/07/01	2025/07/01
	R R	R	R	R
Flats (0 - 6 KI)	7.19	7.57	8.03	8.51
Flats (7 - 20 KI)	* 30.56	32.18	34.12	36.19
Flats (21 - 40 KI)	34.38	36.20	38.38	40.71
Flats (more than 40 KI)	38.85	40.91	43.38	46.01
Prepaid water per KI Households	18.49	19.47	20.64	21.89
Builders Water	43.02	45.30	48.03	50.94
Rural consumers: as above plus	4.00%	4.00%	4.00%	4.00%

TARIFFS

PRESENT

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TARIFFS

PROPOSED

TARIFFS

1.12.5 Water restriction tariffs

- Stage/Level one: Restrictions are intended to enforce sensible use of water and to prevent
 inefficient water use practices, by reducing non-essential use of water by 20%. These restrictions are
 meant to minimize unnecessary water consumption during peak daily demand periods, but to have
 little impact on amenity of community and residential assets. This may be achieved by enforcing
 water restrictions tariffs and other related measures as approved by Council.
- Stage/Level two: Restrictions are designed to reduce non-essential water use by 40% of average consumption. Non-essential residential and commercial use is limited to alternative days, and watering of lawns and filling of swimming pools is banned.
- Stage/Level three: Non-essential use is reduced by 70% of average consumption. Watering of residential, commercial and public gardens is limited to levels intended to prevent long term vegetation damage. Normal watering of lawns is banned.
- Stage/Level four: Restrictions only allow the consumption of water for essential public health purposes. All non-essential uses are banned.
- Stage/Level Five: Water Conservation Notice. Water restrictions are imposed to effect emergency water conservation (Emergency Management). No non-essential water use is permitted at any time during the restriction. Only essential domestic, industrial and commercial use may be permitted under strict monitoring.

level 1 - 20% saving				
Residential/Indigents (0 - 6 KI)	7.19	7.57	8.03	8.51
Residential (7 - 20 KI)	32.09	33.79	35.82	38.00
Residential (21 - 40 KI)	37.83	39.83	42.23	44.79
Residential (41 - 60 KI)	41.82	44.04	46.69	49.52
Residential (more than 60 KI)	46.62	49.10	52.05	55.21
Flats (0 - 6 KI)	7.19	7.57	8.03	8.51
Flats (7 - 20 KI)	32.09	33.79	35.82	38.00
Flats (21 - 40 KI)	37.83	39.83	42.23	44.79
Flats (more than 40 KI)	46.62	49.10	52.05	55.21
Schools,sport, parks	25.33	26.67	28.28	30.00
Churches	25.33	26.67	28.28	30.00
Builders water	49.47	52.09	55.22	58.58
Industries	43.02	45.30	48.03	50.94
Commercial	35.13	37.00	39.22	41.60
level 2 - 40% saving				
Residential/Indigents (0 - 6 KI)	7.19	7.57	8.03	8.51
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI)	33.61	35.39	37.52	39.79
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI)	33.61 41.27	35.39 43.46	37.52 46.08	39.79 48.87
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI)	33.61 41.27 45.45	35.39 43.46 47.86	37.52 46.08 50.74	39.79 48.87 53.82
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI)	33.61 41.27 45.45 54.40	35.39 43.46 47.86 57.28	37.52 46.08 50.74 60.73	39.79 48.87 53.82 64.41
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI) Flats (0 - 6 KI)	33.61 41.27 45.45 54.40 7.54	35.39 43.46 47.86 57.28 7.94	37.52 46.08 50.74 60.73 8.42	39.79 48.87 53.82 64.41 8.93
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI) Flats (0 - 6 KI) Flats (7 - 20 KI)	33.61 41.27 45.45 54.40 7.54 36.66	35.39 43.46 47.86 57.28 7.94 38.61	37.52 46.08 50.74 60.73 8.42 40.93	39.79 48.87 53.82 64.41 8.93 43.41
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI) Flats (0 - 6 KI) Flats (7 - 20 KI) Flats (21 - 40 KI)	33.61 41.27 45.45 54.40 7.54 36.66 41.27	35.39 43.46 47.86 57.28 7.94 38.61 43.46	37.52 46.08 50.74 60.73 8.42 40.93 46.08	39.79 48.87 53.82 64.41 8.93 43.41 48.87
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI) Flats (0 - 6 KI) Flats (21 - 40 KI) Flats (21 - 40 KI) Flats (more than 40 KI)	33.61 41.27 45.45 54.40 7.54 36.66 41.27 54.40	35.39 43.46 47.86 57.28 7.94 38.61 43.46 57.28	37.52 46.08 50.74 60.73 8.42 40.93 46.08 60.73	39.79 48.87 53.82 64.41 8.93 43.41 48.87 64.41
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI) Flats (0 - 6 KI) Flats (21 - 40 KI) Flats (21 - 40 KI) Flats (more than 40 KI) Schools,sport, parks	33.61 41.27 45.45 54.40 7.54 36.66 41.27 54.40 26.43	35.39 43.46 47.86 57.28 7.94 38.61 43.46 57.28 27.83	37.52 46.08 50.74 60.73 8.42 40.93 46.08 60.73 29.50	39.79 48.87 53.82 64.41 8.93 43.41 48.87 64.41 31.29
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI) Flats (0 - 6 KI) Flats (7 - 20 KI) Flats (21 - 40 KI) Flats (21 - 40 KI) Schools,sport, parks Churches	33.61 41.27 45.45 54.40 7.54 36.66 41.27 54.40 26.43 26.43	35.39 43.46 47.86 57.28 7.94 38.61 43.46 57.28 27.83 27.83	37.52 46.08 50.74 60.73 8.42 40.93 46.08 60.73 29.50 29.50	39.79 48.87 53.82 64.41 8.93 43.41 48.87 64.41 31.29 31.29
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI) Flats (0 - 6 KI) Flats (7 - 20 KI) Flats (21 - 40 KI) Flats (more than 40 KI) Schools.sport, parks Churches Builders water	33.61 41.27 45.45 54.40 7.54 36.66 41.27 54.40 26.43 26.43 51.61	35.39 43.46 47.86 57.28 7.94 38.61 43.46 57.28 27.83 27.83 54.35	37.52 46.08 50.74 60.73 8.42 40.93 46.08 60.73 29.50 29.50 57.62	39.79 48.87 53.82 64.41 8.93 43.41 48.87 64.41 31.29 31.29 61.12
Residential/Indigents (0 - 6 KI) Residential (7 - 20 KI) Residential (21 - 40 KI) Residential (41 - 60 KI) Residential (more than 60 KI) Flats (0 - 6 KI) Flats (7 - 20 KI) Flats (21 - 40 KI) Flats (21 - 40 KI) Schools,sport, parks Churches	33.61 41.27 45.45 54.40 7.54 36.66 41.27 54.40 26.43 26.43	35.39 43.46 47.86 57.28 7.94 38.61 43.46 57.28 27.83 27.83	37.52 46.08 50.74 60.73 8.42 40.93 46.08 60.73 29.50 29.50	39.79 48.87 53.82 64.41 8.93 43.41 48.87 64.41 31.29 31.29

		PROPOSED	PROPOSED	PROPOSED
	PRESENT	TARIFFS	TARIFFS	TARIFFS
	TARIFFS_	2023/07/01	2024/07/01	2025/07/01
	R	R	R	R
level 3 - 70% saving				
Residential/Indigents (0 - 6 KI)	7.91	8.33	8.83	9.36
Residential (7 - 20 Kl)	36.66	38.61	40.93	43.41
Residential (21 - 40 KI)	42.98	45.26	47.99	50.90
Residential (41 - 60 KI)	47.28	49.78	52.78	55.98
Residential (more than 60 KI)	58.29	61.38	65.07	69.02
Flats (0 - 6 KI)	7.91	8.33	8.83	9.36
Flats (7 - 20 KI)	36.66	38.61	40.93	43.41
Flats (21 - 40 KI)	44.71	47.08	49.91	52.94
Flats (more than 40 Kl)	58.29	61.38	65.07	69.02
Schools, sport, parks	28.63	30.15	31.96	33.90
Churches	28.63	30.15	31.96	33.90
Builders water	55.91	58.88	62.42	66.21
Industries	48.62	51.20	54.28	57.58
Commercial	39.72	41.83	44.34	47.04
level 4 - survival	7.04	9.22	0.00	0.00
Residential/Indigents (0 - 6 KI)	7.91	8.33	8.83	9.36
Residential (7 - 20 KI)	45.84	48.27	51.17	54.28
Residential (21 - 40 KI)	51.59	54.32	57.59	61.09
Residential (41 - 60 KI)	65.45	68.92	73.07	77.51
Residential (more than 60 KI)	69.95	73.66	78.09	82.83
Flats (0 - 6 KI)	7.91	8.33	8.83	9.36
Flats (7 - 20 KI)	45.84	48.27	51.17	54.28
Flats (21 - 40 KI)	61.90	65.18	69.11	73.30
Flats (more than 40 KI)	69.95	73.66	78.09	82.83
Schools,sport, parks	39.65	41.75	44.27	46.96
Churches	39.65	41.75	44.27	46.96
Builders water	77.42	81.53	86.43	91.68
Industries	67.32	70.89	75.16	79.72
Commercial	55.00	57.92	61.40	65.13
level 5 - emergency				
Residential/Indigents (0 - 6 KI)	7.91	8.33	8.83	9.36
Residential (7 - 20 KI)	61.11	64.34	68.22	72.36
Residential (21 - 40 KI)	68.78	72.43	76.79	81.45
Residential (41 - 60 KI)	72.73	76.59	81.20	86.13
Residential (more than 60 KI)	77.72	81.84	86.77	92.03
Flats (0 - 6 KI)	7.91	8.33	8.83	9.36
Flats (7 - 20 KI)	61.11	64.34	68.22	72.36
Flats (21 - 40 KI)	68.78	72.43	76.79	81.45
Flats (more than 40 KI)	77.72	81.84	86.77	92.03
Schools,sport, parks	44.06	46.39	49.19	52.17
Churches	44.06	46.39	49.19	52.17
Builders water	86.03	90.59	96.04	101.87
Industries	74.81	78.77	83.52	88.59
Commercial	C4 44	04.04	CO 22	70.00

61.11

64.34

68.22

72.36

PROPOSED

PROPOSED

PROPOSED

34

1.12.6 <u>DEFINITIONS FOR THE PURPOSE OF WATER</u> <u>CONSUMPTION CATEGORIZATION</u>

Residential

Commercial

Any consumer located in a stand-alone house with associated ground surrounding the house.

Fla

Any consumer located in a dwelling grouped with other dwellings and not having grounds associated with that specific dwelling even when there is ground associated with the dwelling complex.

Charity/Church

Any consumer which carries out **bona fide** charity work and which is registered as a charitable non-profit organization will be classified as charity.

Any consumer where the property is used for the primary purpose of religious gatherings and where the property is situated on an Erf zoned as "Church".

Parks, Schools and Sports Fields

	PROPOSED	PROPOSED	PROPOSED
PRESENT	TARIFFS	TARIFFS	TARIFFS
** TARIFFS	2023/07/01	2024/07/01	2025/07/01
R R	R	R	R

A Park is defined as a municipal park where vegetation is grown for the purpose of beautifying the City.

A School is a property where the primary activity is educational.

Sorts fields are organizations where the primary activity is the playing of sports requiring grassed surfaces and where the area of grassed surface exceeds 1000m².

Business : Industrial

Any consumer where the primary activity is manufacturing or processing and where water is either a component of the manufactured product or is used in the process for cleaning, cooling or similar purposes.

Any consumer where the primary activity is commercial or retail and the primary activity is not water-based cleaning.

Rural Consumers

Any consumer located outside the municipal boundaries.

Builders Water

Any water supplied through a builders connection.

1.13 **CLEANSING SERVICES (SERVICES & INFRASTRUCTURE)**

For the removal of refuse the tariff of charges shall be at the following rates:

1.13.1

1.13.2 1.13.3 1.13.4 1.13.5

1.14 1.14.1

For the removal of refuse the tarill of charges shall be at the following rates:				
Non-Residential dwellings:				
(a) Payable by the owner -				
One regular removal of refuse not exceeding 0,8m³ per week per month	792.53	834.53	898.88	962.79
b) where the owner or occupier provides containers for the removal of refuse by bulk which can be				
mechanically emptied in the Council's vehicle and of which the volume does not exceed				
1,6m³ per one removal per week per month	792.53	834.53	898.88	962.79
Where more than one removal is necessary payment must be made monthly ia advance.				
(c) Where the owner or occupier provides containers for the removal of refuse in bulk which can be loaded				
by the Council's mechanical handling vehicles and of which the volume does not exceed				
6m ³ per one removal per week the tariff for each removal shall be	2,974.88	3,132.55	3,374.07	3,613.96
Where more than one removal is necessary payment must be made monthly in advance.	_,	2,122.22	-,	-,
(d) Where the owner or occupier hires a 1,54m³ bulk container from the City Council - that hire shall be	483.06	508.66	547.88	586.83
6.0m³ container hire	696.28	733.18	789.71	845.86
(e) Where special garden refuse is removed the tariff per per m ² applicable shall be	77.18	81.27	87.54	93.76
	11.10	01.27	67.54	93.76
(f) All non residential premises pay the availability tariff of one regular refuse removal per week where the actual removal is undertaken	700.50	004.50	000.00	000.70
by the business itself.	792.53	834.53	898.88	962.79
(g) Payable by the owner of a small business that generates one container or bag of refuse per week and		404.00		
that such concession only be implemented on receipt of a written application from such business	400.57	421.80	454.32	486.62
Residential	404.00		450.00	
Payable by the owner for one regular removal of refuse per week - the tariff shall be	134.60	141.74	152.66	163.52
Non -Residential	=======================================	001.51		
Payable by the owner for one regular removal of refuse per weekthe tariff shall be	792.53	834.54	898.88	962.79
Flats				
Tariff only applicable to Municipal flats	67.30	70.87	76.33	81.76
<u>Availability charge</u>				
A basic monthly charge - Residential	67.30	70.87	76.33	81.76
- Non - Residential	400.57	421.80	454.32	486.62
SANITATION TARIFFS (SERVICES & INFRASTRUCTURE)				
<u>Sewerage</u>				
Private dwelling houses and premises (excluding flats, semi-detached dwellings, hotels, boarding and lodging				
houses and hostels):				
Basic monthly charge for indigents	188.55	197.79	209.94	221.71
Basic monthly charge (two sanitary convenience)	188.55	197.79	209.94	221.71
Additional monthly charge (each additional connection, excluding private dwellings)	113.15	118.69	125.98	133.05
Flats and semi-detached dwellings:				
Basic monthly charge (first living unit)	188.55	197.79	209.93	221.71
Additional monthly charge (each additional unit)	113.15	118.69	125.98	133.05

			PROPOSED	PROPOSED	PROPOSED
		PRESENT	TARIFFS	TARIFFS	TARIFFS
		TARIFFS TARIFFS	2023/07/01	2024/07/01	2025/07/01
		R	R	R	R
	Basic monthly charge (two sanitary conveniences)	188.55	197.79	209.93	221.71
	Additional monthly charge (each additional connection)	113.15	118.69	125.98	133.05
	A basic monthly charge (availability charge) in terms of Section 5 of the By-law to Sewerage and Sanitary				
	charges (PN 140 dated 01/02/1974) as amended	165.61	173.72	184.39	194.74
1.14.2	Conservancy Tank and Night-soil Removals				
1.14.2	Removal of slops from conservancy tanks by vacuum tanker:				
	A. Within 10km of CBD				
	(Monday - Friday between 08:00 and 16:00)				
	Basic charge (first 5KI)	313.42	328.78	348.97	368.54
	Additional charge (per 1Kl or part thereof)	51.73	54.26	57.59	60.82
	Vacuum tanker transport charge (per call)	258.63	271.30	287.96	304.11
	B. Within 10km of CBD				
	(After hours, Monday - Friday & Saturdays)				
	Basic charge (first 5KI)	490.74	514.78	546.39	577.04
	Additional charge (per 1Kl or part thereof)	84.05	87.41	92.23	97.53
	Vacuum tanker transport charge (per call)	362.07	376.55	397.30	420.14
	C. Within 10km of CBD				
	(Sundays and Public Holidays)				
	Basic charge (first 5KI)	645.59	677.23	718.81	759.13
	Additional charge (per 1Kl or part thereof)	100.22	105.13	111.59	117.85
	Vacuum tanker transport charge (per call)	509.16	534.11	566.91	598.71
	D. Further than 10km from CBD				
	(Per km further)				
	As above (A to C) plus km charge				
	Any tanker/km	58.44	61.30	65.07	68.72
	The number of calls made by the vacuum tanker each month will be governed by the capacity of the				
	owner's conservancy tank.				
	A surcharge of 50% will be levied on the tariffs in the case of premises which can be connected to the				
	sewerage system after the period allowed in terms of the connection notice has expired.				
	Removal of night-soil:				
	Basic monthly charge (two night-soil pails, five times per fortnight)	147.26	154.48	163.96	173.16
	Additional monthly charge (each additional pail removal, five times per fortnight)	80.82	84.78	89.99	95.03
	Occasional hire of bucket (per day per bucket)	40.41	42.39	44.99	47.52
	Removal of night-soil from building premises and contractor's sites (surcharge not applicable)				
	Basic monthly charge (one pail, three times a week)	1,015.66	1,065.43	1,130.84	1,194.28
	Basic monthly charge (one pail, six times a week)	1,506.32	1,580.13	1,677.15	1,771.24
1.14.3	Blockages and Portable Toilets				
1.14.5	Internal sewer blockages:				
	Basic charge (Monday - Friday between 08:00 - 16:00)	622.32	652.81	692.90	731.77
	Basic charge after hours (Monday - Saturdays)	759.70	796.93	845.86	893.31
	Basic charge (Sundays and Public holidays)	1,131.48	1,186.92	1,259.80	1,330.47
	Service will only be provided to clients presenting a valid municipal account. Category B clients will be	,	,	,	,
	entitled to the percentage discounts to which they are entitled.				
	Portable Toilets:				
	Hire rate per day on site	282.86	296.72	314.94	332.61
	Transport charge (per vehicle)	606.15	635.85	674.89	712.75
	Sewer Connections:				
	Sewer connection (100mm)	3,515.66	3,687.93	3,914.37	4,133.96
	Sewer connection (150mm)	4,081.40	4,281.39	4,544.27	4,799.20
	Public convenience (Craven Street)				
	Shower plus usage of towel (per person)	16.28	17.08	18.13	19.14

PROPOSED

		PRESENT TARIFFS R	PROPOSED TARIFFS <u>2023/07/01</u> R	PROPOSED TARIFFS 2024/07/01 R	PROPOSED TARIFFS <u>2025/07/01</u> R
1.14.4	Purified effluent tariffs				
	Basic Charge (Use in Excess of 1 Megalitre - 1000kl per billing cycle of approximately 30 days)	73,827.52	77,445.07	82,200.20	86,811.63
	Plus per KI	0.2088	0.2190	0.2325	0.2455
	Basic Charge (Use LESS than 1 Megalitre per billing cycle of approximately 30 days)				
	Plus per KI	0.6974	0.7316	0.7765	0.8201

1.15	INCENTIVE/DISCOUNT EARLY PAYMENT				
	An incentive/discount on the early payment of water, rates, sewerage and refuse services charges if the account is paid before or on the monthly deadline date. To be implemented from the first account run in July.	10%	10%	10%	10%
1.16	ELECTRICITY (SERVICES & INFRASTRUCTURE)				
1.16.1	TARIFFS FOR SERVICE CONNECTIONS				
	SCALE 4 - STREET LIGHTS				
	Cost of an additional street light Cost to move a street light	As per quote	As per quote	As per quote	As per quote
	Replacement of a damaged street light pole:	As per quote	As per quote	As per quote	As per quote
	* 6m single cantilever	32,672.00	34,900.00	37,776.00	40,394.00
	* 9m single cantilever	51,926.00	55,467.00	60,037.00	64,198.00
	* 9m double cantilever	52,581.00	56,167.00	60,795.00	65,008.00
	* 12m single cantilever	55,741.00	59,543.00	64,449.00	68,915.00
	SINGLE PHASE DIS- & RECONNECTION FEE WHEREBY AN ELECTRICIAN IS INVOLVED.				
	Disconnection fee for an O/H supply system	3,576.00	3,820.00	4,135.00	4,422.00
	Disconnection fee for an U/G supply system	8,613.00	9,200.00	9,958.00	10,648.00
	Reconnection fee for an P/H supply system	3,634.00	3,882.00	4,202.00	4,493.00
	Reconnection fee for an U/G supply system	476.00	508.00	550.00	588.00
	3-PHASE DIS- & RECONNECTION FEE				
	WHEREBY AN ELECTRICIAN IS INVOLVED Disconnection fee for an O/H supply system	5,097.00	5,445.00	5,894.00	6,302.00
	Disconnection fee for an U/G supply system	8,876.00	9,481.00	10,262.00	10,973.00
	Reconnection fee for an O/H supply system	7,032.00	7,512.00	8,131.00	8,694.00
	Reconnection fee for an U/G supply system	8,876.00	9,481.00	10,262.00	10,973.00
	CALL OUT TO CONSUMER Call out to a fault on consumer's installation	721.00	770.00	833.00	891.00
	Gail out to a radit on consumer's installation	721.00	770.00	633.00	891.00
1.16.2	COSTS OF NEW SERVICE CONNECTIONS 60-AMP STANDARD SINGLE PHASE				
	Airdac connection from O/H supply system with prepayment meter & ready board	25,825.00	27,586.00	29,859.00	31,928.00
	Airdac connection from O/H supply system with prepayment meter only	22,674.00	24,220.00	26,216.00	28,033.00
	Cable connection from U/G supply system with prepayment meter	36,019.00	38,475.00	41,645.00	44,531.00
	Cable connection from U/G supply system with conventional meter	31,940.00	34,118.00	36,929.00	39,488.00
	60AMP STANDARD 3-PHASE				
	Airdac connection from O/H supply system with prepayment meter & ready board	31,416.00	33,559.00	36,324.00	38,841.00
	Airdac connection from P/H supply system with prepayment meter only	28,265.00	30,193.00	32,681.00	34,946.00
	Cable connection from U/G supply system with prepayment meter	39,107.00	41,774.00	45,216.00	48,349.00
	Cable connection from U/G supply system with conventional meter	46,799.00	49,991.00	54,110.00	57,860.00
	ALTERATIONS TO SERVICE CONNECTIONS				
	Alterations on existing single phase connection	As per quote	As per quote	As per quote	As per quote
	Alterations on existing 3-phase connection	As per quote	As per quote	As per quote	As per quote
1.16.3	UPGRADING OF SERVICES				
	UPGRADING OF AN EXISTING SINGLE PHASE				
	SERVICE CONNECTION ON CONDITION OF A service connection with a 10 x 2mm square service cable upgraded to max. 80-amp with curve 1MCB at	As per quote and	As per quote and	As per quote and	As per quote and
	consumer mains and curve 2MCB at supply authority mains	stipulated conditions	stipulated conditions	stipulated conditions	stipulated conditions
	A service connection with a 16 x 2mm square service cable upgraded to max. 100-amp with curve 1MCB at	As per quote and	As per quote and	As per quote and	As per quote and
	consumer mains and curve 2MCB at supply authority mains.	stipulated conditions	stipulated conditions	stipulated conditions	stipulated conditions
	CONNECTION ON CONDITION OF		•		•

	PRESENT	TARIFFS	TARIFFS	TARIFFS
	*** TARIFFS	2023/07/01	2024/07/01	2025/07/01
	R	R	R	R
A service connection with a 10 x 4mm square service cable upgraded to max. 80-amp with curve 1MCB at	As per quote and	As per quote and	As per quote and	As per quote and
consumer mains and curve 2MCB at supply authority mains	stipulated conditions	stipulated conditions	stipulated conditions	stipulated conditions
A service connection with a 16 x 4mm square service cable upgraded to max. 100-amp with curve 1MCB at	As per quote and	As per quote and	As per quote and	As per quote and
consumer mains and curve 2MCB at supply authority mains	stipulated conditions	stipulated conditions	stipulated conditions	stipulated conditions
Supply above 100A (single & 3-phase)	As per quote	As per quote	As per quote	As per quote
Replacement of conventional meter with prepayment meter (Meter only)	Bin price + VAT			
Replacement of conventional meter with prepayment meter (Meter and labour)	12,560.00	13,417.00	14,523.00	15,529.00
NB. MAXIMUM OF TWO PREPAYMENT METERS DOMESTIC ERF, EXCEPT WHEN 3-PHASE				
CABLES AND VARIOUS				
Installation of public address system	6,737.00	7,196.00	7,789.00	8,329.00
Meter test	1,362.00	1,455.00	1,575.00	1,684.00
Special meter reading	442.00	472.00	511.00	546.00

PROPOSED

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1.16.4 ELECTRICITY TARIFFS (POWER USERS)

(Subject to the approval of the NERSA)

NERSA guideline tariffs for municipalities necessitate the introduction and implementation of inclined block tariff for domestic users.

This has had a major impact on all categories of electricity tariffs. In addition to this, SPM sought to simplify and align it's "Large Power User" tariffs with Eskom's municipal billing structure. This required a revision of all commercial/business based tariffs.

For large power users a low and high demand season tariff was introduced.

A. The customer groupings are as follows:

Domestic Consumers: Defined as residential use.

Indigent Consumers: Defined as consumers registered as indigent with the Municipalitya and who consume for residential purposes.

Public Benefit Activity Consumers: Defined as churches, schools, halls, old age homes and other charitable and non profit organisations.

Small Power Consumers: Defined as all other consumers not on the Time of Use Billing Structure and not defined as "Domestic" or "Public Benefit Activities".

Time of Use Consumers: Defined as all consumers who have installed TOU capable metering to SPM's standards. Such metering to be installed at their own costs.

	TARIFF DESCRIPTION	APPROVED TAI		PROPOSEI	3/24	PROPOSED TARIFFS	PROPOSED TARIFFS
		excl VAT	incl VAT	excl VAT	incl VAT	2024/07/01	2025/07/01
1.16.4.1	Domestic Tariff (Conventional and Prepaid)						
	Block 1 (0 - 350 Kwh)	1.8434	2.1199	-	-	-	-
	Block 2 (> 350 Kwh)	2.5721	2.9579	-	-	-	-
	Domestic Tariff (Conventional and Prepaid) = 20 Amps						
	Block 1 (0 - 350 Kwh)		New	1.8958	2.1802	2.3598	2.5234
	Block 2 (> 350 Kwh)		New	2.6452	3.0420	3.2926	3.5208
	Indigents Tariff (Prepaid)						
	Block 1 (0 - 50 Kwh) (subsidised)	1.8434	2.1199	-	-	-	-
	Block 2 (51 - 350 Kwh)	1.8434	2.1199	-	-	-	-
	Block 3 (> 351 Kwh)	2.5721	2.9579	-	-	-	-
	Indigents Tariff (Prepaid) = 20 Amps						
	Block 1 (0 - 50 Kwh) (subsidised)		New	2.1991	2.5290	2.7374	2.9271
	Block 2 (51 - 350 Kwh)		New	2.1991	2.5290	2.7374	2.9271
	Block 3 (> 351 Kwh)		New	3.0684	3.5287	3.8194	4.0841
	Domestic Tariff (Conventional and Prepaid) > 20 Amps						
	Basic charge (Rand per month		New	70.98	81.63	88.35	94.48
	Capacity charge (Rand/Amp/phase/month)		New	3.27	3.76	4.07	4.35
	Block 1 (0 - 350 Kwh)		New	2.2002	2.5302	2.7387	2.9285
	Block 2 (> 350 Kwh)		New	2.7798	3.1968	3.4602	3.7000
1.16.4.2	Business Tariff						
	Commercial (Conventional and Prepaid)						
	Basic Charge per month	343.41	394.92	352.48	405.35	438.75	469.16
	Capacity charge per Kwhr		New	3.27	3.76	4.07	4.35
	<u>Summer</u>						
	Block 1 (0 - 1200 Kwh)	2.6838	3.0863	2.8470	3.2741	3.5438	3.7894

			DDECENT		TADIEES	TABLES	TABLES
			PRESENT		TARIFFS	TARIFFS	TARIFFS
			IARIFFS		2023/07/01	<u>2024/07/01</u>	2025/07/01
			R		R	R	R
	Block 2 (> 1200 Kwh)	3.0058	3.4567	2.8470	3.2741	3.5438	3.7894
	<u>Winter</u>						
	Block 1 (0 - 1200 Kwh)	2.7857	3.2036	2.9993	3.4492	3.7334	3.9921
	Block 2 (> 1200 Kwh)	3.1562	3.6296	2.9993	3.4492	3.7334	3.9921
1.16.4.3	Public Benefit and Schools (Conventional and Prepaid)						
	Basic Charge per month	343.41	394.92	338.17	388.90	420.94	450.11
	Capacity charge per Kwhr		New	3.80	4.37		
	Summer Energy Charge	2.4803	2.8524	2.7744	3.1906	3.4535	3.6928
	Winter Energy Charge	2.5185	2.8963	2.8849	3.3176	3.5910	3.8399
	•						
1.16.4.4	TIME OF USE CONSUMERS						
1.16.4.4.1	NPO, NGO, SCHOOLS						
	Industrial TOU <75 KVA						
	Basic charge per month (<75 KVA)	1,526.33	1,755.28	-	-	-	-
	Network Access Charge R/kVA	51.19	58.87	-	-	-	-
	Network Demand Charge R/kVA	151.01	173.66	-	-	-	-
	·						
	Energy Charges R/Kwh						
	Low Demand Season: (September - May) Summer						
	Peak (<75 KVA)	1.9306	2.2202	-	-	-	-
	Standard (<75 KVA)	1.4353	1.6506	-	-	-	-
	Off-peak (<75 KVA)	1.1572	1.3307	_	_	-	_
	High Demand Season: (June - August) Winter			_	-		
	Peak (<75 KVA)	3.9269	4.5159	_	_	_	_
	Standard (<75 KVA)	1.7528	2.0158		_	_	_
	Off-peak (<75 KVA)	1.2729	1.4639		_	_	_
	on pour (Croncerty	1.2720	1.4000				
	Industrial TOU 75KVA < 100 KVA						
	Basic charge (75<100 KVA)	3,052.67	3,510.58	_	_	_	_
	Network Access Charge R/kVA	51.19	58.87	_	_	_	_
	Network Demand Charge R/kVA	151.01	173.66	_	_	_	_
	Network Demand Charge NAVA	131.01	175.00				
	Energy Charges R/Kwh						
	Low Demand Season: (September - May) Summer						
	Peak (75<100 KVA)	2.0272	2.3312				
	Standard (75<100 KVA)	1.4784	1.7002	-	-	-	-
	Off-peak (75<100 KVA)	1.1803	1.3573	_	_	_	_
	High Demand Season: (June - August) Winter	1.1003	1.3373	-	-	-	-
	Peak (75<100 KVA)	3.9654	4.5602				
				-	-	-	-
	Standard (75<100 KVA)	1.7878	2.0560	-	-	-	-
	Off-peak (75<100 KVA)	1.2729	1.4639	-	-	-	-
	Industrial TOU - 100 KV/A						
	Industrial TOU >100 KVA	4 204 64	4 072 20				
	Basic charge per month (>100 KVA)	4,324.61	4,973.30	-	-	-	-
	Network Access Charge R/kVA	51.19	58.87	-	-	-	-
	Network Demand Charge R/kVA	151.01	173.66	-	-	-	-
	Energy Charges B/Kwh						
	Energy Charges R/Kwh						
	Low Demand Season: (September - May) Summer		0.500=				
	Peak (>100 KVA)	2.1815	2.5087	-	-	-	-
	Standard (>100 KVA)	1.5788	1.8156	-	-	-	-
	Off-peak (>100 KVA)	1.2846	1.4773	-	-	-	-
	High Demand Season: (June - August) Winter						
	Peak (>100 KVA)	4.0040	4.6046	-	-	-	-
	Standard (>100 KVA)	1.8929	2.1768	-	-	-	-
	Off-peak (>100 KVA)	1.4129	1.6248	-	-	-	-
	TOU NIDO NOO OOUOOLO MIV						
	TOU: NPO, NGO, SCHOOLS: MV			0.044.=0	4 447 ===	4=	
	Basic charge per month (MV)		New	3,841.50	4,417.73	4,781.75	5,113.12
	Network Access Charge R/kVA		New	61.16	70.33	76.13	81.41
	Network Demand Charge R/kVA		New	161.83	186.10	201.44	215.40
	Energy Charges R/Kwh						
	Low Demand Season: (September - May) Summer						
	Peak (MV)		New	2.5553	2.9386	3.1807	3.4012
	Standard (MV)		New	1.8963	2.1807	2.3604	2.5240
	Off-peak (MV)		New	1.5172	1.7448	1.8885	2.0194

PROPOSED

				PROPOSED	PROPOSED	PROPOSED
		PRESENT		TARIFFS	TARIFFS	TARIFFS
		TARIFFS		2023/07/01	2024/07/01	2025/07/01
		R		R	R	R
High Demand Season: (June - August) Winter					N.	
Peak (MV)		New	5.1951	5.9744	6.4667	6.9148
Standard (MV)		New	2.2846	2.6273	2.8438	3.0409
Off-peak (MV)		New	1.6583	1.9070	2.0642	2.2072
TOU: NPO, NGO, SCHOOLS: LV< 200 KVA						
Basic charge per month (LV<200)		New	1,425.79	1,639.66	1,774.77	1,897.76
Network Access Charge R/kVA		New	70.32	80.87	87.53	93.60
Network Demand Charge R/kVA		New	182.83	210.25	227.58	243.35
· ·						
Energy Charges R/Kwh						
Low Demand Season: (September - May) Summer						
Peak (LV < 200)		New	2.3447	2.6964	2.9186	3.1208
· · · · · · · · · · · · · · · · · · ·						
Standard (LV < 200)		New	1.7711	2.0368	2.2046	2.3574
Off-peak (LV < 200)		New	1.4048	1.6155	1.7486	1.8698
High Demand Season: (June - August) Winter						
Peak (LV < 200)		New	5.1227	5.8911	6.3765	6.8184
Standard (LV < 200)		New	2.1621	2.4864	2.6913	2.8778
Off-peak (LV < 200)		New	1.5359	1.7663	1.9118	2.0443
TOU: NPO, NGO, SCHOOLS: LV > 200 < 500 KVA (Exception 800 KVA)						
Basic charge per month		New	2,829.91	3,254.40	3.522.56	3,766.67
		New	70.32	80.87	87.53	93.60
Network Access Charge R/kVA						
Network Demand Charge R/kVA		New	182.83	210.25	227.58	243.35
Energy Charges R/Kwh						
Low Demand Season: (September - May) Summer						
Peak (LV>20<500)		New	2.4326	2.7975	3.0280	3.2378
Standard (LV>20<500)		New	1.8164	2.0889	2.2610	2.4177
Off-peak (LV>20<500)		New	1.4343	1.6494	1.7854	1.9091
High Demand Season: (June - August) Winter					66 1	1.0001
Peak (LV>20<500)		New	5.1644	5.9391	6.4284	6.8739
Standard (LV>20<500)		New	2.2010	2.5312	2.7397	2.9296
Off-peak (LV>20<500)		New	1.5470	1.7791	1.9256	2.0591
INDUSTRIAL AND BUSINESSES						
<u>Large Power Users TOU <75 KVA</u>						
Basic charge per month <75 KVA	2,035.11	2,340.37	-	-	-	-
Network Access Charge R/kVA	60.33	69.38	-	-	-	-
Network Demand Charge R/kVA	178.03	204.73	_	_	-	_
Energy Charges R/Kwh						
Low Demand Season: (September - May) Summer						
	2 2242	2 5005				
Peak (<75 KVA)	2.2318	2.5665	-	-	-	-
Standard (<75 KVA)	1.5089	1.7352	-	-	-	-
Off-peak (<75 KVA)	1.4245	1.6382	-	-	-	-
High Demand Season: (June - August) Winter						
Peak (<75 KVA)	5.3779	6.1846	-	-	-	-
Standard (<75 KVA)	1.8929	2.1768	-	-	-	-
Off-peak (<75 KVA)	1.5671	1.8022	_	-	-	-
• • •						
Large Power Users TOU 75 KVA < 100 KVA						
	2 270 65	2 076 25				
Basic charge per month (>75<100 KVA)	3,370.65	3,876.25	-	-	-	-
Network Access Charge R/kVA	60.33	69.38	-	-	-	-
Network Demand Charge R/kVA	178.03	204.73	-	-	-	-
Energy Charges R/Kwh						
Low Demand Season: (September - May) Summer						
Peak (75<100 KVA)	2.1622	2.4865	-	-	-	-
Standard (75<100 KVA)	1.5900	1.8285	_	-	-	-
Off-peak (75<100 KVA)	1.5159	1.7433	-	-	-	_
High Demand Season: (June - August) Winter	1.0100	1.7-100				
Peak (75<100 KVA)	E 4202	6 0400				
1 0ak (10~100 KVM)	5.4292	6.2436	-	-	-	-

1.16.4.4.2

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				PROPOSED	PROPOSED	PROPOSED
		PRESENT		TARIFFS	TARIFFS	TARIFFS
		TARIFFS TARIFFS		2023/07/01	2024/07/01	2025/07/01
		R		R	R	R
Standard (75<100 KVA)	1.9035	2.1890	-	-	-	-
Off-peak (75<100 KVA)	1.7807	2.0478	-	-	-	-
Large Power Users TOU >100 KVA						
Basic charge per month (>100)	4,680.76	5,382.87	_	_	_	_
Network Access Charge R/kVA	60.33	69.38	_	_	_	_
Network Demand Charge R/kVA	178.03	204.73	-	_	-	-
Tioning Shall Grange William	170.00	20 0				
Energy Charges R/Kwh Low Demand Season: (September - May) Summer						
Peak (>100 KVA)	2.1937	2.5228				
Standard (>100 KVA)	1.7171	1.9747	_		_	
Off-peak (>100 KVA)	1.5647	1.7994	_	_	_	
High Demand Season: (June - August) Winter						
Peak (>100 KVA)	5.5828	6.4202	-	_	-	-
Standard (>100 KVA)	1.9591	2.2530	-	_	-	-
Off-peak (>100 KVA)	1.9232	2.2117	-	-	-	-
INDUSTRIAL AND BUSINESSES TOU: MV Basic charge per month (MV)		New	4,567.40	5,252.51	5,685.32	6,079.31
Network Access Charge R/kVA		New	66.88	76.91	83.25	89.02
Network Demand Charge R/kVA		New	179.76	206.72	223.76	239.26
Network Demand Charge NAVA		New	179.70	200.72	223.70	239.20
Energy Charges R/Kwh						-
Low Demand Season: (September - May) Summer		Nam	0.5540	0.0047	2.4705	- 2000
Peak (MV)		New	2.5519	2.9347	3.1765	3.3966
Standard (MV)		New	1.9933	2.2923	2.4812	2.6531
Off-peak (MV)		New	1.7269	1.9859	2.1496	2.2985
<u>High Demand Season: (June - August) Winter</u> Peak (MV)		New	6.4377	7.4034	8.0134	8.5687
Standard (MV)		New New	2.3242	2.6728	2.8931	3.0936
Off-peak (MV)		New	2.0511	2.3588	2.5531	2.7301
Oil-peak (Miv)		New	2.0311	2.3300	2.0001	2.7301
Reactive Energy Charge (P&S)		New	0.1951	0.2244	0.2429	0.2597
INDUSTRIAL AND BUSINESSES TOU: LV< 200 KVA						
Basic charge per month (LV<200)		New	1,830.43	2,104.99	2,278.45	2,436.34
Network Access Charge R/kVA		New	68.46	78.73	85.22	91.12
Network Demand Charge R/kVA		New	204.32	234.97	254.33	271.95
Energy Charges R/Kwh						
Low Demand Season: (September - May) Summer		M	0.5040	0.0740	0.0407	0.4000
Peak (LV < 200)		New	2.5842	2.9718	3.2167	3.4396
Standard (LV < 200)		New	1.8296	2.1040	2.2774	2.4352
Off-peak (LV < 200)		New	1.6174	1.8600	2.0133	2.1528
<u>High Demand Season: (June - August) Winter</u> Peak (LV < 200)		New	6.2767	7.2182	7.8130	8.3544
Standard (LV < 200)		New	2.2736	2.6146	2.8301	3.0262
Off-peak (LV < 200)		New	1.7699	2.0354	2.2031	2.3558
on poak (EV \ 200)		11011	1.7000	2.0004	2.2001	2.0000
Reactive Energy Charge (P&S)		New	0.1951	0.2244	0.2429	0.2597
INDUSTRIALMAND BUSINESSES TOU: LV > 200 < 500 KVA (Exception 800 KVA)						
Basic charge per month		New	3,082.80	3,545.22	3,837.35	4,103.27
Network Access Charge R/kVA		New	68.46	78.73	85.22	91.12
Network Demand Charge R/kVA		New	183.32	210.82	228.1894	244.0029
Energy Charges R/Kwh						
Low Demand Season: (September - May) Summer						
Peak (LV>20<500)		New	2.5399	2.9209	3.1616	3.3807
Standard (LV>20<500)		New	1.9051	2.1909	2.3714	2.5357
Off-peak (LV>20<500)		New	1.7011	1.9563	2.1175	2.2642
High Demand Season: (June - August) Winter						
Peak (LV>20<500)		New	6.3286	7.2779	7.8776	8.4235
Standard (LV>20<500)		New	2.2930	2.6370	2.8542	3.0520
Off-peak (LV>20<500)		New	1.9508	2.2434	2.4283	2.5966

PROPOSED

			PRESENT TARIFFS R		PROPOSED TARIFFS 2023/07/01 R	PROPOSED TARIFFS <u>2024/07/01</u> R	PROPOSED TARIFFS 2025/07/01 R
	Reactive Energy Charge (P&S)		New	0.1951	0.2244	0.2429	0.2597
	Small Scale Embedded Generation TOU						
	Basic charge per month - payable by the generator		New	215.39	247.70	268.11	286.69
	Capacity charge R/kVa		New	9.23	10.61	11.49	12.29
	Low Demand Season: (September - May)						
	Peak		New	2.5905	2.9791	3.2246	3.4480
	Standard		New	1.7828	2.0502	2.2192	2.3729
	Off-peak		New	1.1307	1.3003	1.4075	1.5050
	High Demand Season: (June - August)						
	Peak		New	7.9412	9.1324	9.8849	10.5699
	Standard		New	2.4055	2.7663	2.9943	3.2018
	Off-peak		New	1.3062	1.5021	1.6259	1.7386
1.16.4.5	Electricity Feedback Tariffs - Small Scale Embedded Generation Photovoltaic Policy No more electricity may be fed back into the system than what is consumed by said consumer. Consequently the accountholder must be a net consumer of electricity Only Domestic/Residential consumers are liable for the basic charge and this cost is already included in the sale of kVA Any liability for amounts payable to the generator for electricity fed back into the grid by SPM is subject to full compliance with the SSEG Policy and concomitant laws. Basic charge per month - payable by the generator Capacity charge R/kVa Energy Charges R/kWh - payable to the generator Low Demand Season: (September - May) Peak Standard Off-peak High Demand Season: (June - August) Peak Standard	156.75 23.22 2.2318 1.5089 1.4245 5.3779 1.8929	180.26 26.70 2.5666 1.7352 1.6382 6.1846 2.1768	211.70 0.00 1.4760 1.0158 0.6442 4.5247 1.3706	243.46 0.00 1.6974 1.1682 0.7408 5.2034 1.5762	263.52 0.00 1.8373 1.2644 0.8019 5.6322 1.7061	281.78 0.00 1.9646 1.3521 0.8574 6.0225 1.8243
	Off-peak	1.5671	1.8022	0.7442	0.8558	0.9264	0.9905
1.16.4.6	Streetlights Energy charge/kWh Basic Charge light per month Vacant Land/Availability	1.7074	1.9635 New	1.3579 41.66	1.5616 47.91	1.6903 51.86	1.8074 55.45
1.10.4.7	Basic charge (R/month)	340.00	391.00	434.86	500.09	541.30	578.81

43

PRESENT TARIFFS R PROPOSED TARIFFS 2023/07/01 R

PROPOSED TARIFFS 2024/07/01 R

PROPOSED **TARIFFS** 2025/07/01 R

SECTION 3:

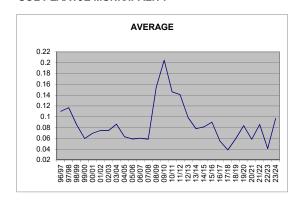
HISTORY OF TARIFFS

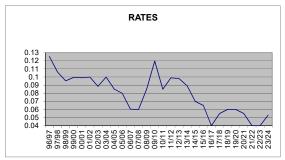
SOL PLAATJE MUNICIPALITY

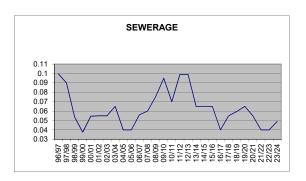
TARIFF HISTORY

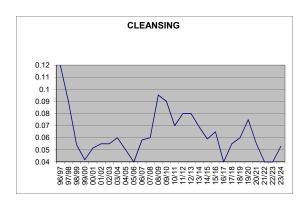
	00/01	01/02	02/03	03/04	04/05	05/06	06/07	07/08	08/09	09/10	10/11	11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	
RATES	9.91%	9.99%	6 8.85%	6 9.99%	8.50%	6 7.98%	6.03%	6.00%	8.50%	11.97%	8.50%	9.91%	9.80%	8.91%	6.99%	6.50%	4.00%	5.50%	6.00%	6.00%	6 5.50%	4.00%	4.00%	5.30%	6.97%	5.58%	
SEWERAGE	5.46%	5.50%	6 5.50%	6.50%	4.00%	4.00%	5.61%	6.00%	7.54%	9.50%	7.00%	9.90%	9.90%	6.50%	6.50%	6.50%	4.00%	5.50%	5.95%	6.50%	5.50%	4.00%	4.00%	4.90%	6.14%	5.61%	
CLEANSING	5.15%	5.509	6 5.509	6.00%	5.00%	4.00%	5.81%	6.00%	9.53%	9.00%	7.00%	8.00%	8.00%	6.90%	5.90%	6.50%	4.00%	5.50%	6.00%	7.50%	5.50%	4.00%	4.00%	5.30%	7.71%	7.11%	
WATER	8.72%	9.979	6 9.639	6 14.92%	8.40%	6.90%	6.01%	6.00%	18.96%	9.60%	9.50%	11.95%	9.90%	8.90%	14.99%	6.50%	4.00%	5.50%	5.90%	6.00%	5.50%	4.00%	4.00%	5.30%	6.02%	6.07%	
ELECTRICITY	4.99%	5.50%	6 5.519	4.93%	4.00%	4.30%	5.78%	5.60%	32.60%	34.00%	22.22%	24.98%	9.99%	6.90%	6.72%	12.20%	7.50%	1.88%	5.95%	11.40%	6.22%	14.59%	4.50%	15.00%	11.28%	11.30%	
AVERAGE	6 95%	7 469	6 7 4 4 9	8 61%	6 3 1 %	5 88%	6.03%	5.84%	15 43%	20.46%	14.60%	14 09%	9.85%	7 79%	8 13%	9.00%	5 5 5 3 %	3.85%	5 96%	8 36%	5.82%	8 56%	4 10%	9 68%	7 62%	7 13%	

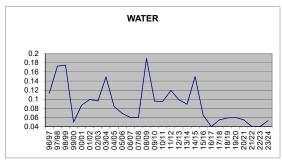
SOL PLAATJE MUNICIPALITY

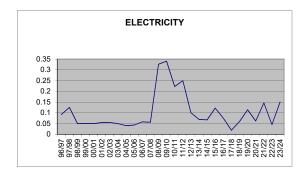










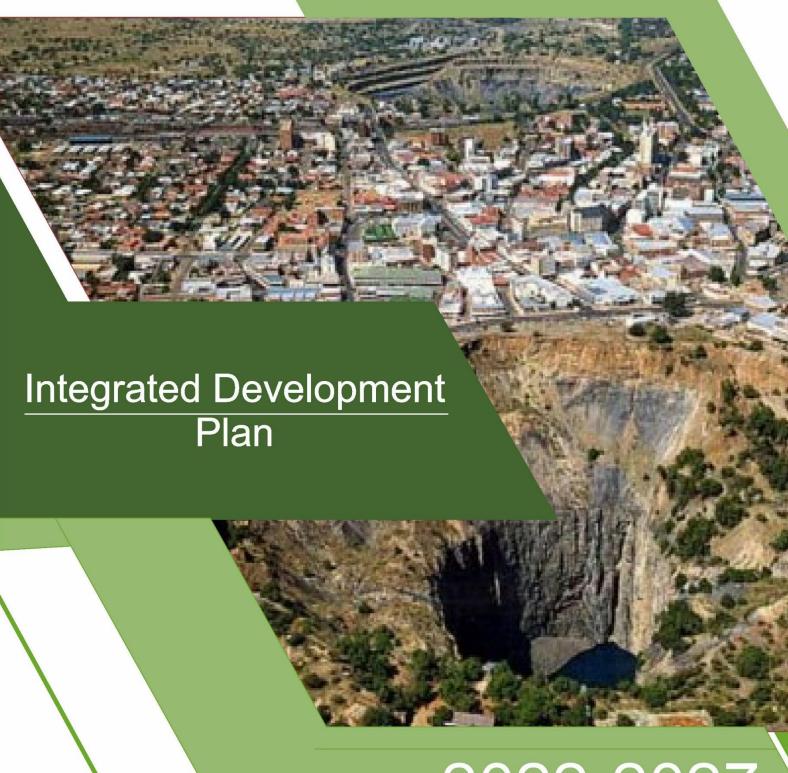


SECTION 4:

INTEGRATED DEVELOPMENT PLAN OVERVIEW



Sol Plaatje Municipality



2022-2027

(First review)

This document:

Integrated Development Plan 2023/2024

as first review of the

5th Generation

Integrated Development Plan 2022 – 2027

Council approved: May 2023

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FOREWORD BY THE MAYOR

FOREWORD BY MAYOR:

MR K SONYONI

The Sol Plaatje Municipality strives towards being a Cleaner Growing City. We, as elected Council, will continue to strengthen this vision statement by (1) reclaiming the city that sparkles, (2) building public confidence and trust, (2) providing economic infrastructure to foster private sector investment and (3) delivering sustainable uninterrupted services to all residents. This can only be achieved when we as Council contribute to the work of municipal officials in an oversight capacity, and by consulting key stakeholders and through interactive engagements with our communities.



Mr Kagisho Sonyoni Executive Mayor of Sol Plaatje Municipality

During our first period as elected councillors, we embarked on a vigorous journey to identify,

address and deliver on community needs. However, we acknowledge that huge service delivery gaps remain. Part of bridging these gaps will be the continued support and trust of the community, enabling us to perform better as councillors. As elected head of the Council, my imperative is to listen to what can and must be addressed, and to guide the Council and officials in performing their respective duties towards the community with unbiased diligence. Many factors impact on the sustainability and effectiveness of service delivery by this Municipality, none more so than the lack of funds due to declining revenue collection rates, smaller transfers from the other tiers of government, and ever-increasing financial obligations. In this regard, we need to improve the effectiveness of our revenue management processes and procedures and have identified several revenue-raising strategies. We are also confronted by critical staff vacancies, ageing municipal infrastructure and the lack of infrastructure master plans. We have prioritised these issues to be addressed in the following budget cycles and have intensified our search for other sources of funding. Due to the lack of funds, the 2023/2024 spending priorities are limited to projects related to mainly water, roads and electrification. We also acknowledge the need to protect municipal infrastructure and to provide the following services and infrastructure: community facilities, streetlights, sewerage, stormwater and solid-waste management, and housing-related services. The creation of sustainable job opportunities for the youth is one of our priorities with a youth unemployment rate of over 50%. In this context, we need to be aware of the environment within which the Municipality operates. Here I also refer to other indicators such as an 11% growth in the population since 2015, declining growth in the secondary and tertiary economic sectors, and very little (or no) building activity of new residential and new non-residential space in Kimberley. Positives are the increased number of households receiving municipal services and those living in formal housing.

The approval of an Integrated Development Plan stands central to the delivery of sustainable municipal services to the entire Sol Plaatje community. In this regard, I emphasise the role of the community in preparing the Integrated Development Plan for 2023/24 and thank each community member who participated in the review process.

Lastly, I reiterate the invitation to all communities to participate in the ongoing process of integrated development planning and to comment on the successes but also the failures of the Sol Plaatje Municipality so that we can learn and act together.

ACKNOWLEDGEMENT FROM THE MUNICIPAL MANAGER

ACKNOWLEDGEMENT FROM THE MUNICIPAL MANAGER:

MR BS MATLALA

The Integrated Development Plan 2023/24 (IDP) of the Sol Plaatje Municipality must be <u>strategic</u>, <u>respond</u> to the extent that changing circumstances demand, and <u>track</u> progress in municipal service delivery. These imperatives have, in very trying circumstances, been achieved throughout this IDP review process, which was the *first of four reviews* in the current 5-year cycle. I believe that as municipal administration, we are geared to continue this path and improve where necessary.



Municipal Manager Sol Plaatje Municipality

With this IDP, we place emphasis on *doing the basics right* but also to move from a service delivery perspective to a development planning perspective. In this regard, the municipality's strategic agenda is informed by prioritised ward-based needs and the development context within which the Sol Plaatje Municipality operates. This approach, however, requires a better understanding of the elements that shaped our current realities and the financial, economic and social consequences of decision making by Government. Hence, we did a thorough analysis of the internal and external factors that impact on the operations of the Sol Plaatje Municipality.

The most fundamental imperative for a credible IDP is the extent to which it incorporates achievable and measurable outcomes. Therefore, in determining the feasibility of a project, the Municipality first and foremost considered whether adequate human capital and financial resources are available for implementation. In this regard, we are prioritising a review of the municipal organogram and long-term financial plan.

We also adopted, for the first time, an approach to quantitatively assess and report on the local development context and municipal performance. We did this to ensure appropriate responses to the needs of our communities and to measure service delivery outcomes and whether we achieve our strategic objectives. Thus, we will continue to measure qualitative outcomes in quantified terms using appropriate indicators. In this regard, the successful implementation of the *IDP 2023/24* requires exceptional leadership, a competent workforce and a combination of good governance, dedication, and professionalism.

I am proud to present to Council for approval, the IDP 2023/24 as first review (of four) prepared as part of the five-year planning and implementation cycle which started in July 2022 and ends in June 2027. If approved, the IDP will be presented to relevant government departments to seek their support by making known our service delivery challenges, needs and developmental strategies.

I, once again, wish to thank each community member who participated in the planning process to date. Please do continue to participate in the process by, for example, also contacting your ward councillor. I would also like to thank each municipal official that contributed to the consultation processes and in preparing this document. This is to also remind ourselves that integrated development planning never ends and demands total commitment from all municipal officials all the time.

EXECUTIVE SUMMARY

EXECUTIVE SUMMARY: IDP 2023/24

This document represents the *Integrated Development Plan (IDP) 2023/24* of the Sol Plaatje Municipality. It is the *first of four reviews* of the IDP 2022-2027 which documents the current five-year planning and implementation cycle. This five-year cycle of municipality-wide developmentally-oriented planning started in July 2022 and ends in June 2027.

The relevant drafting process, led by the Municipality, considers a review of current planning and implementation to the extent that changing circumstances demand (see **Chapter 2**) and in accordance with an assessment of municipal performance (see **Chapter 8**). The review also included extensive public participation and engagement with various stakeholders and was completed in accordance with the adopted Process Plan. In this regard, ward councillors and ward committees played key roles in channelling inputs from communities to the municipal administration and public engagements were held as part of the review process.

The focus throughout the review (process) was to better understand the context within which the IDP is prepared and to identify and prioritise the needs of communities as part of an integrated approach to service delivery (see **Chapters 3** and **4**). The 'municipality-wide' development context is characterised by mainly the following aspects, informing our understanding of the environment within which government operates:

- The Sol Plaatje municipal area is one of the 'pearls' of the Northern Cape sub-regions, characterised by a mix of unique and quality assets as attributes of growth and development. A key challenge is to conserve and enhance these assets in a changing setting.
- Segregation along socio-economic class lines in the form of a race-based urban spatial configuration.
- Severe, structural poverty. About half of all households in the municipal area have an annual average household income less than R100 000.
- Degradation of environmental, heritage and agricultural assets.
- Ageing municipal infrastructure and sub-standard quality of services, e.g. the condition of roads. Please note that National Government has allocated a substantial grant to improve water and sanitation services.
- Increased population densities mostly in neighbourhoods with sub-standard quality of services. Worryingly, there is still about 18% of all households living in backyard dwellings and/or informal structures, which may lead to overcrowding also considering the above-average household size of 4.2 persons.
- Past insufficient new supply of housing by government resulting in a deficit of 'give-away' houses (for the indigent), subsidised
 housing as well as affordably-priced housing.
- A tertiary sector dominated economy with contributions to the Northern Cape economy decreasing over time. An economy
 in decline with expected future sectoral economic growth limited to the tertiary sector.
- Very little (or no) building activity of new residential and new non-residential space since 2018 apart from additions and alterations to existing buildings. This impacted negatively on the rand-value contribution of the construction sector to the *secondary sector* economy which was R448 million in 2021 compared to R503 million in 2015.
- Lack of addressing the climate vulnerability of the urban areas through adopting and implementing specific adaptation measures.

EXECUTIVE SUMMARY

- Declining revenue collection opportunities, challenges with revenue collection as well as limited own funds.
- Preference is given to investing public-sector funds in social infrastructure rather than economic infrastructure or both.
- Lack of tracking, monitoring and reporting on change over time; put differently, to measure qualitative (developmental) outcomes in quantified terms.

In response to these realities, most of the infrastructure-related projects in the budget address delivery and management issues related to roads, water and electricity provision. Thus, infrastructure spend on these services received the highest priority, with other infrastructure maintenance neglected and spending on asset maintenance being below the norm set by National Treasury. This, together with several other risks, poses a threat to the ability and quality of service delivery by the Sol Plaatje Municipality. These identified risks and mitigating actions have been grouped in the following categories: backlog and ageing infrastructure, deteriorating socio-economic conditions, sustained municipal financial viability, environmental sustainability, and municipal transformation.

The 2023/24 budget of the Municipality amounts to R2 933 million as total revenue, including capital transfers and contributions, and R2 691 million as total expenditure. Financial viability is still constrained by consumer priorities in terms of account payments and limited revenue-raising capacity. Capital transfers and contributions amount to R214 million and are an indication of the Municipality's dependency on grant funding (about 7.3% of total revenue).

EXECUTIVE SUMMARY

MUNICIPALITY AT A GLANCE

Total municipal area		3 145 km² (about	Demographics (in 2022)								
		5% within urban edge)		oulation	275 614	Но	useholds	65 194	Average hous	ehold size	4.2
		House	hold in	ncome (in	2022 and	curren	t rand pr	ices)			
Gini Coefficient (in 2021) 0.676 (relative			ncome	e inequalit	y) A	Average household income 50% of households			(below) R100 000		
Average household income R3		000		Av	Average household income for 80% of households			(below) R350 000			
		Access to bas	sic ser	vices by h	ousehold	s in 202	2 (as a po	ercentage)			
Piped water inside dwelling or yard	%	Flush or chemical toilet	93% (Electricity (including 91% generator)		91%		efuse removal by local authority at least once a week		75%
		Economy: Cont	ributio	on by sect	or to Gros	s Value	Added (GVA) in 2021			
Sector			Contribution (Rands)				Contrib	Contribution (as a percentage of total GVA)			
Primary s	ector		1 563					5%			
Secondary	sector	r	2 722					10%			
Tertiary s	ector			24 424 85%							
		Economy: Large	st eco	nomic sub	sectors b	y contr	ibution to	o GVA in 2021			
Subsector					Contribution (R millions current prices)				•		ange 2021)
Finance, insurance, real estate and business services				8 024			28	28%		34%	
Community, social and personal services					6 067			21%		379	%
Wholesale and retail trade, catering and accommodation				ı	3 614			13%		309	%
Transport, storage and communication					3 604			13	13% 2%		6
		Building /	Activit	y (using st	tatistics fo	r build	ings com	pleted)			
	An anı	nual average of 38	new r	esidential	units was	erecte	d over th	e period 2015 to	2021		
Annual average for <i>ne</i>										ed since 20	018
		dditions and alter			mited resi						
· ·	•	2015 numbers in l	bracke	ts)				ment in 2021 (2	2015 numbers	in brackets	5)
Working age population: 15- 64 180 477 (160		.60 724)		Working age population 34)		tion (Youth 15-	90 364 (86 888)				
Employed - formal 55 743		3 (51 801)			Employed (15-3		15-34)	21 601 (28 374)			
Employed - informal 12 249		(19 443)			Unemployed (1		(15-34)	.5-34) 23 88:		31 (17 060)	
Unemployment rate (%	5)	36.3%	(25,69	%)	Yo	Youth unemployment rate (%)			52.5% (37,6%)		
	Safe	ety and security –	actual	number	of crimes	in 2021	(2020 nı	ımbers in brack	ets)		
Murders	Driv	ing under the influ	ience			elated crime Prope		erty-related crin	nes Contac	S Contact-related crimes	
69 (61) 126 (112) 199			195 (268)		1	2 490 (3120)		L 044 (949)			

STATEMENT OF VISION

VISION

"Towards a Cleaner Growing City"

MISSION

The mission of the Sol Plaatje Municipality is to:

Reclaim the city that sparkles

Build public confidence and trust

Provide economic infrastructure to foster private-sector investment

Deliver sustainable uninterrupted services to all residents

Municipal Strategic Objectives	Municipal Key Performance Areas	National Key Performance Areas	Medium Term Strategic Framework: Seven Apex Priorities	
Economic growth through promoting Sol Plaatje Municipality as an economic hub	Local Economic Development and Spatial Transformation	Local Economic Development	Priority 2: Economic transformation and job creation Priority 5: Spatial integration, human settlements and local government	
Improved service delivery	Access to Basic Services and Infrastructure Development	Basic Service Delivery and Infrastructure Development	Priority 4: Consolidating the social wage through reliable and quality basic services Priority 7: A better Africa and world	
Good, clean and transparent governance and public participation	Good Governance and Public Participation	Good Governance and Public Participation	Priority 1: A capable, ethical and developmental state Priority 3: Education, skills and health	
Establishment of healthy inancial management Sound Financial Management		Municipal Financial Viability and Management	Priority 6: Social cohesion and safe communities	
Improved institutional management	Institutional Development and Capacity Building	Institutional Development and Municipal Transformation		

CHAPTER 1: INTRODUCTION

This chapter introduces the reader to the concept of integrated development planning and explains the legislative and policy context within which the Sol Plaatje Municipality prepares the Integrated Development Plan. Please see *IDP 2022-2027* for more detailed explanations of the relevant legislation and policy directives applicable in the municipal area.

1.1 INTEGRATED DEVELOPMENT PLANNING

The process of integrated development planning was introduced through the Municipal Systems Act, 2000 (Act 32 of 2000) (MSA) to facilitate and guide municipality-wide developmentally-orientated planning led by local government. The process and all elements related thereto, are documented in an Integrated Development Plan (IDP) as the strategic plan to guide, in particular, municipal operations coupled to a five-year planning and implementation period. The plan is adopted by a municipal council, reviewed annually, and linked to the council's term of office. The Act states that provincial monitoring and support of the process is relevant.

The IDP must also consolidate the municipality-wide operations by other tiers of government performed within the same time horizon. By implication, the IDP is a portrayal of all government strategies and plans within the geographic jurisdiction of a local municipality. The underlying philosophy of this planning initiative is for local government to achieve its own objectives and to contribute, together with the other tiers of government, to the progressive realisation of certain constitutional rights.

1.2 PURPOSE OF THE INTEGRATED DEVELOPMENT PLAN

Section 25 of the MSA requires a municipality to adopt an IDP as the single, inclusive and strategic plan for development in the municipality (read municipal area). The Act defines the status of an IDP as the foremost plan which guides and informs all planning and development, and all decisions with regard to planning, management and development, in the municipality (again, read municipal area).

This document represents the *Integrated Development Plan (IDP) 2023/24* of the Sol Plaatje Municipality. It is the *first of four reviews* of the IDP 2022-2027 which documents the current five-year planning and implementation cycle. This five-year cycle of municipality-wide developmentally-oriented planning started in July 2022 and ends in June 2027.

An annual review of planning and implementation is required (1) to the extent that changing circumstances so demand and (2) in accordance with an assessment of municipal performance. This *first review* considers the implementation of the IDP 2022-2027 and is documented as the *IDP 2023/2024*. The following are the key elements of preparing an IDP and of the annual review — a process led by the Municipality:

- Analysis of development trends and institutional realities to better understand the context within which the IDP is prepared.
- Collaboration and work sessions between councillors and officials of all tiers of government.

CHAPTER 1

- Stakeholder involvement, and community consultation and reporting on the planning and implementation of prioritised needs.
- Formulating strategies and making changes to planning and implementation based on (1) changed circumstances (2)
 municipal performance in achieving IDP targets and strategic objectives, and (3) changes to relevant government policy
 directives.
- Statements on financial viability and management with reference to the medium-term expenditure framework.

This IDP does not represent a complete overhaul of what has been planned and implemented as a result of the adopted IDP 2022-2027. The purpose of this municipality-driven IDP 2023/24 can thus be summarised as follows:

Municipal commitments

- Ensuring compliance with relevant legislation and policy.
- Planning to ensure effective allocation and optimum use of resources.
- Assessing and reporting on implementation and if required, implementing corrective actions and measures.
- Ensuring alignment within the municipal operational system between the IDP, budget, SDBIP and performance management.

Commitment of National and Provincial Government

Creating a platform for inter-governmental cooperation regarding municipality-wide planning and implementation.

1.3 STRUCTURE OF THIS IDP DOCUMENT (IDP 2023/24)

As mentioned, this document represents the *first of four reviews* of the IDP 2022-2027 with the review process resulting in certain changes thereto. These changes are explained in the table below.

Structure of IDP Document					
Chapter	Chapters in IDP 2022-2027	Changes made in the IDP 2023/24 (as first review)			
	Description of chapters	Description of chapters			
1	Introduction	Introduction and Overview: Explaining the concept of integrated development planning and the legislative and policy context.			
2	Municipal profile	Profile of the municipal area			
3	Spatial development context	Institutional analysis of the municipality			
4	Governance and community needs	Governance and Public Participation: Explaining the governance structures and provide feedback on the public participation process and community needs by ward			
5	Strategic direction	Strategic Agenda: An explanation of the strategic agenda that guides municipal operations			
6	IDP implementation	IDP implementation: Action plans for the 2023/24 financial year PLUS projects by other tiers of government and the private sector			
7	-	Municipal financial planning: Providing an overview of municipal financial viability and management as well as capital and operational expenditure			

Structure of IDP Document				
Chapter	Chapters in IDP 2022-2027	Changes made in the IDP 2023/24 (as first review)		
	Description of chapters	Description of chapters		
8	-	Municipal institutional development and transformation		

Table 1: Structure of IDP Document

The rationale for changing the structure of the IDP 2022-2027 is to facilitate a sequential approach to integrated development planning. In this regard, the local context within which government performs integrated development planning is explained in the first four chapters. Thereafter, a vision statement is presented as a municipal vision, objectives and strategies linked to similar statements by other tiers of government. In this regard, the first step – see **Chapter 5** – is to formulate a shared vision and mission with associated municipal strategic objectives. These serve as directives to guide municipal operations within a framework of key performance areas and key performance indicators. **Chapter 5** also includes reference to elements of an integrated approach to development, for example, municipal sector plans.

The second step – see **Chapter 6** – is to prepare municipal action plans linked to the vision statement and to the strategies/projects of other tiers of government. **Chapter 7** provides an overview of municipal financial viability and management as well as capital and operational expenditure. Finally, institutional development and transformation are discussed based on various performance measurement instruments, for example, the Service Delivery and Budget Implementation Plan (SDBIP) and the Municipality's Performance Management System Framework. Please note that **Annexure 1** contains maps of each ward, with **Annexure 2** as the municipal scorecard required by National Treasury to address the interface between the IDP and the SDBIP.¹

1.4 IDP STRUCTURES

The process of integrated development planning includes the establishment and functioning of the following committees to ensure stakeholder consultation and inter-governmental cooperation.

1.4.1 IDP Budget and Steering Committee

An IDP and Budget Steering Committee exists to oversee the process of integrated development planning by assisting the Executive Mayor in discharging his/her responsibilities as set out in section 53 of the MSA. The committee comprises the following members: (1) Executive Mayor, (2) Chairpersons of the Finance Portfolio Committee and the IDP, Budget and Performance Management Committee, (3) Municipal Manager, (4) Chief Financial Officer, (5) Executive Directors, (6) Project Management Unit Manager, (7) BTO Manager and the (8) IDP Manager.

¹ This scorecard will be completed in the next IDP review.

1.4.2 IDP Representative Forum

The IDP Representative Forum also plays an important role in the process of integrated development planning. This committee, chaired by the mayor serves as link between the municipality and all other stakeholders through formal engagements and by providing relevant information and feedback.

1.4.3 Ward Committees

In brief, ward committees function as the link between the municipality and communities by ward. These committees exist to identify and prioritise needs, oversee implementation and to create awareness of the process. See table below for a description of each of the 33 ward and §4.5 for prioritised needs by ward.

	Description of Wards			
Wards	Suburbs			
1	Roodepan, Sunset Manor			
2	Roodepan			
3	Homevale, Homelite			
4	Homestead, Vergenoeg Ext 3, Vergenoeg Ext 4, Vergenoeg Ext 9			
5	Thusanong, Redirile, Vergenoeg Ext 2			
6	Vergenoeg Ext 2, Vergenoeg Ext 9, Vergenoeg Ext 10, Boikhutsong			
7	Vergenoeg, Vergenoeg Ext 1, Vergenoeg Ext 2, Ubuntu			
8	Donkerhoek, Kirstenhof, Riviera, Verwoerd Park			
9	Retswelele, Ipopeng			
10	Tshwaragona, Vergenoeg Ext 5, Vergenoeg Ext 6, Vergenoeg Ext 7			
11	Vergenoeg Ext 6, Vergenoeg Ext 8, Agisanang			
12	Galeshewe Ext 2, Galeshewe Ext 3, Vergenoeg Ext 6, KwaNobantu, Galeshewe Proper, China Square			
13	Galeshewe Ext 1, Galeshewe Proper, Galeshewe Ext 6, China Square			
14	Homestead, North view, Colville, Gemdene, Floors, Square Hill Park, Utility, Ashburnham, Moghul Park			
15	Phutanang, Phomolong, Ipeleng			
16	Promise Land, Lindelani, Snake Park, Tswelelang			
17	Ipeleng, Tlhageng, John Mampe, Kutlwanong, Kagiso			
18	Verwoerd Park, Kirstenhof, Greater No. 2, Galeshewe Ext 7			
19	Latlhi Mabilo, Galeshewe Ext 5, Galeshewe Ext 4, Galeshewe Ext 3			
20	Verwoerd Park, Diamant Park, West End, Kestelhof, New Park, Albertynshof, Kimberley Central, Kimberley Mine, Cecil Sussman, Kimberley North, Utility, Square Hill Park			
21	De Beers, Moghul Park, De Beers Mine, Herlear, Cassandra, Ernestville, Beaconsfield, Memorial Road area			
22	South Ridge, Fabricia, Green Point			
23	El Toro Park, Royldene, Monument Heights, New Pak, Labram, Kimberley Central, Hadison Park, Memorial Road area			
24	Carters Glen, Rhodesdene, Hadison Park, Heuwelsig, Kestelhof			

	Description of Wards		
Wards	Suburbs		
25	Diamond Park, Diskobolos, Beaconsfield, Klisserville, Memorial Road area, De Beers Mine		
26	Hillcrest, Rietvale, Ritchie, Ikageng, Motswedimosa		
27	Platfontein, Rietvale		
28	De Beers Mine, Kenilworth, Kimdustria, Colville, Floors, Beaconsfield, Greenside		
29	Roodepan, Ivory Park, Langley & Riverton		
30	Lerato Park, Kamfersdam, Roodepan, Jacksonville		
31	Soul City, Kutlwanong, Riviera		
32	Platfontein, Phutanang		
33	Diamant Park, Thambo Square, West End, Gemdene, China Square		

Table 2: Description of Wards

1.5 MUNICIPAL POWERS AND FUNCTIONS

The powers and functions performed by local government are defined primarily in Section 156 and 229 of the Constitution. The functions listed in the table below are ascribed to Category-B municipalities.

Municipal Functions				
Municipal function Yes / No		Staff a	Staff allocated	
Constitution Schedule 4, Part B functions:	Constitution Schedule 4, Part B functions:			
Air pollution	No	٧		
Building regulations	Yes	٧		
Childcare facilities	No		٧	
Electricity and gas reticulation	Yes	٧		
Firefighting services	Yes	٧		
Local tourism	Yes	٧		
Municipal airports	Yes		٧	
Municipal planning	Yes	٧		
Municipal health services	No	٧		
Municipal public transport	No		٧	
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	No	٧		
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	No		٧	
Storm water management systems in built-up areas	Yes	٧		

Municipal Functions					
Municipal function	Municipal function Yes / No	Staff allocated			
Trading regulations	Yes	٧			
Water and sanitation services limited to potable water supply systems and domestic wastewater and sewage disposal systems	Yes	٧			
Constitution Schedule 5, Part B f	unctions:				
Beaches and amusement facilities	No		٧		
Billboards and the display of advertisements in public places	No	٧			
Cemeteries, funeral parlours and crematoria	Yes	٧			
Cleansing	Yes	٧			
Control of public nuisances	No	٧			
Control of undertakings that sell liquor to the public	No	٧			
Facilities for the accommodation, care and burial of animals	No		٧		
Fencing and fences	Yes	٧			
Licensing of dogs	yes		٧		
Licensing and control of undertakings that sell food to the public	yes	٧			
Local amenities	No	٧			
Local sport facilities	Yes	٧			
Markets	No	٧			
Municipal abattoirs	No		٧		
Municipal parks and recreation	Yes	٧			
Municipal roads	Yes	٧			
Noise pollution	No	٧			
Pounds	No	٧			
Public places	Yes	٧			
Refuse removal, refuse dumps and solid waste disposal	Yes	٧			
Street trading	Yes	٧			
Street lighting	Yes	٧			
Traffic and parking	Yes	٧			

Table 3: Municipal Functions

The functions performed by the Sol Plaatje Municipality that are not listed in Schedule B are the following: (1) provision of primary health care, (2) the operation and maintenance of Rekaofela and Transka Resorts and (3) operation of libraries. These functions are funded through grant funding received from the respective provincial departments, but unfortunately, this funding stream is no longer available and own funds are used.

1.6 LEGISLATIVE AND POLICY CONTEXT

The next section describes, in brief, the legislative and policy context within which the Sol Plaatje Municipality prepares this first review as the IDP 2023/2024. Please see the IDP 2022-2027 for detailed explanations of all relevant legislation and policy directives, including sector plans, applicable to operations in the municipal area.

Local government operates and delivers services to communities within a governance framework applicable across government. A key governance imperative is that all plans should be aligned in content, coordinated in process, integrated in output, transformative in outcomes and consistent in the monitoring and evaluation thereof. *The drafting and implementation of the IDP is but one component of this suite of plans*. These plans also include national, provincial and district plans, the most important of which is described below. Please note that implementation by national and provincial government is presented in the State of the Nation Address and the State of the Province Address respectively (see §1.6.5 and §1.6.7), as well as municipal sector plans that consider the relevant legislative and policy context (see §5.4).

NATIONAL

1.6.1 National Development Plan 2030

The National Development Plan (NDP) was adopted in 2012 as the programme through which South Africa can advance inclusive socio-economic transformation through development planning. Eliminating poverty and reducing inequality were set as objectives with the following targets:

- Reduce the proportion of households with a monthly income below R419 per person (in 2009 prices) from 39 percent to zero.
- Reduce inequality; the national Gini coefficient should fall from 0.69 to 0.6. (The Gini Coefficient for South Africa was 0.69 in 2010, 0.68 in 2015, and 0.67 in 2021, i.e a decreasing income gap).

1.6.2 Medium Term Strategic Framework 2019-2024

This Medium-Term Strategic Framework 2019-2024 is a culmination of the move government has taken towards integrated national planning and monitoring. It serves as a five-year building block towards achieving the NDP Vision 2030 and to address, in particular, the triple challenges of poverty, inequality and unemployment. Government also identified growth and investment as issues to be addressed and created intermediate 2024 targets for these issues. Government also acknowledged the negative impact of the COVID-19 pandemic.

Medium Term Expenditure Framework: Intermediate 2024 targets (national)				
Issue Target for 2024 Target for 2030				
Poverty (food poverty)	20%	0%		
Poverty (lower bound)	28%	0%		
Inequality (Gini coefficient)	0,66	0,60		
Unemployment (formal rate)	20%-24%	6%		

Growth (GDP growth)	2%-3%	5,4%
Investment (% of GDP)	23%	30%

Table 4: Medium Term Expenditure Framework: Intermediate 2024 Targets (National)

1.6.3 Back To Basics

The 'Back to Basics' programme was introduced in 2014 to improve the functioning of municipalities by addressing the basics of service delivery and to serve communities better, i.e. to put people first. A municipality submits monthly and quarterly monitoring reports to the national Department of Cooperative Governance and Traditional Affairs (COGTA) based on the implementation of the approach. Please note that the strategic objectives of the Sol Plaatje Municipality are in line with the expectations of the programme.

1.6.4 District Development Model

The District Development Model (DDM) was announced in the 2019 State of the Nation Address. This intergovernmental relations mechanism was created to facilitate joint planning and implementation by all three tiers of government. The rationale for the initiative is twofold: (1) to address the lack of coherence in planning and implementation that has made monitoring and oversight of government programmes difficult and (2) to ensure the effective implementation of government's seven priorities. The DDM of the Frances Baard district has been included in the list of investments/projects by other tiers of Government within the municipal area.

1.6.5 State of the Nation Address (SONA)²

President Cyril Ramaphosa delivered the State of the Nation Address (Sona) on 9 February 2023 and made it clear that with the challenges the country faces, it cannot be business as usual. The President stated that the energy crisis is an existential threat to our economy and social fabric while violent crime is taking its toll on every South African. In this regard, he focussed on finding solutions for the following four key issues, i.e. (1) the load shedding crisis, (2) reducing unemployment, (3) poverty and the rising cost of living as well as (4) combating crime and corruption³.

In solving the energy crisis, a National State of Disaster has been declared, while poverty and unemployment will be addressed through several programmes e.g. Social Employment Fund and the National Youth Service, ensuring that young people were introduced to the world of work. The Social Employment Fund is recruiting 50,000 participants in its next phase to undertake work for the common good, and the revitalised National Youth Service will create a further 36,000 opportunities through non-profit and community-based organisations.

The rising cost of living are to be addressed by increasing social grants, targeted basic income support for the most vulnerable and by mitigating the impact of load shedding on food prices. Around 7.8 million people currently receives the Social Relief of Distress

²https://www.cgcsa.co.za/summary-of-the-state-of-the-nation-address-by-president-ramaphosa-10-february-2022/.

³ Four key takeaways from Ramaphosa's State of the Nation Address, Daily Maverick, viewed on 10 February 2023.

Grant. The government is, to combat crime, considering more funding for the police service, ensuring the safety of whistle-blowers, and partnering with the private sector in responding to emergency calls to the 10111 call centre. In response to the State Capture Commission and in line with the framework for the professionalisation of the public service, integrity assessments would become a mandatory requirement for recruitment to the public service and entry exams would be introduced.

Concerning the Sol Plaatje Municipality, the following matters were discussed in the Sona as relevant to municipal operations:

- To restore energy security by, for example, proceeding and introducing tax incentives with the roll-out of rooftop solar.
- To accelerate energy projects and limit regulatory requirements while maintaining rigorous environmental protections, procurement principles and technical standards.
- Stimulate the emergence of new sectors in the economy, such as major green hydrogen and renewable energy. The Northern Cape has already attracted well over R100 billion in investments in renewable energy projects.
- Concluding a comprehensive social compact that would join all social partners in a common programme to rebuild our economy and enable higher growth. This would include actions to, for example, develop master plans in sectors of the economy such as automotives, clothing and textiles, poultry, sugar, agriculture and global business services.
- Invest in major infrastructure projects to ensure water security.
- Adding pace to the infrastructure build programme through the work of the Infrastructure Fund and Infrastructure South
 Africa, which has been established to support strategic infrastructure projects.
- Strengthening the bounce-back loan scheme administered by banks and other financial institutions, and guaranteed by government, to assist small and medium enterprises and businesses in the informal sector.
- Expanding the Employment Tax Incentive to address the challenge of youth unemployment by encouraging businesses to hire more young people in large numbers.
- Licencing the PostBank to create a state bank that will provide financial services to SMMEs, youth- and women-owned businesses and underserved communities.
- Providing R800 million through the National Skills Fund to develop skills in the digital and technology sector through an
 innovative model that links payment for training to employment outcomes.
- Unlocking massive value for poor households by expediting the provision of title deeds for subsidised houses and finalising the transfer of 14,000 hectares of state land for housing.
- Implementing a number of interventions to address failures at local government level and improve basic service delivery.
 These include enhancing the capacity of public representatives and officials, maintaining and upgrading local infrastructure, and invoking the powers of national government to intervene where municipalities fail to meet their responsibilities.
- Fight gender-based violence and femicide by strengthening the National Strategic Plan by, for example, affording greater protection to survivors of gender-based violence and ensuring that perpetrators are no longer able to use legislative loopholes to evade prosecution. A key aspect of the National Strategic Plan is the economic empowerment of women.

1.6.6 National Government Budget Speech 2020⁴

The Finance Minister's 2023-24 Budget Speech on 22 February 2023 is according to commentators, as good as we could have hoped for, given current economic conditions. Eradicating poverty, inequality and unemployment were (again) identified as priorities, and a growing economy was identified as key to achieving these objectives. The Budget acknowledges that the pursuit of higher growth remained anchored on three pillars:

- Ensuring a stable macroeconomic framework to create a conducive environment for savings, investment and growth.
- Implementing growth-enhancing reforms in key sectors, particularly in energy and transport.
- Strengthening the capacity of the state to deliver quality public services, invest in infrastructure and fight crime and corruption.

Good news was the overall growth of South Africa's economy by an estimated 2.5% in 2022, and the fiscal consolidation strategy restraining growth in consumption expenditure bringing the fiscal deficit down. However, the medium-term economic growth outlook has deteriorated with real GDP growth projected to average 1.4% from 2023 to 2025, compared with 1.6% estimated in October 2022.

The growth-enhancing reforms in the energy sector include two tax measures to encourage businesses and individuals to invest in renewable energy and increase electricity generation, i.e. possible changes to local electricity demand and supply. Municipal operations will also be impacted by increased spending on community development (R230 billion in 2022/2023) including (1) municipal equitable share, (2) human settlements, water and electrification programmes, (3) public transport and (4) other human settlements and municipal infrastructure. The function of community development is the fastest growing function averaging 8% annually over the medium term, mainly due to the additional funds for local government equitable share and for infrastructure.

The Integrated Urban Development Framework (IUDF) is the response by government to present-day urbanisation trends and is a product of the NDP. It is regarded as Government's policy position to guide the future growth and management of urban areas by addressing the increasing numbers of the urban population through proper planning and providing the necessary infrastructure to support this growth. The IUDF's overall outcome – spatial transformation – marks a New Deal for South African cities and towns, by steering urban growth towards a sustainable growth model of *compact, connected* and *coordinated* cities and towns. The word 'retrofitting' is also used and explained as a directed alteration of the built environment with the aim of improving efficiencies. To achieve this transformative vision, the IUDF sets four strategic goals:

- Spatial integration: To forge new spatial forms in settlement, transport, social and economic areas,
- Inclusion and access: To ensure people have access to social and economic services, opportunities and choices,
- Growth: To harness urban dynamism for inclusive, sustainable economic growth and development, and
- Governance: To enhance the capacity of the state and its citizens to work together to achieve spatial and social integration.

⁴ Source: https://www.moneyweb.co.za/financial-advisor-views/budget-speech-review-2022/.

NORTHERN CAPE PROVINCE

1.6.7 State of the Province Address 2023 (SOPA)⁵

The Premier of the Northern Cape stated in the State of the Province Address (SOPA) 2023 that the provincial government identified the following five priority service areas for 2023:

- Energy security, climate change and a just transition.
- Fighting poverty, unemployment and inequality, infrastructure.
- Fighting crime and corruption.
- Skills development.
- Localisation and investment.

The Premier also reflected on goals set in the previous SOPA such as the modernisation programme and addressing unemployment. The former programme included the (1) broadband strategy which is set to be in full swing from April 2023, the (2) SA Connect project to provide internet services to clinics in schools, and the (3) e-learning support strategy. Digital Call Centres for EMS was also established in Upington and Kimberley with a dramatic increase in the number of calls received from an average of 3000 to 10 000 calls per month. Regarding unemployment, the Premier indicated that the number of persons unemployed decreased while the unemployment rate also decreased by 4.3% to the lowest provincial unemployment figures in 14 years.

Furthermore, the Provincial Government will interface, facilitate and coordinate the extension of Youth Service Centres across the province, as well as youth social cohesion initiatives, youth economic empowerment and youth health initiatives with all relevant sector departments and the private sector. Another key intervention is the ability of all Provincial Departments to pay correct invoices within 30 days, except for the Department of Health which has managed to reduce the waiting time from 92 days to 46 days.

The Premier also indicated that the provincial economy grew by 2.0% in 2022 despite the challenges of load shedding and with the transportation system. In this regard, it was stated that infrastructure investment is the backbone of a thriving economy with focus being placed on the building of schools, health facilities, roads, housing, energy, water and sanitation. To this effect, the province will be investing R 15 million in the establishment of a tyre granulator facility in Kimberley to be launched in May this year.

The development of a green hydrogen corridor stretching along the west coast is another key focus and forms part of a national Green Hydrogen Programme. This programme includes nine projects with four located in the Northern Cape, viz. the Prieska Power Reserve, Ubuntu Green Energy Hydrogen Project, Upilanga Solar and Green H2 Park and Boegoebaai Green Hydrogen Development Programme.

Road infrastructure was addressed by stating the aim to increase access to affordable and reliable transport infrastructure despite a lack of a sufficient budget to service provincial roads. The Provincial Government, through the Operation Vala Zonke, fixed

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⁵ State of the Province Address (SOPA) by the Premier of the Northern Cape.

23 000m² of potholes by using internal road maintenance teams and outsourcing some of the work. The government will also continue with the Contractor Development programme as part of developing small contractors to compete in the bigger market, such as the Northern Cape Construction Company.

Regarding the development of smaller towns, the Provincial Government introduced the Township and Rural Economy Grant and concluded various social compacts in the area of skills development, SMME support and Corporate Social Investment to benefit especially mining towns.

Bulk infrastructure projects that will focus on addressing bulk water and sanitation challenges is ongoing at various municipalities. For example, is putting in place a turnaround strategy for Kimberley and R500 000 000 was made available to address disconcerting and urgent infrastructure challenges in the city. National Treasury has now allocated R1.9 billion (RBIG funds) to the Sol Plaatje Municipality to improve water and sanitation services. In Kimberley, the Sol Plaatje University's total spent on infrastructure development, since inception in 2013, amounts to R2.2 billion and of this R350 million was spent in 2022.

As part of the national Just Energy Transition Investment Plan, a Northern Cape Green Hydrogen Strategy and a renewable energy strategy were adopted.

The Premier also elaborated on interventions related to (1) addressing natural disasters that occurred, (2) piloting of skills development zones, (3) providing access to Early Childhood Development programmes, (4) COVID-19-related vaccination programmes, (5) purchasing and replacing ageing patient transport vehicles including ambulances, (6) medical services to People Living with HIV, (7) food security programmes and assisting households that experience hunger, (8) addressing Gender Based Violence and Femicide, (9) and cooperative governance through completion of the District One Plans for five districts.

1.6.8 Northern Cape Provincial Growth and Development Strategy

The Northern Cape Growth and Development Strategy identify the following primary development objectives to be achieved province-wide:

- Promoting the growth, diversification and transformation of the provincial economy.
- Poverty reduction through social development.

1.6.9 Northern Cape Spatial Development Framework, 2018⁶

The provincial Spatial Development Framework (PSDF) includes the vison of sustainable urban and rural spatial development based on a modern space economy supported by an integrated national and provincial infrastructure network and the responsible use of natural resources providing sustainable livelihoods for all.

⁶ Northern Cape, Draft Spatial Development Framework, September 2018.

It is stated that the PSDF, as a spatial land use directive, strives to eradicate poverty and inequality and protect environmental integrity through applying sustainability principles to land use management. A finding in the study is that poverty is concentrated in larger urban areas while limited growth and job creation result in higher poverty rates and more informal settlements.

Four development/growth scenarios are (qualitatively) defined and mapped. The Sol Plaatje municipal area *is* demarcated or identified as a development growth point, (2) emerging corridor, (3) core development focus area, and (4) an administrative zone. The proposed municipal growth and development path (or the how, when, where and what type) is built around a diversification and maintenance strategy promoting specific development initiatives. We comment that these initiatives are all in line with the strategic objectives of the Sol Plaatje Municipality.

FRANCES BAARD DISTRICT

1.6.10 Frances Baard District Growth and Development Strategy

The Frances Baard District Growth and Development Strategy aims to achieve growth and development within the district by setting the following three strategies:

- Providing basic services in all municipal areas in the district through joint programmes by all tiers of government.
- Strengthening human capital through education and training.
- Create a new economy by establishing partnerships, nurturing networks, and building interconnected regions that can compete globally for jobs and services.

1.6.11 District IDP Framework

The District IDP Framework is being prepared by the Frances Baard District Municipality. However, it is stated that the preparation of the Sol Plaatje Municipality's IDP 2023/24 is aligned to the district-wide planning process.

CHAPTER 2: PROFILE OF THE MUNICIPAL AREA

This chapter includes a detailed analysis of spatial, social, environmental and economic elements that shaped the pattern of development in the municipal area. We used 2022 Quantec data unless otherwise indicated.

The purpose of profiling the municipal area is threefold: (a) to serve as reference framework for integrated development planning, (b) to better understand and report on the urban and rural context, and (c) to track, measure and consider change over time. The work done includes a situational analysis which informed our understanding of the environment within which government operates.

2.1 GEOGRAPHIC CONTEXT

The Sol Plaatje municipal area is one of the 'pearls' of the Northern Cape sub-regions, characterised by a mix of unique and high-quality assets. A key challenge is to conserve and enhance these assets in a changing setting. The land extent of the Sol Plaatje municipal area is about 3145 km² and includes the urban areas of Kimberley, Ritchie and some villages as well as rural farmland. Kimberley is the administrative centre of the Frances Baard District Municipality and the seat of the Northern Cape Provincial Administration. The municipal area is bordered by the Dikgatlong and Magareng Municipalities to the north, the Siyancuma Municipality and Pixley ka Seme District Municipality on the southern and western sides, and the Free State Province to the east (see map below).

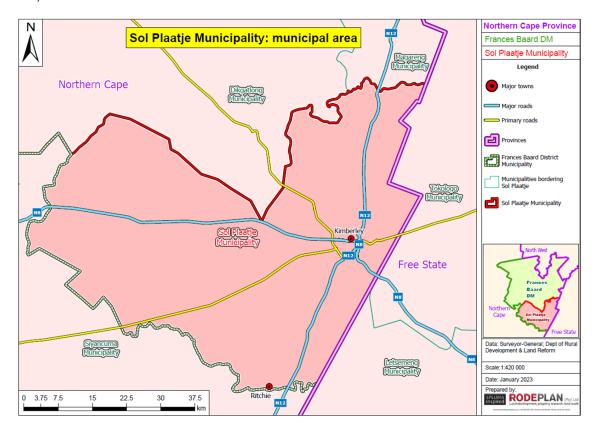


Figure 1: Municipal Area

The municipal area has a very strategic location in terms of the road and rail national transport corridor with several higher-order roads (including the N12 and N8) criss-crossing the area and converging at Kimberley (see **Map 2**). See maps below for the location of the municipal area in the provincial and district context.

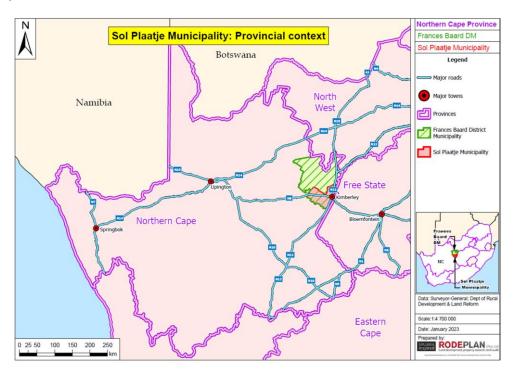


Figure 2: Provincial Context

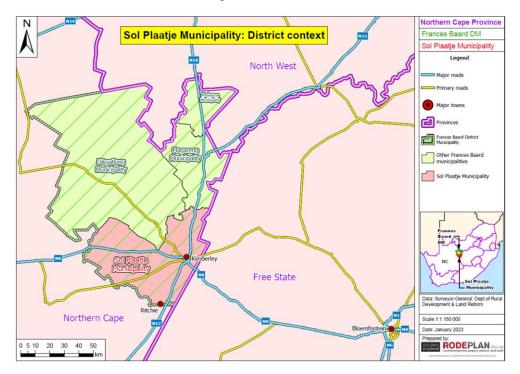


Figure 3: District Context

Ward Delineation

The Sol Plaatje Municipality consists of 33 wards of which most have an urban population (see map below).

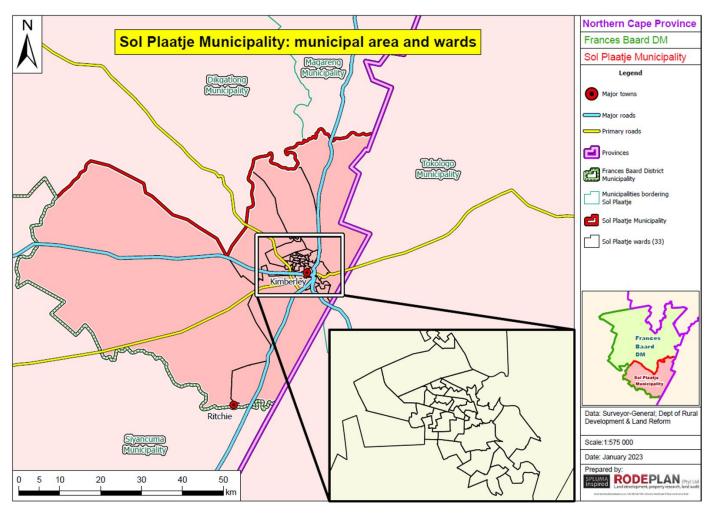


Figure 4: Ward Delineation

2.2 POPULATION

The table below includes the size of the population and the number of households in the municipal area in 2015, 2020 and 2022 respectively. It is estimated that 275 614 persons currently resides in the Sol Plaatje municipal area.

Population of Sol Plaatje Municipality					
Indicator 2015 2020 2022 ⁷					
Number of people 248 680		262 049	275 614		
Percentage increase/decrease over a 5-year and a 7-year period respectively 5,3% 11%					

⁷ Population total projected for Sol Plaatje Municipality.

Number of households	60 543	63 552	65 194
People per household (approximate)	4.1	4.1	4.2

Table 5: Population of Sol Plaatje Municipality

The Northern Cape Province experienced population growth of 9% between 2015 (1 206 798 persons) and 2022 (1 315 512 persons).⁸ About 20% of the number of people living in the province in 2020 lived in the Sol Plaatje Municipality. This share increased to almost 21% in 2022 if the projected population totals are considered, i.e. significantly more people live in the municipal area as a result of in-migration and organic population growth. Note that the primary driver of migration is the perception of employment, attracting hopeful jobseekers to nodes with higher economic activity, who then generally do not find a job. The population growth rate in Sol Plaatje Municipality for the 2015–2022 period was 11%, with a marginally lower increase (7,7%) in the number of households over the same period. This increase in the number of households is coupled with an increase in people per household in recent years, i.e. more people live together as a single household. Interestingly, in 2022, only 1,4% or 896 of all households lived in non-urban areas which also represents a 12% increase since 2015.

Population by Race Grouping

Population by Race Grouping								
Indicator	Black-	Black-African Coloured		White		Asian		
Indicator	2015	2022	2015	2022	2015	2022	2015	2022
Population size	159 941	185 839	68 296	70 825	17 319	15 888	3125	3062
Proportional share of total population (rounded)	64%	67%	27%	26%	7%	6%	1%	1%

Table 6: Population by Race Grouping

The Black-African population grouping comprised 64% of the Municipality's population in 2015, increasing to 67% in 2022. The percentage share of the Coloured and White population groupings decreased over this period while the share of the Asian grouping remained the same. Hence, there are structural changes occurring in the demographic structure of Sol Plaatje Municipality. Urban planning and management should cater not only for increased numbers, but also for changes in the composition of the population, with specific reference to the Black-African grouping. Together, the Black-African and Coloured groupings comprise 93% of the total population in 2022. In 2010, the share of these groupings of the total population was 90%.

Population by Age Grouping

Population by Age Grouping				
Indicator 2015 2022				
Age grouping: 0-14	73 408	76 404		
Proportional share of total population (rounded)	30%	28%		
Age grouping: 15-64	160 724	180 477		

⁸ The 2022 population total for the Northern Cape Province is projected.

Population by Age Grouping				
Indicator	2015	2022		
Proportional share of total population (rounded)	65%	65%		
Dependency ratio	35%	34%		

Table 7: Population by Age Grouping

Comparing the number of persons in the age group 0-14 and the proportional share of the total population in 2015 and 2022, there was an increase in numbers but a slight decrease in proportional share. For the 15-64 age group (or working age population), the numbers increased but the proportional share of the total population remained 65%. The dependency ratio, which is an indicator of the potential dependency burden of children and elderly on those who are of an economically productive age, was 35% in 2015 and 34% in 2022 (the lower, the better).

2.3 HOUSEHOLD INCOME

The *Gini Coefficient* for the Sol Plaatje Municipality (and for South Africa) in 2021 was stubbornly high at 0,676 (current income per capita). A Gini Coefficient of 1 represents perfect income inequality and perfect equality has a value of 0. Thus, relative income inequality exists in the municipal area with the general long-term trend from 2010 (0,681) until 2019 (0,671) being positive but a worsening situation in 2020 (0,679) with a slight recovery in 2021. Interestingly, the Frances Baard district and the Northern Cape Province have lower income inequality measurements for 2021, i.e. 0,651 and 0,643 respectively. These measurements are also slightly better than in 2020.

In Sol Plaatje Municipality, the average household income (current rand prices) is about R350 000.9 This compares well with a household income of between R250 000 and R300 000 for all households in South Africa (R286 738), the Northern Cape Province (R256 365) and the Frances Baard district (R295 848) respectively. The household income in Sol Plaatje has increased by 36% over the 7-year period since 2015 (R259 607), but not surprisingly, in 2020 the income decreased from the previous year due to the impact of the COVID-19 pandemic. However, in 2021 and 2022 there were year-on-year increases of 8% and 6% respectively.

Considering household income and expenditure by using 2015 prices, current income and expenditure reflect pre-2015 levels (see table below).

Household Income and Expenditure			
Indicator	Comparing income/expenditure over the 2015–2022 period by using 2015-prices		
Current income	The amount available to households increased since 2015 but decreased in 2020 and again in 2022		
current income	(a significant decrease) after a slight increase in 2021. Current income is at pre-2015 levels.		
Disposable income (Current income	The amount available to households had the same trajectory as 'current income' but with		
less taxes on income and wealth)	disposable income now at pre-2010 levels.		

⁹ Household income is all receipts by all members of a household, in cash and in kind, in exchange for employment, or in return for capital investment, or receipts *obtained* from other sources such as pension.

Household Income and Expenditure				
Indicator	Comparing income/expenditure over the 2015–2022 period by using 2015-prices			
Durable goods (e.g. furniture,	Purchase of durable goods increased since 2015 but in 2020 and 2022 the spending decreased to			
computers, recreational goods)	pre-2012 levels.			
Semi-durable goods (e.g. clothing)	Purchase of semi-durable goods increased steadily up to 2019 but in 2020 and in 2022 the			
Seriii dalidole goods (e.g. ciotiiiig)	spending decreased significantly to about 2013 and 2011 levels respectively.			
Non-durable goods (e.g. food,	Purchase of non-durable goods increased since 2015 but in 2020 and 2022 the spending decreased			
beverages, tobacco)	to 2015 and 2004 levels respectively.			
Services (e.g. rent, transport,	Spending on 'services' increased since 2015 but in 2020 the spending decreased slightly and in			
medical)	2022 decreased significantly to pre-2010 levels			

Table 8: Household Income and Expenditure

Concerning is the fact that the current average household income for 50% of all households is less than R100 000, and for 80% it is less that the average income of R350 000. In this regard, about 35% of households do not qualify for a free government subsidy as part of the Finance Linked Individual Subsidy Programme and fall in the RDP/BNG (or 'give-away') housing programme, and for about 50% it is not possible to qualify for a (commercial) home loan. Also of concern is the erosion of the municipal tax base and whether people can pay for services impacting on the Municipality's self-generated revenue.

It is reported that a stagnant or declining national economy has had a negative impact on the incomes of South African cities and that the country has yet to bounce back to pre-2020 levels post the Covid lockdowns, and that climate change and the continuing energy crisis will affect the metros.¹⁰

2.4 HEALTH

Health care facilities

In 2019, there were 57 health facilities in the municipal area which is fewer than in 2016 (60). The health care facilities in the municipal area are indicated in the table below.

Health Care Facilities (in 2019)			
Indicator	Number		
Provincial Tertiary Hospitals	1		
Specialised Psychiatric Hospitals	1		
Specialised TB Hospitals	1		
Other Hospitals	2		
Private Hospital	2		
Community Health Centre	1		
Clinics	13		

¹⁰ Poor municipal management erodes willingness to pay for... (dailymaverick.co.za), viewed on 23.11.2022.

Health Care Facilities (in 2019)			
Indicator	Number		
Satellite Clinic	1		
Other Primary Health Care Centres	7		
EHS Provincial Service	1		
Mobile Service	2		
Non-medical site	4		
Other Health Facilities	31		
Correctional Centre	1		
EMS Station	3		
General Practitioner	4		
Nurse Practitioner	19		
Pharmacy	1		
Pharmacy/Clinic	4		
Private Clinic	1		

Table 9: Health Care Facilities (in 2019)

Persons with AIDS / HIV

The 2022 estimation is that 27 155 persons (all genders) or 10% of the total population in Sol Plaatje Municipality are HIV positive. Most of these persons (23 982) are between the ages of 20 and 54. It is estimated that there will be 265 AIDS-related deaths (all genders) in 2022 which is fewer than the number of similar deaths in previous years.

2.5 SAFETY AND SECURITY

The table below provides a summary of the crime statistics in the Sol Plaatje Municipality in 2019 and 2021 respectively. ¹¹ The crime situation can be described as volatile due to the number of certain crimes committed in 2021 being higher than the year before and others lower than in 2019.

Interestingly, the percentage share of any specific crime committed in the Sol Plaatje Municipality in 2021 of the totals of that specific crime committed in the province in the same year varies significantly. For example, 69 of the 343 murders in the province were committed in Sol Plaatje. However, only 5% of stock theft in the province occurred in the Sol Plaatje Municipality due to stock theft being a crime committed mostly in rural areas.

Safety and Security: Sol Plaatje Municipality					
Indicator 2020 2021					
Murder 61 69					

¹¹ Statistics for 2022 were not analysed although statistics for the first two quarters in 2022 were available.

Safety and Security: Sol Plaatje Municipality						
Indicator 2020 2021						
Sexual Offences	339	323				
Common assault	1 283	1 436				
Common robbery	559	434				
Carjacking	6	5				
Contact-related crimes	949	1 044				
Property-related crimes	3 120	2 490				
Stock theft	54	48				
Drug-related crime	268	195				
Driving under the influence of alcohol or drugs	112	126				
Kidnapping	20	23				

Table 10: Safety and Security: Sol Plaatje Municipality

2.6 EDUCATION

In 2022, 29,4% of the population in the Sol Plaatje municipal area have either matric or higher education, while 8,9% have no schooling. There has been an improvement in the number of persons with matric, and as a proportional share of the total population since 2015 (see table below). The biggest success, however, is the number of functionally illiterate persons as a share of the total population, which for each of the last 7 years was below 29% (79 537 persons in 2022), while the functional literacy rate increased from 60,4% in 2015 to 61,9 % in 2022.

Education					
Indicator 2015 2022 ¹²					
Number of persons with Grade 12/Matric	49 072	58 057			
Proportional share of total population (rounded)	20%	21%			
Number of functionally illiterate persons	70 918	79 537			

Table 11: Education

2.7 Access to services and housing

The table below indicates that about 81% of all households in the Sol Plaatje Municipality live in formal housing (brick or concrete block structures). This percentage of households increased by 1% between 2015 and 2022, while the proportion of households occupying backyard and/or informal structures decreased by 1% to about 18% over the 7-year period.

¹² Projected number for the Sol Plaatje Municipality.

There has also been an improvement in the delivery of services between 2015 and 2022. Piped water, electricity and a flush or chemical toilet are available to more than 90% of households. However, only 75% of households — down from 81% in 2015 — have refuse removal at least once a week (see table below). The number of households with a pit latrine or bucket system has decreased substantially since 2015.

Access to Services and Housing (number of households)					
Indicator	2015	% of HHs	2022	% of HHs	
	Dwelling				
House/ brick structure/ Flat/ Cluster/ Semi-detached	48 653	80%	53 019	81%	
Backyard dwelling (House/ Flat/ Room/ Informal dwelling/ Shack)	3 428	6%	3 645	6%	
Informal dwelling/ Shack (not in backyard)	7 649	13%	7 954	12%	
E	lectricity				
Electricity (including generator)	53 084	88%	59 555	91%	
Refuse	e / Solid Waste				
Refuse removed by local authority at least once a week	48 752	81%	49 256	75%	
	Sewage				
Flush or chemical toilet	53 354	88%	60 429	93%	
Pit latrine/ bucket system	4 028	7%	2 942	5%	
Water					
Piped water inside dwelling or yard	53 591	89%	57 995	90%	
Public/ communal/ neighbour's tap	6 703	11%	6 964	10%	

Table 12: Access to Services and Housing

2.8 GRANT DEPENDENCY

The number of social grants allocated in the Northern Cape Province in 2021 represents 497 773 cases. The number of grants allocated by type was as follow:

Social Relief of Distress: 16

Adult and Old-age Grants: 157 503
 Children's Grants: 340 254

Considering that the current average household income for 50% of all households in Sol Plaatje is less than R100 000, it is estimated that the bulk of this population segment rely on grants as major source of income. Please note that the statistics for Sol Plaatje Municipality were not available.

2.9 ECONOMIC OVERVIEW

The economy in the Sol Plaatje Municipality contributed 24% of the 2021 Gross Value Added (GVA) in the Northern Cape Province — down from 27% in 2015 and 28% in 2010. In comparison, the //Khara Hais Municipality (Upington) contributed 8% of the 2021 GVA in the Northern Cape Province, also down from a 9% contribution in 2015.

The percentage share contribution by the *tertiary sector* in 2021 to the total GVA generated in the Sol Plaatje municipal area was 85% or R24 424 million compared to 87% or R13 697 million in 2010 and 86% or R19 004 in 2015. The *primary sector* contributed about 5% or R1 563 million in 2021 (an increased contribution by one per cent from the 2010 and 2015 levels) and the *secondary sector* 10% or R2 722 million (also an increased contribution by one per cent from the 2010 and 2015 levels). In comparison, the 2021 percentage share by sector to the GVA generated in the //Khara Hais Municipality (Upington) was 71% by the *tertiary sector*, 16% by *the secondary sector* and the *primary sector* contributed 11%.

The table below provides a summary by subsector of the Municipality's GVA in 2010 (combined contribution by all sectors was R15 779 million), 2015 (R22 071 million) and 2021 (R28 709 million). Also included are percentage growth rates by subsector for the 5-year increment between 2010 and 2015 and the 6-year increment between 2015 and 2021.

Economy of Sol Plaatje Municipality: Gross value added at basic prices (R millions current prices)						
Industry	2010	2015	% change (2010 to 2015)	2021	% change (2015 to 2021)	
Primary sector	628	897	43%	1 563	74%	
Agriculture, forestry and fishing	174	250	44%	369	48%	
Mining (and quarrying)	454	647	43%	1 194	85%	
Secondary sector	1 453	2 170	49%	2 722	25%	
Manufacturing	688	874	27%	1 081	24%	
Electricity, gas and water	391	793	103%	1 193	50%	
Construction	373	503	35%	448	-11%	
Tertiary sector	13 697	19 004	39%	24 424	29%	
Wholesale and retail trade, catering and accommodation	2 075	2 776	34%	3 614	30%	
Transport, storage and communication	2 612	3 544	36%	3 604	2%	
Finance, insurance, real estate and business services	4 511	5 977	32%	8 024	34%	
General government	1 443	2 272	57%	3 113	37%	
Community, social and personal services	3 054	4 434	45%	6 067	37%	

Table 13: Economy of Sol Plaatje Municipality: GVA

The percentage growth rates for the 6-year period between 2015 and 2021 of all subsectors in the secondary and tertiary economic sectors, except the financials subsector, were substantially lower than the preceding 5-year period. This reflects an economy in decline when considering that the combined share of the *secondary* and *tertiary sectors* is more than 95% of the

economy. Notably, the financials subsector is by far the largest subsector in the *tertiary sector* – almost a third in 2021 and up from 31% in 2015. Also notable is the decline in the contribution of the construction sector to the *secondary sector* economy, which was significantly less in rand value in 2021 (R448 million) than in 2015 (R503 million). The *primary sector* experienced exceptional growth between 2015 and 2021, with the contribution by the mining subsector almost doubling in rand value, but still the sector contributed only around 5% to the Municipality's GVA in 2021.

A <u>Location Quotient</u> is a measure of a comparative advantage for a specific economic area. It indicates that a relatively more (or less) competitive production function for a product or service exists in a specific local economy compared to the aggregate economy. The next paragraph considered the *Location Quotient* for the Sol Plaatje Municipality relative to the Frances Baard district, Northern Cape Province and South Africa for the primary, secondary and tertiary sectors.

Sol Plaatje Municipality has a *comparative disadvantage* in the primary sector compared to the district (0,6), Northern Cape (0,2) and South Africa (0,6). The comparison with the country has improved from the previous year while the other two remained the same during the previous decade. At the secondary level, Sol Plaatje also has a *comparative disadvantage* relative to the district (0,9) and South Africa (0,5) with an equal competitive production function in this sector if compared to the Northern Cape Province. An assessment of the tertiary sector suggests that Sol Plaatje has a *comparative advantage* when compared to Frances Baard district, Northern Cape Province and South Africa.

A <u>Tress analysis</u> determines the level of diversification or concentration of the economy for a geographical area. A Tress Index of zero represents a totally diversified economy, while an Index of closer to 100 indicates a more concentrated or vulnerable economy to exogenous variables, such as adverse climatic conditions, commodity price fluctuations, etc. The 10 Industry Tress Index (in 2021) for the Sol Plaatje economy hovers around 52, which suggests an economy that is neither diversified nor concentrated but has diversification among certain economic sectors and concentration among others. The inclusion of additional subsectors to represent either 22 or 50 industries (78 and 79 respectively), results in rather different outcomes, whereby the local economy is concentrated and vulnerable and/or susceptible to exogenous factors. The district's Tress Index of around 46 as measured by 10 industries suggests that in the district economy there is slight diversification among certain economic sectors. Over the 22 and 50 industries, largely the same pattern applies as in the local economy.

2.10 EMPLOYMENT

In the Sol Plaatje Municipality, 55 743 (or 30,8%) of the working age population was formally employed in 2022, compared to 51 801 (or 32,2%) in 2015 and 52 621 (or 31%) in 2020, i.e. a constant percentage decrease in formal employment since 2015 (see **Table 14**). Similarly, but more severe was the decrease in the number of informally employed, leading to a growth rate of -37% for the same 7-year period. The current unemployment rate (percentage) is estimated at 36,3% (or 35 468 persons) which is significantly higher than in 2015 when the rate was 25,6% (or 24 537 persons). The table below includes the employment status of the working-age population in the Sol Plaatje Municipality for 2015, 2020 and 2022.

Employment/Unemployment					
Indicator 2015 2020 2022					
Working age population: 15-64	160 724	169 266	180 477		
Proportional share of total population (rounded)	65%	65%	65%		
Labour force participation rate (%)	59.6%	55.5%	60.6%		
Employed - formal	51 801	52 621	55 743		
Employed - informal	19 443	13 717	12 249		
Unemployment rate (%)	25.6%	29.4%	36.3%		

Table 14: Employment Status of the Working-age Population

The unemployment rate of the youth (persons aged between 15 and 34) in 2021 was a massive 52,2%, which is a drastic increase from 37,6% in 2015 (see **Table 15**). In this regard, the number of employed persons in the same age grouping in 2021 (21 601) was significantly fewer than in 2015 when 28 374 persons were employed, and as can be expected, the number of unemployed persons has increased almost every year since 2015.

Youth Employment/Unemployment				
Indicator	2015	2021		
Working age population: 15-64	160 724	170 645		
Working age population: Youth 15-34	86 888	90 364		
Employed (15-34)	28 374	21 601		
Unemployed (15-34)	17 060	23 881		
Not economically active (15-34)	38 495	43 925		
Unemployment rate (%)	37.6%	52.5%		

Table 15: Youth Employment/Unemployment

2.11 BUILDING ACTIVITY

Please note that statistics on building plans passed do not represent actual building activity in the Sol Plaatje Municipality, hence, buildings completed are used.

The square metreage of *new residential building space* completed in the municipal area over the period 2015 to 2021 averaged around 6 036m² per annum. As illustration of the variance between the two sets of data, the square metreage for building plans passed was 21 871m² per annum over the same period. No *new residential building space or units erected* were registered as completed in 2020 although several plans (330 in total) were passed during 2020. An annual average of 38 *new residential units* was erected over this period, with substantial building activity occurring in 2016 (69 units) and in 2019 (60 units) when compared to the other years measured as part of this 7-year period. Given this very low annual average of *new residential units*, it is unlikely that large-scale developments of low-cost housing have occurred since 2015.

Very concerning is the annual average for *new non-residential units* erected between 2015 and 2021, which is 1 unit per year, with zero units added since 2018. Hence, the square metreage of *new non-residential building space* completed in the municipal area over the same period averaged only 2 777m² per annum. Also, understandably, zero *new non-residential space* has been added since 2018, with the bulk of new space added in 2017 (18 378m²). The 18 378m² was made up of (1) office and banking space (250m²), (2) shopping space (1306m²), (3) industrial and warehouse space (374m²) and (4) schools, nursery schools, crèches and hospitals (16 448m²).

In addition to the very low building activity of new space, statistics indicate that limited residential and non-residential space were created through additions and alterations between 2015 and 2019 and in 2021. This situation is further explained by the relative low numbers of SPLUMA applications processed by the Municipality since 2016, i.e. an annual average of only 43 applications.

2.12 INVESTMENT TYPOLOGY

The Provincial Spatial Development Framework (PSDF) categorises the Sol Plaatje Municipality as having low social needs and high development potential. In addition, the PSDF identifies Kimberley as the only high-order regional economic centre and growth area in the Northern Cape, lending the municipal area to targeted and prioritised (public and private) investment in economic infrastructure.

The following initiatives to bolster development in the municipal area have been identified in the PSDF:

- Strengthen development corridors to Vryburg, Upington (N8 corridor through Groblershoop) and De Aar.
- Protect and expand the municipal tax base.
- Develop priority investment areas and liaise with the business community.
- Expand the nodal hierarchy and urban property markets.
- Diversify the local economy by focusing on forward and backward linkages.
- Consider investor sentiment in decision making to drive up business confidence.
- Ensure effective municipal management and service delivery excellence.
- Uphold public sector commitment, for example maintain and expand existing public infrastructure and amenities.

2.13 CLIMATE CHANGE

Climate change poses a systemic challenge to the sustainability, growth and development of urban areas and cannot be addressed separately from other socio-economic factors. Urban resilience is most successful when all levels of government have shared goals and mechanisms for vertical and horizontal integration to address disaster risk, sustainable development, environment protection and climate action.¹³

¹³ Urban resilience is identified as a cross-cutting issue in the Integrated Urban Development Framework.

It is projected that there will be a general drying trend in the western part of the country over the period 2030–2045, including the Sol Plaatje municipal area (see map below). There is some agreement that areas where either increasing or decreasing rainfall volumes are expected, rainfall will be focused into a shorter timeframe. Some areas are exhibiting a shifting in the rainfall onset and cession timing and the rain season is decreasing in length. While it is generally expected that there will be a decrease in the number of rainfall days each year, it's highly likely that there will be an increase in precipitation intensity and the occurrence of more extreme events when it does rain. Urban resilience is seen as a disaster-risk reduction and mitigation intervention in the planning and management of urban areas. Exposure to hazards such as floods, earthquakes, fires, infectious diseases, industrial accidents, etc. in urban areas is increasing as a result of high concentrations of people, buildings and infrastructure.

Prevailing socio-economic conditions and the use and development of (urban and rural) land are key determinants of climate vulnerability. In this regard, the Municipality must respond to climate change by adopting and implementing specific adaptation options, i.e. avoid vulnerability to climate-change impacts or adjust the (urban) environment to minimise vulnerability. The avoidance-driven strategy entails the choice of location for different land uses (and people) as the *adaptive mechanism*. This approach relies on preventing development from compromising the capacity of ecological infrastructure to absorb the negative impacts of climate change. The other primary *adaptive mechanism* (minimisation strategy) is to optimise design (e.g. of neighbourhoods) to lower sensitivity to climate change impacts. It is also necessary that progressive planning and risk assessment be done to minimize the effects of climate change.

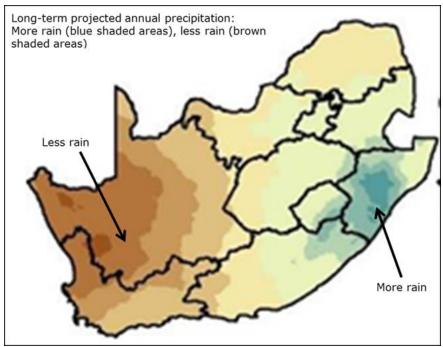


Figure 5: Climate Change

2.14 BIODIVERSITY

The municipal area is situated in the Savanna biome as the Eastern Kalahari Bushveld with Kimberley Thornveld and Vaalbos Rocky Schrubland the dominant vegetation. This type of vegetation is characterised by landscapes consisting of flat to slightly undulating

plains with some smaller outcrops and occasional surface intrusions of dolerites and andesitic lavas. The Municipality falls within the catchment areas of the Vaal and Upper Orange rivers with the Vaal River flowing through the northern part of the municipal area with the Riet and Modder rivers to the south. There are numerous dams and wetlands across the jurisdiction area with significant wetlands in the Vaal River catchment area. The map below illustrates the Critical Biodiversity Areas as well as other areas of ecological significance within the municipal area.

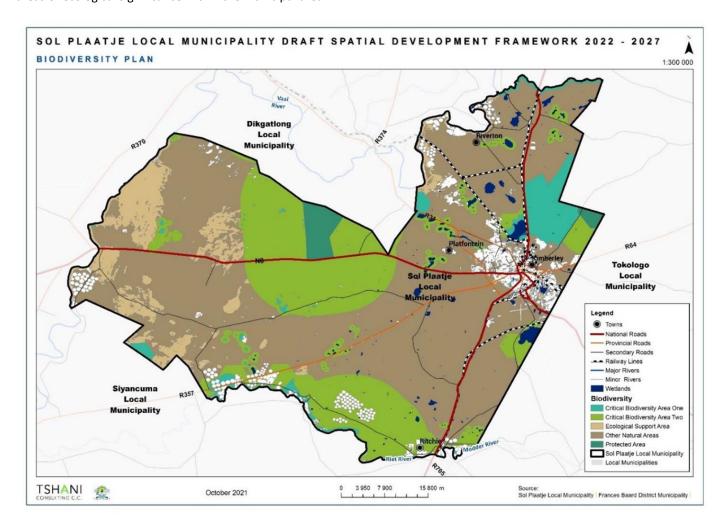
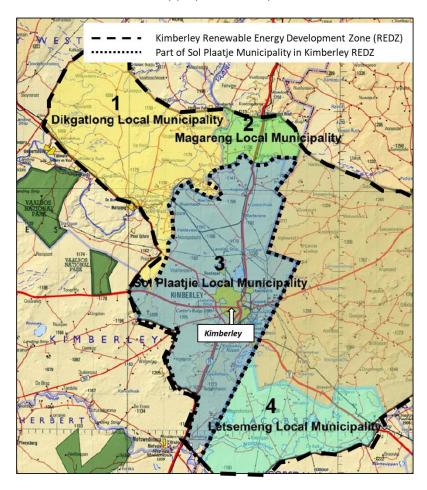


Figure 6: Biodiversity

The Sol Plaatje municipal area receives about 400 - 450 mm of rain on average per year. Rainfall is minimal from May to September, with most rainfall occurring from November to April, peaking between January and March. Temperatures in summer peak during December and January at a daily average of 33°C to 37°C, with an average of 17°C to 20°C for June. During July, night temperatures are on average -4°C to 2°C, with frosts common during winter.

2.15 RENEWABLE ENERGY DEVELOPMENT ZONE

Renewable Energy Development Zones (REDZ) are the preferred areas in the country for large-scale renewable energy development and the roll-out of supporting transmission and distribution infrastructure. The REDZs were 'demarcated' based on high level integrated spatial analysis of the best available environmental, technical and social data. Eight zones were gazetted in 2018 as areas where certain procedural arrangements apply to renewable energy developments within these areas. Also in 2018, the (then) national Department of Environmental Affairs commissioned a Phase 2 Strategic Environmental Assessment for identifying more renewable energy development zones adding to the identified 8 (eight) areas. Part of the Sol Plaatje municipal area falls in the Kimberley REDZ that was one of the initial eight preferred areas. In this regard, parts of the municipal area lend itself to the land use of renewable energy generation, transmission and distribution with several approved and operational renewable energy facilities in the northern part of the municipal area. It is however, stated that suitable wind and solar PV development is also promoted outside the REDZ and any proposed development must be considered on its own merit.



Renewable energy development zone

¹⁴ Strategic Environmental Assessment for wind and solar photovoltaic in South Africa, 2105 as published in Government Gazette No.41445, 16 February 2018.

CHAPTER 3: INSTITUTIONAL ANALYSIS OF THE MUNICIPALITY

This chapter provides a synopsis of the institutional profile of the municipality and baseline information on its capacity to deliver mandatory services as local government.¹⁵ Please see IDP 2022-2027 for additional information regarding the current state of municipal infrastructure.

3.1 DEPARTMENTAL FUNCTIONING

The Sol Plaatje Municipality comprises five (5) directorates with the offices of the Municipal Manager and the Executive Mayor in the Directorate Corporate Services. The next section focusses on customer satisfaction, human resources, and the performance of each directorate.

3.1.1 Customer Satisfaction

The municipality has established various methods to receive and respond to community queries related to municipal services. A total of 31 108 calls were officially logged during the 2020/21 financial year with the calls per services shown in the table below. More than 80% of queries were related to electricity and water services.

Customer Calls per Service				
Service	No of calls	Weighting per Service		
Community & Social Development	2	0.006%		
Properties and Structures	6	0.028%		
Electricity Distribution	8 890	28.66%		
Metering & testing (Traffic lights & geysers)	181	0.58%		
Potable water	6 282	20.25%		
Prepaid metering	2 766	8.91%		
Roads & potholes	656	2.11%		
Stores Call-out (fuel, material, tyre bay, mechanical workshop, fitter and turner)	555	1.78%		
Storm water	23	0.10%		
Wastewater	11 657	37.58%		
Grand Total	31 018	100%		

Table 16: Customer Calls per Service

 $^{^{\}rm 15}$ Most of the information obtained from the 2020/2021 (Draft) Annual Report.

3.1.2 Human Resources

The table below shows the number of employees and vacancies by directorate in 2020/2021. Notably, more than a third of approved posts in the Directorate Infrastructure and Services (38%) and the Directorate Community Services (36%) were vacant.

Number of Employees by Directorate						
	2019/20		2020/21			
Description	Employees	Approved Posts	Employees	Vacancies	Vacancies (%)	
Office of the Municipal Manager	21	29	23	6	20.7%	
	In	frastructure and Serv	vices .			
Executive Director's Office	12	13	12	1	33.3%	
Water & Sanitation	234	326	239	87	26.7%	
Electricity Services	200	225	196	29	12.9%	
Sustainable Energy and Climate Change Unit	0	2	0	2	100%	
Housing	57	77	56	21	27.3%	
Roads & Storm Water	113	161	114	47	29.2%	
Average number (percentage) of vaca	ancies (rounded)				38%	
	Strategy, Econo	mic Development an	d Planning (SEDP)			
SEDP	125	179	132	47	26.3%	
		Community Service	s			
Clinics	20	98	21	77	78.6%	
Emergency Services	81	140	80	60	42.9%	
Environmental Health ¹⁶	17	35	18	17	48.6%	
Library Services	49	66	49	17	25.8%	
Motor Vehicle Licensing & Registration	30	48	25	23	47.9%	
Parks & Recreation	262	319	263	56	17.6%	
Social Development HIV/Aids	3	3	3	0	0%	
Traffic Law Enforcement	89	105	88	17	16.2%	
Waste Management	172	349	175	174	49.9%	
Average number (percentage) of vacancies (rounded)					36%	
Corporate Services						
Corporate Services	166	220	166	54	24.5%	
Financial Services						
Finance	218	247	217	30	12.1%	
ICT	16	20	16	4	20%	

 $^{^{\}rm 16}$ Qualified Environmental Health Practitioners are appointed to assist with the workload.

Number of Employees by Directorate							
Description	2019/20	2020/21					
Description	Employees	Approved Posts	Employees	Vacancies	Vacancies (%)		
Supply Chain Management	nagement 33 39 34 5						
Average number (percentage) of vacancies (rounded)							
Total 1 918 2 701 1 927 772							

Table 17: Number of Employees by Directorate

The Municipality also invests in the capacitation of its employees and councillors regarding knowledge and skills. In this regard, the following table provides a summary of the number of beneficiaries that received training.

Summary of Training Opportunities for Municipal Officials					
Description 2020/21					
Total number of beneficiaries	413				
Black beneficiaries as % of total beneficiaries	91.77%				
Total number of woman beneficiaries	142				
Women beneficiaries as % of total beneficiaries	34.38%				

Table 18: Summary of Training Opportunities for Municipal Officials

The Sol Plaatje Municipality has most of the required human resource policies and plans in place. However, two of the biggest challenges remains the review of the organogram and the recruitment and retention of skilled technical staff in order to meet the resource requirements of the municipality.

3.1.3 Reporting on overall performance by directorate

The Municipality received a qualified audit opinion for 2020/21 meaning the financial statements contain material misstatements in specific amounts, or there is insufficient evidence to conclude that specific amounts included in the financial statements are not materially misstated. The overall performance by directorate is reported in the table below.

Reporting on Overall Performance by Directorate					
Description	2020/21				
	Infrastructure and Services				
Water	The Municipality is making inroads in the maintenance and upgrading of the water network. In this regard, the percentage of households with piped water inside dwelling or yard are increasing year on year. However, key concerns are ageing infrastructure and water losses through leakages and water provided but unaccounted for.				
Sanitation	The key objectives are the upgrading of the Homevale WWTW by 15ML, upgrading of the Gogga outfall sewer line from Galeshewe to Homevale WWTW, the Lerato Park link sanitation project and the construction of the Carters Ridge sewer pump station. Critical work includes maintenance projects to extend the operational life of the existing infrastructure.				
Electricity Services	This directorate focusses on electrification (i.e. installing 11kV/400V/230V electrical network and infrastructure) and bulk upgrades of substations (66/11kV) to cater for expansion and growth within the electrical network. The Municipality has electrified 1,743 houses in townships and 750 in suburban areas between 2019 and 2021.				

	Reporting on Overall Performance by Directorate					
Description	2020/21					
Sustainable Energy and Climate Change Unit	Sustainable Energy and Climate Change Unit is not functional. All SSEG applications are being processed by the Electrical Directorate. Biodiversity: The Biodiversity Section works with different stakeholders to ensure the environment and the natural resources are protected by raising awareness and through educational campaigns using social media, radio, flyers, banners, and pamphlets.					
Housing	The Municipality targeted to construct 500 BNG houses (Breaking New Ground) with a total of 133 houses build under difficult conditions due to the COVID-19 pandemic					
Roads & Storm Water	The Municipality is making inroads in the maintenance and upgrading of roads and the storm water system.					
Free basic services	The challenge is to determine the number of eligible households for free basic services based on a (surprisingly high) R3750 monthly income per household (R4500 in 2023/2024 – see Table 34). The number of indigent households is estimated to be 11 784 (in March 2023) with the persons per household expected to be higher than the national norm.					
	Strategy, Economic Development and Planning (SEDP)					
SEDP	Strategy and Planning: The implementation of the Integrated Urban Development Framework (IUDF) programme and the Urban Renewal Programme (URP) led to the municipality receiving an IUDF grant. Key performance indicators regarding the URP in the SDBIP were achieved. A tender template for municipal owned land was approved while lease income improved significantly. Economic Development: About 158 jobs, including the Expanded Public Works Programme and Inner-City Revitalisation, were created as part of local economic development. Job opportunities are 'created' through the issuing of informal trading permits.					
	Community Services					
Clinics	A total of 170 226 patients were seen during 2020/2021 with this number decreasing due to patient hesitancy because of the COVID-19 pandemic. Other services rendered are childcare, reproductive health, maternal- and mental health, prevention of mother-to-child transmission, oral health, dispensing, communicable diseases, anti-retroviral therapy, and health education.					
Emergency Services	The Sol Plaatje Municipal Disaster Management Advisory Forum and the Fire Protection Association are functional, and the Homevale Satellite Fire Station was completed. Also, the personnel were part of an international evaluation of the Kimberley Airport Emergency plan through the simulation of a full-scale air disaster.					
Environmental Health	The COVID-19 pandemic increased the workload of this section and with personnel shortage the following functions were prioritised: (1) ensuring food safety, (2) water quality monitoring and (3) compliance (of, in particular, tuckshops) due to complaints and/or transgressions. An Service Level Agreement between the Municipality and the Frances Baard District Municipality is in place.					
Library Services	The COVID-19 pandemic impacted negatively on both the opening hours and circulation statistics for all libraries. In addition, insufficient revenue because of the closures further restricted operations at all libraries as did cable theft at some libraries. However, the online service to library users continued.					
Motor Vehicle Licensing & Registration	The directorate has been able to achieve the set performance objectives with limited resource availability. This achievement is largely due to the filling of critical vacancies and the improvement of staff morale to due to innovative team building exercises.					
Parks & Recreation	All sport and recreational facilities, except cemeteries, were closed during the COVID-19 pandemic. This resulted in the loss of revenue and increased theft and vandalism leading to costly upgrades of security at most venues, including the appointment of controllers/security on a contractual basis. The section also manages the repair of infrastructure that was vandalised. The Municipality also created recreational infrastructure funded by national government as part of national incentive schemes.					
Social Development HIV/Aids	Prevention programmes, awareness, counselling and testing is conducted with the assistance of non-governmental organisations. However, obtaining accurate statistics remains a challenge. All targets were met as set.					

Reporting on Overall Performance by Directorate				
Description	2020/21			
Traffic Law Enforcement	The COVID-19 pandemic and certain vacancies impacted negatively on the work of this section as well as training of personnel.			
Waste Management	The Integrated Waste Management Plan is approved with the filling of vacant posts, ageing infrastructure and vehicle and equipment shortages the key challenges. Cleaning programmes were launched but a lack of funds hindered the reach of these programmes. A weekly refuse collection service and effective commercial collection service are provided. Some newly developed residential areas are serviced through communal waste collections.			
	Corporate Services			
Corporate Services	The Municipality is meeting its objectives with sound policy and strategy implementation that are continually monitored with timeously corrective measures where required.			
Human Resources	The Municipality has managed to achieve an improving targeted ratio (33.52% in 2021) of employee costs against total expenditure.			
	Financial Services			
Finance	The municipality renders trading- and rates-related services. Trading services are provided through a cost recovery tariff structure with cross subsidisation and contributions to the rates funded services in line with the municipality's budget policy. The major revenue source is service charges, with sale of electricity being the largest contributor, followed by revenue from rates and taxes. The major cost drivers are bulk purchases and employee costs. Close monitoring of these cost drivers is done to ensure that over-spending does not occur. The municipality faces major challenges with cash flow being the most critical. In this regard, cost containment measures and strategies are implemented to collect outstanding debt. The Municipality receives the following grant funding: (1) Integrated Urban Development Grant, (2) Water Services Infrastructure Grant, and the (3) Neighbourhood Development Partnership Grant. Outstanding debtors point to a worrying trend and debt collection measures need to be put in place along with the implementation of the Credit Control and Debt Collection Policy. Also worryingly, the number of creditors has also increased.			
ICT	The ICT section performed admirably during the COVID-19 pandemic despite personnel shortages with 47% more incident and service requests attended to during 2019/20, and several upgrades to ICT related infrastructure, e.g. to the Geographic Information System.			
Supply Chain Management	A priority of the Supply Chain Management unit is to promote Section 4 of the PPPF Regulation. In 2020/2021, an amount of R219,256,210 was paid to suppliers of which R156,403,450 was paid to local SMMEs according to BBBEE guidelines. This reflects 72% of procurement and exceeds the set target of 60%. Other priorities include working towards a clean audit report and meeting the target of less than 4% annual stock losses.			
Asset Management	Repair and Maintenance: The 2020/21 financial year was characterised by underspending partly because of the downscaling of operations during the COVID-19 national lockdown. Such spending can be improved with adequate maintenance plans in place, but the lack thereof impact negatively on service delivery and the availability of funds for routine and planned maintenance. This also leads to crises management which is exacerbated by ageing infrastructure. This urgently needs to be addressed to ensure the surety and sustainability of services.			

Table 19: Reporting on Overall Performance by Directorate

3.2 SWOT ANALYSIS (DIRECTORATES)

The following *Institutional SWOT analysis* relates to the Sol Plaatje Municipality and was discussed and completed at the strategic session in March 2023.¹⁷

 $^{^{\}rm 17}$ SWOT: Strengths, Weaknesses, Opportunities and Threats.

Description	Assessment of Impact ¹⁸
STENGHTS	
Personnel adequately skilled with further training opportunities available.	
Capable, competent professionals and technical teams at management level, across directorates.	
Policies and bylaws are in place, albeit some need review.	
Professionals registered with relevant Councils, e.g. SACPLAN, HPCSA.	
Skilled GIS team with advanced knowledge of mapping and spatial data analysis	
Experienced technical team with a track record of effectively managing IT infrastructure and services	
Finance section has good and effective system for budgeting, forecasting and cashflow management	
WEAKNESSES	
Bad audit outcomes.	
Revenue-raising opportunities and sustainability of revenue generation undermined by external and internal factors.	
Revenue loss due to significant water and electricity losses.	
Ageing bulk infrastructure with inadequate capacity and high maintenance cost.	
Deterioration of quality of water and rising tariffs.	
Inadequate and ineffective security measures in place to curb theft and vandalism of municipal infrastructure. Lack of surveillance and security to curb theft of stock items in the yard, e.g. cables and transformers.	
Filling of vacant Section 56 posts.	
Dire financial situation. Inadequate funds to address all priority needs.	
Inter-directorate disconnects.	
Lack of bylaw enforcement.	
Lack of internal sector plans: Maintenance Plans, Fleet Replacement Plan, Plant and Equipment Maintenance Plan, etc	
Poor state of service delivery infrastructure, attributed to lack of focused and aligned investment and resources allocation.	
Dwindling staff compliment which is not aligned to current and future demands, and there is no career pathing nor succession planning in place.	
Very poor Operation & Maintenance practice and approaches (reactive than proactive). Even the reactive approach is poorly applied, while dealing with old infrastructure. Poor use of technology in Operation & Maintenance and management systems.	
Undocumented standard procedures leading to non-conformance with policies.	
Limited ability to implement new technologies and services due to outdated infrastructure and equipment.	
Manual reporting due lack of electronic system in place which might lead to mistakes.	
THREATS	
Insufficient bulk infrastructure to accommodate the expansion plan of the Sol Plaatje University.	
Heightened risk of service delivery collapse, due to poor condition of service delivery infrastructure.	

¹⁸ The possible impact of each factor has been assessed as strengths (green), weaknesses (red), opportunities (orange), and threats (black).

Description	Assessment of Impact ¹⁸
High levels of incidents related to Occupational Health & Safety non-compliance and poor maintenance of infrastructure and equipment.	
Deterioration of level and quality of services delivered, leading to litigations, community protests and eroded municipality reputation.	
Loss of professional and competent technical staff, due to internal instability and external competition.	
OPPORTUNITIES	
Improvement of service delivery infrastructure, through collaboration with sector departments, SOE's and potential investors.	
Review of organogram for alignment of functions.	
Upskilling and recruitment of competent staff at supervisory and operational levels.	
Formalisation of working relationships between Sol Plaatje Municipality's infrastructure directorate and district and provincial infrastructure related departments.	
Introduction of technology in Operation & Maintenance and infrastructure management systems.	
Application of dynamic funding models for infrastructure developments.	
Public-private partnership for resorts.	
Contribution to revenue enhancement, through local employment and investment in infrastructure development.	
Restoring consumer and community confidence towards Sol Plaatje Municipality.	

3.3 SERVICE DELIVERY BACKLOGS

One of the main focus areas of the Sol Plaatje Municipality is to upgrade bulk infrastructure capacity complementing basic service delivery and to expedite human settlement programmes. These programmes are ongoing with significant achievements. However, the increase in the number and extent of informal areas remain major challenges and outpaces the funding availed to eradicate service delivery backlogs. The table below indicates that there has been an improvement in the delivery of services between 2015 and 2022. Piped water, electricity and a flush or chemical toilet are available to more than 90% of households. However, only 75% of households — down from 81% in 2015 — have refuse removal at least once a week (see table below). The number of households with a pit latrine or bucket system has decreased substantially since 2015. ¹⁹

Access to Services (number of households)						
Indicator 2015 % of HHs 2022 % of HHs						
Electricity						
Electricity (including generator)	53 084	88%	59 555	91%		
Refuse / solid waste						
Refuse removed by local authority at least once a week	48 752	81%	49 256	75%		

¹⁹ Eradicating the bucket and chemical sanitation systems were prioritised at the Mayoral Strategic Planning Session on 22 and 23 March 2023.

Access to Services (number of households)						
Indicator	2015	% of HHs	2022	% of HHs		
Sewage						
Flush or chemical toilet	53 354	88%	60 429	93%		
Pit latrine/ bucket system	4028	7%	2942	5%		
Water						
Piped water inside dwelling or yard	53 591	89%	57 995	90%		
Public/ communal/ neighbour's tap	6 703	11%	6 964	10%		

Table 20: Access to Services

The 2020/21 backlog by service are as follow:

- **Electricity**: This backlog stands at 5 602. The relevant directorate currently electrifies on average 1 350 houses per financial year.
- Water: The water backlog is 223 houses. The relevant directorate installed JoJo tanks and standpipes in informal settlements to meet the minimum access standards. The Jojo tanks are filled on a daily basis by hired water tankers.
- Sanitation: This backlog stands at 814 houses with 375 chemical toilets placed in informal settlements.
- Roads and stormwater: The backlog in upgrading gravel roads is 202.7 km and 260.7 km regarding periodic maintenance. Approximately 5.65 km of new stormwater infrastructure is needed for Galeshewe and upgrading of the Tlhageng Dam to a concrete structure is required.

Housing backlog

The table below indicates that, in 2022, about 18% of all households live in backyard and/or informal structures. The 2020/2021 housing backlog was estimated to be 12 000 units, but this number would be closer to 22 000 units when considering backyard dwellers and those who have given up applying for housing.

Access to Housing (number of households)						
Indicator	2015	% of HHs	2022	% of HHs		
Dwelling						
House/ brick structure/ Flat/ Cluster/ Semi-detached	48 653	80%	53 019	81%		
Backyard dwelling (House/ Flat/ Room/ Informal dwelling/ Shack)	3428	6%	3645	6%		
Informal dwelling/ Shack (not in backyard)	7649	13%	7954	12%		

Table 21: Access to Housing

The following table includes all informal settlements and the number of erven that has been or are planned to be formalised.

Housing							
Place name	Erven formalised	Erven to be formalised / or in process to be formalised Deficit / Surplus Type					
Lerato Park	462						
Ramorwa	98	55					
Witdam	138	55					
Donkerhoek	111						
Jacksonville	267	200	40 (extension)	In-situ upgrading			
Snake Park	1660						
Ivory Park	1174						
Santa Centre	139	24 (Back of Shoprite)					
Phomolong	269						
Kutlwanong	49						
Promised Land	792						
Lindelani 303 + 128	431						
Diamond Park	867						
Soul City	64	40 (Erf 24436)					
Motswedimosa	650	1100 (erf 454)	1150 (Erf 454)	Greenfield			
Colville	130	150 (Erf 21535)					
Rietvale	458	620 (Erven 1&2)	1300 (Erf 2)	Greenfield			
Homevale	128		55 (Erf 17177)	In-situ upgrading			
Lethabo Park	1760		1100	In-situ upgrading			
Duk-Duk (Relocation)	63						
Tswelelang	62		20 (Erf 1046)	In-situ upgrading			
Fluffy Park (Mathibe)	38						
Frans Farm	1481		1500	Greenfield			
Extension Golf Course/Riemvasmaak		200	820	In-situ upgrading			
China Square (Erf 6373)		40					
Riverton		170	126	In-situ upgrading			
Gwele & Stranger Nkosi Street Shacks		250					
Waterloo		550	570				
Phutanang		350					
Tshwraganyo		20					
Nkandla (Back of Legislature)		800	400	In-situ upgrading			
Meriting Shacks		09					
Greenpoint (various)		163	931	In-situ upgrading			
Rhythm City		550					

Housing							
Place name	Place name Erven formalised		Deficit / Surplus	Туре			
Scandal		220					
West End/Kirstenhof (Silson Road)		320					
Day Hospital (Waterloo)		240					
Solly Legodi		10					
Retswelele (Cricket Pitch)		55					
Blikkies (Erven 132131,13214 &13215)		160					
Retswelele (Lesego Str/Solomon Mekgwe Str)		250					
Tlhageng (Supermarket) – Kokolohute Str		150					
John Mampe 1 – Churchhill Wotshela Str		300					
Begonia (Erf 17725)			12	In-situ upgrading			
Xu & Khwe			6500	Greenfield			
Total	15 491	6996					

In the 2019/20 financial year, the Municipality targeted to construct 500 Breaking New Ground (BNG) houses in Diamond Park with COGTA responsible to construct 300 of these houses, while only was 100 units due to the impact of the COVID-19 pandemic. Regarding municipal rental stock, the situation is dire with the demand for rental units exceeding the available 936 units and a high default on payment. The challenge of payment is addressed through implementing better revenue collection strategies. The implementation of the National Upgrading Support Programme (NUSP) brought about the upgrading of 5416 sites in 17 of the 29 informal settlements. In addition, the Neighbourhood Development Partnership Grant contributed to the upgrading of stormwater infrastructure in Galeshewe Phase 2 (Priority 2a Project) with the construction of 0,560 km of box culverts and 8,27km of the pipe culverts.

3.4 SERVICE DELIVERY CHALLENGES

The Sol Plaatje Municipality faces numerous challenges in achieving its strategic objective of 'Improved Service Delivery' coupled to the key performance areas of access to basic services and infrastructure development. The next section includes an analysis of service delivery challenges. The main challenges that impact negatively on the provision, maintenance and upgrading of infrastructure are (1) water and electricity losses, (2) lack of funds, (3) vandalism, (4) ageing municipal infrastructure and municipal vehicle fleet, (5), lack of plans for the (underground) infrastructure network, and (6) the need for reliable data.

Electricity: Electrification remains a challenge due to unplanned growth of informal settlements on (previously) vacant land. Please note that standard infrastructure and services can only be provided in formal township establishments. Other challenges are (1) vandalism and copper theft, (2) electrical supply interruptions and (3) possible fatalities to municipal employees or members of the public. These issues hamper effective maintenance and management of electrical infrastructure and lengthen response times to faults and complains.

Roads and stormwater: All residents have access to roads, but most streets, especially tarred roads, have sub-standard surface quality and stormwater infrastructure. This is due to insufficient maintenance over decades which caused an inability to do preventative maintenance but relying on reactive maintenance, e.g. the patching of potholes. The main challenge is a lack of funds for repairs. Stormwater management remains a challenge especially in low-lying areas and where developments have limited stormwater infrastructure. Maintenance, e.g. cleaning of storm water canals and unblocking of catch pits, is problematic due to a shortage of personnel and machinery. The upgrading, maintenance and repair of roads and storm water systems were identified as the ward-based need with the highest priority as a percentage share (21%) of all ward-based needs which is more than double the share of any other identified need (see **Graph 2**).

Water: Shortage of personnel, ageing infrastructure, the inability to manage maintenance crews, water losses, high water consumption (including the volume of unbilled water consumption) and demand that exceeds supply are all threats to reliable water supply.

Sanitation: Increased demand for wastewater services due to the mushrooming of informal settlements coupled with deficiencies in the reticulation and sewer collector system are risks that have to be addressed. In this regard, the construction of the Homevale WWTW allows for sufficient sanitation bulk services while the Municipality addresses sanitation in informal areas.

Waste Management: A weekly refuse collection service and commercial collection service are provided with 75% of households — down from 81% in 2015 — receiving refuse removal at least once a week. Some newly developed residential areas are serviced through communal waste collections. Key challenges are the filling of vacant posts, shortage and breakdown of vehicles, the ageing of relevant infrastructure as well as littering and illegal dumping.

Building control: The efficiency of this function was impacted during the COVID-19 pandemic (and thereafter) due to a shortage of personnel, a moratorium on appointments and the workload (due to mainly the number of 'new' tuckshops).

Fresh Market Produce: The three major challenges are ageing infrastructure, lack of security and vandalism.

Housing: In terms of section 26(1) of the Constitution of the Republic of South Africa, Act 108 of 1996 "Everyone has the right to have access to adequate housing", and section 26(2) requires that "the state must take reasonable legislative and other measures, within its available resources, to achieve the progressive realisation of this right". This mandate requires that the Sol Plaatje Municipality works towards providing and supporting the development of adequate housing and eradication of inadequate housing.

In this context, housing provision is a function of the provincial government and is administered by the Department of Corporative Governance, Human Settlement and Traditional Affairs (CoGHSTA). However, Sol Plaatje Municipality is accredited at Level 02 and administers housing subsidies and implement housing development. This means that the municipality is responsible for ensuring housing development readiness status in accordance with the CoGHSTA housing strategy. This includes identification of projects as prioritized on the IDP which must then be budgeted for under the Division of Revenue Act (DoRA). At this functional level, the municipality performs the following:

Allocation of sites.

- Transfer of property/properties to deserving beneficiaries.
- Allocation of municipal rental stock.
- Housing development.
- Subsidy processing and construction of BNG houses.

The key issues for housing delivery are:

- To transfer some municipal stock to the incumbent residents of such units.
- Relocation of beneficiaries to land suitable and appropriate for human settlement.
- Construction of BNG houses for deserving beneficiaries.
- To build a substantial number of BNG houses as per allocation from provincial government.
- Processing of complaints regarding pre-1994 houses.

Housing remains a major challenge. This is evident in the number of illegal and informal settlements that have mushroomed over the past decade. In 2023, the municipality had approximately 52 informal settlements and this number has increased significantly over the years (see §3.3). Furthermore, there is a greater need for the provision of serviced erven in Galeshewe and Kimberley, and in particular for members of the public who cannot qualify for a bond or neither FLISP (Financial Linked Subsidy Programme). In addition, further challenges have been experienced in the safeguarding of municipal land, as well as eviction of illegal occupants due to limited resources and insufficient municipal security personnel to enforce evictions. Lastly, these challenges are ultimately exacerbated by the shortage of suitable municipal-owned land for low- and middle-income housing.

The Sol Plaatje Municipality is faced with the continuous proliferation of informal settlements and land invasion, particularly on the periphery of the urban areas due to uncontrolled urbanisation. Most of these informal settlements have developed through the invasion of privately- or state-owned land which makes service delivery difficult for the municipality. The municipality acknowledges that many of its citizenry stay in these informal settlements. It also recognizes that many of these informal settlements offer shelter to the poor and destitute, but that it creates undesirable urban environments due to the lack of services and security of tenure.

The municipality has performed well in formalising informal settlements. In 2023, the municipality recorded approximately 28 formalised informal settlements which have been upgraded through internal funding and funding received from COGHSTA and the National Upgrading Support Programme (NUSP) (see §3.3). To date approximately 15 234 erven have been provided to various informal settlement sites, however the challenge remains to provide basic services in these areas.

During this financial year, CoGHSTA decided to reinforce its project management capacity in housing delivery and established a Project Management unit (PMU) within the provincial department. Hence, some of the housing projects implemented by the Sol Plaatje Municipality was placed within the provincial department.

The municipality has rental stock of about 936 units in Kimberley, Roodepan, Kenilworth and Galeshewe. This consist of municipalowned flats aimed at providing short-term accommodation to address the shortage of rental accommodation and affordable housing in the city. Furthermore, there is an on-going CRU project being implemented by COGHSTA providing 481 rental units in phases. In the financial year 2023/2024, the municipality will review its Restructuring Zones in order to increase rental stock as well as social housing provision.

The Sol Plaatje Municipality has significant challenges to improve the lives of those living in informal dwellings and to narrow the gap between rich and poor in terms of housing provision. Unfortunately, illegal occupation of land planned for future housing became a norm. This situation also compromised the municipality's housing readiness status.

3.5 SERVICE DELIVERY IMPERATIVES

The Sol Plaatje Municipality must consider the following imperatives to achieve the strategic objective of Improved Service Delivery (also see **Table 28**):

- Ensure maximum participation, i.e. community engagement, cross-departmental, inter-governmental, in decision-making and implementation.
- Obtain additional funds to provide bulk service infrastructure and ensure efficient allocation of municipal resources.
- Coordinate private-and public-sector infrastructure spend.
- Consider cost-effective methods and *innovations* in delivering services (e.g. inclusionary housing, development incentives, and development charges payable by the private sector to cover the capital costs of external services and infrastructure).
- Ensure a workforce capable of delivering the required services.
- Replace ageing infrastructure and vehicle fleet.
- Provide security at all venues and at critical infrastructure to curb theft and vandalism.
- Steer appropriate land use and expected land development, i.e. to optimise the use of existing infrastructure capacity.
- Ensure proper and adaptive management when implementing strategies and plans.
- Draft and approve the following issue-specific service delivery plans:
 - Road Maintenance Plan
 - o Stormwater Management Plan
 - Water Services Development Plan
 - Sanitation Development Plan
 - o Integrated Transport Plan (in place)
 - o Water Master Plan (in place)
 - Sewer Master Plan (in place)
 - o Electivity Master Plan (in place)
 - Integrated Waste Management Plan (in place).

CHAPTER 4: GOVERNANCE AND PUBLIC PARTICIPATION

This chapter provides feedback on the public participation process, explains governance structures, and provide a list of prioritised community needs by ward.

4.1 IDP PROCESS PLAN FOR FIRST REVIEW

The IDP Process Plan for Sol Plaatje Municipality was approved in August 2022. The Process Plan details the steps in preparing the IDP and municipal budget and includes public meetings scheduled for November/December 2022 and April 2023. The table below represents a high-level summary of the approved 2022/23 IDP (Review) and 2023/24 Budget Process Plan and references the five phases of integrated development planning.

Steps in IDP Review Process		
Activity description in Process Plan ²⁰	Identified output	
	August 2022	
Approval of IDP and Budget Process Plan	Approved.	
Septeml	per 2022 - ANALYSIS	
Commencement of IDP analysis of institutional services and infrastructure provision, backlogs and priorities.	Compile Assessment Report (or Situational Analysis) including (1) priority issues, (2) gaps in IDP 2022-2027, (3) alignment with higher-order policy, and (4) engagement with stakeholders.	
Councillor IDP induction.	Discuss (1) roles of IDP structures, (2) municipal development agenda and (3) municipal performance management.	
October	2022 - STRATEGIES	
Liaise with provincial and national sector departments to align priorities and budgets.	Vertically align priorities, projects, and budgets between the three tiers of government.	
1 st Strategic planning session of council.	 Consider Assessment Report: including (1) to finalise priority issues, (2) review strategic objectives for service delivery and development and (4) align with higher-order policy. Review financial and non-financial performance, i.e. identify gaps between planned and actual performance. Determine financial position and assess financial/human resource capacity available for implementation. 	
November 2022 – STRATEGIES / PROJECTS		
Public participation, i.e. meetings in 33 wards	Determine priority needs by ward	
Budget discussions with each Directorate.	Consider IDP priority issues, ward priorities and complete draft budget.	

²⁰ Only those activities critical to the IDP review process are listed.

Steps in IDP Review Process		
Activity description in Process Plan ²⁰	Identified output	
February 2023 – PROJECTS / INTEGRATION		
Planning sessions with municipal structures.	Present draft IDP 2023/24 as first review with priorities linked to budget allocations.	
Conduct annual performance assessments	Performance Assessment Reports.	
Consider national and provincial budget allocations for inclusion.	Incorporate national and provincial budget allocations in municipal budget.	
Ensure alignment between draft capital budget, IDP strategic objectives and KPIs.	Draft 3-year capital programme aligned to IDP key priority issues including ward priorities.	
	March 2023	
Draft operational budget submitted to EMC.	Draft 3-year operational budget aligned to IDP key priority issues.	
Conduct mid-year (2022/23) performance assessments.	Performance Assessment Reports.	
Present and discuss draft IDP 2023/24 and Budget 2023/24 with municipal stakeholders.	Obtain input and finalise draft IDP 2023/2024	
Table draft IDP 2023/24 and Budget 2023/24 at Council.	Council approves draft IDP 2023/24 and Budget 2023/24 for public consultation purposes.	
Make public the draft IDP 2023/24 and budget 23/24.	Daft IDP 2023/24 and Budget 2023/24 made public and submitted to relevant stakeholders for consultation purposes.	
	April 2023	
Conduct public hearings on the draft IDP 2023/24 and Budget 2023/24.	Consult and receive input from community and stakeholder groupings regarding the draft IDP 2023/24 and Budget 2023/24.	
Conclude public hearings on the draft IDP 2023/24 and Budget 2023/24.	Include public input in draft IDP 2023/24 and Budget 2023/24.	
Discuss adjusted draft IDP 2023/24 and Budget 2023/24.	Inform Mayoral Committee of public input and adjustments to draft IDP 2023/24 and Budget 2023/24.	
National Treasury benchmarking exercise.		
May 2023 - APPROVAL		
Finalise IDP 2023/24 and Budget 2023/24 for submission to Council. Finalise IDP 2023/24 and budget 2023/24 for submission to Council		
Present IDP 2023/24 and Budget 2023/24 to municipal structures.	Present IDP 2023/24 and Budget 2023/24 to municipal structures.	
Council adopts IDP 2023/24 and Budget 2023/24.		
June 2023		

Steps in IDP Review Process	
Activity description in Process Plan ²⁰	Identified output
Notify public of approved IDP 2023/24 and budget 2023/24.	

Table 22: Steps in IDP Review Process

4.2 POLITICAL GOVERNANCE

The Council of the Sol Plaatje Municipality performs legislative and executive functions of which the executive functions have been delegated to the Executive Mayor and the Mayoral Committee. Its primary role is to publicly debate issues as policy makers with councillors expected to be actively involved in community work and the various social programmes in the municipal area.

Political Governance		
Description	Number	
Total number of councillors	64	
Ward councillors	48	
Proportional councillors	16	
Councillors by political party	ANC: 32/ DA: 14/ EFF: 6/ VF+: 3/ GOOD: 2/ PA: 3/ ACDP: 1/ SPSDF: 1	

Table 23: Political Governance

4.3 EXECUTIVE STRUCTURE

The Municipal Manager is the head of the administration and the Accounting Officer. He/she has extensive statutory and delegated powers and duties and is, amongst others, responsible for the following:

- Formation and development of an economical, effective, efficient and accountable administration.
- Ensuring that the municipal "machine" operates efficiently with the necessary controls and organisational structure in place that can perform the required tasks.
- Fulfil a leadership role in the administration.
- Implementation of the municipality's IDP and the monitoring of progress with implementation of the plan.
- Financial responsibilities as accounting officer as determined by the MFMA.
- Participation by the local community in the affairs of the Municipality.
- Advising the political structures and political office-bearers and see to the execution of all decisions.
- Ensuring a system whereby community satisfaction with municipal services can be assessed.

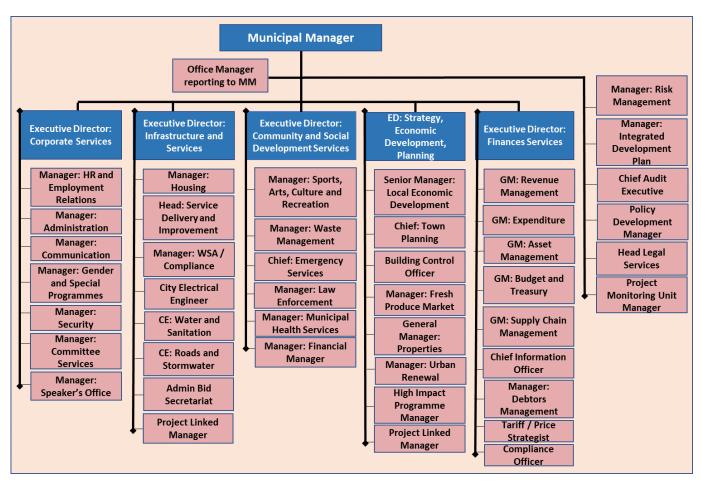
The table below represents the Executive Management Team (EMT):

Executive Structure		
Name of official	Parities	Performance agreement signed
Name of official	Name of official Position	
Mr. Bartholomew Matlala	Municipal Manager	Yes
Ms. Nomonde Kesiamang	Executive Director: Strategy, Economic Development and Planning	Yes
Vacant	Executive Director: Corporate Services	n/a
Mr. Kgosiebonya Bogacwi	Executive Director: Community and Social Development Services	Yes
Mr. Kenneth Samolapo	(Acting) Chief Financial Officer	No
Mr Phetole Sithole	(Acting) Executive Director: Infrastructure and Services	No

Table 24: Executive Structure

4.4 ADMINISTRATIVE STRUCTURE

The following graph shows the organogram of the Sol Plaatje Municipality comprising five (5) directorates.



Graph 1: Organogram

The graph above indicates that each directorate provides specialised services to either a municipal directorate (i.e. internal) or to the public. The Directorate Corporate Services provides support services to all directorates while the Finance Directorate, which operates with seven (7) divisions, is responsible for the implementation and compliance with legislation that regulates income and expenditure of local government. The services rendered by the other three directorates are focussed on the public, by implication, shaping the growth and development path of the municipal area 'towards a cleaner growing city'. The performance of each directorate was discussed in §3.1.3, suffice to say that the Municipality performs admirably in trying circumstances.

The organisational reengineering and reconfiguration of the Municipality to ensure alignment with IDP strategic objectives will be a key focus area in the next budget year.

4.5 WARD-BASED NEEDS AND UNFUNDED PRIORITIES

The following table lists the five prioritised needs of each of the 33 wards. These are the ward-based needs identified and prioritised by the relevant communities during the public participation process in November 2022 and which concluded in March 2023.

Prioritised Needs per Ward		
Ward	Prioritised need	
1	 Additional cemetery for Roodepan Lerato park toilets and water Provision and maintenance of recreational facilities (community hall & sports grounds) Pump station to be upgraded. Provide and upgrade houses in White City 	
	6. Paving of roads required.7. Maintenance of the flats.	
2	 Upgrade pump stations in White City and Eagle Street. Provide additional land for cemetery. Pave the following streets: Finch, Weaver, Seeduif, and Parakiet and reseal white city & Erwe streets Upgrade Sonny Leon library and build community hall Upgrade Korhaan sports field and Albatros Park & a new park in White City. 	
3	 Existing houses to be rebuild and shacks in Home Valley. Provide new houses (replace homevalley shacks). Paving of roads required. Build community clinic. Provide satellite police station. Library to be renovated and restored. 	
4	 Provision of housing Pave the following streets: Zenzele, Otto, Ramorwa, Peme, Itumeleng, Magashula and Schularo. Provide water and sanitation at informal settlements. Complete renovations at old age home. Provide parks for recreation in Mphela and Thole Streets. 	
5	 Provide high-mast lighting in Hutse Segodi. Build storm water channels in Mathibe and Makapane streets. Pave Jerry Ma Street. Improve and upgrade sanitation network. Upgrade Percival Jas Park. 	
6	 Pave roads and fix potholes (including a speedhump in Goitsemang street). Provide high-mast lighting. Upgrade and repair sanitation and stormwater drainage network. Build a community hall and other recreational facilities. 	

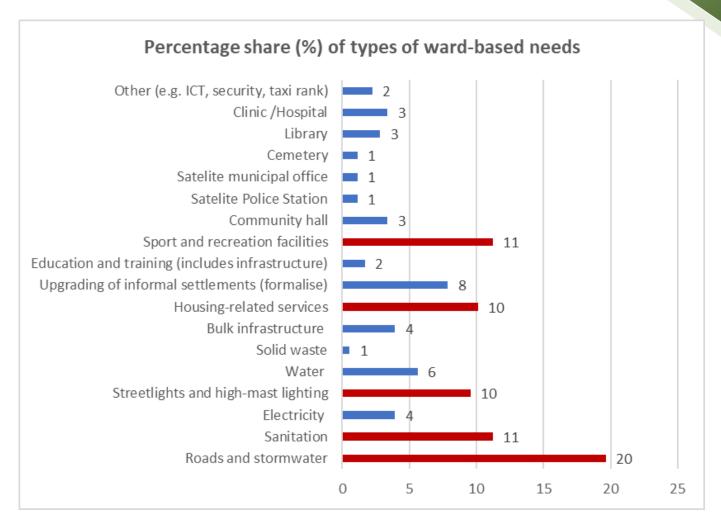
	Prioritised Needs per Ward		
Ward	Prioritised need		
	5. Maintenance of the clinic (solar lighting and security to avoid theft and break-ins)		
7	 Build a sports complex. Provide service centre at Masiza Flak. Provide bulk infrastructure at Riemvasmaak. Provide new houses. Paving of roads required. 		
8	 Jojo tanks for clean drinking water Paving of roads required. Formalise informal settlements , provide houses and toilets. Provide street lights. Provide sports facilities, clinic and library. 		
9	 Replace ageing infrastructure (e.g., water pipes). Fix streetlights and provide high-mast lighting. Provide houses for the middle-income grouping and prioritise ward residents. Fix drainage and storm water system. Fix potholes and provide speed bumps. Provide soccer and cricket facilities and Kitsong Centre. 		
10	 Building of a school. Upgrade the library. Paving of roads and upgrading of storm water systems in Phetole, Moretele and Nkgare Streets. Refurbishment of RC Elliot Hall Provide sanitation. Formalisation of the informal settlements and relocation of settlers Provide fencing at clinic. 		
11	 Provision of adequate housing and Renovate houses at Katimamolilo by removing asbestos roofs. Provide sanitation (eradication of bucket and shanti toilets) Provide high-mast streetlights. Fixing of roads required. Provide parks for recreation with security. Build School 		
12	 Renovate houses by removing asbestos roofs. Paving of Jabula, Tshabalala and John Daka Fix drainage and storm water system. Build new toilets at Tyala Drive. Install high-mast street lighting. Build a greenhouse. 		
13	 Build toilets in informal settlement. Paving of internal streets. Provide streetlights. Provide electrification of informal settlements. Provide infrastructure. 		
14	 Fixing of roads and storm water system required. Provide sanitation infrastructure (upgrade of sewage line and informal settlements). Provide water infrastructure. Provide recreation facilities. 		
15	 Provide toilets. Resolve recurring sewer and storm water blockages. Provide streetlights and high-mast lighting and maintenance of existing. Completion of paving project & fixing of roads and bridges (Peter Mokaba requires handrails) Formalisation of informal settlements 		
16	 Paving of access roads in Promise Land. Provide high-mast lighting in Snake Park. Do repairs and maintenance at Gogga Pump station. Provide water and outside toilets in Snake Park Phases 1, 2 and 3. Pave all roads in Tswelelang. Provide electricity to 62 shacks. 		

	Prioritised Needs per Ward		
Ward	Prioritised need		
	7. Upgrade retention pond at R31.		
17	 Paving of Transit Camp and relocation of temporary site to permanent settlement. Fixing of roads required. Provide storm water drainage systems. Provide sports field and facilities. Build toilets at King Senare shacks. 		
18	 Upgrade storm water and sanitation infrastructure. Relocation of informal settlements from Rhythm City and Kirstenhof to Fransfarm. Renovate dilapidated houses. Provide high-mast streetlights. 		
19	 Provide toilets in Saka. Provide high-mast lighting in Royal and Nyambane streets. Provide housing in Kammarkies. Renovate houses by removing asbestos roofs and replacing with corrugated iron sheets in Mokgeledi Street, Malunga Street, Modiakgotla Street and Moshoeshoe Street. Upgrade of the sewer main line in Moshoeshoe Street. 		
20	 Do maintenance of infrastructure. Fixing of potholes required. Ensure a clean city. Fixing of leaking water pipes required. Resolve problems with sewerage. 		
21	 Provide clinic for community. Provide swimming pool for community. Paving of roads required. Provide speed bumps. Build new houses for De Beers. 		
22	 Ensure proper storm water drainage system in place. Fixing of roads required. Provide taxi rank and parking. Improve power station and electricity grid. Provide recreational facilities. 		
23	 Provide quality water and roads. Complete an infrastructure impact assessment. Upgrade the electricity substation. Provide and maintain public open spaces. 		
24	 Ensure maintenance of water network. Fixing of roads required, e.g potholes, road markings. Repair and do maintenance on streetlights. Upgrade capacity of electricity network. Provide public open spaces and maintain existing open spaces. 		
25	 Upgrade and refurbish municipal residential flats. Fix roads and storm water networks. Replace water meters and pipes. Upgrading and maintaining parks Formalise informal settlements through surveying erven. 		
26	 Provide high-mast lighting. Maintenance of roads Upgrade sports stadium and parks. Complete electrification of Ronalds Vlei. Provision of housing 		
27	 Surveying of Riemvasmaak , Rietvale Operation of the satellite municipal office Upgrade of community hall Provision of recreational facilities (Swimming pool) Build community clinic 		

Prioritised Needs per Ward		
Ward	Prioritised need	
	6. Provide satellite police station.	
28	 Paving of roads required. Provide electricity, water and sanitation services. Provide sport and recreation facilities. 	
29	 Paving of streets in Ivory Park, Gregory Park and Riverton required. Ensure effective water and sanitation services in Lethabo Park Complete registration of houses in Riverton. Provide high-mast lighting in Harmony Park and Riverton. Formalisation of informal settlements in Riverton. 	
30	 Formalise informal settlements (Jacksonville) through surveying erven. Paving of roads in Jacksonville required. Upgrade main entrance to Lerato Park Provide high-mast lighting in Lerato Park. Provide a one-stop service delivery centre. Build a community hall. 	
31	 Build a combined school (ECD – high school). Installation of electricity and sanitation required. Paving and fixing of roads required from Soul City to Kutloanong. Refurbishment of a community hall Build a library. 	
32	 Paving of the following streets required: Gerald Sekoto, Frank Chikawe, Ellen Khuzwayo. Electrify Platfontein houses. Upgrade Platfontein toilets and Phutanang sink toilets to flush toilets. Build recreation hall in Phutanang. Provide satellite municipal office in Platfontein, e.g. to pay municipal accounts. 	
33	 Fomalisation of the informal settlements Provide water, electricity and sanitation for informal settlements. Provide streetlights. Rebuild asbestos houses in Chris Hani Park. Provision of roads Refurbishment of the Mayibuye precinct Clean illegal dumping area next to Sinothando. 	

Table 25: Prioritised Needs per Ward

In sum, **Graph 2** indicates the percentage share of the types of needs identified. Please note that the information does not distinguish between the action/service required to address the identified need, i.e. new build, repair and/or maintenance. Roads and storm water (20%) are the priority need, with (1) sport and recreation, (2) housing, (3) streetlights and high-mast lighting, and (4) sanitation, as identified needs with a share each of between 10% and 13% (see **Graph 2**). Together, these needs comprise the bulk (over 62%) of identified needs.



Graph 2: Percentage Share of the Types of Needs

CHAPTER 5: STRATEGIC AGENDA

This chapter includes the municipality's statement of vision, risk measures and a summary of certain sector plans.

5.1 Introduction

The first steps in preparing the municipality's *statement of vision* were to (1) complete a PESTLE analysis,²¹ (2) to draft a shared vision and mission with associated strategic objectives and actions, and (3) to confirm alignment with national objectives. These (national and local) objectives serve as directives to guide municipal operations within a framework of key performance areas and key performance indicators. The next step was to prepare municipal action plans including key performance indicators and targets to measure performance over a five-year period (see **Chapter 6**).

5.2 PESTLE ANALYSIS

The following PESTLE analysis was discussed at the Mayoral Strategic Planning Session in March 2023. Please note that a category of 'spatial' has been added to the analysis to include those factors that impact spatial transformation within the municipal area.

PESTLE Analysis		
Description	Assessment of Impact ²²	
Political		
No outright majority for any political party.		
Preference is given to investing public-sector funds in social infrastructure rather than economic infrastructure or both		
Interference of political leaders in municipal administration.		
Misappropriation of national grant funding allocated to a specific project.		
Sitting and attendance of governance committees (e.g. SPELUM and wards committees).		
Provide one-stop-shop regarding government services in Kimberley.		
Synergy between National and Provincial goals and objectives		
Economic		
An economy in decline with expected future sectoral economic growth limited to the tertiary sector, i.e. narrow-based economy.		
High unemployment rate (and specifically, youth unemployment) leading to high grant dependency and inability to pay municipal accounts.		
High levels of poverty, i.e. growth in the number of indigent households.		

²¹ Political, economic, sociological, technological, legal and environmental analysis of external and internal factors that impacts on the operations of the Sol Plaatje Municipality.

²² The possible impact of each factor has been assessed as critical (red), moderate (orange) and favourable (green).

PESTLE Analysis	
Description	Assessment of Impact ²²
Roads are in a bad condition with potholes to be eradicated.	
Businesses relocating from Kimberley (e.g. Coke and Sasko) while the city is not the preferred investment location, e.g. Curro build a school in Kathu rather than in Kimberley.	
In migration of hopeful low-skilled jobseekers to nodes with higher economic activity.	
Very little (or no) building activity of new residential and new non-residential space since 2018.	
Scarcity of municipal-owned land causes a hemmed-in city relying on private-sector initiatives to develop land.	
A local economy that is concentrated and vulnerable and/or susceptible to exogenous factors	
High property rates, municipal taxes and tariffs	
Lack of innovation.	
Lack of manufacturing industries. Deindustrialisation of industrial areas to storage depots, i.e. limited manufacturing.	
Lack of safety and security implementation, especially at National Key Points facilities.	
Narrow economic base and stagnation.	
Undefined alternative economies post-mining.	
Limited economic opportunities available in municipal area.	
Not enough economic opportunities created as spin-offs from the establishment of the Sol Plaatje University, for example, (1) University building own student accommodation rather than encouraging private-sector initiatives, ()2) only about 5% students are local residents, and (3) campus part of heritage precinct that should be strengthened.	
Decentralisation of businesses out of central business district leading to, for example, a job-housing mismatch, resulting in excessive commuting to job opportunities.	
Foreigners capturing economic opportunities (tuckshops).	
Limited funding available for SMMEs.	
Red tape hinders the unlocking of progressive economic opportunities.	
Increased office vacancy rate and non-used buildings.	
Position Kimberley as the provincial hub of bulk mining consumables	
Emerging industries do not attract associated industries that will be sustainable.	
Job opportunities created through the Expanded Public Works Programme.	
The possibility of renewable energy generation for own use through public private partnerships.	
Municipal Planning Tribunal and other committees deciding on land development are functional.	
Government Administration Hub	
Tourism attraction	
Leisure & conferencing facilities at Riverton & Langley	
Packaging, logistic hub around airport	
Position SPM as an Agricultural Hub as part of Agric. Belt (Douglas, Barkly West, Free State)	
Packaging of all heritage Resources - Tourism	
Availability of parastatal and private buildings, e.g. De Beers, for future developments.	
Upskilling of Local SMME's	

Private sector leverage - skills empowerment. Demand for student accommodation within the urban edge. Sociological Early school dropout of learners. Minimal housing provision for middle income. Youthful population Sufficient health services available but used by entire province with impact on capacity. Specialised services only available in Bloemfontein. Availability of community facilities Technological Reliability of customer information and data. Risk of information technology. Lack of technology at the libraries. Limited cascading of information to external stakeholders (e.g., ward committees). No debate about ICT airspace, i.e. cloud technology storage. Sol Plaatje University is the first university that offers information and Communication Technology (ICT) degree; data analysis Sol Plaatje University Research and Development to provide empirical data to aid service delivery Sol Plaatje University Research and Development to provide empirical data to aid service delivery Sol Plaatje University as a strategic growth point Environmental Degradation of environmental, heritage and agricultural assets. Low rainfall and extreme climate conditions. Low rainfall and extreme climate conditions. Loss, transformation and degradation of natural habitat: exploitation of natural resources (e.g., overgrazing, collection of wood), invasion of alien species. Contamination of groundwater, stressed water catchments (e.g., lack of water for irrigation), poor soil potential, outbreak of diseases. Environmental pollution, and compliance directives from enforcement authorities. Lack of protection for flamingos. Spatial Segregation along socio-economic class lines in the form of a race-based urban spatial configuration. Past insufficient new supply of housing by government. Increased population densities mostly in neighbourhoods with sub-standard quality of services and urban environment.	PESTLE Analysis		
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environment. Land invasions.	Past insufficient new supply of housing by government.		
	Increased population densities mostly in neighbourhoods with sub-standard quality of services and urban environment.		
	Land invasions.		
Execution of revisionary clause- acquiring of land back.	Execution of revisionary clause- acquiring of land back.		

PESTLE Analysis	
Description	Assessment of Impact ²²
Lack of cross border projects with adjoining municipalities.	
Potential to become a Smart City.	
More than half of all Informal settlements (22 in total) have been formalised.	
Strategic location of Kimberley regarding national road network.	
Pockets of strategic land within the urban edge.	
Existing Restructuring Zones for social housing.	
Regional connectivity.	
Compact city.	
Uncoordinated alienation of land.	
Clear identified development corridors through the Spatial Development Framework i.e. land available for New Entry Economy.	

Table 26: PESTLE Analysis

5.3 STATEMENT OF VISION

A vision statement is presented as a municipal vision, objectives and strategies that must be aligned to similar statements by other tiers of government.

VISION OF SOL PLAATJE MUNICIPALITY

"Towards a Cleaner Growing City"

MISSION OF SOL PLAATJE MUNICIPALITY

The mission of the Sol Plaatje Municipality is to:

Reclaim the city that sparkles.

Build public confidence and trust.

Provide economic infrastructure to foster private-sector investment.

Deliver sustainable uninterrupted services to all residents.

5.3.1 Strategic Objectives

The table below includes the FIVE strategic objectives of the Sol Plaatje Municipality together with linkages to key directives of the other tiers of government.²³ In this regard, these objectives serve as directives to guide municipal operations within a framework of key performance areas and key performance indicators. Also provided in the table are the seven apex priorities as identified in the Medium-Term Strategic Framework 2019-2024.

Municipal Strategic Objectives	Municipal Key Performance Areas	National Key Performance Areas	Medium Term Strategic Framework: Seven Apex Priorities				
Economic growth through promoting Sol Plaatje Municipality as an economic hub	Local Economic Development and Spatial Transformation	Local Economic Development	Priority 2: Economic transformation and job creation Priority 5: Spatial integration, human settlements and local government				
Improved service delivery	Access to Basic Services and Infrastructure Development	Basic Service Delivery and Infrastructure Development	Priority 4: Consolidating the social wage through reliable and quality basic services Priority 7: A better Africa and world				
Good, clean and transparent governance and public participation	Good Governance and Public Participation	Good Governance and Public Participation	Priority 1: A capable, ethical and developmental state				
Establishment of healthy financial management	Sound Financial Management	Municipal Financial Viability and Management	Priority 6: Social cohesion and safe communities Priority 3: Education, skills				
Improved institutional management	Institutional Development and Capacity Building	Institutional Development and Municipal Transformation	and health				

Table 27: Alignment of Strategic Objectives

Municipal strategic objectives must be aligned with the higher-order policy directives and associated outcomes (see table below). Various municipal action plans which are based on prioritised needs and available resources have been developed in support of this approach to implementation (see **Chapter 6** for action plans).

²³ The strategic objectives were considered and adopted at the Mayoral Strategic Planning Session held on 22 and 23 March 2023.

	Alignment of Municipal Strategic Objectives							
Strategic Objective 1	Economic growth through promoting Sol Plaatje Municipality							
	as an economic hub							
National KPA	Local Economic Development							
Provincial Strategic Goal	Create opportunities for economic growth and jobs							
Municipal focus area(s)	Knowledge economy, Tourism and Services sectors, Logistics, Inner-city revitalisation, Mining sector, Townplanning							
	Draft Economic Development Strategy							
	Economic diversification through drafting of Precinct Development Framework targeting primary and secondary sectors (e.g. reindustrialisation of Kim-industria, Fabrici, agro-processing, manufacturing, warehousing and logistics, renewable energy generation)							
	Development and review of LED strategic documents							
	Strategic Procurement and Sourcing Framework							
	Growth Development Strategy							
	Provision of economic Infrastructure							
	Strategic partnerships and leverage by building social compact through establishment of strategic partnerships with private sector and social actors, mining houses, CBD property association, SPU business chambers							
Municipal actions	Place marketing through tourism (e.g. optimisation of tourism and heritage assets to develop the economy)							
	Investments promotions by finalising the Investment Strategy and incentives policy							
	Ensure SMME support and development; revitalise SMME's development opportunities							
	Strengthen the knowledge economy							
	Investigate opportunities in SPM becoming a logistics hub							
	Implement an anti-red-tape approach							
	Position SPM as an event hosting centre							
	Provide incentives and do marketing – be investment friendly							
	Investigate opportunities in partnerships regarding renewable energy generation and the township economy							
	Clean-up, revitalise and modernise CBD – make it safe and address illegal occupants of buildings							
Outcomes								
Outcomes	A local economy that delivers on food security, job creation, education and skills development.							
Strategic Objective 2	Improved service delivery							
National KPA	Basic service delivery and infrastructure development							
Provincial Strategic Goal	Enable a resilient, sustainable, quality and inclusive living environment							
	Infrastructure maintenance and operational plans							
	Quality and standard of municipal service delivery							
Municipal focus area(s)	Affordability of municipal service							
	Service delivery being timeous							
	Ensure a clean and green city							
Municipal actions	Maintenance of all municipal infrastructure and effective delivery of services related to water, sanitation, electricity and refuse removal							
Municipal actions	Eradication of bucket and chemical sanitation systems							
	Upgrading and maintenance of road infrastructure							

	Alignment of Municipal Strategic Objectives
	Upgrade water and electricity infrastructure (replace 8000 pre-paid water meters)
	Effective delivery of (social) housing & (serviced) land
	Safeguarding of municipal assets
	Restrict vandalism of municipal infrastructure
	Improved response to service delivery complaints
	Fix water leaks and potholes
	Create schedule to clean chemical toilets
	Work towards formalising all informal settlements
	Land release, upscale social housing through the servicing of strategic parcels of land.
Outcome	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner.
Strategic Objective 3	Good, clean and transparent governance and public participation
National KPA	Good governance and public participation
Provincial Strategic Goals	Embed good governance and integrated service delivery through partnerships and spatial alignment
	Developmental municipality through leading and learning
	Build public confidence and trust
Municipal focus area(s)	User-friendly institution
	Quality and timeous communication
	Ensure cooperative governance
	Do what you have said you will do
	Implement Batho Pele principles
	Ensure, compliance, transparency, oversight and accountability
Municipal actions	Effective performance management
	Proper public participation with improved communication and information distribution
	Update and enforce policies and standards
	Rebranding and image change of SPM
Outcome	Good governance systems are maintained to support proper communication.
Strategic Objective 4	Establishment of healthy financial management
National KPA	Municipal financial viability and management
Provincial Strategic Goal	Embed good governance and integrated service delivery through partnerships and spatial alignment
Manufata at facus and (a)	Clean audit report
Municipal focus area(s)	Revenue management and collection
	Strengthening internal financial controls and build capacity
	Ensure financial sustainability and accountability
	Adhere to Supply Chain Management processes and credit controls
Municipal actions	Refine strategies for debt collection and raising of revenue
iviunicipal actions	SPM to set fair and transparent tariffs (implement zero based budgeting)
	Ensure alignment and auditing of meters and billing
	Work towards 95% collection rate and ensure payment based on correct account
Outcomes	The municipality has a system in place to track spending in terms of budget allocations, is financially viable to deliver services to the community, and receives a clean audit.

Alignment of Municipal Strategic Objectives								
Strategic Objective 5	Improved institutional management							
National KPA	Institutional development and municipal transformation							
Provincial Strategic Goal	Embed good governance and integrated service delivery through partnerships and spatial alignment							
Municipal focus area(s)	Becoming an Ideal Municipality where every worker is treated with respect and dignity Quality working environment Work ethic and professionalisation programme Inter-departmental communication and workstreams							
Municipal actions	Accountability for under performance and ill-discipline Ownership of service delivery outcomes Address nepotism and favouritism in the workplace Implement consequence management correctly and consistently Document and distribute standard operation procedures for each directorate Promote good work ethics Change existing organisational culture Conduct work discipline and ethics training Provide all workers with relevant information Ensure the wellness of workers Ensure proper performance management Ensure a vibrant and effective Human Resource Directorate Ensure teamwork amongst officials Control interference of labour forums							
Outcome	The municipality is structured to deliver the required services through skilled personnel and by using appropriate mechanisms and supporting administrative systems with regular monitoring of performance.							

Table 28: Alignment of Municipal Strategic Objectives

5.4 MUNICIPAL SECTOR PLANS²⁴

5.4.1 Spatial Development Framework, 2018 - 2023

The Spatial Development Framework (SDF) represents the primary policy directive to transform the spatial structure of Kimberley. A spatial structure that was created by *apartheid* spatial planning which was based on segregation by class and race. The SDF references various pieces of legislation and policies through which a remedial approach is advocated to transform the urban space by taking raced-based segregation out of the equation. However, this approach (and the SDF) does not address the underlying economic and social drivers of spatial segregation. In this regard, the SDF is formulated from a qualitative perspective and does not consider the financial, economic and social consequences of implementing spatial proposals (see §3.5.7 in SDF and below).

²⁴ In this section the municipality's response to gender-based violence and femicide in the municipal area is addressed as well as the Spatial Development Framework and Disaster Management Plan as core components of the IDP. In addition, the discussions regarding the other listed sector plans were copied from the municipal SDF.

The SDF developed a single spatial growth scenario stating that the western portion of the municipal area has potential for densification because it has large pockets of (municipality-owned) vacant land within the existing built-up area. This conceptual scenario is limited in application due to (local) economic growth/decline not considered at all, whereas, as we know, economic growth drives the likely demand for built space or developable land. The 20-year planning horizon of the SDF in contrast to the five-year IDP cycle, further complicates the tracking and monitoring of spatial transformation over time.

The SDF references two key dimensions of spatial transformation, namely (1) a series of integrated and well-connected economic corridors and nodes and (2) mixed-use/mixed-income sustainable human settlements of varying densities. Interestingly, the SDF acknowledges but does not articulate the role of the economy and the market in determining the demand for developable land (see §5.1.2.2 and §5.1.2.3 in SDF). The SDF does however identify the Sol Plaatje University as a catalyst for the knowledge economy. In strengthening the planning concepts of corridor development and densification, the SDF identifies the campus as a precinct with a mix of student accommodation, middle-class apartments as well as retail facilities with densification possible in New Park, Labram, Memorial Road Area and Albertynshof. The SDF also list the following types of development areas:

- Spatial transformation zones in Kimdustria, Casandra, South Ridge, Fabricia, Phomolong, and Herlear.
- Functional areas with the following five (5) sub areas: (1) Urban Mixed-use Concentration subfunction with Carters Glen as the priority area for development, (2) Urban Commercial Concentration subfunction with the University precinct as the priority area for development, (3) Urban Industrial Concentration subfunction, (4) Urban Residential Expansion subfunction, and (5) Urban Priority Housing Development Areas (Department of Human Settlements),
- Urban Restructuring Zones as 13 preferred areas for social housing.
- Densification areas along corridors and at Kimberley Airport.

In this context, the IDP 2022-2027 includes a section outlining the strategic spatial direction of which a summary is provided in the following paragraphs. It is stated that spatial governance and local economic development programmes determine the transformation of the spatial landscape to be achieved through the following interventions:

- Provide subsidised housing in areas with economic opportunities.
- Improve intergovernmental relations to accelerate the delivery of houses.
- Create inclusive and sustainable settlements/ neighbourhoods.
- Grow the economy and involve the informal sector and SMME's.
- Address service delivery backlogs.

In addition, the IDP 2022-2027 includes six (6) catalytic projects to change the growth and development trajectory in the municipal area:

- Carters Glen Precinct.
- The Big Hole Tourism Precinct.
- Adventure Precinct.
- Riverton Leisure and Conferencing Precinct.

- Heritage Precinct.
- Kamfersdam Precinct.

5.4.2 Disaster Management Plan, 2004

The available document representing the municipality's Disaster Management Plan is dated July 2004. It is proposed to review the document in line with the prevailing circumstances and management requirements. In this regard, the 2004 plan does refer to the Disaster Management Act, 2002 (No 57 of 2002) which includes the following objectives aimed at implementing appropriate disaster risk reduction strategies:

- The compilation of a Disaster Management Framework (DMF).
- The execution of comprehensive disaster hazard, vulnerability and risk assessment.
- The compilation of disaster management plans.
- Establishment of a Disaster Management Centre.

5.4.3 Municipal approach to Gender Based Violence and Femicide

The Sol Plaatje Municipality acknowledges the role of local government as set out in the National Strategic Plan (NSP) on Gender-Based Violence and Femicide (GBVF).²⁵ In this regard, the Municipality will play a decisive role to ensure accountability and delivery on policy and programmes to address the concerns about gender-based violence and femicide in the municipal area.

The NSP proposes six (6) pillars as central to bringing about specific changes to GBVF (see table below). These changes include the strengthening of accountability and a multi-sectoral response, facilitating healing at all levels, making spaces safe and choices real, and rebuilding the social fabric. The pillars are also designed to include five-year outcomes as measurable indicators (see table below).

Pillar	Five-year Outcome
Pillar 1: Accountability, Coordination and Leadership	 Bold leadership, strengthened accountability across government and society that responds to GBVF strategically with clear messaging and adequate technical and financial resources. Strengthened multi-sectoral coordination and collaboration across different tiers of government and sections of society based on relationships of trust that give effect to the pillars of the NSP.
Pillar 2: Prevention and Rebuilding Social Cohesion	 Strengthened delivery capacity in South Africa to roll out evidence-based prevention programmes. Changed behaviour and social norms within key groups as a result of the rollout of evidence-based prevention interventions. Shifts away from toxic masculinities towards embracing positive alternative approaches for expressing masculinities and other sexual and gender identities, within specific communities/groups. Optimally harnessed VAC programmes that have an impact on GBV eradication. Increased cross fertilisation and integration of prevention interventions on violence against LGBTQIA+ persons with broader GBVF prevention and violence prevention interventions. Strengthened programming that addresses the restoration of human dignity, build caring communities and responds to historic and collective trauma.

²⁵ Republic of South Africa, National Strategic Plan on Gender-Based Violence and Femicide.

Pillar	Five-year Outcome
	Public spaces are made safe and violent free for all, particularly women and children.
Pillar 3: Justice, Safety and Protection	 All GBV survivors are able to access efficient and sensitive criminal justice that is quick, accessible, responsive and gender inclusive. Strengthened capacity within the criminal justice system to address all impunity, effectively respond to femicide and facilitate justice for GBV survivors. Amended legislation related to GBV areas that build on legislative reforms initiated under the Emergency Response Action Plan.
Pillar 4: Response, Care, Support and Healing	 Strengthened existing response, care and support services by the state and civil society in ways that are victim-centred and survivor-focused to facilitate recovery and healing. Secondary victimisation is eliminated through addressing specific individual and systemic factors that drive it. Victims feel supported by the system to access the necessary psychosocial, material and other support required to assist them with their healing. Strengthened community and institutional responses to provide integrated care and support to GBVF survivors and their families that takes into account linkages between substance abuse and HIV and AIDS.
Pillar 5: Economic Power	 Accelerated initiatives that address women's unequal economic and social position, through access to government and private sector procurement, employment, housing, access to land, financial resources and income other generating initiatives. Safe workplaces that are free of violence against women and LGBTQIA+ persons, including but not limited to sexual harassment. Demonstrated commitment through policy interventions, by the South African state, private sector and other key stakeholders to eliminate the impact of economic drivers of GBV. Strengthened child maintenance and related support systems to address the economic vulnerability of women.
Pillar 6: Research and Information Management	 Improved understanding of the extent and nature of GBVF, broadly and in relation to specific groups and forms in South Africa. Adoption of GBV policies and programming interventions that are informed by existing evidence-based research. GBVF related information across different government management information systems, is readily used to address systemic challenges and facilitate effective solutions and responses.

Table 29: NSP Central Pillars for Gender Based Violence and Femicide

The next section includes some of the identified activities through which local government can partake in the roll out of relevant programmes in the municipal area.

Pillar 1

- Put mechanisms and processes in place to hold state and societal leadership accountable for taking a firm stand against GBV.
- Development of a partnership model, funding and resourcing plan to respond to the crisis by locating the response in locally based structures, activism and agency within communities.
- Hold private and public sector accountable for the development and roll out of sexual harassment policies and workplace strategies.
- Integration of NSP priorities in all relevant departmental and municipal plans and frameworks.

- Adoption of zero tolerance to policies on cyber violence and sensitive reporting of GBVF.
- Strengthen leadership within and across government and non-government sectors to strengthen the national response to GBVF.
- Roll out of a national response to GBVF through provincial and local structures with optimal institutional arrangements and
 resources across government, private sector, media, NGOs, CSOs religious and cultural institutions with a specific focus on
 prevention and psychosocial support.
- Establish feedback mechanisms to support the multi-sectoral approach to dealing with GBVF.
- Mobilisation through common interest groups for policy advocacy and grassroots sensitisation on GBVF to enhance women's ability to access, protect and promote their rights.

Pillar 2

- Train and support community capacity to deliver GBVF prevention interventions.
- Adapt and roll out school based GBV prevention programmes.
- Implement evidence-based behaviour change interventions with targeted communities.
- Commission studies to better understand how to intervene in the development of toxic masculinities in South Africa.
- Integrate GBV prevention into various programmes.
- Make public spaces violent free for women and children.
- Facilitate community interventions that promote social connectedness and healing.

Pillar 3

- Humanising service delivery and address unequal and inequitable spread of victim services.
- Provide funding to survivors of GBVF to meet specific needs such as legal aid costs.

Pillar 4

- Strengthening of the local level coordination to address current fragmentation and build cooperative relationships of trust between government stakeholders, civil society organisations and communities in responding to GBVF.
- Establishment of local level rapid response teams in every municipality with clear protocols for week day, weekend, after hours' services (to consider danger and rural allowance), and protocols for child protection (all departments) to amplify the response to the needs of victims.

Pillar 5

- Develop, implement, support and monitor programmes for equitable job creation, representation and ownership by women.
- Public private partnerships are established to facilitate economic opportunities for women leaving abusive relationships.
- Put shelters and interim housing in place.
- Put policy mechanisms in place to address range of gender related inequalities in the economy.
- Workplace interventions for GBV support developed and rolled out in public and private sector.

- Develop sexual harassment policies in workplaces across the public and private sectors.
- Ensure the implementation of the Employment Equity Act to eliminate gender and race wage disparity.
- Public employment opportunities with a specific focus on youth and women and persons with disabilities.
- Broaden ownership for women, youth and SMME.
- Support and encourage the role of women, persons with disabilities and LGBTQIA+ persons as leaders in all sectors of society.

Pillar 6

• Establish partnerships between research institutions, government, academia, NGOs, activists and communities that facilitate and enhance complementarities in their roles and responsibilities within research processes.

This IDP review included the consideration of those activates that can provide maximum gains through municipal intervention, such as advocacy via ward committees and other public platforms. In this regard, the Municipality will place emphasis on addressing socio-economic issues that pose a threat to the safety of the community and the well-being of GBVF victims. The development of a Sexual Harassment Policy and elimination of gender and race wage disparity through job reservation in municipal projects, will be prioritised.

5.4.4 Other sector plans

	Discussion of Sector Plans
	The aim of the Integrated Waste Management Plan is to guide the effective management of waste within the municipal area with the following focus areas:
Integrated Waste Management Plan – reviewed 2018	 Review waste collection system and management of waste disposal sites. Compliance with relevant legislation. Encouraging community participation through mobilization, education and awareness programmes. Facilitation of effective waste minimization projects through recycling, avoidance, reduction and proper disposal with the focus on entrepreneurship development. Eradicate illegal dumping and littering on municipal, public and private property.
Local Economic Development Strategy, 2009	The 2009 Local Economic Development Strategy investigates options and opportunities in broadening the economic base to create employment opportunities and other spin-off effects benefitting the local economy.
Housing Sector Plan, 2014	The drafting of the Integrated Human Settlements Plan, 2014 was guided by the following principles: Housing to be closer to employment opportunities. Provide access to well-located land for the urban poor. Ensure and provide a mix of housing typologies. Prioritise housing for the indigent and affordable housing. Promote integrated planning, e.g. transport and land-use planning. Promote racial, social, economic and physical integration of urban space. Develop a system of inter-connected nodes and dense, mixed-use settlements. Promote establishment of social and economic viable commitments. Facilitate the active involvement of relevant stakeholders. The Plan uses Census 2011 data to reference the rate of occupation of the different types of housing as well as housing backlogs. In this regard, the recentness of the data is questioned and not repeated here.
Environmental Management Plan (EMP)	The EMP aims to integrate environmental concerns in the development of municipal strategies and projects to ensure environmental sustainability.

Discussion of Sector Plans								
Urban Network Strategy	The Urban Network Strategy targets spatial transformation of the Kimberley Central Business District and the Galeshewe hub by applying Transport Orientated Development principles such as strengthening linkages, higher densities and mixed land use precincts.							

Table 30: Discussion of Sector Plans

5.5 INTEGRATED APPROACH TO SERVICE DELIVERY

Two of the key outcomes of the Mayoral Strategic Planning Session held on 22 and 23 March 2023 were an integrated but changed approach to service delivery and the consolidation of municipal operations within a strategic framework. This strategic framework was informed by (1) analysing trends of the local development context, municipal finances, and municipal performance, (2) considering higher-order policy directives (e.g. SONA), and (3) developing strategic objectives with associated actions. Please note that the existing vision and mission were confirmed at the planning session.

The next step is to formalise these outcomes in municipal action plans that will be implemented by the municipality during the 2023/24 financial year but monitored over a five-year period.

CHAPTER 6: IDP IMPLEMENTATION

6.1 INTRODUCTION

This chapter describes the various action plans that will be implemented by the municipality during the 2023/24 financial year but monitored over a five-year period. These actions are also aligned to the top-layer SDBIP. This chapter also includes projects — known to the writers of this report — to be implemented within the municipal area by the sector departments from the other two tiers of government and by the private sector.

6.2 MUNICIPAL ACTION PLANS

In the table below, the municipal actions are listed by strategic objective and are linked to key performance indicators and targets to measure performance over a five-year period. These indicators are mostly "inside of the control" of the Sol Plaatje Municipality, i.e. data is accessible. Please note that these actions represent mostly the collective and not individual projects, and also include performance targets regarding the five (5) community needs with the highest priority, i.e (1) roads and stormwater, (2) housing-related services, (3) sanitation, (4) streetlights and high-mast lighting, and (5) sport and recreation facilities (see §4.5).

²⁶ See National Treasury, Appendix D – Guidance note for outcome indicator planning & reporting for MFMA Circular No. 88.

6.2.1 Strategic Objective 1: Economic growth through promoting Sol Plaatje Municipality as an economic hub

Strategic Objective 1

Economic growth through promoting Sol Plaatje Municipality as an economic hub

National KPA: Local Economic Development

D'andrau	mSCOA Function /		IDP	V (11-21-654)	December 1	Annual Target					
Directorate	sub-function	Outcome	ref.	Key performance indicator	Unit of Measurement	Ward	Baseline	22/23	23/24	24/25	25/26	26/27	
Office of Municipal Manager	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.1	Create full-time equivalents through EPWP initiatives by 30 June	Number of full-time equivalents created by 30 June	All	-	552	553	553	553	553	
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.2	Draft Economic Development Strategy and complete Investment Promotion Strategy by 30 June	Economic Development Strategy and Investment Promotion Strategy completed by 30 June	All	-	-	2	ı	-	ı	
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.3	To process 80% category 1 land-use applications received until 30 April through Municipal Planning Tribunal by 30 June	% of category 1 land use applications processed	All	80%	80%	80%	80%	80%	80%	
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.4	Number of processed building plans received before 1 July	Number of building plans processed	All	200	200	200	200	200	200	
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.5	Ensuring a response time of 11 weeks for building plans submissions received in the current financial year for buildings / architectural buildings less than 500m2 (number of plans received / divided by number of weeks to process	Average response time in weeks to process building plans	All	11 weeks	11 weeks	11 weeks	11 weeks	11 weeks	11 weeks	
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.6	Ensuring a response time of 11 weeks for building plans submissions received in the current financial year for buildings / architectural buildings greater than 500m2	Average response time in weeks to process building plans	All	11 weeks	11 weeks	11 weeks	11 weeks	11 weeks	11 weeks	

Strategic Objective 1 Economic growth through promoting Sol Plaatje Municipality as an economic hub

National KPA: Local Economic Development

Directorate	mSCOA Function /	Outcome	IDP	Var. a sufa massa in disaban	11-2-6-8	Ward	Baseline	Annual Target					
Directorate	sub-function	Outcome	ref.	Key performance indicator	Unit of Measurement			22/23	23/24	24/25	25/26	26/27	
				(number of plans received / divided by number of weeks to process									
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.7	Number of SMMEs supported through the implementation of the business incubation developmental programme	Number of SMMEs supported	All	10	10	10	10	10	10	
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.8	Capital Expenditure Framework (CEF)	Approved CEF	-	1	-	1	-	ı	-	
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.9	Number of erven planned and surveyed	Number of erven planned and surveyed	All	·	1400	5500	1700	1200	1200	
Strategy, Economic Development, Planning	Planning and Development / Economic Development/Planning	A local economy that delivers on food security, job creation, education and skills development.	SO1.10	Promote tourism in Sol Plaatje Municipality through the implementation of annual tourism action plans	Percentatge implementation of the tourism action plan	All	100%	100%	100%	100%	100%	100%	

Table 31: Strategic Objective 1: Economic Growth through promoting Sol Plaatje Municipality as an economic hub

6.2.2 Strategic Objective 2: Improved Service Delivery

Strategic Objective 2 Improved Service Delivery

D'	mSCOA Function –	Outcome	100 (f. Key performance indicator	Unit of Measurement	Ward	Baseline	Annual Target					
Directorate	Sub function		IDP ref.					22/23	23/24	24/25	25/26	26/27	
Finances	Water Management / Water Distribution	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.1	Number of residential properties which are billed for water by 30 June	Number of residential properties which are billed for water by 30 June	All	46 685	46 685	46 685	46 685	46 685	46 685	
Finances	Finance and administration/ Finance	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.2	Number of residential properties which are billed for electricity or have pre-paid meters by 30 June (excluding Eskom areas)	Number of residential properties which are billed for electricity (conventional metres and pre-paid meters) by 30 June (excluding Eskom areas)	All	69166	69166	69166	69166	69166	69166	
Finances	Wastewater Management / Sewerage	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.3	Number of residential properties connected to the municipal wastewater sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) which are billed for sewerage by 30 June	Number of residential properties which are billed for sewerage by 30 June	All	50844	50844	50844	50844	50844	50844	
Finances	Waste Management / Solid waste	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.4	Number of residential properties which are billed for refuse removal by 30 June	Number of residential properties which are billed for refuse by 30 June	All	50844	50844	50844	50844	50844	50844	
Finances	Finance and Administration / Budget and Treasury Office	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.5	The percentage of the municipal capital budget actually spent on capital projects by 30 June (Total actual amount spent on capital projects/Total amount budgeted for capital projects)X100	% of Capital budget spent by 30 June {Actual amount spent on capital projects /Total amount budgeted for capital projects)X100}	All	90%	90%	90%	90%	90%	90%	

Strategic Objective 2 Improved Service Delivery

Discoto soto	mSCOA Function –	Outcome	100 ***	ef. Key performance indicator	Unit of Measurement	NA/a and	Danalina	Annual Target					
Directorate	Sub function		IDP ref.			Ward	Baseline	22/23	23/24	24/25	25/26	26/27	
Finances	Finance and Administration / Budget and Treasury Office	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.6	The percentage of the total municipal operational budget spent by 30 June ((Actual amount spent on total operational budget/Total operational budget)X100)	% of the total municipal operational budget spent by 30 June	All	90%	90%	90%	90%	90%	90%	
Community Services	Community and Social Services / Libraries and Archives	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.7	95% spent of the library operational conditional grant by 30 June {(Actual expenditure divided by the total grant received) x 100}	% of the library operational conditional grant spent by 30 June {(Actual expenditure divided by the total grant received) x 100}	All	95%	95%	95%	95%	95%	95%	
Community Services	Community and Social Services / Libraries and Archives	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.8	Number of reading outreach programmes conducted at all libraries	Number of outreach programmes held	All	60	60	60	60	60	60	
Infrastructure and Services	Electricity / Electricity	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.9	Limit unaccounted for electricity to less than 15% by 30 June {(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased) Ã- 100}	% unaccounted for electricity by 30 June	All	29%	15%	15%	15%	15%	15%	
Infrastructure and Services	Electricity / Electricity	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.10	Number of households to be connected to the electricity network	Number of households to be connected to the electricity network	All	-	3272	634	-	·	-	
Infrastructure and Services	Water Management/ Water Distribution	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.11	Upgrading of the bulk water supply infrastructure (BFI)	Percentage upgrade as per annual project plans	-	-	-	100%	100%	100%	100%	

Strategic Objective 2 Improved Service Delivery

Discolario de	mSCOA Function – Sub function	Outcome	100(Key performance indicator	Unit of Measurement	Mand	Deceller.	Annual Target					
Directorate			IDP ref.			Ward	Baseline	22/23	23/24	24/25	25/26	26/27	
Infrastructure and Services	Water Management/ Water Distribution	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.12	Percentage replacement of internal water pipes	Percentage replacement of internal water pipes	-		-	100%	-	-	-	
Infrastructure and Services	Electricity / Electricity	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.13	Completion of a substation for Lerato park link services	% completion		ı	ı	50%	50%	·	·	
Infrastructure and Services	Electricity / Electricity	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.14	Construction of a Ring Main Unit (RMU) in Collville	% completion of construction	1	ı	-	100%	-		-	
Infrastructure and Services	Electricity / Electricity	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.15	Construction of a 11 KV line in Ronald's Vlei	% completion of construction	-	0	-	100%	-	-	-	
Infrastructure and Services	Electricity / Electricity	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.16	Upgrade of the Hadison park substation	% upgrade	-	-	-	50%	50%	-	-	
Infrastructure and Services	Water Management/ Water Distribution	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.17	Limit unaccounted for water (Non-Revenue Water) to less than 40% annually {(Number of Kilolitres Water Purified - Number of kilolitres Water Sold) / Number of kilolitre's Water Purified Ã- 100}	% unaccounted for water (Non-Revenue Water) annually	All	64%	40%	40%	40%	40%	40%	

Strategic Objective 2 Improved Service Delivery

National RPA: Basic Service Delivery and Infrastructure Development												
Directorate	mSCOA Function – Sub function	Outcome	IDP ref.	Key performance indicator	Unit of Measurement	Ward	Dasalina	Annual Target				
Directorate		Outcome	IDP fei.				Baseline	22/23	23/24	24/25	25/26	26/27
Infrastructure and Services	Water Management/ Water Distribution	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.18	99% water quality level achieved as per SANS 241 annually	% water quality level achieved as per SANS 241 criteria annually	All	90%	95%	98%	99%	99%	99%
Infrastructure and Services	Water Management/ Water Distribution	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.19	80% waste water effluent quality level achieved as per National Effluent Quality Standards annually	% waste water effluent quality level achieved as per National Effluent Quality Standards, annually	All	56%	65%	75%	80%	80%	80%
Infrastructure and Services	Roads	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.20	90% spent of the budget to upgrade roads and stormwater by 30 June {(Actual capital expenditure on the project divided by the total approved capital budget for the project)	Percentage of budget spent by 30 June	All	100%	90%	90%	90%	90%	90%
Infrastructure and Services	Roads	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.21	Number of square metres of roads to be patched	Square metres of road to be patched	All	93 000 m²	100 000 m²	150 000 m²	200 000 m²	250 000 m²	300 000 m ²
Infrastructure and Services	Roads	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.22	Distance of kilometres of residential roads upgraded from gravel to a paved surface	Number of kilometres paved	-	3km	4km	5km	5km	5km	5km
Infrastructure and Services	Wastewater Management / Sewerage	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.23	90% spent of the budget to provide sanitation by 30 June {(Actual capital expenditure on the project divided by the total approved capital budget for the project)	Percentage of budget spent by 30 June	All	-	90%	90%	90%	90%	90%
Infrastructure and Services	Electricity / Electricity	All communities have access to basic services delivered at an acceptable and	SO2.24	90% spent of the budget to provide streetlights and high -	Percentage of budget spent by 30 June	All	-	90%	90%	90%	90%	90%

Strategic Objective 2 Improved Service Delivery

Division	mSCOA Function – Sub function	2.1	IDD of Version for the state of the state of		Unit of Measurement	Ward	0	Annual Target					
Directorate		Outcome	IDP ref.	Key performance indicator			Baseline	22/23	23/24	24/25	25/26	26/27	
		agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner		mast lighting by 30 June {(Actual capital expenditure on the project divided by the total approved capital budget for the project)									
Infrastructure and Services	Wastewater Management / Sewerage	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.25	Percentage progress on the construction phase for the Carters Ridge sewer pump station building with all electrical and mechanical equipment	Percentage progress on the construction as per project plan	All	10%	60%	ı	40%	-	-	
Infrastructure and Services	Wastewater Management / Sewerage	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.26	Percentage completion for the installation of electrical and mechanical components in Lerato Park sewer pumpstation	Percentage progress on the construction as per project plan	All	16%	100%	-	-	-	-	
Infrastructure and Services	Water Management / Water Distribution	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.27	Percentage progress on the construction of the foundations for two elevated water tanks	Percentage progress on the construction as per project plan	All		100%	-	-	-	-	
Infrastructure and Services	Wastewater Management / Sewerage	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.28	Percentage completion on the reconstruction of the old sink toilets	Percentage completion	All	ı	-	1	100%	-	-	
Infrastructure and Services	Fleet	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.29	100% procurement of identified fleet as per the fleet replacement plan (number of vehicles delivered out of the number of vehicles identified for purchase x100)	Percentage of identified fleet delivered		100%	100%	100%	100%	100%	100%	
Community and social development	Sport and recreation	All communities have access to basic services delivered at an acceptable and agreed upon standard and the	SO2.30	90% spent of the budget to provide sport and recreation facilities by 30 June {(Actual capital expenditure on the project	Percentage of budget spent by 30 June	All	-	90%	90%	90%	90%	90%	

Strategic Objective 2 Improved Service Delivery

D'acata anta	mSCOA Function –	Outcome	100 (Key performance indicator	Unit of Measurement	Mond	Decelled.	Annual Target					
Directorate	Sub function		IDP ref.			Ward	Baseline	22/23	23/24	24/25	25/26	26/27	
		infrastructure is maintained to deliver such services in a sustainable manner		divided by the total approved capital budget for the project)									
Infrastructure and Services	Water Management / Water Distribution	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.31	Upgrade water infrastructure (replace 8000 water meters)	Number of water meters replaced by 30 June	All	ı	ı	8000	-	-	-	
Infrastructure and Services	Electricity	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.32	Upgrade electricity infrastructure (replace 8000 prepaid electricity meters)	Number of electricity meters replaced by 30 June	All	ı	ı	8000	-	-	-	
Community and social development	Cemeteries	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.33	% Maintenance of cemeteries as per the annual maintenance plan	% Maintenance	All	100%	100%	100%	100%	100%	100%	
Community and social development	Sport and recreation	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.34	% Maintenance of municipal recreational facilities (swimming pools, stadia and caravan park) as per the annual maintenance plan	% Maintenance	All	100%	100%	100%	100%	100%	100%	
Strategy, economic development and planning	Sport and recreation	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.35	Percentage completion on the refurbishment of the community halls (as per the annual plan)	% Completion	All	ı	ı	100%	100%	100%	-	
Community and social development	Sport and recreation	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.36	% Maintenance of municipal pleasure resorts as per the annual maintenance plan	% Maintenance	All	100%	100%	100%	100%	100%	100%	

Strategic Objective 2 Improved Service Delivery

2:	mSCOA Function –	Outcome		Key performance indicator	Unit of Measurement	Ward		Annual Target					
Directorate	Sub function		IDP ref.				Baseline	22/23	23/24	24/25	25/26	26/27	
Community and social development	Sport and recreation	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.37	% Maintenance of usable community parks as per the annual maintenance plan	% Maintenance	All	100%	100%	100%	100%	100%	100%	
Community and social development	Health and safety	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.38	Plan and conduct roadblocks	Number of roadblocks conducted	-	6	8	8	8	8	8	
Corporate Services	Health and Safety	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.39	Safeguarding of municipal assets to restrict vandalism of municipal infrastructure	Percentage of municipal assets provided with security	All	100%	90%	90%	90%	90%	90%	
Community and social development	Health and safety	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.40	Plan and conduct stop and check points to improve road safety	Number of stop and checkpoints conducted	-	-	6000	6000	6000	6000	6000	
Community and social development	Health and safety	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.41	Conduct quarterly awareness for HIV, STI and TB	Number of awareness campaigns conducted	-	4	4	4	4	4	4	
Community and social development	Health and safety	All communities have access to basic services delivered at an acceptable and agreed upon standard and the infrastructure is maintained to deliver such services in a sustainable manner	SO2.42	Conduct monthly inspections of food premises	Number of inspections	-	1800	1800	1800	1800	1800	1800	
Community and social development	Health and safety	All communities have access to basic services delivered at an acceptable and agreed upon standard and the	SO2.43	Conduct monthly inspections at non-food premises to ensure compliance to legislation	Number of inspections	-	1200	1200	1200	1200	1200	1200	

Strategic Objective 2 Improved Service Delivery National KPA: Basic Service Delivery and Infrastructure Development Annual Target mSCOA Function -Directorate IDP ref. Key performance indicator Unit of Measurement Ward Baseline Outcome Sub function 22/23 23/24 24/25 25/26 26/27 infrastructure is maintained to deliver such services in a sustainable manner All communities have access to basic Community and services delivered at an acceptable and Number of water Number of water samples

collected and tested

Table 32: Strategic Objective 2: Improved Service Delivery

samples collected and

tested

960

960

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960

960

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6.2.3 Strategic Objective 3: Good, clean and transparent Governance and Public participation

agreed upon standard and the

infrastructure is maintained to deliver

such services in a sustainable manner

SO2.44

Health and safety

social

development

	Strategic Objective 3											
	Good, clean and transparent governance and public participation											
			Natio	onal KPA: Good Governance and Pu	blic Participation							
Directorate	mSCOA Function IDP		Unit of Measurement	Ward	Baseline		Annual Target					
Directorate	/ Sub-function	Outcome	ref.	Key performance indicator	Onit of Measurement	vvaru	Баѕеппе	22/23	23/24	24/25	25/26	26/27
Office of the MM	Finance and Administration	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.1	Compile the final Annual Report for submission to council by 31 March	Final Annual Report for submitted to council by 31 March	All	1	1	1	1	1	1
Office of the MM	Finance and Risk management	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.2	Develop a Risk Based Audit Plan and submit to the audit committee for consideration by 30 June	Risk Based Audit Plan developed and submitted to the audit committee by 30 June	All	1	1	1	1	1	1
Office of the MM	Finance and Administration /	Good governance systems are maintained in order to support proper communication and a healthy	SO3.3	Report quarterly on the progress of risk mitigation to the MM and EMT	Quarterly reports on strategic risk register	All	4	4	4	4	4	4

Strategic Objective 3

Good, clean and transparent governance and public participation

National KPA: Good Governance and Public Participation

Directorate	Directorate mSCOA Function	Outcomo	IDP Key performance indicator	Unit of Measurement	Ward	Baseline		Annual Target					
Directorate	/ Sub-function	Outcome	ref.	Key performance indicator	Unit of Measurement	ward	Baseline	22/23	23/24	24/25	25/26	26/27	
	Risk management	administration working towards a clean audit											
Office of the MM	Internal audit	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.4	Number of audits conducted as per the internal audit plan	Number of internal audits conducted	All	22	10	10	10	10	10	
Office of the MM	Internal audit	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.5	Number of audit committee meetings conducted annually	Number of audit committee meetings conducted	All	4	4	4	4	4	4	
Office of the MM	Finance /Risk management/ internal audit	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.6	Develop and submit an audit action plan to the MM to address matters raised by the auditor general within 30days after the end of the audit	Developed and submitted audit action plan	All	1	1	1	1	1	1	
Office of the MM	Planning and Development / Corporate Wide Strategic Planning	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.7	Compile the final IDP and submit to council by 31 May annually	Final IDP submitted to Council by 31 May	All	1	1	1	1	1	1	
Office of the MM	Finance and Administration / Administrative and Corporate Support	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.8	Investigate the possibility to update all municipal policies and standards	Investigation report	All	1	-	1	-	-	1	
Corporate Services	Administration / Administrative and Corporate Support	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.9	To disseminate on a monthly basis the electronic municipal newsletter through social media platforms	Monthly distribution	All	0	12	12	12	12	12	

Strategic Objective 3 Good, clean and transparent governance and public participation

National KPA: Good Governance and Public Participation

Diverse	mSCOA Function e Outcome IDP Key performance indicator Unit of Measurement	llait of Management	Manal .	Danalina	Annual Target							
Directorate	/ Sub-function	Outcome	ref.	key performance indicator	offic of Measurement	vvard	Baseline	22/23	23/24	24/25	25/26	26/27
Corporate Services	Administration / Administrative and Corporate Support	Good governance systems are maintained in order to support proper communication and a healthy administration working towards a clean audit	SO3.10	To respond to all media enquiries and issue media statements within 24hrs after an occurrence	Response times after an event has occurred	All	24hrs	24hrs	24hrs	24hrs	24hrs	24hrs

Table 33: Strategic Objective 3: Good, clean and transparent Governance and Public Participation

6.2.4 Strategic Objective 4: Establishment of healthy financial management

Strategic Objective 4
Establishment of healthy financial management

Directorate	mSCOA Function	Outcome	IDP	Key performance indicator	or Unit of Measurement W	NA/a sal	Daniel III	Annual Target					
Directorate	/Sub-function	Outcome	ref.	Key performance indicator	Unit of Measurement	Ward	Baseline	22/23	23/24	24/25	25/26	26/27	
Finance	Finance and Administration / Finance	The municipality is financially viable to deliver services to the community	SO4.1	Provide free basic water to indigent households earning less than R4 500 by 30 June 2024	Number of households receiving free basic water by 30 June 2024	All	12264	15 000	11 800	11 800	11 800	11 800	
Finance	Finance and Administration / Finance	The municipality is financially viable to deliver services to the community	SO4.2	Provide free basic electricity to indigent households earning less than R4 500 by 30 June 2024	Number of households receiving free basic electricity by 30 June 2024	All	12264	15 000	11 800	11 800	11 800	11 800	
Finance	Finance and Administration / Finance	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.3	Provide free basic sanitation to indigent households earning less than R4 500 by 30 June 2024	Number of households receiving free basic sanitation by 30 June 2024	All	12264	15 000	11 800	11 800	11 800	11 800	
Finance	Finance and Administration / Finance	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.4	Provide free basic refuse removal to indigent households earning less than R4 500 by 30 June 2024	Number of households receiving free basic refuse removal by 30 June 2024	All	12264	15 000	11 800	11 800	11 800	11 800	

Strategic Objective 4 Establishment of healthy financial management

Directorate	mSCOA Function	Outcome	IDP Kay performance indicator Unit of Measuremen		Unit of Massurament	Mard	Dosoline	Annual Target						
Directorate	/Sub-function	Outcome	ref.	Key performance indicator	Unit of Measurement	Ward	Baseline	22/23	23/24	24/25	25/26	26/27		
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.5	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations by 30 June (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease)	Debt to revenue by 30 June	All	25%	25%	25%	25%	25%	25%		
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.6	Maintain the debt coverage ratio of 2:1 against net assets of the municipality by 30 June 2023 (Current Assets / Current Liabilities)	Debt coverage ratio	All	2:28	2:1	2:1	2:1	2:1	2:1		
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.7	Reduce net debtor days to 300 days by 30 June ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) × 365	Net debtor days	All	356	300	300	300	300	300		
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.8	Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services by 30 June {Net Service debtors to revenue - (Total outstanding service debtors minus provision for bad debt)/ (revenue received for services) x100}	% outstanding service debtors by 30 June	All	28,2%	14%	14%	14%	14%	14%		
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.9	Financial viability measured in terms of the available cash to cover fixed operating expenditure {Cost coverage ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure	Cost coverage ratio by 30 June	All	0.91	1	1	1	1	1		

Strategic Objective 4 Establishment of healthy financial management

			Nation	ai KPA: Municipal Financial Viability	and Management							
Directorate	mSCOA Function	Outcome	IDP	Key performance indicator	Unit of Measurement	Ward	Baseline		А	nnual Targe	et	
Birectorate	/Sub-function	Outcome.	ref.	Rey performance maleator	one of Measurement	wara	Baseinie	22/23	23/24	24/25	25/26	26/27
				excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)								
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.10	To improve the SCM turnaround time to 12 weeks for annual contracts from closing date to date of award by 30 june (Number of tenders received divided by number of weeks awarded.	Average time in weeks to award tender	All	10 weeks	12 weeks	12 weeks	12 weeks	12 weeks	12 weeks
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.11	To improve the SCM turnaround time to 6 weeks for annual contracts from closing date to date of award by 30 june (Number of tenders received divided by number of weeks awarded.	Average time in weeks to award tender	-	6 weeks	6 weeks	6 weeks	6 weeks	6 weeks	6 weeks
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.12	Implement the demand management plan and 100% adherence to timeframes	Indicators developed for measuring SCM performance	All	1	ı	1	ı	ı	-
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.13	95% collection rate and ensure payment based on correct account (receipts/ billingx100)	95% collection rate achieved	All	85%	95%	85%	85%	85%	85%
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.14	Perform an annual cost analysis for each trading services for the new budget by 31 march	Cost analysis reports	All	4	4	4	4	4	4
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.15	75% reduction of irregular expenditure by 30 June	% of UFW expenditure reported against total budget (capex and opex)	All	-	25%	25%	25%	25%	25%

Strategic Objective 4 Establishment of healthy financial management

	1		1			1						
Directorate	mSCOA Function	Outcome	IDP	Key performance indicator	Unit of Measurement	Ward	Baseline		А	nnual Targe	t	
Directorate	/Sub-function	Odtome	ref.	key performance malcator	Offic of Measurement	vvaru	Daseille	22/23	23/24	24/25	25/26	26/27
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.16	100% elimination of Fruitless & wasteful expenditure by 30 June	% of Fruitless and wasteful expenditure after condonement against total operational expenditure x100	All	-	0%	0%	0%	0%	0%
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.17	100% Elimination of Unauthorised expenditure by 30 June	% of Unauthorised expenditure after condonement against total operational expenditure x100	All	-	0%	0%	0%	0%	0%
Finance	Finance and Administration / Budget and Treasury Office	The municipality has a system in place to track spending in terms of budget allocations and is financially viable to deliver services to the community	SO4.18	% Submission of financial and non financial mSCOA reports on the GoMUNI webbased application by the set deadlines provided by National Treasury. (All reports to be uploaded within 10 working days after the month-end)	% of reports loaded on the GoMuni application	All	100%	100%	100%	100%	100%	100%

Table 34: Strategic Objective 4: Establishment of healthy financial management

6.2.5 Strategic Objective 5: Improved Institutional Management

Strategic Objective 5 Improved Institutional Management

National KPA: Institutional Development and Municipal Transformation

	mSCOA Function		IDP						A	nnual Targe	et	
Directorate	/ Sub-function	Outcome	ref.	Key performance indicator	Unit of Measurement	Ward	Baseline	22/23	23/24	24/25	25/26	26/27
Corporate Services	Finance and Administration / Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	SO5.1	Percentage of people from employment equity target groups appointed in the three highest levels of management during the 2023/24 financial year in compliance with the municipality's approved employment equity plan	% of people that will be appointed in the three highest levels of management in compliance with a municipality's approved employment equity plan	All	72%	72%	72%	72%	72%	72%
Finance	Finance and Administration / Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	SO5.2	Ensure that the actual spending on employee related costs does not exceed 33% of the total expenditure (employee related costs and councillors remuneration/total operating expenditurex100	Employee cost as a percentage of total operating cost	All	39%	33%	33%	33%	33%	33%
Finance	Finance and Administration / Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	SO5.3	Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2024 ((Total Actual Training Expenditure/ Total personnel Budget)x100))	(Total expenditure on training/total personnel budget)/100	All	0.01%	0.01%	0.01%	0.01%	0.01%	0.01%
Finance	Finance and Administration / Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	SO5.4	Limit vacancy rate to 20% of funded post by 30 June 2024 {(Number of funded posts vacant divided by budgeted funded posts)x100}	(Number of funded posts vacant divided by budgeted funded posts)x100	All	0%	20%	20%	20%	20%	20%
Corporate Services	Finance and Administration / Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems	SO5.5	Review the Workplace Skills Plan and submit plan to the LGSETA by 30 April	Workplace Skills Plan submitted to LGSETA by 30 April	All	1	1	1	1	1	1

<u>Strategic Objective 5</u> Improved Institutional Management

National KPA: Institutional Development and Municipal Transformation

	National KPA: Institutional Development and Municipal Transformation											
Directorate	mSCOA Function	Outcome	IDP	Key performance indicator	Unit of Measurement	Ward	Baseline		Α	nnual Targe	et	
Directorate	/ Sub-function	Outcome	ref.	key performance indicator	Offic of Measurement	vvaru	Daseillie	22/23	23/24	24/25	25/26	26/27
		and skilled staff whose performance is regularly monitored.										
Corporate Services	Finance and Administration / Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	SO5.6	Review organogram to be aligned with strategy and comply with R890 by 30 June 2024	Organogram reviewed by 30 June 2024	All	1	-	1	-	-	-
Corporate Services	Finance and Administration / Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	SO5.7	Document and distribute standard operation procedures to every municipal directorate by 30 June 2024	Standard Operating Procedures documented and provided to municipal directorates by 30 June 2024	All	1	-	1	ı	1	-
Corporate Services	Administration / Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	SO5.8	Coordinate Bi-annual performance assessments of the MM and managers reporting directly to the MM	Perfromance assessments conducted twice per year	-	2	2	2	2	2	2
Corporate Services	Administration /Human Resources	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	SO5.9	Develop, submit and publicise the performacne agreements of the MM and manageres reporting directly to the MM (the number of performacne agreements is dependant on the filled positions)	Number of performance agreements signed, submitted and publicised	-	4	6	6	6	6	6
Office of the MM	Administration	The municipality is internally transformed to deliver the services required at an acceptable level with the support administrative systems and skilled staff whose performance is regularly monitored.	\$05.10	To implement ICT systems and technology to enable the municipality to deliver excellent customer experience	Percentage implementation of the ICT operational plan	-	70%	100%	100%	100%	100%	100%

Table 35: Strategic Objective 5: Improved Institutional Management

6.3 MUNICIPAL RISK MANAGEMENT

Risk Management is one of management's core responsibilities according to section 62 of the Municipal Finance Management Act (MFMA) and is an integral part of the internal processes of a municipality. It is a systematic process to identify, evaluate and address risks on a continuous basis and (preferably) before such risks can impact negatively on the service delivery capacity of the Sol Plaatje Municipality. The following risks have been identified with actions to mitigate these risks being considered.

	Risk Management							
Risk description	Risk background	Action/controls						
Backlog and ageing infrastructure	 Growing population and demand for municipal services. Highest population densities are in lower-income neighbourhoods with sub-standard quality of services. Limited upgrading and maintenance of infrastructure due to a lack of funds. High water and electricity losses. 	 Densification of urban areas. Timeous spending of funds. Seek alternative sources of funding. Implement fleet management policy. Efficient staff and equipment utilisation. 						
Deteriorating socio- economic conditions	 High rate of unemployment, poverty and social grant dependence. Housing backlogs, overcrowding and increase of informal dwellings. Disparate levels of services/opportunities in urban areas. Decline in economic growth and business environment in CBD Immobility of communities and access to information. Limited building activity, i.e. construction of residential and non-residential buildings. Theft and vandalism of infrastructure in the entire municipal area. 	 Support to SMMEs/private sector. Implementation of supply chain as local economic lever. Provide training programmes for youth and unemployed. Seek alternative sources of funding. Provide well-located serviced erven. Budget allocations must be based on prioritised needs. Utilising national government poverty alleviation programmes. Revitalise CBD through focussed inner-city upgrading programmes. 						
Sustained municipal financial viability ²⁷	 Fluctuating grant allocations to Sol Plaatje Municipality. Changing patterns in revenue. Sustainability of revenue generation due to reduced electricity demand. Ability to meet short- and long-term obligations. Increasing levels of compliance for Municipality. Low collection rate that is not improving. Non-payment culture of municipal services. Under-funded mandates such as resorts, health and libraries. Inability to improve qualified audit outcome since 2017/18. Over expenditure on capex performance. Total borrowing to Operating Revenue is 7.9% 	 Align priority projects and associated budgets to strategic objectives. Prepare and approve a long-term financial plan. Regular performance monitoring and evaluations (performance management system). Dedicated revenue and debt collection. Capital budget investment must be between 10-20% of the total budget. Capital expenditure must not be less than 85%. Effective reporting on municipal finances. Ringfence conditional grants money and refrain from using conditional grants on operations. Improve collection rates on outstanding debt. Personnel budget must be limited to 25 and 40%. 						

²⁷ Some of the information obtained from a presentation by National Treasury at the Mayoral Strategic Planning Session on 22 and 23 March 2023.

	Risk Management										
Risk description	Risk background	Action/controls									
	 Current assets/current liabilities ratio: 1.9 Solvency ratio (total assets/total liabilities) 2.75 Liquidity ratio (cash + investments/current liabilities) 0.16 	 Make affordable repayment arrangements with creditors. Develop a budget funding plan where budget is unfunded and closely monitor the plan. 									
Environmental sustainability	 Degradation of environmental and agricultural assets. Decreasing water resources and contamination of groundwater. Extreme climate conditions. 	Address climate vulnerability through adopting and implementing adaptation measures. Implement Water Master Plan together with water demand management and conservation.									
Municipal transformation	 Resignation of skilled officials. Turnover of personnel. Limited number of professionals worsened by recruitment of unqualified officials. 	 Train and recruit local people. Appropriate HR policies in place. 									

Table 36: Risk Management

6.4 INVESTMENT/PROJECTS OF OTHER TIERS OF GOVERNMENT AND THE PRIVATE SECTOR

The following three projects are to be implemented in the municipal area and funded through external sources:

- Tyre recycling project: Department of Economic Development and Tourism (see §1.6.7).
- Growth Development Strategy: Development Bank of South Africa (see **Table 28**).
- Precinct Plans (seven): Development Bank of South Africa (see **Table 28** and **§5.4.1**).

CHAPTER 7: MUNICIPAL FINANCIAL PLANNING

This chapter provides an overview of the financial viability of the municipality. It also includes multi-year budgets with a 3-year commitment and a strategy for municipal revenue generation.

7.1 FINANCIAL VIABILITY

An important consideration for investors in relocating to or investing in an area, would be the ability of the local authority to adequately provide services. In addition, the following aspects of (local municipal) governance would also determine investor sentiment: (a) financial discipline, (b) affordable tariffs, (c) compliance with statutory requirements, (d) timely preparation and production of financial statements, (e) adherence to generally accepted accounting practices and (f) unqualified audit reports.

7.1.1 Revenue Raising Strategies

The municipality will strive to increase its revenue by implementing the following strategies:

Strategy 1:	Implement a credit control and debt management policy.
Strategy 2:	Facilitate economic growth to provide opportunities for increased household income enabling households to pay for services.
Strategy 3:	Ensure that information regarding indigent households is correct.
Strategy 4:	Install pre-paid meters to secure payment by users.
Strategy 5:	Ensure effective property rates revenue generation.
Strategy 6:	Audit own property investment opportunities to generate revenue.

7.1.2 Expenditure Management Strategies

The municipality will strive to curb its expenditure by implementing the following strategies:

Strategy 1:	Reduce expenditure on non-core functions.
Strategy 2:	Limit operating and capital expenditure to essential items.
Strategy 3:	Investigate and limit water and electricity losses.
Strategy 4:	Limit employee related expenditure.
Strategy 5:	Reduce interest and redemption expenditure by using borrowing as a last resort.
Strategy 6:	Identify biggest expenditure loss leaders and address gaps.

7.2 FINANCIAL MANAGEMENT

7.2.1 Total Revenue

The projected total revenue amounts to about R2,719 (excluding capital transfers and contributions). The major revenue items are as follows:

Major Revenue Item						
Revenue Source	2022/23 (R'000)	2023/24 (R'000)	2024/25 (R'000)	2025/26 (R'000)	2026/27 (R'000)	
Property rates	610,074	660,893	706,943	746,365	-	
Service Charges	1,368,151	1,517,256	1,664,238	1,825,805	-	
Operational grants	266,031	281,921	302,302	328,343	-	
Other own revenue	251,721	259,534	259,479	264,330	-	
Total operational revenue	2,495,977	2,719,604	2,932,962	3,164,843	-	
Capital transfers and subsidies	133,188	214,233	604,187	692,646		
Total revenue incl Capital transfers & subsidies	2,629,165	2,933,837	3,537,149	3,857,489	-	

Table 37: Major Revenue Item

7.2.2 Property rates

Total projected revenue derived from Property rates amounts to R660 million including the average proposed rate increases of 5.3% plus implementation of the new four-year general valuation roll, effective from 1 July 2023.

7.2.3 Service charges

Services charges relating to electricity, water, sanitation and refuse removal constitutes 55.79% of the total revenue (excluding capital transfers) of the Municipality.

7.2.4 Revenue by source

The different proposed tariff increases in water, sanitation and refuse revenue ranges from 4.9% to 5.3%. Electricity tariff is fixed at 15% increase.

7.2.5 Expenditure by type

Total expenditure excluding capital expenditure amounts to R2,691 million.

Major Expenditure Item							
Expenditure Item	2022/23 (R'000)	2023/24 (R'000)	2024/25 (R'000)	2025/26 (R'000)	2026/27 (R'000)		
Employee Related Cost	849,970	881,637	963,475	1,016,709	-		
Councillor remuneration	34,547	35,559	37,337	39,390	-		
Bulk purchases - Electricity	682,000	785,000	901,600	1,016,103	-		
Inventory consumed	266,272	305,900	271,555	285,224	-		
Debt impairment	397,000	317,500	336,730	356,180	-		
Depreciation and amortisation	81,050	86,650	91,153	96,166	-		
Interest	117,360	19,495	17,872	16,050	-		
Contracted services	54,181	48,113	50,948	57,799	-		

Major Expenditure Item						
Expenditure Item	2022/23 (R'000)	2023/24 (R'000)	2024/25 (R'000)	2025/26 (R'000)	2026/27 (R'000)	
Transfers and subsidies	4,460	4,560	4,570	4,679	-	
Operational costs	135,719	145,639	153,369	161,738	-	
Other Losses	75,640	61,200	64,566	68,117	-	
Total operational expenditure	2,698,200	2,691,252	2,893,175	3,118,156	-	

Table 38: Major Expenditure Item

7.2.6 Employee related costs

Employee related cost increased from R849 million (2022/23) to a projected expenditure of almost R881 million for the 2023/24 financial year. This represents about 32.76% of the total operating expenditure.

7.3 CAPITAL AND OPERATIONAL BUDGET ESTIMATES

7.3.1 Capital Budget (summary)

The next table indicates the capital budget as per funding source:

Medium Term Capital Budget								
Capital expenditure by KPA	2022/23 (R'000)	2023/24 (R'000)	2024/25 (R'000)	2025/26 (R'000)	2026/27 (R'000)			
Local Economic Development	8 300	0	0	0	1			
Basic Service Delivery and Infrastructure Development	180 593	249 473	653 283	728 146	-			
Municipal Institutional Development and Transformation	0	0	0	0	1			
Municipal Financial Viability and Management	0	0	0	0	-			
Good Governance and Public Participation	0	0	0	0	-			
Total Capital Expenditure - Functional								
Government (national)	134 338	214 233	604 187	692 646	1			
Borrowing	0	0	0	0	-			
Internally generated funds	55 705	35 240	49 096	35 500	-			

Table 39: Medium Term Capital Budget

7.3.2 Operational Budget (summary)

See **§7.5**.

7.4 FUNDED AND UNFUNDED PROJECTS

The following table lists all the funded projects by municipal strategic objective.

FUNDED: Capital expenditure by Municipal	Funding	Budget Year 1 (rand)	Budget Year 2 (rand)	Budget Year 3 (rand)
Strategic Objective	source	2023/24	2024/25	2025/26
<u>Municipal Strategic Objective 2</u> : Improved Service Delivery		228 928 340	482 316 084	624 518 614
Township establishment (various wards)	IUDG	5 000 000	5 000 000	7 000 000
PHDA planning & surveying (4000 erven)	IUDG	10 000 000	8 783 000	5 217 000
ACQ – fleet replacement	CRR	5 000 000	10 596 000	20 000 000
Refurbishment of halls	NDPG/ IUDG	2 000 000	9 137 000	14 034 000
P-CIER RDS roads	IUDG	20 000 000	20 000 000	20 000 000
Upgrade gravel roads (various wards)	IUDG	20 000 000	20 000 000	20 000 000
Distribution ACQ – water meter replacement	CRR	2 000 000	2 000 000	3 000 000
Projects: Upgrading of bulk water supply	·			
Project Management	BFI	3 230 055		
WSDP Development	CRR	1 200 000		
Smartball Leak Detection	CRR	5 847 676		
Pipe Condition Assessments and Cathodic Protection	CRR	1 848 991		
Emergency Meter installations (Phase 1)	CRR	6 225 255		
Mr Leak and SLeak Data System	CRR	917 938		
Emergency Leak Repairs on six Major Leaks	CRR	168 750		
Smartball Survey Priority Leak Repairs	BFI	12 916 459		
Newtown Reservoir Emergency Leak Repairs	BFI	4 725 460		
WTW OHS & Security Management	BFI	5 919 628		
Power, Abstraction & Pumpstation Repairs	BFI	9 486 736		
Old WTP Chlorine & Dosing Works upgrading	BFI	16 598 092		
New WTP Chlorine & Dosing Works upgrading	BFI	10 628 021		
KBY Bulk Meters & Pressure Management Phase 2	BFI	766 944		
KBY Network leak detection & repairs project 1	BFI	4 531 850		
KBY Network leak detection & repairs project 2	BFI	4 843 043		
Kimberley sub-sone smart meter installation	-	-		
Ritchie Bulk Meters & Pressure Management	BFI	106 687		
Ritchie Prioritized Leak Detection & Repairs	BFI	-		

FUNDED: Capital expenditure by Municipal	Funding	Budget Year 1 (rand)	Budget Year 2 (rand)	Budget Year 3 (rand)
Strategic Objective	source		2024/25	2025/26
Riverton to Midstation Bulk Pipeline Repairs	BFI	3 740 594		
Eastern Bypass repairs, coating and refurbishment	BFI	2 820 018		
Eastern Bypass replacement of corroded 10km line	BFI	5 069 101		
Western bypass replacement of corroded section	BFI	579 133		
Western bypass leak repairs and refurbishment	CRR	293 325		
New 1200mm western bypass steel pipeline		-		
Old WTP Major refurbishment and building works	CRR	468 275		
New WTW Filter Refurbishment & backwash System	CRR	502 226		
New WTP Major refurbishment and building works	CRR	1 305 743		
Projects: Upgrading of bulk wa	ter supply: Total	104 740 000 (CRR: 18 740 000) (BFI: 86 000 000)	517 000 000 (CRR: 25 000 000) (BFI: 492 000 000)	(BFI: 574 000 000)
Water pipes refurbishment (various wards)	IUDG	19 207 000	10 000 000	10 000 000
Reconstruction of old sink toilets	WSIG	-	18 567 000	19 395 000
Electrification projects				
Electrification of Lethabo Park Ph2	INEP	12 680 000	-	-
Electrification of Witdam Overflow	INEP	900 000	-	-
Lerato Park Link Services Network	INEP	7 900 000	-	-
Upgrade of Hadison Park Substation	INEP	23 546 000	-	-
Ashburn/Colville Upgrades	INEP	1 500 000	-	-
Ronald's Vlei Switch House No. 1	INEP	1 500 000	-	-
<u>Electrificatio</u>	n projects: Total	48 026 000	22 700 000	25 000 000
EEDSM projects	EEDSM	4 000 000	-	-
Capital spares ACQ – pre-paid meters	CRR	2 000 000	2 000 000	3 000 000
<u>Municipal Strategic Objective3</u> : Good, clean and transparent Governance and Public Participation		7 500 000	7 500 000	7 500 000
ACQ-furniture and office equipment replacement	-	3 000 000	3 000 000	3 000 000
ACQ-computer equipment replacement	-	4 500 000	4 500 000	4 500 000
Total Capit	tal Expenditure	236 428 340	489 816 084	632 018 614

Table 40: Capital Expenditure by Strategic Objective

The following table lists unfunded projects.

Unfunded projects	Budget Year 1 (rand)	Budget Year 2 (rand)	Budget Year 3 (rand)
	2023/24	2024/25	2025/26
Structural Integrity assessment of various municipal-owned buildings		٧	
Refurbishment of various municipal halls		٧	
Industrial Revitalization Strategy		٧	
TPBAMS & BPAMS AFLA ESRI		٧	
Township Revitalisation (Expansion of business corridor -Galeshewe)		٧	
Mixed Use Development - Riverton		٧	
Nkandla Informal settlement upgrading		٧	
Greater No		٧	
Flood line studies		٧	
Urban design & architectural Impression – Civic Centre		٧	
Street naming project		٧	
Planning & surveying of various wards		٧	٧
Land Preparation Business Precinct (along R31 & N8)		٧	
Specialist Studies		٧	
Mixed Use Development – Green Point			٧
Market and billing of parking within the CBD			٧
Corridor revitalisation along N12			٧
Kimberley West Wastewater Treatment Works: 30ML/day Gogga WWTW		٧	٧
Ritchie Ground Level Reservoir 4,5ML		٧	٧
Ritchie W&S Motswedimosa Network upgrading		٧	٧
Ritchie W&S Fraser Moleketi Network		٧	٧
Ritchie Elevated Reservoir Motswedimosa 1,6 ML		٧	٧
Beaconsfield WWTW repairs: Mechanical Screen and SST Repairs.		٧	-
Water and sanitation fleet replacement		٧	٧
Ritchie WWTW Repairs		٧	٧
Roodepan Sewer Network Upgrading: Watershed Breakpoint		٧	-
Riverton WPP, Beaconsfield WWTW and Newton Reservoir complex fencing		٧	٧
Upgrading of security at all key water and sanitation facilities.		٧	٧

Table 41: Unfunded projects

7.5 OPERATIONAL EXPENDITURE BY MUNICIPAL STRATEGIC OBJECTIVE

Operational expenditure by Municipal Strategic Objective ²⁸	Goal	Budget Year 1 (R000)	Budget Year 2 (R000)	Budget Year 3 (R000)
Municipal Strategic	To ensure effective spatial planning and development in order to establish a competitive economic position	32 169	34 648	36 553
Objective 1: Economic growth through promoting	Marketing the municipality as premier destination for tourism and investment	7 503	7 915	8 351
Sol Plaatje Municipality as an	To capacitate SMME's and local entrepreneurs	3 564	3 761	3 967
economic hub	To position the market as a productive and profitable section of the municipality.	6 073	6 407	6 760
	To ensure sustainable delivery of community services (personal including environmental health, emergency and traffic services) to all residents of SPM.	177 201	200 643	211 222
	To address the poor condition of the roads in the Sol Plaatje area	61 489	49 484	52 415
	To ensure the availability of critical service delivery tools at all times (fleet management)	24 923	26 419	28 268
	To ensure the adequate provision, upgrading and maintenance of electricity services infrastructure		89 951	95 122
Municipal Strategic Objective 2:	To ensure the adequate provision, upgrading and maintenance of water and sanitation services infrastructure	1 071 265	1 204 607	1 336 273
Improved Service Delivery	To ensure a basic standard of living for all through the provision of basic sanitation, water, electricity and refuse delivery services	282 361	297 254	313 602
	To ensure management of the quality of the drinking water and wastewater through compliance with the applicable legislation	123 729	130 031	136 660
	Development of suitably located and affordable housing (shelter) and decent human settlements	26 752	28 176	29 771
	To build equitable, cohesive, sustainable and caring communities with improved access to work and social amenities, including sports and recreational facilities (community development and optimal access/inclusion).	61 593	71 713	75 657
Municipal Strategic Objective3:	To ensure an improved audit opinion through compliance with all relevant regulations, continuous assessment of risk and internal controls	24 487	26 307	27 789
Good, clean and transparent	To promote community participation and communication	6 971	7 377	7 782
Governance and Public Participation	To facilitate and promote Inter-governmental relations programmes and projects on a continuous basis.	59 173	62 250	65 674
Municipal Strategic Objective 4:	Enhance revenue through leveraging alternate sources of funding and identifying new revenue streams	19 807	23 970	25 288

²⁸ NC091 Sol Plaatje - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure).

Operational expenditure by Municipal Strategic Objective ²⁸	Goal	Budget Year 1 (R000)	Budget Year 2 (R000)	Budget Year 3 (R000)
Establishment of healthy financial management	Promote sound financial management and financial sustainability of Sol Plaatje Municipality through prudent fiscal management	137 148	150 893	159 241
Municipal Strategic	To enable effective training and skills development though various initiatives, and partnering with the private sector	23 903	9 606	9 831
Objective 5:	To improve effective human resource development to staff and Councillors	25 418	26 942	28 423
Improved Institutional Management	To ensure continuous maintenance and replacement of furniture, office and computer equipment	25 353	27 766	29 293
	To provide a basis for sustainable municipal performance improvement	390 605	407 056	430 215
Total Expenditure (O	perational)	2 691 252	2 893 175	3 118 156

Table 42: Operational Expenditure by Strategic Objective

CHAPTER 8: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

This chapter provides an overview of the institutional development of the Municipality and must be read together with the analysis provided in Chapter 3.

8.1 Introduction

Performance Management is prescribed by chapter of the Municipal System Act, Act 32 of 2000 and the Municipal Planning and Performance Management Regulations, 796 of August 2001. Section 7 (1) of the afore mentioned regulation states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance, planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the responsibilities of the different role players". This framework, *inter alia*, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

Performance management (also) fulfils the implementation, management, monitoring and evaluation of the Integrated Development Plan. The performance of an organisation is integrally linked to that of its staff. It is therefore vitally important for any organisation to periodically review its own performance as well as that of its employees.

8.2 HUMAN RESOURCES

Chapter 3 includes reference to the number of employees and vacancies by directorate as well as municipal investment in the capacitation of its employees and councillors (see §3.1.2). It is stated that the Sol Plaatje Municipality has most of the required human resource policies and plans in place. However, one of the biggest challenges remains the recruitment and retention of skilled technical staff in order to meet the resource requirements of the municipality.

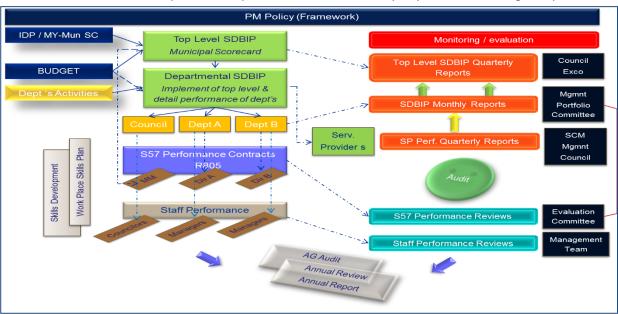
The municipality implements a performance management system for all its senior managers. This involves each manager to develop a scorecard which is based on the balanced scorecard model, and the signing of performance agreements by senior managers (Section 57 employees). Middle management is now also included in the system, i.e. performance plans and agreements drafted for staff which form part of middle management (also see §8.5 below).

8.3 Information and Communication Technology

The Sol Plaatje Municipality uses information and communication technology (ICT) in most municipal systems (e.g. GIS), however, such technology also needs to be introduced into Operation & Maintenance and infrastructure management systems. It is a high priority to ensure cooperation between the Municipality and the Sol Plaatje University in the transfer of skills and knowledge in ICT. Please note that the Sol Plaatje University is the first university that offers an Information and Communication Technology (ICT) degree, with cooperation in this field.

8.4 MUNICIPAL PERFORMANCE MANAGEMENT SYSTEM

A Performance Management (PM) System is intended to provide a comprehensive step by step planning system that helps a municipality to manage the process of performance planning and measurement effectively. The PM system serves as primary mechanism to monitor, review and improve the implementation of the municipality IDP and the budget. A performance policy



framework provides for performance implementation monitoring and evaluation at organisational and individual levels. A Performance Management Framework is reflected in the diagram below:

Graph 3: Performance Management System

8.5 ORGANISATIONAL PERFORMANCE

The organisation performance of a municipality is evaluated by means of a top-layer service delivery budget implementation plan (SDBIP) for the organisational level and a SDBIP for directorate and departmental levels. The top-layer SDBIP set our consolidated service delivery targets and provides and overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities (see municipal action plans in **Chapter 6**).

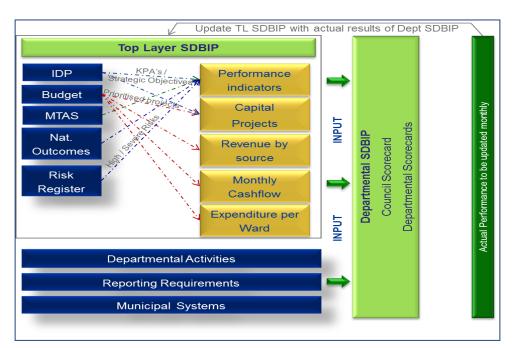
The departmental SDBIP captures the performance of each directorate which (also) reflects on the strategic priorities of the municipality. The SDBIP provides the detail of each outcome for which the senior management is responsible, in other words, a comprehensive picture of the performance of each directorate/sub-directorate.

Municipal performance is measured in terms of the following:

• **Five-Year Municipal Scorecard** which forms part of the IDP and includes expected outcomes over a 5-year period. The outcome indicators are appropriate metrics to annually track and measure the impact of municipal operations with determinations of outcome 'performance' linked to medium-term target-setting. The Scorecard uses baseline data for

the most recent year for which data is available and targets set for the outer year of the MTREF 3-year period and a 5-year period. The Annual Report includes reporting on for the last year for which data is available.

- Top-layer Service Delivery Budget Implementation Plan (SDBIP). The top-layer SDBIP is a one-year plan and measures the implementation of the approved budget by using output indicators. ²⁹ These indicators speak to "products or services" directly produced or delivered within the control of the municipality and documented in the SDBIP. Targets are measured annually based on quarterly of projections by using baseline data for the preceding year, and reported on quarterly, mid-year and annually. The top-layer SDBIP is Included in the annual performance agreements of the municipal manager and senior managers.
- Departmental SDBIP. The departmental SDBIP is a one-year operational plan which measures performance at a
 directorate/departmental level. Indicators included in this plan measures budget performance, service standards,
 activities required towards achievement of the strategy, performance of managers at a directorate level, and is monitored
 and reported monthly.



Graph 4: Organisational performance

Individual performance is measured as follows:

Municipal Manager and senior managers

The performance of the Municipal Manager and senior managers is regulated in terms of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers (Regulation 805,

²⁹ Output indicators are used to measure municipal performance that speaks to "products or services" directly produced or delivered within the control of the municipality and documented in the SDBIP.

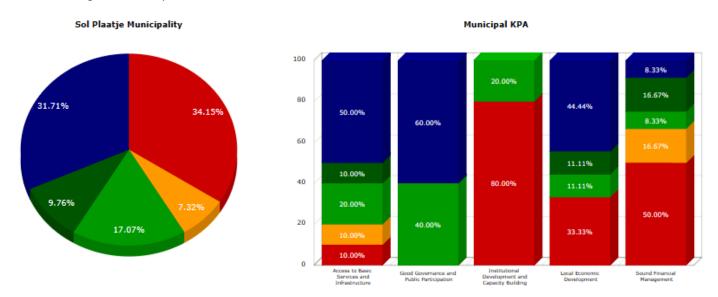
2006). In terms of the aforementioned regulation performance agreements are concluded and measured annually and mid-year and are linked to the top-layer SDBIP.

All staff (excluding senior managers)

The Minister of Cooperative Governance and Traditional Affairs promulgated the Local Government: Municipal Staff Regulations (Regulation 890) and Guidelines (891) which is effective since 1 July 2022. In terms of the aforementioned regulations performance agreements that include an operational plan, core competencies and skills development plans, must be concluded by 30 July 2022 with all staff, and performance must be measured and evaluated mid-year (end January) and annually by end August. The municipality is in the process of taking the necessary actions to ensure compliance with Regulation 890.

Municipal performance measured

The graph below shows the municipality's performance as in the Top-Layer SDBIP (mid-year report) for 2022/2023. The following colour coding was used: red – targets not met; orange – targets almost met; light green – targets met; dark green – targets well met; blue – targets extremely well met.



8.6 Performance Reporting

Performance is reported on a regular basis, and it includes the evaluation of performance, the identification of poor performance and corrective actions to improve performance (also see table below).

Quarterly Reports

Reports on the performance in terms of the Top Level SDBIP are generated from the system and submitted to Council. This report is published on the municipal website on a quarterly basis.

Mid-Year Assessment

The performance of the first six months of the financial year should be assessed and reported on in terms of Section 72 of the MFMA. This assessment must include the measurement of performance, the identification of corrective actions and recommendations for the adjustment of KPI's, if necessary. The format of the report must comply with the section 72 requirements. This report is submitted to the mayor by 25 January who submits it to Council for approval before 31 January of each year and published on the municipal website.

Annual Assessment

The performance of the financial year should be assessed at year-end in terms of section 46 of the MSA. The performance in terms of the annual targets set will be documented in the Annual Performance Report and the report will be finalized and submitted to the Office of the Auditor General by 30 August annually. This report will be included in the Annual Report of the municipality. The Annual Report is submitted to Council for approval before 31 January of each year and published for comment on the municipal website.

Municipal Scorecard³⁰

One of the key issues the reform of the MFMA Circular No. 88 has sought to address is the IDP and SDBIP interface, particularly as it relates to how outcome and output indicators are reflected. The SDBIP is concerned with performance information that speaks to "products or services" directly produced or delivered within the control of the municipality, otherwise known as outputs. Whereas the resourcing allocation derived from the prioritisation and strategic direction set out in the IDP should inform the setting of targets for outcome indicators. Hence, the IDP should be concerned primarily with the outcomes and set targets in relation to these over the medium term" (also see municipal action plans in Chapter 6). The municipal scorecard will be completed in the next IDP review.

Report	Frequency	To whom	Content	Comments
Departmental SDBIP	Quarterly	Municipal Manager, Directors and Portfolio Committees	Actual results achieved against department SDBIP KPI's	NB: Reasons for non- performance and corrective measures
Top Layer SDBIP (Could serve as sec 52 report as well)	Quarterly (Sec 52 within 30 days after end of quarter)	Municipal Manager, Directors and Council	Actual results achieved against Top Layer SDBIP KPI's	NB: Reasons for non- performance and corrective measures
Internal Audit reports on performance results	Quarterly	Council and Performance Audit Committee	Audit outcomes from auditing actual results captured/ indicated/ reported on	Outcomes to be used to rectify KPI's and actuals

³⁰ Appendix D – Guidance note for outcome indicator planning & reporting for MFMA Circular No. 88, National Treasury.

Report	Frequency	To whom	Content	Comments
MFMA Sec 52 report	Quarterly (within 30 days after end of quarter)	Municipal Manager, Directors and Council (Copy to PT and NT)	Actual results achieved against Top Layer SDBIP KPI's	NB: Reasons for non- performance and corrective measures
MFMA Sec 72 report	25 January	Executive Mayor (Submit to next Council meeting after 25 January and copy to PT and NT)	Consists of 2 parts PM: Actual results achieved against Top Layer SDBIP KPI' Finance: As prescribed by NT	Use results/outcome to motivate adjustments budget
MSA Sec 46 report	31 August	AGSA, Council	Consist of chapters 3 & 4 of the AR	Must form part of AR
Annual report	Draft: 31 January to Council Final: 31 March to Council with oversight report	AGSA, Council, Audit Committee, Oversight Committee (Copy to PT and NT)	As prescribed	NB: If full draft is submitted earlier to Council, remember that final must be submitted within 2 months after draft has been submitted

Table 43: Reporting intervals

8.7 ADHERENCE TO CIRCULAR 88 (MFMA)

This municipal scorecard will be completed in the next IDP review.

LIST OF ACRONYMS

COGTA Department of Cooperative Governance and Traditional Affairs

DOE Department of Energy

DSD Department of Social Development

DMF Disaster Management Framework

DWS Department of Water and Sanitation

EMT Executive Management Team

EPWP Expanded Public Work Programme

EPIP Environmental Protection Infrastructure Programme

GBV Gender Based Violence

GBVF Gender Based Violence and Femicide

GVA Gross Value Added

HIV/AIDS Human Immunodeficiency Virus/ Acquired Immune Deficiency Syndrome

IDP Integrated Development Plan

IEM Integrated Environmental Management

IGR Intergovernmental Relations

INEP Integrated National Electrification Programme

ICT Information and Communication Technology

IUDG Integrated Urban Development Grant

LGBTQIA+ Gay, Lesbian, Bisexual, Transgender, Queer, Intersex, and Asexual people collectively

FBDM Frances Baard District Municipality

NGO Non-governmental Organisation

NUSP National Upgrading Support Programme

MIG Municipal Infrastructure Grant

MFMA Municipal Financial Management Act

MTREF Medium-Term Revenue and Expenditure Framework

PESTLE Political, Economic, Sociological, Technological, Legal and Environmental

PM Performance Management

PSDF Provincial Spatial Development Framework

REFERENCES

RBIG Regional Bulk Infrastructure Grant

RDP/BNG Reconstruction and Development Programme/Breaking New Ground

REDZ Renewable Energy Development Zone

SASSA South African Social Security Agency

SCM Supply Chain Management

SDBIP Service Delivery and Budget Implementation Plan

SDF Spatial Development Framework

SMME Small Medium Micro Enterprise

SPELUM Spatial Planning and Land Use Management

SPM Sol Plaatje Municipality

WESSA Wildlife and Environment Society of South Africa

WSIG Water Services Infrastructure Grant

WWTW Wastewater Treatment Works

REFERENCES

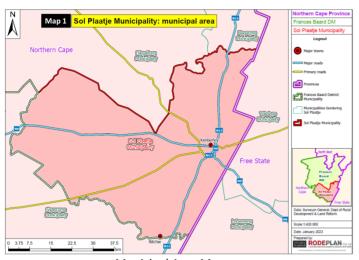
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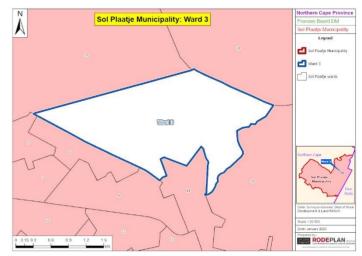
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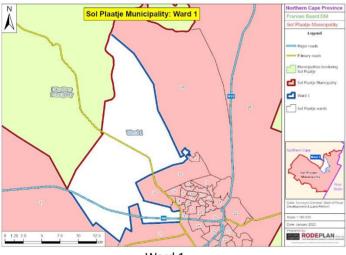
ANNEXURE 1 MAPS



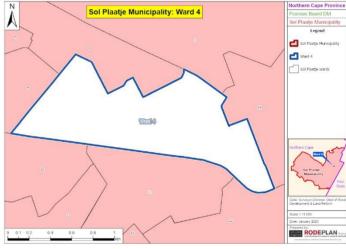
Municipal Area Map



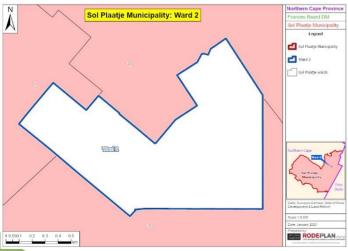
Ward 3



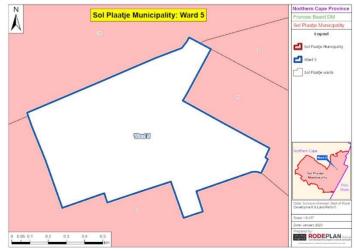
Ward 1

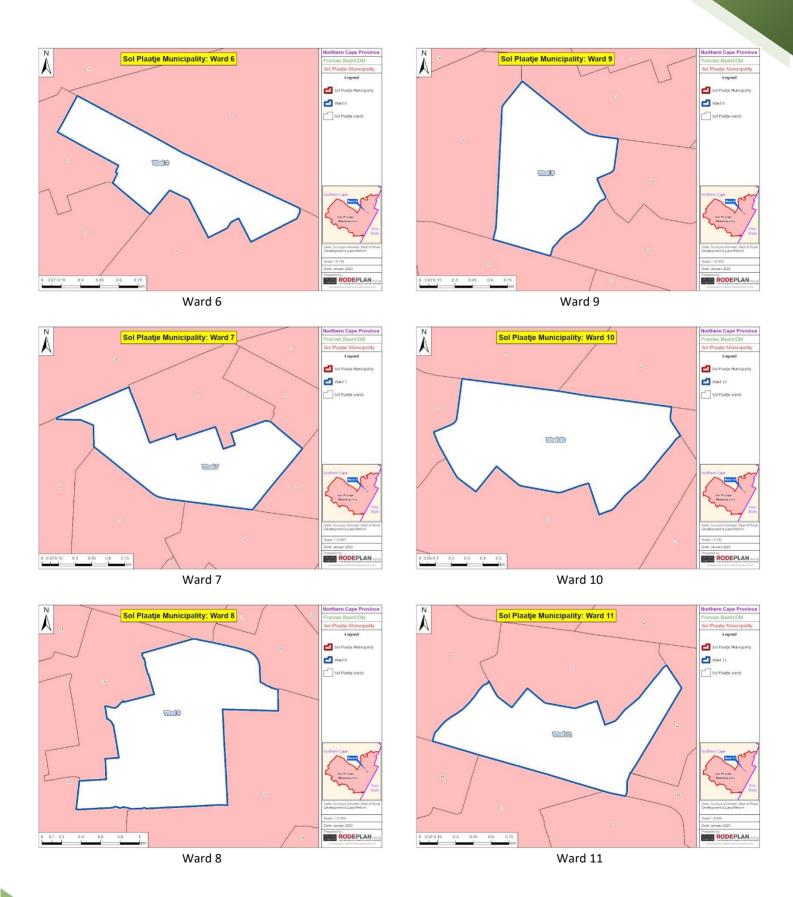


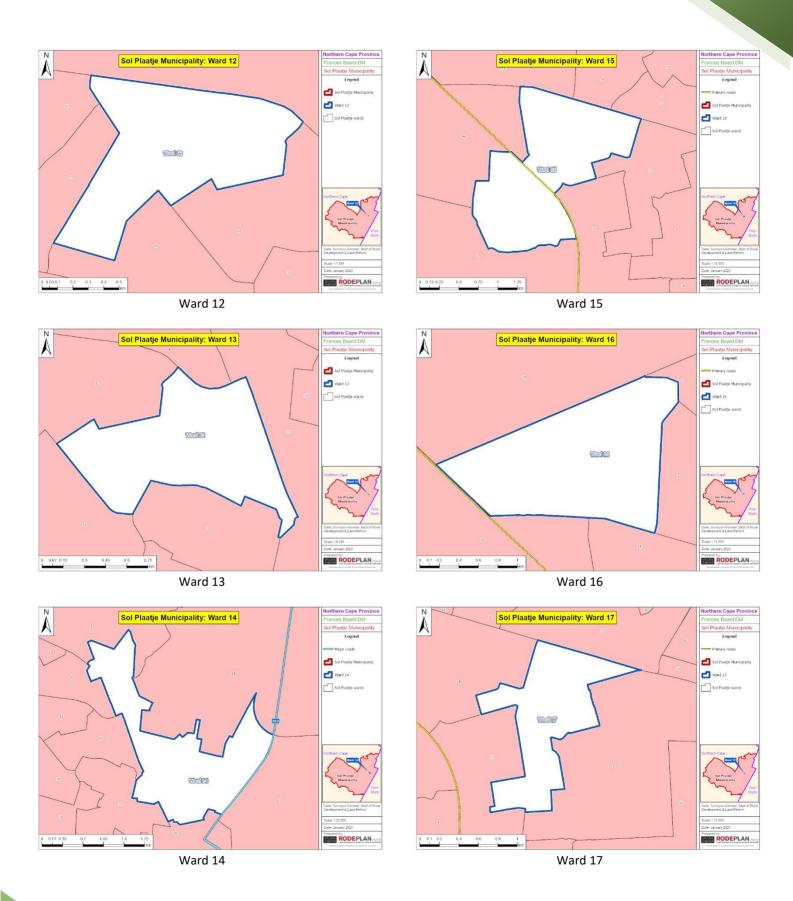
Ward 4

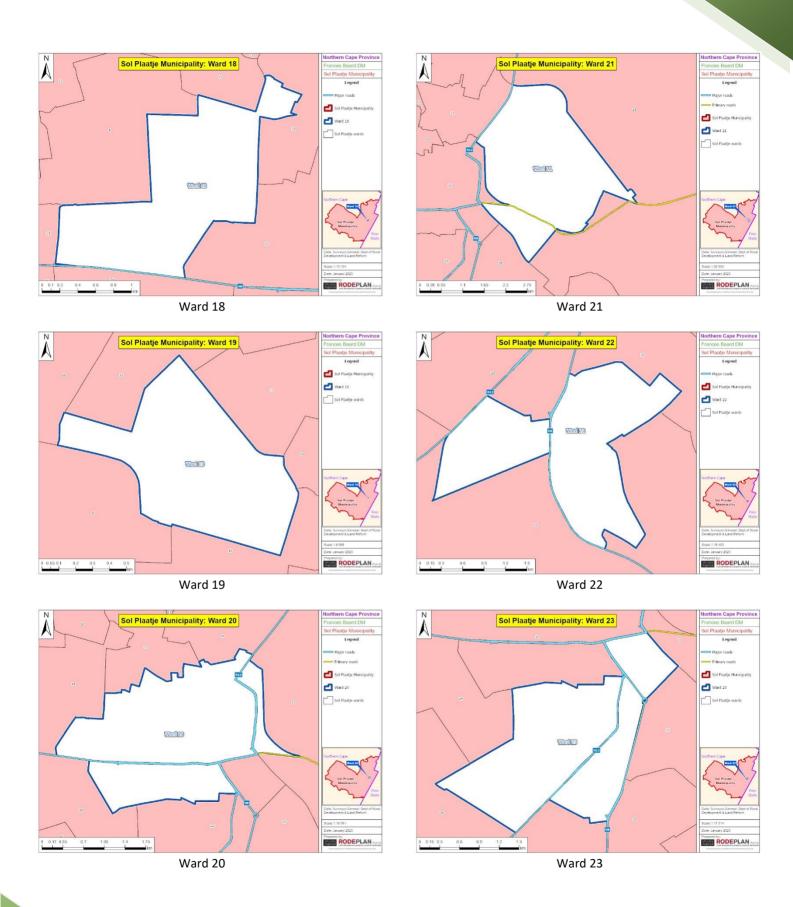


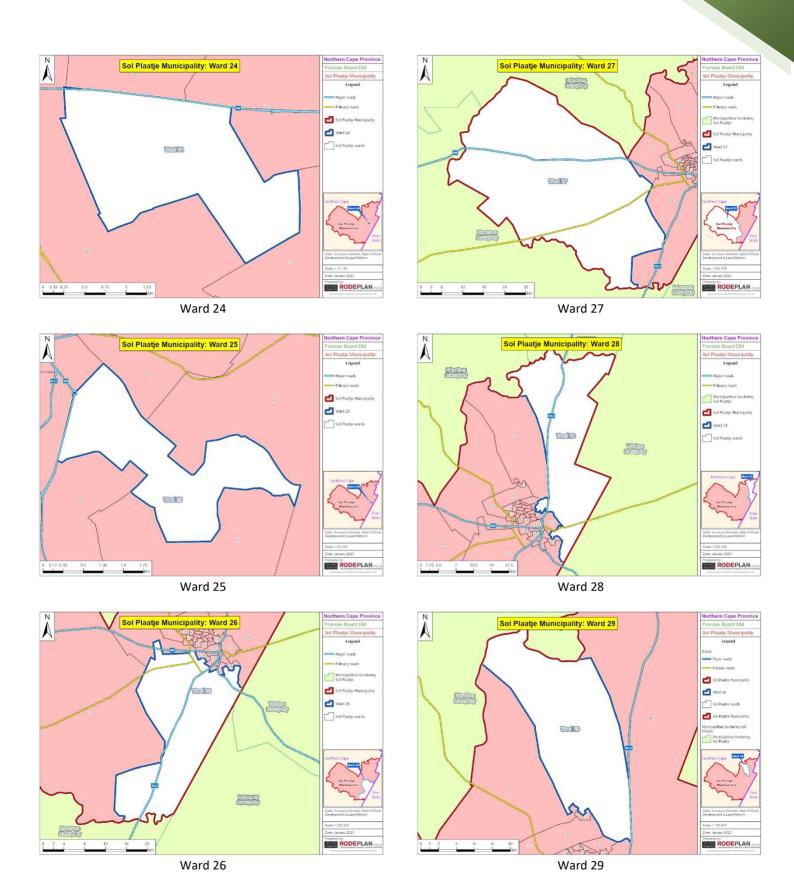
Ward 2 Ward 5

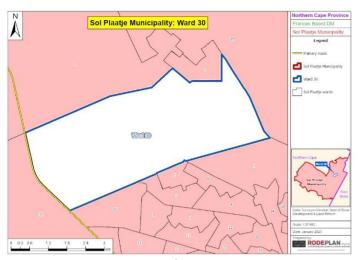




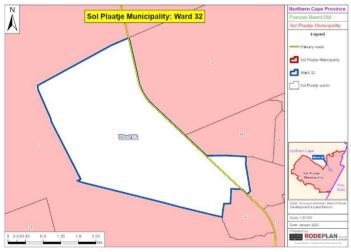




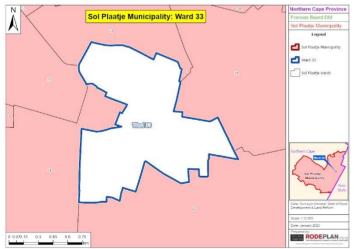




Ward 31



Ward 32



Ward 33

ANNEXURE 2 MUNICIPAL SCORECARD

The municipal scorecard will be completed in the next IDP review.

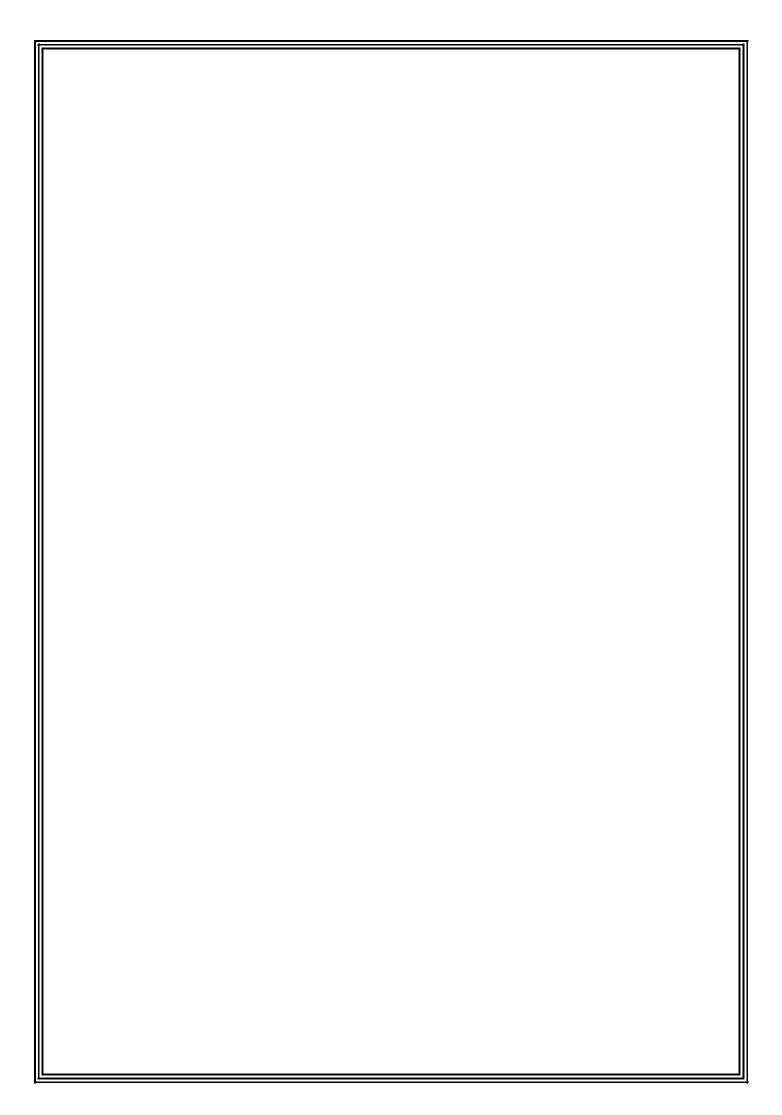
SECTION 5:

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Council noted the draft SDBIP on the 31 March 2022 in accordance with Section 68 of the MFMA of 2003. Section 69 of the MFMA further requires the MM to submit the draft SDBIP to the executive mayor within 14 days after the approval of the Budget. Subsequently, the Executive Mayor must approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53 (1) (c) (ii).

SECTION 6:

BUDGET RELATED **POLICIES OVERVIEW AND AMENDMENTS**



SOL PLAATJE MUNICIPALITY

ANNEXURE: BUDGET RELATED POLICIES

List of Budget related policies	Explanation numbers	Approved	Resolution Number	Reviewed
Policy Asset Management	1	28-May-14	C125/05/14	March 2023
Policy Cash Management & Investment	1	07-Apr-05	CR22	March 2023
Policy Customer Services Credit Control Debt Collection	1	31-May-18	C38/05/18	March 2023
Policy Indigent	1	28-May-14	C121/05/14	March 2023
Policy Internal Audit	1	17-Nov-05		March 2023
Policy Property Rates	1 & 2	27-May-15	C100/05/15	March 2023
Policy Risk Management	1	17-Nov-05	CR500	March 2023
Policy Supply Chain Management	1 & 2	04-Nov-14	C265/11/14	March 2023
Preferential Procurement Policy	1 & 2			May 2023
Deviation Procedures	1			March 2023
Procedures for Variation Orders	1			March 2023
Tariff Policy on Property Rates	1	31-May-18	C38/05/18	March 2023
Tariff Policy on Electricity	1	31-May-18	C38/05/18	March 2023
Tariff Policy on Water	1	31-May-18	C38/05/18	March 2023
Tariff Policy on Sanitation	1	31-May-18	C38/05/18	March 2023
Tariff Policy on Refuse Removal/Solid Waste	1	31-May-18	C38/05/18	March 2023
Policy Debt Write-off	1	28-May-14	C125/05/14	March 2023
Policy Regarding Audit Committees	1	17-Nov-05	CR500	March 2023
Disposal of Moveable Assets Policy	1	27-May-15	C100/05/15	March 2023
Policy Borrowing	1	28-May-14	C125/05/14	March 2023
Policy Irregular, fruitless and wasteful expenditure	1	28-May-14	C125/05/14	March 2023
Budget Implementation and Management Policy (Budget policy)	1	27-May-15	C100/05/15	March 2023
Funding and Reserves policy	1	25-May-16	C148/05/16	March 2023
Policy Short and Long term borrowing	1	19-Apr-11	C150/11	March 2023
Financial Management and Revenue Enhancement Strategy policy	1	27-May-15	C100/05/15	March 2023
Policy related to long-term financial planning	1	27-May-15	C100/05/15	March 2023
Consumer Deposit Policy	1	31-May-17	C60/05/17	March 2023
Free Basic Services Policy	1	31-May-17	C60/05/17	March 2023
Sol Plaatje Materiality and Significance Framework	1	31-May-18	C38/05/18	March 2023
Contracts Policy	1 & 2	31-May-17	C60/05/17	March 2023
EFT Policy	1			March 2023
SSEG PV Policy	1	31-May-17	C60/05/17	March 2023
Bulk Infrastructure Contribution Policy	1	31-May-17	C60/05/17	March 2023
Water Restrictions Policy	1	31-May-17	C60/05/17	March 2023
Infrastructure investment and capital projects policy (included in Budget policy)	1	28-May-14	C125/05/14	March 2023

- Explanation numbers

 1. These policies are accessible on the Sol Plaatje website: www.solplaatje.org.za.
- 2. Policy to be approved with budget process 2023/24.

SOL PLAATJE LOCAL MUNICIPALITY



CONTRACTS PERFORMANCE MANAGEMENT POLICY

Final Reviewed Version of March 2023

MUNICIPAL CONTRACT PERFORMANCE MANAGEMENT POLICY LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT, 2003 CONTRACT PERFORMANCE MANAGEMENT POLICY REVIEW AND ADOPTION PROCESS

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CONTRACT PERFORMANCE MANAGEMENT POLICY- 2023/24				
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A. ACRONYMS AND DEFINITIONS

In this Policy, unless the context indicates otherwise:

Accounting Officer	means the Municipal Manager referred to in section 60 of the MFMA (2003); and include a person acting as the accounting officer.
Act or MFMA	the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003).
AMU	Asset Management Unit of the Municipality
BAC	Bid Adjudication Committee
B-BBEE	Broad-Based Black Economic Empowerment
BEC	Bid Evaluation Committee
BEE	Black Economic Empowerment
BoQ	Bill of Quantities
BSC	Bid Specification Committee
ВТО	Budget and Treasury Office
CFO	Chief Financial Officer of the Municipality
CIDB	Construction Industry Development Board
Circular 62	communication from National Treasury by means of a Circular to enhance compliance and accountability to SCM Regulations and the MFMA of 2003.
Construction Industry Development Board (CIDB):	the Construction Industry Development Board (CIDB), a national body established by an Act of Parliament (Act 38 of 2000) to oversee the sustainability and growth of construction enterprises across the country.
Contingencies	a percentage of concept budget allowed for unforeseeable programmatic and design changes which occur over the course of the execution.
Contract	the agreement that results from the acceptance of a bid by the Municipality (signed mutual agreement).
Contract Alteration	changing technical writing or input errors to the agreement of the contract without changing the scope of contract.
Contract Amendment	changing the scope, nature, duration, purpose or objective of the agreement or contract (In context of Circular 62 and section 116 (3) of the MFMA).
Contract Lifecycle	the period from the beginning of the contract, its inception, management, and termination of such contract
Contract Lifecycle	the process by which the municipality strengthens and taps into value of
Management	its contract portfolio, this includes risk management, managing budgets

	and successful delivery of the project according to management	
	expectations.	
Contract Management	the administrative activities by all stakeholders involved in an agreement (SLA/SDA) or contract and include the; SCM Contract Manager, Contract Owner, Line/Project Manager, Service Provider or Suppliers, associated with contracts, and includes processes associated with the invitation to bid, Bid Evaluation, Award of Contract, Contract Implementation, Measurement of work completed, and Computation of payments. It also includes monitoring the contract relationship, addressing related problems, incorporating necessary changes or modifications in the contract, ensuring both parties meet or exceed each other's expectations, and actively interacting with the contractor to achieve the contract's objective(s).	
Contract Owner	the Executive Director, Senior Manager or Manager, as the case may be, that is ultimately accountable for all activities during the life cycle of the contract. The Contract Owner can also be seen as the Budget holder.	
Contract Variation or	an alteration to the scope of works in a construction or service contract	
Variation Order	in the form of addition, subtraction, substitution or omission form the original scope.	
Council	Means the Council of the Sol Plaatje Local Municipality.	
CSD	Central Supplier Database	
Delegation	Includes an instruction or request to perform or to assist in performing the	
(in relation to a duty)	duty.	
Executive Director	Means a senior manager of the Municipality appointed in terms of section 56 of the Municipal Systems Act Delegation (in relation to a duty)	
Force Majeure	Is the expression used to denote irresistible superior force which might	
(Act of God)	cause damage or prevent the execution of an obligation, therefore	
	suppliers are not liable for damages caused by force majeure or for	
	failure to carry out a contract if prevented (terms and conditions in this	
CCC	regard will be determined by every individual contract/s).	
GCC	General Conditions of Contract	
IDP	Integrated Development Plan Integrated Urban Development Grant	
IUDG		
KPI	Key Performance Indicators	
Line/Project Manager	the official/line manager within a specific department, responsible for all day to day activities (including performance management and dispute resolution) during the life cycle of the contract (with delegated powers to perform this function). A Line/Project Manager could also be the Project Manager.	

MBD	Means the Municipal Bid Documents	
MFMA	Means the Local Government: Municipal Finance Management Act,	
	2003 (Act no 56 of 2003)	
MSA	Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000)	
Municipality	means the Sol Plaatje Local Municipality;	
NT	National Treasury established by section 5 of the Public Finance	
	Management Act.	
Official	means:	
(In relation to the	an employee of the Municipality.	
Municipality)	a person seconded to the municipality to work as a member of the	
	staff of the municipality; or	
	a person contracted by the municipality to work as a member of	
	the staff of the municipality otherwise than as an employee.	
PID	Project Initiation Documents	
PIP	Project Implementation Plan	
PMU	Project Management Unit	
Price Escalation	Means the changes in the cost or price of specific goods or services in a	
	given economy over a period.	
Project Funding	the allocated funds to cover all costs associated with Acquisitioning,	
	Implementation, Monitoring and Handover/Commissioning of the	
	project. A project may be funded from more than one source as per the	
	approved budget.	
PSC	Means Project Steering Committee	
SCC	means the Special Conditions of Contract	
SCM	Supply Chain Management	
SCM Contract		
Performance Manager	all contract related activities as set out in Section 116 of the MFMA.	
SDA	Service Delivery Agreement	
SDBIP	means Service Delivery Budget Implementation Plan	
Service Level		
Agreement (SLA)	level of service expected from the service provider. This agreement is	
	either included in the contract or serves as an addendum to the	
	contract. The SLA is subservient in its interpretation and application to the	
CI A	main contract	
SLA	Service Level Agreement	
Standard Contract	Is a contract between two parties where the terms and conditions of the	
	contract are set by one of the parties and the other party has little or no	
	ability to negotiate more favourable? In the case of the municipality, standard contracts shall be initiated by the municipality as the employer	
	standard contracts shall be initiated by the monicipality as the employer	

	and negotiated in good faith with the contracted service provider. For	
	software maintenance, the contract shall be initiated by the service	
	provider as they carry extensive knowledge of their systems, and the	
	municipality shall cover itself in the Master Agreement on the system,	
	software application or program developed.	
Structures Act	Local Government: Municipal Structures Act, 2000 (Act No. 117 of 1996)	
Users	all officials as set out in the organogram of the Sol Plaatje Municipality	
	involved with contracts.	
VAT	Value Added Tax	

1. INTRODUCTION

The policy applies to all transactions undertaken by the Sol Plaatje Municipality which involves a contract whether explicitly agreed in writing, or implicitly implied through actions.

Properly managed contracts by all stakeholders involved, can ensure that services are delivered within specifications as set and agreed by all, during the specifications phase and at the agreed cost, (inclusive of VAT and escalation clauses in contracts) time period and quality of the goods and services procured.

All contracts must be managed throughout the Contract Life Cycle, based on the level of management control appropriate for the classification of that contract.

Improperly managed contracts may impact negatively on service delivery. Adverse effects of ineffective contract management include but are not limited to:

- (a) Goods and services outside of specification.
- (b) Cost overruns.
- (c) Poor suppliers, buyer or other stakeholder relations;
- (d) Negative public perception, and
- (e) Potentially complete service delivery failures.

Hence, good contract management by all stakeholders involved is essential for good financial management and will contribute greatly to the effectiveness and efficiency of service delivery. In effect, it would give strategic direction to all Directorates following a centralised strategy of contract management. This policy must be read in conjunction with the SCM Policy of the Municipality.

2. OBJECTIVES

The objectives of this policy are to give effect to Section 217 of the Constitution of South Africa (1996) that stipulate:

- (a) "When an organ of state in the national, provincial or local sphere of government, or any other institution identified in national legislation, contracts for goods or services, it must do so in accordance with a system which is equitable, transparent, competitive and cost effective".
- (b) This is consistent with section 112(1) of the MFMA, which provides that "the Supply Chain Management Policy of the Municipality must be fair, equitable, transparent, competitive, cost effective and comply with a prescribed regulatory framework..."
- (c) The Supply Chain Management Policy (SCM) ensures effective and efficient control of contracts procured through the SCM processes, thus ensuring that:
 - (i) Proper recording and enforcement of contracts throughout the contract life cycle (specifications regarding contract reviews);
 - (ii) Support is provided to the Demand Management framework as set out in Circular 62 of National Treasury (August 2012), optimizing proper planning, resulting in effective service delivery.
 - (iii) Management of Contract Performance.
 - (iv) Compliance with the regulatory framework.
 - (v) Assistance is provided to officials in understanding their legal and managerial responsibilities with regards to contract management;
 - (vi) The optimization of the efficient use of resources and the financial sustainability of the Municipality, resulting in lower cost drivers, and
 - (vii) The continuous development of effective Management Information Systems, resulting in strategic support and risk prevention

(d) The existence of Contracts Management Policy is to ensure that no contract procurement of goods and services (excluding land sales or rentals of Sol Plaatje Municipal Assets, which are managed by Property Management Services), takes place outside of the SCM System.

3. LEGISLATIVE AND POLICY FRAMEWORK

- o The Constitution of the Republic of South Africa, 1996
- o Municipal Finance Management Act (Act No. 56 of 2003)
- o Preferential Procurement Policy Framework Act (Act No. 5 of 2000)
- Preferential Procurement Policy Framework Act, 2000: Preferential
 Procurement Regulations 2017 (No. Reg 40553, 20 January 2017)
- Local Government: Municipal Systems Act (Act No. 32 of 2000)
- Local Government: Municipal Structures Act (Act No. 117 of 1996)
- Municipal Supply Chain Management Regulations, (No. 27636, Notice 868
 of 2005 as amended)
- Supply Chain Management Policy of the Sol Plaatje Municipality

4. STATUTORY AND REGULATORY FRAMEWORK FOR MANAGING CONTRACTS

4.1 Application and Framework of the Contract Management Policy:

- (a) All officials and other role players in the Supply Chain Management system of the Sol Plaatje Municipality must implement this Policy in a way that gives effect to:
 - (i) Section 217 of the Constitution.
 - (ii) Section 33 and 116 of the MFMA (Act No. 56 of 2003).
 - (iii) Municipal Supply Chain Management Regulations (No. 27636, Notice 868 of 2005)
 - (iv) Supply Chain Management Policy of the Municipality
 - (v) Any other applicable legislation pertaining to the acquisition of goods and services and contract management.
- b) This Policy applies when the Municipality:

- (i) Procures goods or services.
- (ii) Disposes of goods no longer needed; and
- (iii) Selects service providers and suppliers to provide assistance in the provision of municipal services including circumstances where Chapter 8 of the Municipal Systems Act applies.

4.2 Adoption, Amendment, and Implementation of the Contract Management Policy:

- (a) The accounting officer must:
 - (i) At least annually review the implementation of this Policy; and
 - (ii) When the accounting officer considers it necessary, submit proposals for the amendment of this Policy to Council.
- (b) In terms of Section 62(1) (f) (iv) of the Act, take all reasonable steps to ensure that the Contract Management Policy is implemented.

4.3 Application of Policy:

The policy applies to all transactions per the Supply Chain Management processes and undertaken by the Sol Plaatje Municipality which involves a contract whether explicitly agreed in writing, or implicitly through actions.

4.4 Basis for binding the Municipality in a Contract:

(a) The Supply Chain Management Policy of the Municipality gives guidance for procurement of goods and services as per various thresholds determined by monetary value. The policy stipulates that procurement of goods and services up to R30 000.00 inclusive of VAT shall be done through written quotations evaluated based on price only, the service providers must be registered in the Central Supplier Database (CSD) and Sol Plaatje Municipality Database. Most of these quotations are for once off delivery of such goods and services at an agreed upon point.

- (b) By accepting the quotation as submitted by service provider, there is a form of contract that gives rights and obligations to both parties. In these instances, it is not necessary to sign a contract. All documents pertaining to such procurement shall be in custody of Supply Chain and Expenditure Management Section and shall form the basis for the issuing of the official order and for payment.
- (c) Procurement of goods and services between R30 000, 01 to R200 000.00 (inclusive of VAT) shall be through an open process where the quotation shall be advertised on the Municipal Website and SCM notice board. The evaluation of such quotations shall be based on BBBEE status levels (80/20) and Price. The evaluation of these quotes shall be conducted by Supply Chain Management Unit officials and shall inform the procuring department of the outcomes of the evaluation. Upon acceptance an official order shall be issued to the successful bidder. Entering into a contract shall be optional at the instance of the Procuring Department for this category of procurement. The letter of appointment may be issued in this regard stipulating specific conditions of delivery of goods/services procurement, as well as timelines involved in the delivery.
- (d) Procurement of goods and services above R200 000 (inclusive of VAT) shall be through an open, competitive bidding process and the specification shall be approved by the Bid Specification Committee (BSC), evaluated by the Bid Evaluation Committee (BEC) and the award is made by the Bid Adjudication Committee (BAC) in line with the delegated powers. It is compulsory to enter into a Service Level Agreement for procurement of goods and services with the value exceeding R200 000.00. The level of complexity of contract will depend on the nature of services, quality and other special conditions of delivery.
- (e) Where the above supply chain processes could not be fulfilled, an authorised deviation by the Municipal Manager also leads to a binding agreement.

- (f) It is based on the above approaches that an official of the Municipality may enter into a binding agreement between the Municipality and the service provider.
- (g) Appointment of a service provider without following the above procedures may lead to invalid contracts, and the official involved may be held responsible for financial misconduct and be subjected to Disciplinary action, and the resultant expenditure will be irregular and may be recovered from such officials.
- (h) Local Government Supply Chain Management Regulations permits the Accounting Officer to ratify minor non-compliances from SCM Policy by Bid Committees and Officials.

4.5 Conditions of Contract:

- (a) A contract or Agreement procured through the Supply Chain Management System of the Municipality must:
 - (i) Be in writing;
 - (ii) Stipulate the terms and conditions of the contract or agreement, which must provide for;
 - (iii) The termination of the contract or agreement in the case of breach or non- or underperformance.
 - (iv) The termination of the contract or agreement in the case of breach or non- or underperformance.
 - (v) Dispute resolution mechanisms to settle disputes between the parties.
 - (vi) A periodic review of the contract or agreement once every three(3) years in the case of a contract or agreement for longer than three (3) years.
 - (vii) The municipality's liability and indemnity exposure.
 - (viii) Force majeure and
 - (ix) Any other matters that may be prescribed.

(b) The relevant Executive Director, with delegated powers from the Municipal Manager, must establish capacity in his/her Directorate to assist the Accounting Officer in carrying out the duties set out in section 116(2) of the MFMA.

4.6 Administrative Capacity:

The relevant Senior Manager, with delegated powers from the Municipal Manager, must establish capacity in his/her Directorate to assist the Accounting Officer in carrying out the duties set out in section 116(2) of the MFMA.

4.7 Management of Contracts:

The Accounting Officer and delegated officials must take all reasonable steps to:

- (a) Ensure that a contract or agreement procured through the Supply Chain Management Policy of the Municipality is properly enforced.
- (b) Monitor on a monthly basis the performance of the contractor under the contract or agreement.
- (c) Administrate the contract with the necessary competencies and delegations, ensuring effective management of contracts.
- (d) The PMU Manager / Contract Owner (Municipal Manger / Executive Directors) must ensure that Line/Project Managers submit suppliers' monitoring performance reports for purposes of Section 116 (3) to the SCM Contract Administrator within
- (e) 5 business days after the end of each month.
- (f) The Head of SCM submits a consolidated report to the Municipal Manager and relevant Executive Directors within **10 business days** after the end of each month for purposes of Section 116 (2)(b) of the Act.
- (g) The PMU Manager must submit a consolidated report on the performance of contracts or agreements for purposes of Section 116 (2)(d), to the Accounting Officer within **10 business days** of the end of each quarter.

4.8 Contract Lifecycle Management:

Contract Lifecycle is a back to back process of acquisition to the award of contract. The cycle further entails execution, closure and handover of the project to the relevant official representing the Municipality. The Municipality recognises seven steps in Contract Lifecycle Management as elaborated below:

- (a) Contract Requisitioning this is the first action of defining the purpose and request.
- (b) Authoring this involves the development of the contract documentation, version control and validation. Legal experts or suitably experience officials must be involved in authoring the contract.
- (c) Negotiation the ability to analyse the versions of contracts and the relevant attachments as influenced by the discussions between the parties to the contract. The Accounting Officer may appoint an official to assist in the negotiations or may make use of external experts depending on the complexity of the service and contract.
- (d) Approval-routing the contract document and the necessary attachments for review and approval. The Line/Project Manager must approve the draft contract prior to the final version being submitted to the Accounting Officer or his delegate for signature.
- (e) Execution the process of allowing the contracted service provider to perform duties as outlined in the contract document. The Line/Project Manager must ensure that the performance by the other party is not delayed or impeded in any way where it is within the Municipality's control.
- (f) Obligations Management involves that deliverables are being met and maintain compliance at all times. The Line/Project Manager must ensure that all deliverables are quality assessed and controlled.
- (g) Contract Amendment process of keeping track of original terms in addition to current obligations to deliver on the contract. Where any such amendment is proposed, the Line/Project Manager must prepare a report and motivation accompanying such proposal for the approval of the Contract Owner and complying with the relevant clause.

- (h) Audit and Reporting access to the entire contract for audit tracking, reporting and easy integration with other systems. It is the responsibility of the Line/Project Manager to ensure that a comprehensive file to Auditing Standards are kept in a safe place and that access to such file is available by authorised personnel.
- (i) Renewal Clauses contract extensions after the expiry dates. The Line/Project Manager must advise the Contract Owner (Municipal Manager) within 30 days regarding the renewal clauses and the financial implications thereof and final approval must be granted by the Municipal Manager.

4.9 Amendment of Contracts:

- (a) A Contract or Agreement procured through the Supply Chain Management Policy of the Municipality may be amended by the concerned parties to the contract, in exceptional circumstances in order to mitigate abuse, in perception after the fact to prevent financial inefficiencies and influencing financial sustainability.
- (b) In terms of Section 116(3) of the MFMA, (56 of 2003), amendments (in compliance with SCM procedures), may only be made after the initial, original contract has been signed. The MFMA requires that the reasons for the proposed amendment must be tabled in Council; and the local community has been given reasonable notice of the intention to amend the contract or agreement; and have been invited to submit representations to the Municipality.
- (c) Amendments of contracts where the expansion or variation is not more than (National Treasury Circular 62):
 - (i) 20% (construction related goods, services and/or infrastructure projects), and
 - (ii) 15% (all other goods and/or services) of the original value of the contract, must be submitted directly to the Head of Supply Chain Management.

- (d) Division for approval and further reference to the Bid Committees, and or Chief Financial Officer or Municipal Manager (depending on delegations) committee system for approval.
- (e) Amendments of contracts where the Expansion or Variation is more than the threshold prescribed by National Treasury (Circular 62), must be dealt with in terms of the provisions of section 116(3) of the MFMA, and are exempt from this process.
- (f) Amendments to the contract, without influencing the value or Term of the Contract, within the scope of the original terms and conditions, may be altered, provided that both parties have consensus on the amendment and the contract amendment is in writing and signed by both parties.
- (g) No agreement to amend or vary a contract shall be valid and of any force unless such agreement to amend or vary is entered into writing and signed by the contracting parties.
- (h) When an amendment has a budgetary implication for a term longer than 3 (three) years, Section 33 of the MFMA will apply to this amendment (Section 116 (3) of the MFMA will be followed with Section 33, when amending an existing contract for longer than 3 years).

4.9.1 Procedures for contract amendment:

Contract amendment may include change in some elements of scope of work as a result of unforeseen circumstances, change in area of work, or change in the number of units or materials for the benefit of the organisation.

- (a) The Line/Project Manager shall prepare a report to the Executive Director motivating the need for contract amendment or adjustment. The motivation will be prepared in a prescribed format with the following information as mandatory:
 - (i) Short description of the project;
 - (ii) Project status;

- (iii) Summary of Contractors performance;
- (iv) Project budget and expenditure to date;
- (v) Proposed amendment (scope, area, associated costs, budget);
- (vi) Reason for amendment contrary to inviting bids for the new scope;
- (vii) Benefits arising from the amendment;
- (viii) Cost implication and funding of such costs.
- (b) The Head of the Supply Chain Management Division must provide their written professional opinion of the compliance with the Supply Chain Management Policy as well as the Municipal Finance Management Act. The Executive Director in whose purview the contract resides and for whom the amendment report has been prepared shall submit the completed report under their signature to the Chief Financial Officer.
- (c) The CFO will then in turn solicit the approval of such from the Municipal Manager upon the CFO's satisfaction that the report is complete and sufficiently substantiated.
- (d) Should the Municipal Manager support the proposed amendment, the CFO shall prepare an item for the Municipal Council using the motivation provided by the Line/Project Manager and Executive Director initially. The Head of SCM shall facilitate the notification to the public with regards to the amendment and receive any objections or comments.
- (e) Once the comments are received, the Head of SCM and the CFO will advise the Municipal Manager and the Executive Director concerned.
- (f) Contract amendment shall require signing of the addendum to the original contract by all contracting parties to the contract. It should however be noted that amendments should be made in line with the allocated budget as per the approved budget for the project/service. If the amendment requires additional funding, the above process can only resume once funds are confirmed in respect of the work to be done.

(g) For Integrated Urban Development Grant (IUDG) funded projects, confirmation must be obtained from the PMU Office with regards to approved funding on the project and procedures for Budget Maintenance must be fulfilled prior to taking the recommended steps for Contract Amendment.

4.10 Contract Variation:

- (a) A variation order register must be developed, maintained and kept by the PMU Manager. The PMU Manager must ensure that the register is circulated to SCM Contracts and Expenditure on a monthly basis within 5 calendar days from the month-end.
- (b) Contract variation refers to the variation of actual work that needs to be done or the methodology, approach or resources planned to be used in the execution of the project. Contract variation shall be initiated by the appointed contractor after demonstrating the benefits of varying the original contract bills of quantity or other inputs used in the implementation of the contract agreement. Issues of quality, subsequent maintenance costs and materials and the completion period must be considered prior to agreeing with the variation.
- (c) The process shall entail a request letter from the Contractor to the Line/Project Manager, and the request shall entail cost and benefits of the variation, financial implications, advantages of the variation and the impact or implications on quality of the product/service at the end of the day.
- (d) The variation must be considered by the Contract Owner concerned, and once agreed upon, the Contract Variation Agreements shall be signed by all parties concerned. The Executive Directors shall inform the Chief Financial Officer for to assess the impact of the variation on the project for Assets Management and SCM purposes and information.

(e) Where contract variation requires additional funding, not exceeding 20% of the contract value, which is within the approved budget for current and subsequent year for that line item or project, reference will be made to Accounting Officer's guidelines for implementing Supply Chain Management Regulation. The request shall be approved by the Accounting Officer on recommendation of the Chief Financial Officer.

4.10.1 Procedures for Contract Variation:

Activity	Responsible Person
The Contractor or Service Provider shall propose variation	Contractor/Service
order to the Line/Project Manager responsible and overseeing	Provider
the contractor, with a full cost-benefit analysis, financial	
implications, future maintenance costs and availability of	
parts/materials.	
The Line/Project Manager shall consider the request and	Line Manager
present such to the Executive Director responsible to obtain	
concurrence.	
The concurrence shall be presented to the Budget and	Line Manager
Treasury Office, Assets Management Unit for their analysis.	
The Line Manager shall liaise with the CFO with all the inputs	Line Manager
received thus far for recommendation to approve to the	
Accounting Officer	
The Line Manager and CFO shall submit the variation to the	Line Manager/CFO
Accounting Officer for approval.	
The Service Provider shall be informed of the acceptance of	Line Manager
the variation and all necessary documents shall be signed and	
filed.	

4.11 Contract Contingencies:

(a) A contingency clause is a provision in the contract that requires a specific event or action to take place for a contract to be considered valid. A contingency clause should clearly outline what the condition is, how the condition is to be fulfilled and which party is responsible for it.

- (b) In Construction Contracts, contingencies are those unforeseen conditions experienced during contract execution. These conditions need to be dealt with to enable the contractor to proceed with executing the scope of work as per the agreement.
- (c) The contingency is brought to the attention of the Line/Project Manager responsible for that work, and upon assessment agree that the circumstances are indeed a contingency. A recommendation to proceed with work aimed at resolving the contingency shall be made by the Line/Project Manager and approved by the relevant Executive Director. The approval shall be in writing, and once signed off by all parties, it shall be communicated to the Chief Financial Officer to ensure that the correct budget/line item is used for the processing of invoices against the contingency budget as per the signed agreement. Contingency fees are normally set at a percentage not exceeding 10% of the project costs as per the bidding document.
- (d) Where contingencies are expected to exceed 10% or the Contract Terms Conditions, the CFO must be notified so as to provide professional advice on the process which must be followed in this regard.

4.12 Contract Budget Adjustment:

- (a) Projects where costs are not time bound like consultancy services and similar advisory services executed through use of Human Resources to execute and budgeted for in the Capital Budget, can only be adjusted by way of Council Resolution, through an adjustment budget or through adhering to MFMA Section 29 unforeseen and unavoidable expenditure.
- (b) A differentiation should be made between project budgets overrun or over-expenditure and additional funding required as a result of contract value as per the winning bid price offer. In cases of projects funded under Capital Budget, the following process must be followed:

Where the amount of the project awarded far exceeds the budget – Capital		
Confirmation of funding of project.	Chief Financial Officer or Delegate	
Successful bidder price exceeds the budget.	Negotiate scope reduction to align award amount with available funds	
Successful bidder price exceeds the budget.	Approval by Municipal Manager with the commitment to adjust project funding. An award can only be made once there is confirmation that the quoted price is fully funded in either current year's budget, or will be funded through an adjustment budget or in the following year's budget	
Where the project is overspending		
Oversee project implementation against project plan which is addendum to the Service Level Agreement entered into.	Line/Project Manager	
Monitor claims against BoQ or project costing as per MBD1.	Line/Project Manager	
Query any claims that exceed BoQ as per tender documents upon receipt of invoices.	Line/Project Manager	
Obtain clarification from Contractor/Consultants on claims/quote variations, and the impact of the variation on entire project budget/costs	Line/Project Manager	
If clarification is satisfactory, report in writing to BTO the implications of the variances.	Line/Project Manager	
Inform the CFO of imminent changes in project costs and impact on total project budget.	ВТО	
Approval of invoice for payment.	Senior Manager/CFO	
Perform project budget forecast	Line/Project Manager and BTO	
Advise CFO on projections and for noting for budget adjustment budget.	Senior Manager or Line/Project Manager and BTO	

5.1 Maintenance and Contract Administration

- (a) Contract Administration includes all administrative duties associated with a contract once it is adjudicated and implemented. No rights in terms of an awarded contract will accrue before the SCM appeal period and/or appeal has been finalised.
- (b) The contract should be signed by all parties concerned (The relevant official should also ensure that the suppliers have the delegated powers to sign and amend the Contractual Agreement). The contract will only be enforceable after all the signatures of the relevant parties are documented and the date of such enforcement shall be the date of the last authorised signature.
- (c) A signed Service Level Agreement must be compiled and signed which will incorporate all the relevant sections of the tender documentation.
- (d) All once-off purchases shall have a specified end delivery date.

5.2 Processing of Payments by the Expenditure Section

- (a) For Civil Contracts, all invoices shall be delivered to the Engineer responsible together with the Consultant report detailing the BoQ used during the period the invoice applies. After satisfying themselves with the contents of the invoice, the Consultant Report, and an Engineers Certificate shall be completed accordingly within the department by Line Manager and be submitted to Expenditure Section.
- (b) Upon completion of the Engineers Certificate, a voucher for payment shall be completed and presented to the Budget and Treasury Office to confirm the vote number and that the contractor is being paid as per the Bid Adjudication Minutes. These documents shall be prepared in triplicate (pink, yellow and white) with all signatories on all documents.

- (c) All vouchers shall be signed by the Engineer or Line/Project Manager and approved by the Executive Director, which must be submitted to Expenditure Section for verification of validity of the contract (CSD report requirements and Municipal Rates & Services). All payment documents shall be forwarded to the Expenditure Division by the Line Manager for processing.
- (d) All queries regarding the payment shall be directed to the Engineer responsible for the function. The Expenditure Section shall complete the payment reference number on the voucher and forward yellow copy to Assets Management Unit (for use in capitalisation and unbundling of assets). AMU shall liaise with BTO for the completion of commitments and grants registers. The Expenditure Section shall update the Civil Contracts Register and ensure that the Engineers Certificates per project follow a chronological order and that the line item used is consistent throughout the project execution and payment period.
- (e) Virements on the Capital Budget shall be done by the Chief Financial Officer in line with Council resolutions.

5.3 Contractor Performance Reporting:

- (a) The reporting of the contractor's performance is the responsibility of the Line/Project Manager.
- (b) The reporting should emanate from the Governance Structure (Project Steering Committee (PSC)) which have been established for the management and monitoring the performance of the contract (project).
- (c) The establishment of the Governance Structure (Project Steering Committee (PSC)) must form part of the terms and conditions of the SLA.
- (d) The SLA will be developed by the Line/Project Manager in consultation with the Legal Advisor of the Municipality.

- (e) Once the SLA have been finalised by the Line/Project Manager and Legal Advisor, it must be submitted to SCM for finalisation of contract documentation.
- (f) It is imperative that upon signing the Contract and Service Level Agreement that a project scorecard is completed as well. The project scorecard shall indicate the following;
 - (i) Tender
 - (ii) Tender description as per register Procurement Plan
 - (iii) Key Performance Area
 - (iv) Key Strategic Objective
 - (v) Key Performance Indicator
 - (vi) Key Activities and Milestones
 - (vii) Project Performance Evaluation Scorecard
 - (viii) Project Plan
 - (ix) Project Deliverables.
- (g) The above shall be used to appraise the project progress as well as the contractor.

5.4 Contract Administration:

Contract Administration is the function of the Line/Project Manager and shall be overseen by the Executive Director responsible. Contract Administration includes the following activities and responsibilities:

Contract Initiation	Through the SCM Processes
Negotiations	Including SCM Practitioners and BTO Officials and CFO
Appointment of Contractor/Service Provider/Consultants	Municipal Manager
Contractor Engagement and Authoring of Service Level Agreement	Line Manager and Legal Advisor
Service Level Agreement	Line Manager, Executive Director & Head of SCM.
Contractor Invoices	Line Manager, Executive Director, BTO and Expenditure Section
Contractor Performance Reporting	Line Manager, PMU and Executive Director
Contract Amendment/Variation/ Contingencies	Line Manager, PMU, Head of SCM, CFO, ED, & MM
Termination of contract	Line Manager, Executive Director, Head of SCM/ Municipal Manager, Legal Advisor
Project Close-Out	Line Manager, Assets Management, IDP Manager, ED, & PMU

5.5 Once-off Service Delivery Contracts:

- (a) It is advised that for a contract appointment with a value above R200 000.00 and the nature of appointment is services related, that a Service Level Agreement be entered into for the purposes of specifying;
 - (i) Nature of services (scope of work)
 - (ii) Service standards and compliance requirements
 - (iii) Timelines
 - (iv) Claims procedures and milestones
 - (v) Quality of reports
 - (vi) Timeframes
 - (vii) Progress report and meetings
 - (viii) Contract Termination Clauses
 - (ix) Address nominated by a party in a legal contract (Domicilia).

(b) Where the contract involves delivery of goods, the appointment letter should state all of the above as preconditions, and such appointment letter will serve as an annexure to the contract. Quality and place become critical for delivery and invoicing.

5.6 Closing of contract and project sign off:

- (a) Once the terms and conditions of the contract had been fulfilled, the Contractor and Line Manager will prepare a Project Completion Certificate with the following details;
 - (i) Date of commencement of the project
 - (ii) Project costs (list of all invoices submitted and the value of each)
 - (iii) Retention fees held and the release date of such
 - (iv) Project successes and challenges
 - (v) List of all variations, amounts and summary of details
 - (vi) BoQ of materials used (actual quantities versus budgeted quantities)
 - (vii) Prices (actual prices versus budgeted prices)
 - (viii) Actual timeliness of delivery under contract vs contracted timeframes
 - (ix) Review of procurement methods
 - (x) Risk strategies
 - (xi) Any warranties certificates, guarantees and Standard Operating Manual where necessary
 - (xii) Confirmation of the satisfactory completion of all obligations by the other party per the contract.
- (b) All the above shall be part of the Project Certificate. The certificate shall be submitted to the Assets Management Unit for unbundling of work in progress and capitalisation.

(c) The completion report or close-up report must be submitted to the SCM Contracts by the Line/Project Manager on completion of the project/contract.

5.7 Classification of Contracts

The Line Manager must classify the contract or groups of contracts according to the level of management intervention required, such classification should consider on the Procurement Plan per registration of the project.

- (i) Nature of Contract
- (ii) Strategic importance of the goods and services being purchased
- (iii) Contract value
- (iv) Contract duration, and
- (v) Contract complexity

6. Reporting of Bad Performance and Remedial Action

- (a) During monthly reporting, the Line/Project Manager is expected to report any concerns of performance, quality and communication from the service provider's side. In the scorecard, indication must also be made of achievement of timelines and staying within the budget without compromising quality.
- (b) The Line/Project Manager may recommend to the Executive Director and with motivation, to terminate the contract for various reasons. The Executive Director will in turn consult with the Legal Section. Notwithstanding the above, prior to any legal action in whatever way, it is the Policy of the Municipality to always consider the impact to the community and the interests of the Municipality, of any action it may take when invoking any legal or other remedies against a party in breach of such contract.

- (c) A letter to terminate a contract shall be issued only on instruction by the Contract Owner (Municipal Manager) and through the Legal Section after having complied with any provisions contained for the remedy of breach and taking cognisance of repercussions and costs after consultation with the CFO.
- (d) SCM will only consider termination of the contract upon receipt of a written approval from the Contracts Owner (Municipal Manager) supported by the Legal Advisor.
- (e) All stakeholders involved in these discussions must firstly consider any remedial action to prevent or avoid termination or litigation. The Contract Owner (Municipal Manager) may serve a Dispute Resolution Mechanism in such cases where the relationship is breaking down or performance is beyond tolerance and impacts on project execution and financials associated with the project.

7. Blacklisting of Service Providers

- (a) Bidders or contractors shall be reported to National Treasury for blacklisting under the following circumstances:
 - (i) Failure to disclose honestly, the relationship of the company, its shareholders, owners, and/or directors with any Organs of State
 - (ii) False CIDB or fraudulent CIDB Certificates
 - (iii) False or fraudulent Tax Clearance Certificates
 - (iv) False or fraudulent Municipal Accounts
 - (v) Termination of contracts due to breach of contract
 - (vi) If the supplier committed any act of corruption or fraudulent during the bidding process or during the execution of the contract

- (vii) Termination of a contract may be considered for variety of reasons, as stipulated in the general conditions of contract, such as delayed deliveries, failing to perform or if the supplier is engaged in corrupt and fraudulent activities.
- (viii) All communication must be done in writing and such evidence must form part of the termination of the contract and must be developed and submitted by the Line Manager to the Municipal Manager and Legal Advisor.
- (b) As soon as one of the above instances is found, the Chief Financial Officer shall communicate with the Service Provider/Contractor affected to confirm the information obtained against such. Once the finding is confirmed, a report from the Line Manager responsible for that contract or Service Level Agreement must be obtained with regards to the project status. The Service Provider may be requested to finish the project as soon as it is practical and vacate the site with immediate effect.
- (c) Such Service Provider will also be blacklisted using the SPM internal blacklist register controlled by the Head of SCM and the Bid Committees shall be informed of the Blacklisted Bidders to avoid of making further awards to the Company in future.
- (d) A bidder reconstituted and bearing another name shall for the purposes of this register also be considered an undesirable bidder where the Service Providers consist of substantially the same components (including Human Resources and Directors or owners) which gave rise to the blacklisting of first instance.
- (e) The Blacklist Register shall have the following information:
 - (i) Name of the Bidder/Company, including the name whereby Trading as (t/a)
 - (ii) Company registration details
 - (iii) VAT Number
 - (iv) Tender reference number

- (v) Copy of MBD4
- (vi) Report prove false declaration
- (vii) Copy of letter sent to the Bidder and their response if any
- (viii) Letter of notice of blacklisting.
- (f) Only the BEC, BAC and Legal Services shall have access to this report. The register shall be signed off by Municipal Manager in consultation with the Head of Legal Services of the Municipality.

8. ROLES AND RESPONSIBILITIES OF OFFICIALS

8.1 Municipal Manager:

- (a) The Municipal Manager appoints successful bidders, whilst the Chief Financial Officer signs and issues all letters of notices to unsuccessful bidders per bid. The appointment letter includes the signing of the MBD7 form of contract which must be accepted by the Bidder.
- (b) In cases where a Service Level Agreement is entered into, the Municipal Manager or his delegate may sign the SLA upon advice by Legal Services of the Municipality. The Municipal Manager further delegates contracts management to the Executive Director responsible.

8.2 The Chief Financial Officer:

(a) The Chief Financial Officer is the custodian of the Supply Chain Management Policy and must ensure compliance across the organisation for all procurement financial thresholds. The Chief Financial Officer is also responsible for the updating of the Supplier Database, and by subdelegation to the Supply Chain Management Section, issues order as per requisitions and arrange for the delivery of items.

- (b) The Chief Financial Officer is also the Chairperson of the Bid Adjudication Committee and as such must report all bids awarded to the Municipal Manager. The Chief Financial Officer must oversee the updating of the Tender and Contracts Registers and ensures completeness and compliance of such. The Chief Financial Officer may sign Contracts and Service Level Agreements as and when necessary and when delegated by the Municipal Manager to.
- (c) The Chief Financial Officer Co-ordinates Contract Performance Reporting to Council for the Municipal Manager.

8.3 Executive Directors:

The Executive Director is the custodian of the contract/project and is responsible for the following activities:

- (a) Ensuring that all the necessary legal formalities in entering into the contract are adhered to:
- (b) Ensuring that purchase orders are processed on the Financial System in accordance with the pricing schedule;
- (c) Maintaining adequate records (paper and/or electronic) in sufficient detail on an appropriate contract file to provide an audit trail;
- (d) Inform the Asset Management Section of the Expenditure Department of the location of newly procured assets for Asset Register and insurance purposes; and
- (e) Where appropriate, in terms of Council's Delegations, authorise invoices due for payment;
- (f) To take appropriate action in consultation with the Senior Manager and the SCM Contract Administrator, where a contractor is underperforming or is in default or breach of the contract;
- (g) Ensure performance of suppliers is managed appropriately to the terms and conditions of the contract.

8.4 Line/Project Manager:

- a) The Executive Director is responsible for ensuring that Line/Project Manager are assigned to all contracts.
- b) The Line/Project Manager must coordinate the signing of contracts with the relevant service provider, in line with the Delegation of Powers and Duties Policy. However, the Executive Director is ultimately accountable for the contract.

8.4.1 The Line/Project Manager is responsible for the following activities:

- (a) Proper records regarding all aspects of the contract must be maintained and kept in accordance with relevant legislation by the Line/Project Managers. All communication related to contracts must be linked to the master document on the electronic system, by the relevant official.
- (b) Safe custody of all contract documents must be enforced by all relevant users. Line/Project Manager and Senior Managers are responsible for the electronic capturing of the contract information and maintenance thereof on the Contract Management system;
- (c) The original signed contract must be kept at the SCM Contract Management office for safekeeping and storage, and a copy sent to the Line/Project Manager office for safekeeping and storage at their records department. The SCM Contracts Management office is responsible for the administration of archived contract documentation.

8.5 The IDP Office:

(a) The IDP Office is responsible for coordinating performance reporting, as such, once a bid has been awarded, the IDP Office must be provided with the Project Implementation Plan (PIP or PID), to note the delivery timelines and milestones relevant for reporting purposes. Monthly, the IDP Office will receive a Project Scorecard pertaining to the activities of the

month and these will be reported against the PIP or PID for performance reporting purposes. Performance report Service Delivery Budget Implementation Plan per project must be forwarded to SCM Contracts Management monthly by the IDP Office for audit purposes.

(b) The IDP Office will liaise with the Line/Project Manager with regards to targets against the actual and coordinate the Top Layer SDBIP which may incorporate indicators accomplished by way of SLA. The IDP Office may be provided with the copy of the SLA as part of the KPI file necessary for performance reporting.

8.6 The PMU Office:

- (a) The Project Management Unit oversees project implementation, grant expenditure and related reporting to the transferring department. The Unit is more concerned about qualitative reporting on the project as such, project designs, materials usage, and site meetings are coordinated with the PMU.
- (b) The PMU is the custodian of layout plans/designs of projects (Civil/Town Planning/Engineering). Minutes of site meetings must be submitted to PMU for comments which may be useful in future meetings, bringing management's perspective on contractor performance, quality and timelines concerned. Project Grant Expenditure reports must be submitted on a monthly basis to SCM Contracts Management for audit purposes by the PMU office.

8.7 Internal Audit:

(a) The Internal Audit Unit is responsible for assurance audit in as far as performance management and internal controls are concerned. The section is responsible to test the level of compliance with regards to this policy and may inspect project files and test completeness in as far as documents and reporting is concerned. Part of the assurance procedures is to check the validity of contracts and the level of risk exposure of the municipality and how the contract mitigates this risk.

- (b) MFMA Circulars also guides that the Municipal Manager may request the Internal Audit to validate the capability of the service provider in executing a project by testing its functionality, experience as well as financial resource strength necessary.
- (c) As part of Auditing Performance, the Internal Audit Section may assess the adherence to the PID or PIP and make recommendations to management.

8.8 Head of SCM or his / her delegate:

The Head of Supply Chain Management Unit or his/her delegate, through the Contracts Administrator is responsible for system administration, status and reporting on all contracts related activities.

- (a) Ensure that the SLA and contracts are signed by all relevant stakeholders involved.
- (b) Monitor on monthly basis the expiry of the contracts and the resubmission of new procurement plan.
- (c) Ensure that the established PMU / Line Manager provide the Monitoring performance management report to SCM on monthly basis and must be uploaded on the existing SharePoint.
- (d) Report to the CFO on performance of all contracts in connection with
 - (i) delayed projects,
 - (ii) suspended projects arising from objection by other bidders,
 - (iii) lack of capacity for the appointed bidder to implement the project,

8.9 The Expenditure Manager:

(a) Expenditure Management Section is responsible for the processing of payments based on terms and conditions of all contracts entered into. Expenditure Control Section must be provided with BoQ, PIP or PID, milestones and payment schedules for each contract.

- (b) The Section must make sure that the contract clearly describes the project, the cost centre, the Line/Project manager, funding sources and the responsible person so that all signatures as per the payment documents are matched with the SLA.
- (c) The Section must also test compliance with Value Added Tax Guidelines as well as with SCM compliance in so far as facilitating payment in concerned. The control of banking details of all contractors is exercised by the Demand Management Section and Expenditure Section uses the Creditor reference number for payments purposes.
- (d) The section records payments against a project based on the sequential numbering of payment certificates duly signed by the Engineer of the Line/Project Manager, referring to supply chain bid reference numbers, must be forwarded to SCM Contracts Administrator monthly. The Expenditure Section monitors progress payments made against the awarded amount and must report any over-expenditure to the Executive Director, Supply Chain Manager and CFO.
- (e) It is the function of the Expenditure Section to identify any irregular expenditure incurred and report these prior to payment to the CFO to verify if the expenditure/payment is irregular and shall receive further instruction from the CFO.

CONTRACTS HAVING BUDGETARY IMPLICATIONS BEYOND THREE FINANCIAL YEARS

The Municipality may not enter into any contract that will impose financial obligations beyond the three years covered in the annual budget for that financial year, unless the requirements of Section 33 of the Municipal Finance Management Act have been fully complied with.

10 RESOLUTION OF DISPUTES, OBJECTIONS, COMPLAINTS AND QUERIES

The Accounting Officer is responsible to establish a dispute resolution mechanism as per paragraph 5.3.1.2. and also, as required by section 116(1) of the MFMA and paragraph 50 of the SCM Policy.

11. CONTRACT PRICE ESCALATIONS

- (a) There are requirements that must be complied with for requests for price escalation during the implementation of contracts for procurement of Goods and Infrastructure Projects under extraordinary circumstances pursuant to and in accordance with MBD 3.2.
- (b) The extraordinary circumstances refer to event or occurrence or series of events or occurrences during contract implementation which gives rise to price escalation. These occurrences or events are unforeseen and inevitable as a result of nature or Act of God.
- (c) An appropriate Contract Price Adjustment formula or specified terms of escalation must be specified in the bid documents.
- (d) Escalation notification must be in writing and presented before the implementation date thereof.
- (e) Line/Project Managers are responsible to manage, verify and implement price escalations as per originally agreed terms and conditions set out in the specifications of the contract and they must keep proof of evidence to the newly agreed escalations on the system for all other relevant stakeholders to access.
- (f) No contract price escalation for consulting services shall be allowed.
- (g) In the case of fixed price contract, no price adjustment can be made within the first 12 months cycle by the successful bidder from the commencement date of the project.

(h) In the case of non-fixed contract, only where local content, import exchange rate is applicable, according to MFMA circular 62, price adjustment can be made within the first 12 months cycle by the successful bidder through a written application given reasons for such adjustment.

12. PERFORMANCE IN TERMS OF CONTRACTS

In terms of the SCM Policy and the Municipal Systems Act, the Accounting Officer must implement an internal monitoring system in order to determine, on the basis of a retrospective analysis, whether the authorised Supply Chain Management processes were followed and whether the objectives of this Policy were achieved in terms of the Performance Management System Implementation Policy (Paragraph 9).

12.1 Performance Guarantees, Warrantees, Securities and Sureties

- (a) Guarantees of an insurance company or bank and retention monies required in engineering and construction contracts shall be in accordance with the provisions of the CIDB Standard for Uniformity in Construction Procurement refer to Best Practice Guideline A2: Applying the procurement prescripts of the CIDB in the Public Sector dated December 2007: Edition 5 for the Minimum levels of securities generally provided for in engineering and construction contracts.
- (b) If, during the warranty period, goods do not comply with the requirements because of faulty material used during manufacture, or faulty finishing, or any deficiency, latent or otherwise, the contractor shall be requested without delay, by registered mail, to replace or repair the goods depending on the circumstances. Supplies replaced or repaired or services rendered shall be warranted for the same period as the original supplies or services. See the general conditions of contract in connection with warrantees.

12.2 Unsatisfactory Performance: SPM's Role

- (a) Unsatisfactory performance shall be communicated to contractors in writing compelling the contractor to perform according to the contract and thus to rectify or to restrain from unacceptable actions.
- (b) Unsatisfactory performance occurs when performance is not in accordance with the contractual conditions. Directives regarding action in such cases should appear in the general conditions of contract.
- (c) Before action is taken in terms of the general conditions of contract or any other special contract condition applicable, SPM shall warn the contractor by registered mail that action will be taken in accordance with the contract conditions unless the contractor complies with the contract conditions and delivers satisfactory supplies or services within a specified reasonable time. If the contractor still does not perform satisfactorily despite a final warning, the SCM Unit may make a recommendation to the MM or the delegate for the appropriate penalties to be introduced or make a recommendation to the MM for the cancellation of the contract concerned.
- (d) When SPM has to satisfy its need through another provider (for the contractor's expense), the loss to SPM shall always be restricted to the minimum since it is difficult to justify the recovery of unreasonable additional costs from the contractor.

12.3 Municipality's Performance:

- (a) The municipality is required to pay creditors within 30 days of receiving all relevant invoice statements.
 - (i) The municipality is also required to create a favourable environment to receive services and goods without preventing the supplier to perform their duties.

(ii) All parties involved must perform according to the terms and conditions of the relevant contract, while the contract is active.

12.4 Supplier Performance:

- (a) The supplier of goods and services is required to perform as per terms and conditioned agreed upon and should inform the Municipality if circumstances prevent them to perform, with reasons provided, within 5 working days (to be included in all contracts).
- (b) For all relevant deviations from the agreed terms and conditions of any contract, the Key Performance Indicators (KPI's) should be reviewed as well as the alignment with the strategic objectives established in the IDP.
- (c) Supplier's performance will be reviewed by Sol Plaatje Municipal Officials / Line/Project Managers on a monthly basis (every 30th of the month) giving effect to section 116 of the MFMA, 2003 and the Performance Management System Implementation Policy.
- (d) **Prescribed procedures** to evaluate Service Providers must be complied with (Refer to the Performance Management Framework Policy)

12.5 The following procedures need to be followed:

- (a) The requirements of this policy must be included in the contract of the Service Provider.
- (b) The performance of the Service Provider under the contract or **Service Level Agreement must be assessed monthly** by the Line/Project Manager.
- (c) The assessment must be completed in the Contract Management System.
- (d) The Line/Project Manager must complete the Service Provider Assessment on the Contract Management System at the end of each month.
- (e) The quarterly assessment and reporting must be completed within **15** working days after the end of each quarter. (Refer to the Performance Management Framework Policy, paragraph 9.2.1).

- (f) The Line/ Project Manager must provide an electronic copy of the assessment to the Service Provider, PMU and SCM, at the end of each quarter, assessment period.
- (g) SCM will review quarterly Service Provider assessments within 20 days after the submission by the line manager and PMU end of each quarter and submit a summary report to Council.
- (h) The Line Manager and PMU submit supplier's performance reports which is signed by the ED to the SCM Contract Administrator.

13. REVIEW OF CONTRACTS

- (a) In terms of section 116 (1) of the MFMA, a Contract or Agreement procured through the Supply Chain Management system must have a periodic review once every three years in the case of a contract.
- (b) The Executive Directors or Line/Project Managers must conduct a review within 3 months after the expiry of contracts, post contract review.
- (c) The expired contract can only be renewed once within **three (3) months** after it has expired.

14. CESSION AND ASSIGNMENT OF CONTRACTS

The application of Cessions and assignments is not valid according to MFMA Circular 120, Sect 2.3 and be seen to contradict Section 217 of the Constitution of the Republic of South Africa, 1996 (the Constitution) which stated fairness, transparency and competitiveness in that a contract may be executed by a person that was not the appointed bidder in a competitive bidding process or a payment may be made to a person who is not the contracted supplier / service provider.

14.1 Assignment of Contracts

Clause 19 of the General Conditions of Contract (GCC) makes provision for assignment of contract. Clause 19 of the GCC provides that "a supplier (or service provider) shall not assign, in whole or in part, its obligations to perform under the contract, except with the purchaser's prior written consent". However, as stated above, transfer of rights and obligation of the service provider with or without consent of an organ of state is against the principles of section 217 of the Constitution and is therefore not allowed. National Treasury is currently in the process of reviewing the GCC.

14.1.2.1 Cession of Contracts

- (a) Cession refers to the transfer of only the rights a service provider has in terms of a contract from it to a third party. In commercial contracts, the main right involved is the right to be paid for services rendered. While the appointed bidder remains the service provider that continues to render the services, the service provider may cede (transfer) its right to be paid for the services it rendered in terms of the contract to a third party. This means that the service provider renders the services to an organ of state, while the organ of state pays for the services rendered to a third party instead, most commonly, a financial institution.
- (b) Cession is permissible within the SCM legal prescripts. However, it is important that the application of cession in public procurement is carefully regulated to limit possible instances of abuse through fronting arrangements and similar processes. It is for this reason that the application of cession be limited only to those cession agreements in favour of registered Financial Services Providers (FSP) and state institutions established for the express purpose of providing funding to businesses and entities (State Institution).

- (c) Therefore, cession shall only be applicable as follows: MFMA Circular No 120 Cession and Assignment of Contracts August 2022 Page 3 of 3
 - (i) Cession must only be applicable to the transfer of right to payment for services rendered by a service provider to an FSP or State Institutions.
 - (ii) The written request for cession must be by the service provider and not a third party; and
 - (iii) The written request by the service provider must be accompanied by the cession agreement.

15. POLICY REVIEW AND IMPLEMENTATION PROCESS

- (a) The Policy shall be reviewed, in line with the process for budget-related policies.
- (b) When there are any changes in the legislation affecting this policy, such amendment shall be submitted to Council for approval.
- (c) This policy will come into effect on the date of Council approval.

SOL PLAATJE LOCAL MUNICIPALITY



PREFERENTIAL PROCUREMENT POLICY

Final Version of April 2023

PREFERENTIAL PROCUREMENT POLICY (PPP) REVIEW AND ADOPTION PROCESS

PREFERENTIAL PROCUREMENT POLICY 2022/23				
Item No.	Original Author(s)	Policy status	Council Resolution No	Date of Approval
1	Machelani Shirindza	2 ND Review		
2	Name of Speaker	Signature	Date	
3	Name of Accounting Officer (MM)	Signature	Date	
4	Mr. SB Matlala			

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1. **DEFINITIONS AND ACRONYMS**

"Act"	means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000)
"B-BBEE"	means broad-based black economic empowerment as defined in section 1 of the Broad-Based Black Economic Empowerment Act
"B-BBEE status level of contributor"	means the B-BBEE status of an entity in terms of a code of good practice on black economic empowerment issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act
"black designated groups	has the meaning assigned to it in the codes of good practice issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act
"black people"	has the meaning assigned to it in section 1 of the Broad Based Black Economic Empowerment Act
"Broad-Based Black Economic Empowerment Act"	means the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003)
"co-operative"	means a co-operative registered in terms of Section 7 of the Cooperatives Act, 2005 (Act No. 14 of 2005)
"Construction works"	Means a combination of goods and services arranged for the development, extension, installation, repair, maintenance, renewal, removal, renovation, alteration, dismantling or demolition of a fixed asset including building and engineering infrastructure;

"Council"	Means the Council of the Sol Plaatje Local Municipality;	
"designated group"	 (a) black designated groups (b) black people (c) women (d) people with disabilities; or 	
	 (e) small enterprises, as defined in section 1 of the National Small Enterprise Act, 1996 (Act No. 102 of 1996) (f) emerging enterprises which are enterprises, owned, managed and controlled by previously disadvantaged persons and which is overcoming business impediments arising from the legacy of apartheid 	
"designated sector	means a sector, sub-sector or industry or product designated in terms of regulation 8(1)(a)	
. "EME"	means an exempted micro enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act	
. "functionality"	means the ability of a tenderer to provide goods or services in accordance with specifications as set out in the tender documents	
"highest acceptable tender"	means a tender that complies with all specifications and conditions of tender and that has the highest price compared to other tenders;	
. "lowest acceptable tender"	means a tender that complies with all specifications and conditions of tender and that has lowest price compared to other tenders;	

"Military veteran"	Means a military veteran in accordance with section 1 of the Military Veterans Act, 2011 (Act No. 18 of 2011)	
"Municipality""	Means the Sol Plaatje Local Municipality	
National Treasury"	Means National Treasury in accordance section 1 of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003)	
"people with disabilities"	has the meaning assigned to it in section 1 of the Employment Equity Act, 1998 (Act No. 55 of 1998)	
"price"	means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts.	
oroof of B-BBE status level of contributor	 (a) the B-BBEE status level certificate issued by an authorised body or person (b) a sworn affidavit as prescribed by the B-BBEE Codes of Good Practice; or (c) any other requirement prescribed in terms of the Broad-Based Black Economic Empowerment Act 	
"QSE"	means a qualifying small business enterprise in terms of a code of good practice on black economic empowerment issued in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act	
"Rand value"	means the total estimated value of a contract in Rand, calculated at the time of the tender invitation	
"rural area"	means- (a) a sparsely populated area in which people farm or a. depend on natural resources, including villages and small towns that are dispersed through the area; or	

	(b) an area including a large settlement which depends on migratory labour and remittances and government social grants for survival, and may have a traditional land tenure system
"Specific goals"	means specific goals as contemplated in section 2(1)(d) of the Act which may include contracting with persons, or categories of persons, historically disadvantaged by unfair discrimination on the basis of race, gender and disability including the implementation of programmes of the Reconstruction and Development Programme as published in Government Gazette No. 16085 dated 23 November 1994;
"stipulated minimum threshold"	means the minimum threshold stipulated in terms of regulation 8(1)(b)
	means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
generating Contracts"	means a written offer in the form determined by an organ of state in response to an invitation for the origination of incomegenerating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions.
"township"	means an urban living area that any time from the late 19th century until 27 April 1994, was reserved for black people, including areas developed for historically disadvantaged individuals post 27 April 1994

	7	
"treasury"	has the meaning assigned to it in section 1 of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003)	
	7 m s m s s m s m s g s m s m r m s m s s s s s s s s s s s s	
"youth"	has the meaning assigned to it in section 1 of the National Youth Development Agency Act, 2008 (Act No. 54 of 2008)	
"Immovable Capital Assets"	Means any immoveable assets such as land, assets or building refer to as capital assets.	
"Locality (Doorstep)"	means the local suppliers and/or service providers that reside within the Municipal area	
"Proof of locality" means a –	 (a) municipal account in the name of the tenderer not older than 90 days; (b) lease agreement where the tenderer is the lessee; or (c) an official letter from the bank confirming the registered business address of the tenderer; 	
"Municipality"	Means Sol Plaatje Municipality	

2. PURPOSE

- (a) The Policy complies with the framework of the PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT, 2000 and its purpose is to:
 - i) Provide for categories of preference in awarding of bids;
 - ii) Provide for the advancement of persons or categories of persons disadvantaged by unfair discrimination; and
 - iii) Provide and clarify mechanisms on how the paragraphs 2(a)(i) and (ii) will be implemented.

3. SCOPE

- (a) The Constitution of the Republic of South Africa Act, 1996, (section 217) requires an organ of state to contract for goods or services in accordance with a procurement system which is fair, equitable, transparent, competitive, cost effective and to grant preferences within a framework prescribed by National Legislation.
- (b) Section 2 (a) of The Broad-based Black Economic Empowerment Act, No.53 of 2003, states that one of the goals of the Act is to promote economic transformation to enable meaningful participation of black people in the economy. This Policy gives rise to the National Legislation to advance section 217 of the Constitution.
- (c) This policy in its design, development, implementation, and review is guided and underpinned by the Preferential Procurement Policy Framework Act of 2000; and is consistent with the Municipality's strategic objectives, intent, values, code of conduct, and applicable legislation. Should any aspect of this policy be in conflict with the PPPFA Act, any regulations or other applicable legislations, the Constitution of the Republic of South Africa shall take precedence.

4. LEGISLATIVE FRAMEWORK

- The Constitution of the Republic of South Africa, 1996
- Broad Based Black Economic Empowerment Act (Act No. 53 of 2003.
- Preferential Procurement Policy Framework Act (Act of 2000).
- The Local Government Municipal Systems (Act No. 32 of 2000) as amended.
- The Local Government: Municipal Structures Act (Act No. 117 of 1996);
- Municipal Finance Management Act, MFMA (Act No. 56 of 2003).
- The Supply Chain Management Regulations (Gazette 25767, 5 December 2003)
- The Supply Chain Management Policy of the Sol Plaatje Municipality.

5. PROCUREMENT

5.1 Procurement Objectives

- (a) Promote Broad-Based Black Economic Empowerment (B-BBEE) enterprises providing services and goods.
- (b) Promote local labour and /or promotion of enterprises located in the municipal area.
- (c) Promote Small Medium and Micro Enterprises (SMME's), Joint Ventures, Consortiums, and partnerships.
- (d) Implement recognised best procurement practises through effective planning, strategic purchasing, and contract management.

5.2 Application of Preference Point System

- (a) The Municipality shall, in the tender documents stipulate:
 - i) the preference point system applicable; and
 - ii) any specific goal as envisaged in section 2(1)(d) and (e) of the Preferential Procurement Act.

6. APPLICATION OF THE PREFERENTIAL POINT SYSTEM: ACQUISITON OF GOODS AND SERVICES

6.1 80/20 PREFERENCE POINT SYSTEM FOR ACQUISITION OF GOODS OR SERVICES FOR RAND VALUE EQUAL TO OR BELOW R50 MILLION.

- (a) The PPPFA provides for the 80/20 preference point system to apply to contracts equal to or below a prescribed amount. It therefore **does not allow for a minimum threshold** value to be prescribed.
- (b) The following formula must be used to calculate the points out of 80 for price in respect of an invitation for a tender with a Rand value equal to or below R50 million, inclusive of all applicable taxes:

$$Ps = 80 \qquad \left(1 - \frac{(Pt - Pmin)}{Pmin}\right)$$

- i. Where-
- ii. Ps = Points scored for price of tender under consideration;
- iii. Pt = Price of tender under consideration; andPmin = Price of lowest acceptable tender.
- (c) A maximum of 20 points may be awarded to a tenderer for the specific goal specified for the tender.
- (d) The points scored for the specific goal must be added to the points scored for price and the total must be rounded off to the nearest two decimal places.
- (e) A tenderer must submit proof of locality in order to claiming point(s) for locality.
- (f) A tenderer failing to submit proof of locality with his quotation/tender may not be disqualified, but will only score 0 points for locality.

6.2 90/10 PREFERENCE POINT SYSTEM FOR ACQUISITION OF GOODS OR SERVICES WITH RAND VALUE ABOVE R50 MILLION.

(a) The following formula must be used to calculate the points out of 90 for price in respect of a tender with a Rand value above R50 million, inclusive of all applicable taxes:

Ps = 90
$$\left(1 - \frac{(Pt - Pmin)}{Pmin}\right)$$

- i) Where-
- ii) Ps = Points scored for price of tender under consideration;
- iii) Pt = Price of tender under consideration; and Pmin = Price of lowest acceptable tender.
- (b) A maximum of 10 points may be awarded to a tenderer for the specific goal specified for the tender.
- (c) The points scored for the specific goal must be added to the points scored for price and the total must be rounded off to the nearest two decimal places.

7. APPLICATION OF THE PREFERENTIAL POINT SYSTEM: FOR TENDERS TO GENERATE INCOME OR DISPOSE OR LEASE ASSETS

7.1 80/20 AND 90/10 PREFERENCE POINT SYSTEM FOR TENDERS TO GENERATE INCOME OR TO DISPOSE OF OR TO LEASE ASSETS

(a) Essentially, this provision allows for the formulae for the 80/20 and 90/10 preference point system to be applied in reverse. For example, in the 80/20 preference point system, the formula would be applied as follows:

$$Ps = 80\left(1 + \frac{Pt - Pmax}{Pmax}\right)$$

Where-

Ps = Points scored for price of tender under consideration;

Pt = Price of tender under consideration; and

Pmax = Price of highest acceptable tender.

$$Ps = 90\left(1 + \frac{Pt - Pmax}{Pmax}\right)$$

Where-

Ps = Points scored for price of tender under consideration;

Pt = Price of tender under consideration; and

Pmax = Price of highest acceptable tender.

- (b) A maximum of 20 and 10 points may be awarded to a tenderer for the specific goal specified for the tender.
- (c) The points scored for the specific goal must be added to the points scored for price and the total must be rounded off to the nearest two decimal places.

- (d) Documents required for claiming of specific goal points on income or sale or lease of property/land are the following;
 - i) Municipal account or lease agreement or letter from the tribal authority.
 - ii) Official South African Identity will be used to established whether the individual falls below of the age of 35 and can be classified as youth.
 - iii) Official South African Identity will be used to established whether the gender in line with specific goal.
 - iv) Medical certificate will be used to determine the status in line with disability of individual.
 - v) Force number, Identity number and full names or a letter from Department of Military veterans.
- (e) Specific goal for Youth: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Youth — Black			
Age of participant	80/20	90/10	
Above 35 of age	4	2	
35 and below of age	10	5	
Locality	10	5	
Total Points 20 10			

(f) Specific goal for **Women**: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Women		
Gender of participant	80/20	90/10
Other	4	2
Women	10	5
Locality	10	5
Total Points	20	10

(g) Specific goal for **Disability**: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Disability		
Disability of participant	80/20	90/10
None	4	2
Disability	10	5
Locality	10	5
Total Points	20	10

(h) Specific goal for Military Veteran: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Veteran			
Certificate of Veteran status	80/20	90/10	
Non-Veteran	4	2	
Veteran	10	5	
Locality	10	5	
Total Points	20	10	

8. RDP Goals

Over and above the awarding of preference points in favour of HDIs, the following activities may be regarded as a contribution towards achieving the goals of the RDP (published in Government Gazette No. 16085 dated 23 November 1994):

- (a) The promotion of South African owned enterprises;
- (b) The promotion of export orientated production to create jobs;
- (c) The promotion of SMMEs;
- (d) The creation of new jobs or the intensification of labour absorption;

- (e) The promotion of enterprises located in a specific province for work to be done or services to be rendered in that province;
- (f) The promotion of enterprises located in a specific region for work to be done or services to be rendered in that region;
- (g) The promotion of enterprises located in a specific municipal area for work to be done or services to be rendered;
- (h) The promotion of enterprises located in rural areas;
- (i) The empowerment of the work force by standardizing the level of skill and knowledge of workers;
- (j) The upliftment of communities through, but not limited to, housing, transport, schools, infrastructure donations, and charity organizations.
- (k) The Municipality may also use other RDP goals identified in the Government Gazette No. 16085 dated 23 November 1994;

9. THE BASKET OF PREFERENCE GOALS

The basket of preference goals as contained in the relevant legislation are listed hereunder and the Municipality is at liberty to apply specific goals in any combination format depending on their preference targets. The Municipality must include in their policy specific goals as part of their tendering conditions.

- (a) The Bid Specification Committee shall set appropriate local economic development targets in terms of specific goals or targeted procurement objectives which must form part of the invitation to tender, set as criteria within bid, where appropriate, for the following target groups:
- (b) Tender(s) received need to be evaluated firstly on the basis of price point system. Once the highest points scorer has been ascertained only then the targeted specific goal will be applied.
- (c) Targeted specific goal will be applied, where feasible, on a tender-bytender basis.

9.1 LOCALITY

The table below show how points will be allocated in terms of locality

- (a) Offices within the jurisdiction of the Sol Plaatje Municipality;
- (b) Offices within the jurisdiction of Francis Baard District;
- (c) Offices within the Northern Cape Province
- (d) Offices within the Republic of South Africa

Table: Locality

No#	Criteria	80/20 Points	90/10 Points
		allocation	allocation
1.	Offices within the jurisdiction of SPM	10	5
2.	Offices within the jurisdiction of Francis Baard District	7	3.5
3.	Offices within the Northern Cape Province	5	2.5
4.	Offices within the Republic of South Africa	3	1.5

9.2 Specific Goal 1: Ownership as specific goal

A maximum of 20 points (80/20 preference points system) or 10 (90/10) preference points system), may be allocated. Bidder may score specific goal points based on company ownership.

If Municipality applies ownership as specific goal, the Municipality must advertise the tender with such a specific goal in order for a tenderer to claim 20 / 10 points for specific goals.

- The maximum of 10 points will be allocated for ownership and another 10 points will be allocated for locality for 80/20.
- The maximum of 5 points will be allocated for ownership and another 5 points will be allocated for locality for 90/10.

80/20 equal to or below R50 million 90/10 above R50 million				
Ownership - Black				
%	80/20	90/10		
Ownership				
<51%	4	2		
>51% <100%	6	3		
100%	10	5		
Locality	10	5		
Total Points	20	10		

9.3 Specific Goal 2: Gender as specific goal

- The maximum of 10 points will be allocated for black women and another 10 points will be allocated for locality for 80/20.
- The maximum of 5 points will be allocated for Black women and another 5 points will be allocated for locality for 90/10.

80/20 equal to or below R50 million 90/10 above R50 million Gender – Black women				
% Ownership	80/20	90/10		
<51%	4	2		
>51% <100%	6	3		
100%	10	5		
Locality	10	5		
Total Points	20	10		

9.4 Specific Goal 3: Youth as specific goal

- o The maximum of 10 points will be allocated for youth and another 10 points will be allocated for locality for 80/20.
- o The maximum of 5 points will be allocated for youth and another 5 points will be allocated for locality for 90/10.

80/20 equal to or below R50 million					
90/10 above R50 million					
Youth - Black					
% Ownership	80/20	90/10			
<51%	4	2			
>51% <100%	6	3			
100%	10	5			
Locality	10	5			
Total Points	20	10			

9.5 Specific Goal 4: Disability as specific goal

- o The maximum of 10 points will be allocated for disability and another 10 points will be allocated for locality for 80/20.
- The maximum of 5 points will be allocated for disability and another 5 points will be allocated for locality for 90/10.

80/20 equal to or below R50 million 90/10 above R50 million Disability					
<51%	4	2			
>51% <100%	6	3			
100%	10	5			
Locality	10	5			
Total Points	20	10			

- o The bidders are required to submit the following documents in order to claim points for specific goals.
- o A tenderer failing to submit proof of with his or her quotation/tender may not be disqualified but will only score 0 points for the specific goal.
- i) Central Supplier Database (CSD) report and/or Companies and Intellectual Property Commission (CIPC)
- ii) BBBEE Certificate or sworn affidavit.
- iii) Municipal Account or Lease agreement for locality.
- iv) Medical Certificate is required where specific goal for disability is applicable.

10. TENDERS TO BE EVALUATED ON FUNCTIONALITY

- (a) The Sol Plaatje Municipality must state in the tender documents if the tender will be evaluated on functionality.
- (b) The evaluation criteria for measuring functionality must be objective.
- (c) The tender documents must specify
 - i) the evaluation criteria for measuring functionality;
 - ii) the points for each criteria and, if any, each sub-criterion; and
 - iii) the minimum qualifying score for functionality.
- (d) The minimum qualifying score for functionality for a tender to be considered further:
 - i) must be determined separately for each tender; and
 - ii) may not be so:
 - iii) low that it may jeopardise the quality of the required goods or services; or
 - iv) high that it is unreasonably restrictive.
- (e) Points scored for functionality must be rounded off to the nearest two decimal places.
- (f) A tender that fails to obtain the minimum qualifying score for functionality as indicated in the tender documents is not an acceptable tender.

Each tender that obtained the minimum qualifying score for functionality must be evaluated further in terms of price and the specific goals and any objective criteria envisaged in the policy.

11. CRITERIA FOR BREAKING DEADLOCK IN SCORING

- (a) If two or more tenderers score an equal total number of points, the contract must be awarded to the tenderer that scored the highest points for Specific goal.
- (b) If functionality is part of the evaluation process and two or more tenderers score equal total points and equal preference points for specific goal, the contract must be awarded to the tenderer that scored the highest points for functionality.
- (c) If two or more tenderers score equal total points in all respects, the award must be decided by the drawing of lots.

12. AWARD OF CONTRACTS TO TENDERERS NOT SCORING HIGHEST POINTS

- (a) A contract may be awarded to a tenderer that did not score the highest points only in accordance with section 2(1)(f) of the Preferential Procurement Policy Framework Act, 2000 (Act No 5 of 2000)
- (b) If the Sol Plaatje Municipality intends to apply objective criteria in terms of section 2(1) (f) of the Act, the Sol Plaatje Municipality must stipulate the objective criteria in the tender documents.

13. DECLARATIONS

- (a) A tender must, in the manner stipulated in the document, declare that
 - i) the information provided is true and correct;
 - ii) the signatory to the tender document is duly authorised; and
 - iii) documentary proof regarding any tendering issue will, when required, be submitted to the satisfaction of the municipality.

14. CANCELLATION OF TENDER

- (a) The Municipality may, before the award of a tender, cancel a tender invitation if:
 - i) due to changed circumstances, there is no longer a need for the goods or services specified in the invitation.
 - ii) funds are no longer available to cover the total envisaged expenditure;
 - iii) no acceptable tender is received; or
 - iv) there is a material irregularity in the tender process.
- (b) The decision to cancel a tender invitation must be published in the same manner in which the original tender invitation was advertised.

15. REMEDIES

- 15.1 If the Municipality is of the view that a tenderer submitted false information regarding a specific goal, it must—
 - (a) inform the tenderer; accordingly, and
 - (b) give the tenderer an opportunity to make representations within 14 days as to why the tender may not be disqualified or, if the tender has already been awarded to the tenderer, the contract should not be terminated in whole or in part.
- 15.2 After considering the representations referred to (15.1) (b), the Accounting Officer may, if it concludes that such information is false—
 - (a) Disqualify the tenderer or terminate the contract in whole or in part; and
 - (b) If applicable, claim damages from the tenderer.

16. REVIEW OF THE POLICY

- (a) This policy will be reviewed in line with any changes in the legislative environment including legislative changes, regulations and policy directives issued by National Treasury.
- (b) The Municipal Manager must submit any proposed changes to this policy to Council as part of the annual review of budget related policies.

SOL PLAATJE LOCAL MUNICIPALITY

PROPERTY RATES POLICY



POLICY REVIEW APPROVED ON THE

RESOLUTION NUMBER:



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SOL PLAATJE MUNICIPALITY PROPERTY RATES POLICY

1. DEFINITIONS / INTERPRETATION

"Act", means the Local Government: Municipal Property Rates Act, 2004 (Act 6 of 2004 (abbreviated to "MPRA";

"Council" means the highest legislative body of the Sol Plaatje Municipality as referred to in section 157 (1) of the Constitution and section 18 (3) of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998);

"date of valuation", for the purposes of a general valuation, means the date to be determined by the municipality in terms of section 31 (1) of the Act, and the date on which the market conditions applied when determining the valuations in the General Valuation Roll:

"district municipality" means a municipality that has municipal executive and legislative authority in an area that includes more than one municipality, and which is described in section 155(1) of the Constitution as a category C municipality;

"economic services", means services for which the tariffs are fixed to recover the full costs of the service, like refuse and sewer services;

"market value", in relation to a property, means the amount a property would have realized if sold on the date of valuation in the open market by a willing seller to a willing buyer;

"municipality", means the Sol Plaatje Municipality;

"trading services", means services for which the tariffs are fixed to yield a trading profit, like electricity and water services;

"MPRA" means the Local Government Municpal Property Rates Act (Act No, 6 of 2004)

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2. PURPOSE OF POLICY

- 2.1. The purpose of this policy is to allow Council to exercise its power to impose rates within a statutory framework, with the aim to enhance certainty, uniformity and simplicity, taking into account the historical imbalances within communities, as well as the burden of rates on the poor.
- 2.2. As trustees on behalf of the local community, the Municipality shall adhere to its legislative and moral obligation to ensure it implements this policy to safeguard the monetary value and future service provision invested in property.

3. LEGAL FRAMEWORK

- 3.1. This policy has been compiled in accordance with: -
 - 3.1.1 Section 229 of the Constitution of the Republic of South Africa, giving the municipality power to value and rate property in its area of jurisdiction;
 - 3.1.2 The Municipal Property Rates Act, 6 of 2004;
 - 3.1.3 The Local Government: Municipal Finance Management Act 2003, hereinafter referred to as the "MFMA"; and
 - 3.1.4 The Local Government: Municipal Systems Act, 2000, hereinafter referred to as the "Systems Act".
- 3.2 This policy shall be subject to the applicable legislation.
- 3.3 This policy shall be applied with due observance of the Municipality's policy with regard to delegated powers. Such delegations refer to delegations between the Municipal Manager and other responsible officials; the Council and the Executive Mayor as well as between Council and the Municipal Manager. All delegations in terms of this policy must be recorded in writing.
- 3.4 The Council shall, as stipulated in Chapter 4 of the Municipal Systems Act and section 22 of the MFMA, provide measures for continuous consultation with the community and other stakeholders in the development and ultimate adoption of this Property Rates Policy.
- 3.5 The Constitution entitles everyone to administrative action which is lawful, reasonable and procedurally fair and to be given reasons for any such action which affects them.

The Promotion of Administrative Justice Act 3/2000 is the legislation required by the Constitution to give effect to the right to just administrative action and in order to promote and efficient administration and good governance and to create a culture of accountability, openness and transparency in public administration or in the exercise of a public power or the performance of a public function.

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This policy incorporates the above principles by providing parameters and procedures to guide the municipality and its officers in implementing it, and thereby exercising a public power through a series of administrative actions. In so doing, this policy seeks to provide certainty on the part of those affected by it with regard to how the municipality will act in the circumstances covered by the policy and uniformity of action on the part of its officers.

The municipality commits itself and its officers to act fairly and justly in an open and transparent manner in implementing this policy.

4. IMPOSITION OF PROPERTY RATES

4.1. **Obligation:**

- 4.1.1. The Council shall as part of each annual operating budget component impose a rate in the rand on the market value of all rateable property recorded in the municipality's valuation roll and supplementary valuation roll.
- 4.1.2. The Council pledges itself, subject to any applicable limitations by law, to limit each annual increase as far as practicable to the increase in the consumer price index over the period preceding the financial year to which the increase relates and to any limitations imposed by National Treasury.
- 4.1.3. The Council shall, in imposing the rate for each financial year, take proper cognizance of the aggregate burden of rates and service charges on representative property owners, in the various categories of property ownership, and of the extent to which this burden is or remains competitive with the comparable burden in other municipalities within the local economic region.

4.2. Policy principles

All ratepayers, in a specific category, as determined by Council from time to time, shall be treated equitably, as required by Section 3 (3) (a) of the Act;

- 4.2.1 Rates shall be raised in proportion to the improved value of the property;
- 4.2.2 The rates tariff shall be based on the value of all rateable properties and the amount required by the municipality to balance the operating budget after taking into account profits generated by trading and economic services and the amounts required to finance exemptions, rebates and reductions of rates as approved by Council from time to time;
- 4.2.3 Property rates shall not be used to subsidize trading services;

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4.2.4 Exemptions, reductions and rebates should not unreasonably affect the income base of the municipality.

Therefore, pursuant to section 3 (3) (b) of the Act, it is the policy of the municipality, when –

- * levying different rates for different categories of properties;
- exempting a specific category of owners of properties, or the owners of a specific category of properties, from payment of a rate on their properties;
- granting rebates;
- increasing rates;

to apply the following criteria -

- poverty alleviation
- stimulation of industrial growth
- * promotion of tourism
- creation of jobs
- maintenance of agricultural activity
- assist charity and other public benefit organizations
- * the consumer inflation index
- * this municipality's budgetary needs
- * this municipality's integrated development plan
- amounts contributed by services

4.2.5 Compliance with section 3 (3) (d) of the Act

Pursuant to section 3 (3) (d) of the Act, it is the policy of the municipality to exercise its powers in terms of section 9 (1) of the Act in relation to properties used for multiple purposes by assigning a property use for multiple purposes to a category based on the purpose corresponding with the dominant use of the property where such dominant use is either Industrial / Commercial or Mining. Where the dominant use is any other, the property will be valued and rated using the apportionment in terms of section 9 (2) of the Act.

4.2.6 Compliance with section 3 (3) (f) of the Act.

Pursuant to section 3 (3) (f) of the Act, it is the policy of the municipality to provide indigent property owners as registered in terms of this municipality's indigents policy a rebate on their rates account.

4.2.7 Compliance with section 3 (3) (h) of the Act.

Pursuant to section 3 (3) (h) of the Act, it is the policy of the Municipality to, in addition to the exemption of the first 30% of value and the phasing

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in as prescribed in the Act, to consider further rebates on public service infrastructure, taking into account the Integrated Development Plan (IDP) priorities and objectives. The quantification of such rebates is to be determined by the annual budgetary process.

4.2.8 Compliance with section 3 (3) (i) of the Act.

Pursuant to section 3 (3) (i) of the Act, it is the policy of the Municipality to promote the interests of social or economic development, or when competing with other municipalities for investment of a specific nature, to consider providing incentive rebates in order to attract such development or investment, provided such development or investment is quantifiably beneficial to the community and should not amount to unfair discrimination as contemplated in Chapter 2, section 9 of the Constitution.

- 4.2.8.1 The property will be offered an incentive rebate as a percentage against its rateable category. E.g. if a manufacturing plant is established on an industrial property and it is desirable, provides employment and boosts the local economy, a rebate (as a percentage) against the rating tariff for "Industrial Property" will be offered.
- 4.2.8.2 The extent of the incentive rebate offered by Sol Plaatje Municipality will be determined by the Municipal Manager and the Chief Financial Officer upon application by the interested party. The following criteria, in determining this percentage, will apply:
 - Value of investment into the city
 - Number of local jobs created
 - Desirability of industry/commercial activity
 - Location of property
 - SPM budget availability
- 4.2.8.3 The maximum incentive rebate offered is 100 % and applies to property rates only.
- 4.2.8.4 Incentive rebates offered are only valid from date of completion of the development, and valuation of such development on the Supplementary Valuation Roll.

Such incentive rebate remains valid for the period for which it was offered and for as long as all municipal policies, by-laws, National and Provincial legislation is adhered to and as long as the property owner maintains their municipal account to the Municipality's satisfaction.

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5. CATEGORIES OF PROPERTIES

In terms of Section 8 and in pursuant to section 3 (3) (c) of the Act, the municipality may levy different rates for the different categories of rateable properties as set out below.

Pursuant to section 3 (3) (c) of the Act, the Council will, in determining the category of a property, take into consideration the actual use of the property and the property shall be rated on such actual use. Where the property is vacant (undeveloped) then the category will be determined as per its permitted use. The categories include the following:

- 5.1 residential properties;
- 5.2 vacant residential properties;
- 5.3 industrial properties;
- 5.4 vacant industrial properties;
- 5.5 business commercial properties;
- 5.6 vacant business and commercial properties;
- 5.7 agricultural properties;
- 5.8 Mining properties;
- 5.9 properties owned by an organ of state and used for public service purposes;
- 5.10 Public Service Infrastructure properties;
- 5.11 Private Service Infrastructure
- 5.12 Properties owned by public benefit organizations and used for specified public benefit activities.
- 5.13 Place of Public Worship.
- 5.14 Private Open Space;
- 5.15 Property owned by the Municipality and used for municipal purposes in service delivery;
- 5.16 Sports grounds and facilities used and operated for gain.

6. EXEMPTIONS, REBATES AND REDUCTIONS ON RATES

In terms of Section 15(1) of the Act, the Municipality may: -

 Exempt a specific category of owners of properties, or the owners of a specific category of properties, from payment of a rate levied on their property; or

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ii. Grant to a specific category of owners of properties, or to the owners of a specific category of properties, a rebate or a reduction in the rates payable in respect of their properties;

Determination of any possible exemptions, rebates or reduction will be considered annually as part of the budget process of the Municipality. As a guide in determining the possible exemptions, rebates or reductions, the following will be considered:

6.1 **Exemptions**

- 6.1.1 Property registered in the name of and used primarily as a place of public worship by a religious community, including an official residence registered in the name of that community which is occupied by an office-bearer of that community who officiates at services at that place of worship.
- 6.1.2 Public benefit activities (welfare and humanitarian)
 - (i) Rateable property registered in the name of an institution or organization that performs welfare and humanitarian work as contemplated in the ninth Schedule of the Income Tax Act, 1962 (Act 58 of 1962) which is not operated for gain.
 - (ii) Rateable property, registered in the name of a trustee or any organization, which is maintained for the welfare of war veterans which is not operated for gain.
- 6.1.3 Public benefit activities (cultural)
 - (i) Rateable property registered in the name of Boy Scouts, Girl Guides, Sea Scouts, Voortrekkers and similar organizations which is not operated for gain.
 - (ii) Rateable properties registered in the name of the organizations that are involved in the promotion, establishment, protection, preservation or maintenance of areas, collections or buildings of historical or cultural interest, national monuments, national heritage sites, museums, including art galleries, archives and libraries which is not operated for gain.
- 6.1.4 Public benefit activities (sport)
 - (i) Rateable properties used for the purpose of amateur and social activities, which are connected with such sport which is not operated for gain.
- 6.1.5 Rateable properties used for public benefit activities (conservation, environment and animal welfare)

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- (i) Properties that are in the name of an organisation or institution that is engaged in the conservation, rehabilitation or protection of the natural environment, including flora and fauna which is not operated for gain.
- (ii) Rateable property registered in the name of an institution or organisation that has as its exclusive objective the protection of tame or wild animals or birds which is not operated for gain.

Public benefit activities (health care)

- 6.1.6 Rateable property registered in the name of an institution or organisation which has as its exclusive objective health care or counselling for terminally ill persons or persons with a severe physical or mental disability and persons affected by HIV/ AIDS which is not operated for gain.
- 6.1.7 Public benefit activity (agricultural)
 - (i) Rateable property, registered in the name of an agricultural society affiliated to or recognized by the South African Agricultural Union, which is used for the purposes of such a society which is not operated for gain.
- 6.1.8 Rateable property registered in the name of an institution or organisation, which, in the opinion of the Council, performs charitable work.
- 6.1.9 Road reserves are exempted from payment of rates in accordance with Act No. 7 of 1998 on Road Agencies.
- 6.1.10 At least the first R15 000 of the market value of residential properties and properties used for multiple purposes of which one or more components is used for residential purposes, where, in the case of residential properties, the properties referred to shall be vacant or improved properties and shall be zoned as residential and where, in the case of properties used for multiple purpose and of which one or more components is used for residential purposes.
- 6.1.11 As a caution to the possible infringement of section 16 (1) of the MPRA, as well as in recognition of the regulated tariffs for public service infrastructure affecting the feasibility of charging rates on the sector, it is the policy of this municipality to charge a zero rate to all public service infrastructure, including private service infrastructure.
- 6.1.12 Land Reform Beneficiaries for ten years from the date the beneficiary's title was registered or upon alienation of the property.

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6.2 **Rebates**

Rebates for the following categories of properties and/or owners of properties being utilized for the intended purpose will be considered:

6.2.1 Rebates in respect of income categories: such as indigents, pensioners, disabled, etc.

The following owners may be granted a rebate on or a reduction in the rates payable on their property if they meet all the following criteria:

- Registered owner of the property or in the case of Pensioners, must be the owner or must have a registered right of usufructs on the whole property;
- In the case of Pensioners, must be at least 60 years old on the 1st of July in the financial year concerned;
- Must reside on the property;
- May not own more than one property nationally
- Income must not exceed an amount annually set by the Council;
 and
- Applications for the rebate must be submitted before 30 June (unless as part of an indigent application).
- Late applications may be considered in terms of this policy and granted pro-rata from the date of the successful application.

The rebate will lapse -

- a) on the death of the applicant if the applicant owns 100% of the property;
- b) on the date of transfer of the property;
- c) when the applicant ceases to reside permanently in the property;
- d) when the primary property undergoes a category change and no longer meets the qualifying criteria for relief

Rebates granted in error or due to false or incorrect information supplied by the applicant, will be reversed immediately from date of inception of the rebate

6.2.2 Municipal property and usage

(i) A pro-rata rebate will be granted where the municipality is engaged in land sales transactions that have taken place after the financial year has started.

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- (ii) Where the municipality registers a road reserve or servitude on a privately-owned property a pro rata rebate equal to the rates calculated on the value of the reserve or servitude will be given to the owner of the property.
- 6.2.3 Properties in rural areas, excluding all properties falling within the urban edge as determined by the Sol Plaatje Municipal Spatial Development Framework, which are used only for industrial, commercial, mining and/or residential purposes and where no municipal services (water, electricity, sanitation, refuse removal) are available. This excludes properties used as Solar Farms or the portions thereof.
- 6.2.4 Properties used for bona fide agricultural purposes with the property owner deriving his principle source of income from produce of the land.
- 6.2.5 Properties that includes crèches and guest houses will qualify for a rebate to enable the promotion of small business enterprises.
- 6.2.6 Schools registered as Independent Schools in terms of the South African Schools Act, 84 of 1996.
- 6.2.7 Where the bulk of the property is located outside the Sol Plaatje Municipal boundary (i.e. 51 % or more), the whole of the property will be deemed to be outside the Sol Plaatje Municipal boundary and will be valued and subjected to a 100% rebate on the relevant tariff.
- 6.2.8 All categories of properties as listed in paragraph 5 may be subject to a rebate. Such rebate shall be considered as part of the budgetary process envisioned in the MFMA and must be determined per any criteria set down in this Policy.
- 6.2.9 Categories of properties or categories of owners of properties who may qualify for a rebate as determined in the Municipality's budget from time to time may apply for such rebate. Any properties or their owners qualifying for such will receive said rebate from the date of approval of application of such. The responsibility of applying for a rebate rests with the property owner or accountholder.

6.3 Elements to be considered

In determining any exemptions, rebates or reductions the Council shall consider:

- 6.3.1 The financial sustainability of the municipality and the cost of services to be provided from the assessment of the rates income.
- 6.3.2 The inability of residential property owners to pass on the burden of rates, as opposed to the ability of the owners of business, commercial,

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- industrial and certain other properties to recover such rates as part of the expenses associated with the goods or service which they produce.
- 6.3.3 The need to accommodate indigents, the disabled, and pensioners.
- 6.3.4 The value of agricultural activities to the local economy coupled with the limited municipal services extended to such activities.
- 6.3.5 The need to preserve the cultural heritage of the local community.
- 6.3.6 The need to encourage the expansion of public service infrastructure.
- 6.3.7 The contribution which property developers (especially in regard to commercial and industrial property development) make towards local economic development, and the continuing need to encourage such development.
- 6.3.8 The number of services provided by the Municipality in a particular area.

6.4 **Budget Year:**

All exemptions, rebates and reductions projected in a financial year must be reflected in the municipality's budget for that year.

6.5 **Public service infrastructure**

Public service infrastructure is to be valued at market value and where there is insufficient data such properties are to be valued using alternative acceptable valuation methods.

6.6 Local, social and economic development

The municipality may grant rebates to organizations that promote local, social and economic development as referred to in paragraphs 4.2.8 and 18 of this policy.

7. SPECIAL RATING AREAS

The municipality may from time to time, as provided for in Section 22 of the Act, and as to be depicted in its annual budget and by resolution of the Council, determine a certain area within the boundaries of the municipality, as a special rating area.

8. NATURAL AND OTHER DISASTERS

Properties affected by a natural disaster, as defined in terms of the Disaster Management Act 16 of 2015, may qualify for relief by way of a temporary rates rebate. Such relief will be determined by Council from time to time according to its tariffs.

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9. CROSS BORDER PROPERTIES

In terms of the Constitution, specifically section 229 (3) and further described in the Local Government: Municipal Fiscal Powers and Functions Act, No 12 of 2007, when two municipalities have the same fiscal powers and functions with regard to the same area, an appropriate division of those powers and functions must be made in terms of national legislation. The division may be made only after taking into account at least the following criteria:-

- (a) The need to comply with sound principles of taxation.
- (b) The powers and functions performed by each municipality.
- (c) The fiscal capacity of each municipality.
- (d) The effectiveness and efficiency of raising taxes, levies and duties.
- (e) Equity.

In addition to the above, the following criteria will apply:

- 9.1 Where the bulk of the property is located within the Sol Plaatje Municipal boundary (i.e. 50% or more), the whole of the property will be deemed to be within the Sol Plaatje Municipal boundary, will be valued accordingly and will be included in the General Valuation Roll.
- 9.2 Where the bulk of the property is located outside the Sol Plaatje Municipal boundary (i.e. 51 % or more), the whole of the property will be deemed to be outside the Sol Plaatje Municipal boundary and will be valued and subjected to a 100% rebate on the relevant tariff..
- 9.3 Where properties are so affected, the relevant adjacent Local Authority and the respective owners will be notified in writing of this condition.

10. DECEASED ESTATES

According to the MPRA as well as section 24 of the Act an "Owner", in relation to a property referred to in paragraph (a) of the definition of "property", means a person in whose name ownership of the property is registered; provided that a person mentioned

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below may for the purposes of this Act be regarded by a municipality as the owner of a property in the following cases:

(ii) "an executor or administrator, in the case of a property in a deceased estate" Section 24: "A rate levied by a municipality on a property must be paid by the owner of the property". (Authorised person)

Therefore, an executor or administrator is deemed the owner of the property upon receipt of a letter of authority from the Master of the Court authorising such. Upon receiving the letter of Authority, the "owner" has the responsibility to timeously inform Rates and Enquiries section. Property rates will then be billed to this "owner" from the date of the letter of authority from the Master of the High Court. The letter of authority date will deem as the day of rates being levied on the account and all other payments made prior to the deceased account for reconciliation.

11. LIABILITY FOR AND RECOVERY OF RATES

The MPRA and the Municipality's Credit Control and Debt Collection Policy applies.

The lodging of an objection or appeal does not defer liability for the payment of rates beyond the date determined for payment

12. SECTIONAL TITLES

A rate on property which is subject to a sectional title scheme must be levied on the individual sectional title units in the scheme and not on the property as a whole.

As per SECTIONAL TITLES ACT 95 OF 1986 Section 15B Registration of transfer of ownership and other rights - The registrar shall not register a transfer of a unit or of an undivided share therein, unless there is produced to him a conveyancer's certificate. The conveyancer's certificate must be submitted to Sol Plaatje Municipality, Rates Department before rates clearance certificates will be issued on sectional title units.

13. OBJECTIONS TO ENTRIES INTO THE VALUATION ROLL AFTER THE EXPIRY OF THE PRESCRIBED PERIOD

13.1 Where an authorised person submits an objection to the valuation of a property in a General or Supplementary Valuation Roll, and such objection does not fall within the allowed for prescribed period, the following is required to accompany such objection:

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- 13.1.1 A valuation certificate from a Professional Valuer or a Professional Associate Valuer, registered with the South African Council of Property Valuers Profession.
- 13.1.2 The payment of a prescribed fee as determined by Council from time to time in its budget process.
- 13.1.3 All accompanying documentation as the Municipal Valuer may deem necessary in the resolution of the matter.
- 13.1.4 Depending on the complexity of the objection and the type of property, the Municipal Valuer may insist on the provision of a Valuation Report stemming from the certificate contemplated in paragraph 13.1.1.
- 13.2 Where the Municipal Valuer accedes to the objection made, the prescribed fee paid in terms of paragraph 13.1.2 will be refunded to the person who paid such fee if such person has no service account with SPM. If such person has an account with SPM such amount will be credited to their consumer account.
- 13.3 The provisions of section 78 (4) of the MPRA apply strictly in the case of any amendments to the General Valuation Roll.

14. METHOD AND TIME OF PAYMENT

- 14.1 The rates levied on the properties shall be due and payable:
 - 14.1.1 on a monthly basis; or
 - 14.1.2 the municipality shall determine the due dates for payments in monthly instalments and the single annual payment and this date shall appear on the accounts forwarded to the owner/ tenant/ occupants/ agent;

15. RECOVERY OF RATES IN ARREARS

15.1 Credit Control and Collection

Where applicable, credit control and debt collection will be applied, in accordance with the approved Customer Services, Credit Control and Debt Collection Policy of the Council, for any outstanding amounts.

15.2 Supplementary Valuation Debits

In the event that a property has been transferred to a new owner and a Supplementary Valuation took place, the immediate predecessor in title, as well as the new owner, will jointly and severally be held responsible for settling the interim account.

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15.3 Ownership

Properties, which vest in the Municipality during developments, i.e. open spaces and roads should be transferred at the cost of the developer to the Municipality. Until such time, rates levied will be for the account of the developer.

15.4 Rebate for indigent debtors

The rebate is as determined by the Municipality's policy on indigent debtors.

16. CORRECTION OF ERRORS AND OMISSIONS

- Where the rates levied on a particular property have been incorrectly determined whether because of an error or omission on the part of the municipality or false information provided by the person concerned or a contravention of the permitted use to which the property concerned may be put, the rates payable shall be appropriately adjusted for the period extending from the date on which the error or omission is deemed back to the date on which rates were first levied in terms of the current valuation roll.
- 16.2 In addition, where the error occurred because of false information provided by the property owner or as a result of a contravention of the permitted used of the property concerned, interest on the unpaid portion of the adjusted rates payable shall be levied at the maximum rate permitted by prevailing legislation.

17. DIFFERENTIAL RATES

- 17.1 Differential rates will be applied on categories of properties as contemplated in Section 8 of the Act and as listed in paragraph 4 of this policy.
- 17.2 Different categories of properties may pay different rates in the rand based on the market value of the properties.
- 17.3 In order to account for categories of properties, categories of owners, and exemptions, rebates and reductions, as well as whether these are annual or monthly payers, a list of categories for the purpose of charging correct tariffs on the financial system is annexed hereto and must be reviewed annually along with this Policy.

18. COSTS OF EXEMPTIONS, REBATES, REDUCTIONS AND PHASING IN OF RATES

During the budget process the accounting officer must inform Council of all costs associated with suggested exemptions, rebates, reductions and phasing in of rates and account for these in terms of sections 15 (3) and (4) of the Act

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19. LOCAL, SOCIAL AND ECONOMIC DEVELOPMENT

- 19.1 The municipality may grant rebates to organisations that promote local, social and economic development in its area of jurisdiction.
- 19.2 The Municipality's LED Unit must validate the qualification for the continued application of the rebate and the said rebates must be phased- out within 3 years from the date that the rebate was granted for the first time.
- 19.3 Rebates will be restricted to a percentage determined by Council from time to time.

20. REGISTER OF PROPERTIES

20.1 The Accounting Officer must ensure that a register of properties is drawn up and maintained as contemplated in section 23 of the Act.

21. NOTIFICATION OF RATES

- 21.1 A notice stating the date on which the new rates shall become operational as resolved by Council must be displayed and publicised by the Municipality.
- This is to be aligned with the annual budgetary process and shall be subject to the same obligations as contemplated in the MFMA.

22. COMMENCEMENT AND PERIOD OF RATES

This policy takes effect on the 1st of July 2023.

Annexure A - CATEGORIES OF PROPERTIES

Categories of	Description	Abbreviation	Rebate /
Property			Exemption
			Y/N
Residential	Improved property with the dominant use or zoning for residential purposes	RES	Yes
Vacant Residential	Unimproved property zoned for residential purposes and only if less	RESV	Yes

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	then FOO/ of the immersioners are	1	1
	than 50% of the improvements are		
la diretale	completed	INID	NI -
Industrial	Improved property with the dominant	IND	No
	use or zoning for industrial purposes		
Vacant Industrial	Unimproved property zoned for	INDV	No
	industrial purposes and only if less		
	than 50% of the improvements are		
	completed		
Commercial	Improved property with the dominant	СОМ	No
	use or zoning for commercial or		
	business purposes.		
Vacant Commercial	Unimproved property zoned for	COMV	No
	commercial or business purposes		
	and only if less than 50% of the		
	improvements are completed		
Agricultural	Property that is used primarily for	AGR	Yes
	agricultural purposes but, excludes		
	any portion thereof that is used		
	commercially for the hospitality of		
	guests, and excludes the use of the		
	property for the purposes of eco-		
	tourism or for the trading in or		
	hunting of game.		
Mining	Properties used for or zoned for	MNG	No
	mining purposes. Any building, other		
	immovable structure and		
	infrastructure above the surface of		
	the mining property required for the		
	purposes of mining will be included		
	(Refer to Section (17)(f) and Section		
	46(2) and (3) of the act)		
Public Service	Properties owned by an organ of	PSP	No
Properties	state and used for public service		
	purposes		
Public Service	Publicly controlled infrastructure as	PSI	Yes
Infrastructure	stated in the definition thereof in the		
	Act		
Private Service	Privately owned and controlled	TSI	Yes
Infrastructure	infrastructure which does not vest in		
	the Council or other public authority.		
Public Benefit	Properties owned by public benefit	PBA	Yes
Activities	organisations and used for specified		
	public benefit activities		
Private Open Space	Private open space includes	POS	No
	recreational, security and or		
	parks/green areas owned by a		

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	private entity, to which the general public has no right of access		
Municipal Owned Property	Property which is owned by the Municipality and not operated for gain	MUN	Full
Sports Fields	Sports grounds and facilities used and operated for gain. This includes offices, shops etc. supporting such purpose	SPRT	Yes

Annexure B - CATEGORIES OF OWNERS

Categories of Owners Description		Abbreviation	Rebate Yes/No
Pensioners	Per paragraph 6.2.1	RESP	Yes
Indigents	Per paragraph 6.2.1 and the Indigent Management Policy	RESI	Yes
Disabled	Per paragraph 6.2.1	RESD	Yes
Agricultural Organisations	Rateable property, registered in the name of an agricultural society affiliated to or recognized by the South African Agricultural Union, which is used for the purposes of such a society which is not operated for gain. Per paragraph 6.1.7	AGO	Yes
Charities	Rateable property registered in the name of an institution or organisation, which, in the opinion of the Council, performs charitable work. Per paragraph 6.1.8	CPROP	Yes
Land Reform Beneficiary	This is a category of owner who is exempt from paying rates in terms of 17(1)(g) of the Act	LRB	No

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Annexure C - REBATE PROPERTIES

	REBATE PROPERTIES		
Categories of	Description	Abbreviation	Rebate
Properties and Owners			
Incentive Schemes	Undeveloped property which is identified as desirable for improvement by the Municipality for a particular use	COMIS INDIS RESIS	Yes
	and industry and which will provide economic stimulus and employment.		
Agricultural	Properties used for bona fide agricultural purposes with the property owner deriving his principle source of income from produce of the land but, excludes any portion thereof that is used commercially for the hospitality of guests, and excludes the use of the property for the purposes of ecotourism or for the trading in or hunting of game.	AGRBF	Yes
Pensioners	Per paragraph 6.2.1	RESP	Yes
Indigents	Per paragraph 6.2.1 and the Indigent Management Policy	RESI	Yes
Disabled	Per paragraph 6.2.1	RESD	Yes
Rural Residential	Properties located in a rural area, excluding all properties falling within the urban edge as determined by the Sol Plaatje Municipality's Spatial Development Plan and/or subdivided from agricultural property and used for residential purposes (e.g. golf estates, informal villages) and where no municipal services are available. Per paragraph 6.2.3	REST	Yes
Rural Commercial	Properties located in a rural area, excluding all properties falling within the urban edge as determined by the Sol Plaatje Municipality's Spatial Development Plan and/or subdivided from agricultural property and used for business purposes (e.g. Farming Coops etc.) and where no municipal services are available. Per paragraph 6.2.3	COMT	Yes
Rural Industrial	Properties located in a rural area, excluding all properties falling within the urban edge as determined by the Sol Plaatje Municipality's Spatial Development Plan and/or subdivided from agricultural property and used for industrial purposes (e.g. Farming Coops etc.) and where no municipal	INDT	Yes

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	services are available. Per paragraph 6.2.3		
Rural Mining	Properties located in a rural area, excluding all properties falling within the urban edge as determined by the Sol Plaatje Municipality's Spatial Development Plan	MNGT	
Consent Use - Guest House	Temporary accommodation including the serving of meals to patrons, with a maximum length of stay by the guest of 3 months, and as further defined by the Residential Business, Bed & Breakfast, Crèches, Childcare Centre, Liquor Trading and Car Wash By-laws as promulgated by Government Gazette Notice 126 of 2013.	COMG	Yes
Consent Use – Crèche and Childcare Centre	Premises used to accommodate children, and does not fall under the definition of public benefit activities, and as further defined by the Residential Business, Bed & Breakfast, Crèches, Childcare Centre, Liquor Trading and Car Wash By-laws as promulgated by Government Gazette Notice 126 of 2013.	COMC	Yes
Independent Schools	These are Schools registered as Independent Schools in terms of the South African Schools Act, 84 of 1996.	СОМІ	Yes
Cross-Border Properties	Where the bulk of the property is located outside the Sol Plaatje Municipal boundary (i.e. 51 % or more), the whole of the property will be deemed to be outside the Sol Plaatje Municipal boundary and will be valued and subjected to a 100% rebate on the relevant tariff.	AGRCB	Yes

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Annexure D - EXEMPTIONS

Categories of	Description	Abbreviation	Partial/
Properties and Owners			Full
Residential	The first R 15 000 of the market value of a property assigned in the valuation roll or supplementary valuation roll of the	Various	Partial
	category "Residential" or for properties used for multiple purposes, provided		
	one or more components of the		
	property are used for residential		
	purposes		
Place of Worship	Property used primarily for the	POW	Full
	purposes of congregation, excluding a		
	structure that is primarily used for		
	educational instruction in which		
	secular or religious education is the		
	primary instructive medium provided that the property is registered in the		
	name of the religious community, trust		
	established for the sole benefit of a		
	religious community or subject to a		
	land tenure right		
Public Service	The first 30 % of market value and	PSI	Partial
Infrastructure	subject to section 17 (a) of the Act		
Private Service	Privately controlled infrastructure	TSI	Full
Infrastructure			
Municipal Owned	Property which is owned by the	MUN	Full
Property	Municipality used for the purposes of service delivery		
Agricultural	Rateable property, registered in the	AGO	Full
Organisations	name of an agricultural society		
	affiliated to or recognized by the South		
	African Agricultural Union, which is		
	used for the purposes of such a society which is not operated for gain.		
Charities		CPROP	Full
- Idi Itioo	Rateable property registered in the		1 411
	name of an institution or organisation,		
	which, in the opinion of the Council,		
	performs charitable work.		
Public Benefit	Properties owned by public benefit	PBA	Full
Activities	organisations and used for specified		
land Deferre	public benefit activities	LDD	F!!
Land Reform	This is a category of owner who is	LRB	Full
Beneficiary	exempt from paying rates in terms of		

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17(1)(g) of the Act for ten years or if	
they sell the property	
they sell the property	

Annexure E – PRESCRIBED AND POLICY RATES RATIOS

PRESCRIBED RATIOS

These ratios may not be exceeded when determining rates tariffs

Category	Ratio in relation to residential property
Residential Property	1:1
Agricultural Property	1:0.25
Public Service Infrastructure	1:0.25
Public Benefit Organisation Property	1:0.25

POLICY RATIOS

These ratios are determined by the Municipality in addition to the prescribed ratios and must be reviewed annually taking into account the criteria set for determining rates tariffs.

Category	Proposed Ratio in relation to residential rate
Residential Property	1
Vacant Residential Property	1.5
Industrial Property	3
Vacant Industrial	3.5
Business and Commercial Property	3
Vacant Business and Commercial Property	3.5
Agricultural Property	0.25
Mining Property	6
Public Service Property	4.1
Public Service Infrastructure	0
Private Service Infrastructure	0
Public Benefit Activity Property	0
Private Open Space	1
Place of Worship	0
Land Reform Beneficiary	0
Municipal	0
Sports Fields	0

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Annexure F – PENSIONER REBATE APPLICATION FORM

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SOL PLAATJE LOCAL MUNICIPALITY



SUPPLY CHAIN MANAGEMENT POLICY

Final Reviewed Version of June 2023

Reviewed by Council June 2023 in terms of Council....

MUNICIPAL SUPPLY CHAIN MANAGEMENT POLICY LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT, 2003

SUPPLY CHAIN MANAGEMENT POLICY REVIEW AND ADOPTION PROCESS

	SUPPLY CHAIN MANAGEMENT POLICY 2022/23						
Item No.	Original Author(s)	Policy status	Council Resolution No	Date of Approval			
1	Machelani Shirindza	14 th Review					
2	Name of Speaker Ms. Nomazizi Maputle	14 th Review					
3	Name of Accounting Officer (MM)	Signature	Date				
4	Mr. SB Matlala						

Council resolves in terms of section 111 of the Local Government Municipal Finance Management Act (No. 56 of 2003), to adopt the Supply Chain Management Policy of the **Sol Plaatje Municipality**

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A. Abbreviations:

ABBREVIATION	MEANING
AC	Accounting Officer
AG	Auditor General
B-BBEE	Board Based Black Economic Empowerment
B-BBEE Act	Board Based Black Economic Empowerment, Act No, 53 of 2003
BEE	Black Economic Empowerment
CFO	Chief Financial Officer
CIDB	Construction Industry Development Board 2000 (Act No.38 of 2000)
DTI	Department of Trade and Industry
EMT	Executive Management Team
GCC	General Conditions of contract
IDP	Integrated Development Plan
IT	Information Technology
ITC	Information to Consultants
LCC	Life Cycle costing
MFMA	Municipal Finance Management Act, act No. 56 of 2003
MM	Municipal Manager
MSA	Municipal Systems Act
MSCM Regulations	Municipal Supply Chain Management Regulations
MTREF	Medium Term Revenue and Expenditure Framework
NIPP	National Industrial Participation Programme
NT	National Treasury
PCCA	Prevention and Combating of Corrupt Activities Act, Act No.12 of 2004
PPP	Public -Private Partnership
PPP	Preferential Procurement Policy
PPPFA	Preferential Procurement Policy Framework Act, Act No. 5 of 2000
PT	Provincial Treasury
QBS	Quality Based Selection
QCBS	Quality and Cost Based Selection
RDP	Reconstruction and Development Programme
RFI	Request for Information
RFP	Request for Proposal
RFQ	Request for Quotation
SAPS	South African Police Services
SARS	South African Revenue Services
SCM	Supply Chain Management
SCM Unit	Supply Chain Management Unit
SITA	State Information Technology Agency
SLA	Service Level Agreement
SPM	Sol Plaatje Municipality
TCO	Total Cost of Ownership
TOR	Terms of Reference
WIP	Work in Progress

B. Definitions

In this Policy, unless the context otherwise indicates, a word or expression to which a meaning has been assigned in the Municipal Finance Management Act and relevant regulations has the same meaning as in the Act and relevant Regulations.

TERM	DEFINITION
Accountability	The personal responsibility of a person to his senior or higher authority for any act or omission in the execution of his assigned duties (accountability cannot be delegated.
Accounting	Means the recording of all receipts and issues and continued recording thereof.
Accounting Officer	Means the Municipal Manager and also means the municipal officer referred to in section 60 of the MFMA.
Accredited agent	Service provider who is authorized to deliver certain goods/services and can be trading in a specific area, however an accredited agent is not a sole provider.
Accredited	Goods/services that are officially recognized, are generally accepted or having a guaranteed quality.
Acquisition Management	The process of procurement of goods, work and services and includes the: Identification of preferential policy objectives; Determination of market strategy; Application of depreciation rates; Application of total cost of ownership principle; Compilation of quotation/bid documentation, including conditions; Determination of evaluation criteria; Publishing of quotes/bids; Receiving and opening of quotes/bids; Receiving and opening of quotes/bids; Award of quotes/bids; Negotiations; Compilation and signing of contract documents; Access to information; Contract administration
Asset	It is a resource controlled by the municipality as a result of past events and from which future economic benefits or service potential is expected to flow to the municipality. It has the following characteristics: It possesses service potential or future economic benefit that is expected to flow to the municipality; It is controlled by the municipality; It originates as a result of a past transaction or event.
Asset Controller	A person delegated to be in charge of a division/section and to whom non-consumable items are issued. The asset controller will be held responsible for these items, until such times as they are returned to store or are disposed of. The asset controller may appoint sub asset holders.
Authority	Authority is the right or power attached to a rank or appointment

TERM	DEFINITION
	permitting the holder thereof to make decisions, to take command or
	to demand action by others.
Black people	A generic term which means Africans, Coloureds and Indians as
	defined in the Broad-Based Black Empowerment Act (No. 53 of
	2003).
Black Designated Group	Assigned to it in the codes of good practice issued in terms of
	section 9(1) of the Broad-Based Black Economic Empowerment Act.
	In the context of this policy it shall therefore mean black people;
	women, people with disabilities; or small enterprises, as defined in section 1 of the National Small Enterprise Act, 1996 2.11. (Act No.
	102 of 1996).
Broad Based Black	Means the economic empowerment of all black people including
Economic Empowerment	women, youth, people with disabilities and people living in rural
Zoonomio Zimpowomiom	areas through diverse but integrated socio-economic strategies that
	include, but are not limited to:
	 Increasing the number of black people that manage, own and
	control enterprises and productive assets;
	 Facilitating ownership and management of enterprises and
	productive assets by communities, workers, cooperatives and
	other collective enterprises;
	 Achieving equitable representation in all occupational categories and levels in the workforce;
	 Preferential procurement;
	 Investment in enterprises that are owned or managed by
	black people.
Chief Financial Officer	Means a person designated in terms of MFMA section 80(2)(a).
Community or broad-bases	Has an empowerment shareholder who represents a broad base of
enterprise	members such as local community or where the benefits support a
	target group for example black women, people living with
	disabilities, youth and workers.
Close Family Member	Means the spouse, child and parent of a person in the service of the
	state or who has been in the service of the state in the previous twelve months.
Combative Practices	Practices that includes but are not limited to:
Companie Fractices	 Suggestions to fictitious lower quotations;
	 Reference to non-existent competition;
	•
	- Exploiting errors in bids,
	Exploiting errors in bids;Soliciting bids from bidders whose names appear on the list
Competitive Bid	 Soliciting bids from bidders whose names appear on the list or restricted bidders/suppliers/persons. Bid in terms of a competitive bidding process.
Constitution	 Soliciting bids from bidders whose names appear on the list or restricted bidders/suppliers/persons. Bid in terms of a competitive bidding process. Republic of South Africa Act, No. 108 of 1996
	 Soliciting bids from bidders whose names appear on the list or restricted bidders/suppliers/persons. Bid in terms of a competitive bidding process. Republic of South Africa Act, No. 108 of 1996 Agreement that results from the acceptance of a bid by an organ of
Constitution Contract	 Soliciting bids from bidders whose names appear on the list or restricted bidders/suppliers/persons. Bid in terms of a competitive bidding process. Republic of South Africa Act, No. 108 of 1996 Agreement that results from the acceptance of a bid by an organ of state.
Constitution	 Soliciting bids from bidders whose names appear on the list or restricted bidders/suppliers/persons. Bid in terms of a competitive bidding process. Republic of South Africa Act, No. 108 of 1996 Agreement that results from the acceptance of a bid by an organ of state. means the agreement that results from the acceptance of a bid by
Constitution Contract Contract	 Soliciting bids from bidders whose names appear on the list or restricted bidders/suppliers/persons. Bid in terms of a competitive bidding process. Republic of South Africa Act, No. 108 of 1996 Agreement that results from the acceptance of a bid by an organ of state. means the agreement that results from the acceptance of a bid by an organ of state
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Constitution Contract Contract	 Soliciting bids from bidders whose names appear on the list or restricted bidders/suppliers/persons. Bid in terms of a competitive bidding process. Republic of South Africa Act, No. 108 of 1996 Agreement that results from the acceptance of a bid by an organ of state. means the agreement that results from the acceptance of a bid by an organ of state means a sector, sub-sector or industry or product designated in
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TERM	DEFINITION
	of section 9(1) of the Broad-Based Black Economic
	Empowerment Act;
Emergency procurement	emergency cases are cases where immediate action is necessary in
	order to avoid dangerous or risky situation (life threatening) or
	misery such as floods or fires,
Conditions/Circumstances	Disastrous situation leading to loss or damage to public or
that necessitate Deviation	private property Life threatening
	Environmental pollution
	Loss of revenue by the municipality
Exceptional / Urgent	exceptional cases are cases where early delivery is of critical
Cases	importance and the invitation of competitive bids is either impossible
	or impractical it must be shown where and how the market was
	tested. However, a lack of proper planning should not be constituted
	as an urgent case subject to the approval of the Accounting Officer.
	The nature of the urgency and the details of the justifiable
Final award	procurement must be recorded.
Final award	in relation to bids or quotations submitted for a contract, means the final decision on which bid or quote to accept;
Formal written price	means quotations referred to in paragraph 12 (1) (c) of this Policy;
quotation	Thearis quotations referred to in paragraph 12 (1) (c) or this 1 oney,
Highest acceptable tender	means a tender that complies with all specifications and conditions
ingect deceptable temper	of tender and that has the highest price compared to other tenders;
"in the service of the state"	(a) a member of –
means to be -	(i) any municipal council;
	(ii) any provincial legislature; or
	(iii) the National Assembly or the National Council of Provinces
	(b) a member of the board of directors of any municipal entity;
	(c) an official of any municipality or municipal entity;
	(d) an employee of any national or provincial department,
	national or provincial public entity or constitutional institution within the meaning of the Public Finance
	Management Act, 1999 (Act No.1 of 1999);
	(e) a member of the accounting authority of any national or
	provincial public entity; or
	(f) an employee of Parliament or a provincial legislature;
Irregular expenditure	means expenditure, other than unauthorized expenditure, incurred
	in contravention of or that is not in accordance with a requirement
	of any applicable legislation
Long term contract	means a contract with a duration period exceeding one year;
Lowest acceptance tender	means a tender that complies with all specifications and conditions of tender and that has lowest price compared to other tenders;
	or tender and that has lowest price compared to other tenders,

TERM	DEFINITION
List of accredited	means the list of accredited prospective providers which the
prospective providers	municipality must keep in terms of paragraph 14 of this policy;
Other applicable	means any other legislation applicable to municipal supply chain
legislation"	management, including
	(a) the Preferential Procurement Policy Framework Act, 2000
	(Act No. 5 of 2000);
	(b) the Broad-Based Black Economic Empowerment Act, 2003
	(Act No. 53 of 2003); and
	(c) the Construction Industry Development Board Act, 2000 (Act
Addition No.	No.38 of 2000);
Military Veteran	has the meaning assigned to it in section 1 of the Military Veterans Act, 2011 (Act No. 18 of 2011)
Non-Executive Director	A Non-Executive Director is an independent member of the
THOM EXCOUNTED BIROGOT	company's board or committee or tribunal, but he or she does not
	possess management responsibilities and gets paid a service fee,
	not a salary. They are not involved in the day-to-day operation, and
	they have no voting rights over any decision made.
Price	Means an amount of money tendered for goods and services and
	includes all applicable taxes less all unconditional discounts.
QSE	means a qualifying small business enterprise in terms of a code of
	good practice on black economic empowerment issued in terms of
	section 9(1) of the Broad-Based Black Economic Empowerment Act;
Rand Value	Means the total estimated value of a contract in Rand, calculated at
Dl	a time of the tender invitation.
Rural area	means- a sparsely populated area in which people farm or depend
	on natural resources, including villages and small towns that are dispersed through the area; area including a large settlement which
	depends on migratory labour and remittances and government
	social grants for survival, and may have a traditional land tenure
	system;
Specific goals	means specific goals as contemplated in section 2(1)(d) of the Act
3.33	which may include contracting with persons, or categories of
	persons, historically disadvantaged by unfair discrimination on the
	basis of race, gender and disability including the implementation of
	programmes of the Reconstruction and Development Programme
	as published in Government Gazette No. 16085 dated 23 November
	1994;
Sub-contracting	means the primary contractor assigning or leasing or making out
	work to, or employing another person or contractor to support such
	primary contractor in the execution of part of the project in terms of
	the contract.
Tender	means a written offer in the form determined by an organ of state in
	response to an invitation to provide goods or services through price
	quotations, competitive tendering process or any other method
	envisaged in legislation;

TERM	DEFINITION
Tender for Income - generating contracts	means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions.
"the Act"	Means the Local Government: Municipal Finance Management Act (Act No. 56 of 2003)
Treasury guidelines	means any guidelines on supply chain management issued by the Minister in terms of section 168 of the Act;
The Regulations	means the Local Government: Municipal Finance Management Act, 2003, Municipal Supply Chain Management Regulations published by Government Notice 868 of 2005;
Township	means an urban living area that any time from the late 19th century until 27 April 1994, was reserved for black people, including areas developed for historically disadvantaged individuals post 27 April 1994;
Written or verbal Quotations	means quotations referred to in paragraph 12(1)(b) of this Policy.
Municipality	means the Sol Plaatje Local Municipality.
Municipal Entity	has the meaning assigned to it by section 1 of the Municipal Systems Act, 2000.
SPLM	means the Sol Plaatje Local Municipality
Sole Provider	means a provider of specialized or exclusive goods/services who has a sole distribution/patent/manufacturing rights and copyrights.
Youth	has the meaning assigned to it in section 1 of the National Youth Development Agency Act, 2008 (Act No. 54 of 2008).

CHAPTER 1. INTRODUCTION

1.1 Adoption of SCM policy

- 1.1.1 The Municipal Supply Chain Management (MSCM) Regulations provide that:
 - i. Regulations 3 (1) states that the Accounting Officer (AO) who is the Municipal Manager (MM) of the municipality shall:
 - ii. promptly prepare and submit a draft Supply Chain Management (SCM) policy, complying with the MSCM regulation 2 to the Council for adoption:
 - iii. at least annually review the implementation of the policy and
 - iv. When the MM considers it necessary, submit the proposal for the amendment of the policy to the Council.

1.1.2 Regulations 3 (2) states that:

- The MM may use any Treasury guidelines determining standards for municipal SCM policies and submit to Council that standard or a modified version thereof, as a draft policy.
- ii. If the MM submit a draft policy to the Council that differs from the National Treasury guideline standard, the MM shall ensure that such draft policy complies with Regulations 2.
- iii. The MM shall report any deviation from the guideline standard t the National Treasury and relevant Provincial treasury.
- iv. Regulations 3 (3) states that when preparing or amending its SCM policy, the municipality shall take account of the need for uniformity in SCM practices, particularly to promote accessibility of SCM systems for small businesses.
- v. Regulations 3 (4) states that the MM shall in terms of section 62 (1) (f) (iv) of the MFMA take all reasonable steps to ensure that the municipality has implemented a SCM Policy as set out in regulation 2.

1.2 Review of SCM policy

- 1.2.1 The approved supply chain management (SCM) policy shall be reviewed at least annually to ensure that it is aligned to applicable legislation and regulations.
- 1.2.2 Following each review, if the SCM requires updating, the MM shall submit an updated draft policy to Council for adoption.

1.3 Amended history

The amendments and reviews are done on annual basis but in case of NT instructions, amendments can be done as and when required.

1.4 Distribution of SCM policy

- 1.4.1 All changes shall be distributed to relevant SCM role players
- 1.4.2 The reviewed policy was sent to the following:

The Policy Manager

The EMT

The Finance Committee

The Bid Committee Members

The Supply Chain Officials

Other Officials

1.4.3. This policy is applicable to all SPM Officials and all procurement activities shall be executed in line with this policy.

1.5 Transgression of SCM policy

1.5.1. Any SPM official who acts contrary to any provision of this policy, shall be subjected to disciplinary action in line with SPM 's Disciplinary Policy.

1.6 Specific Goals

1.6.1. The specific goals emanate from the Preferential Procurement Policy Act 5 of 2000, which its main purpose is to advance the participation of Small Medium and Micro Enterprises (SMME's) as well as Historical Disadvantaged Individuals (HDI's) in mainstream public procurement. In addition, the RDP make provision for SMMEs and HDIs to participate effectively in the economy.

This thus gives rise to specific goals as contemplated in section 2(1)(d) of the Act which includes contracting with persons, or categories of persons, historically disadvantaged by unfair discrimination on the basis of race, gender, and disability. The basket of specific goals that municipality seeks to achieve is outlined on the Municipality Preferential Procurement Policy 2023.

CHAPTER 2: IMPLEMENTATION OF SUPPLY CHAIN MANAGEMENT POLICY

2. Supply Chain Management policy

- 1. All relevant role players in the supply chain management system of the Sol Plaatje Municipality must implement this Policy in a way that
 - (a) gives effect to
 - (i) section 217 of the Constitution; and
 - (ii) Part 1 of Chapter 11 and other applicable provisions of the Act;
 - (b) is fair, equitable, transparent, competitive, and cost effective;
 - (c) complies with -
 - (i) Chapter 2 of the Regulations Framework; and
 - (ii) any minimum norms and standards that may be prescribed in terms of section 168 of the Act:
 - (d) is consistent with other applicable legislation;
 - (e) does not undermine the objective for uniformity in supply chain management systems between organs of state in all spheres; and
 - (f) is consistent with national economic policy concerning the promotion of investments and doing business with the public sector.
- 2. The Policy applies when the municipality:
 - (a) procures goods, services or infrastructure deliveries;
 - (b) disposes goods no longer needed;
 - (c) selects contractors to provide assistance in the provision of municipal services otherwise than in circumstances where Chapter 8 of the Municipal Systems Act applies; or
 - (d) selects external mechanisms referred to in section 80 (1) (b) of the Municipal Systems Act for the provision of municipal services in circumstances contemplated in section 83 of that Act.
- 3. The Policy, except where provided otherwise, does not apply in respect of the procurement of goods and services contemplated in section 110(2) of the Act, including
 - (a) water from the Department of Water Affairs or a public entity, another municipality or a municipal entity; and
 - (b) electricity from Eskom or another public entity, another municipality or a municipal entity.

3. Amendment of the Supply Chain Management policy

- 1. The Accounting Officer must:
 - (a) at least annually review the implementation of this Policy; and
 - (b) when the Accounting Officer considers it necessary, submit proposals for the amendment of this Policy to council.
- 2. If the Accounting Officer submits proposed amendments to council that differs from the model policy issued by the National Treasury, the Accounting Officer must
 - (a) ensure that such proposed amendments comply with the Regulations, chapter 2; and
 - (b) report any deviation from the model policy to the National Treasury and the relevant provincial treasury.
- 3. When amending this supply chain management policy, the municipality must take account of the needs for uniformity in supply chain practices, procedures and forms between organs of state in all spheres, particularly to promote accessibility of supply chain management systems for small businesses must be taken into account.

4. Delegation of Supply Chain Management powers and duties

- 1. The council hereby delegates all powers and duties to the Accounting Officer which are necessary to enable the Accounting Officer:
 - (a) to discharge the supply chain management responsibilities conferred on Accounting Officers in terms of:
 - (i) Chapter 8 or 10 of the Act; and
 - (ii) this Policy;
 - (b) to maximize administrative and operational efficiency in the implementation of this Policy;
 - to enforce reasonable cost-effective measures for the prevention of fraud, corruption, favouritism and unfair and irregular practices in the implementation of this Policy; and
 - (d) to comply with his or her responsibilities in terms of section 115 and other applicable provisions of the Act.
- 2. Sections 79 and 106 of the Act apply to the sub-delegation of powers and duties delegated to an Accounting Officer in terms of sub-section (1).
- 3. The Accounting Officer may not sub-delegate any supply chain management powers or duties to a person who is not an official of the municipality or to a committee which is not exclusively composed of officials of the municipality;

4. This section may not be read as permitting an official to whom the power to make final awards has been delegated, to make a final award in a competitive bidding process otherwise than through the committee system provided for in section 26 of this Policy.

5. Sub-delegations

- 1. The Accounting Officer may in terms of section 79 or 106 of the Municipal Finance Management Act and sections 4 and 5 of the Supply Chain Management Regulations as well as the Delegation Register of the municipality sub-delegate any supply chain management powers and duties, including those delegated to the Accounting Officer in terms of this Policy, but any such sub-delegation must be consistent with sub-section (2) of this section and section 4 of this Policy.
- 2. The power to make a final award:
 - (a) above R10 000 000 (VAT included) may not be sub-delegated by the Accounting Officer.
 - (b) above R200 000 (VAT included) but not exceeding R10 000 000 (VAT included) must be sub-delegated to the bid adjudication committee.
 - (c) above R30 000 (VAT included) but not exceeding R200 000 (VAT included) may be procured by inviting formal written quotations from as many possible service providers that are registered on the CSD, this must be done in accordance with Preferential Procurement Regulations of 2022 and final evaluations and must be approved by Head of supply chain management, or his/her delegate. The Chief Financial Officer must be provided monthly with a list of all procurements.
 - (d) above R10,000 (VAT included) but not exceeding R30,000 (VAT included) may be procured by inviting formal written quotations from at least 3 (three) prospective service providers. All quotations invited must be recorded and approved by the Manager Acquisition, or his/her delegate.
 - (e) above R2,000 (VAT included) but not exceeding R10,000 (VAT included) may be procured by inviting verbal or written quotations from at least 3 (three) prospective service providers and approved by the Manager Acquisition, or his/her delegate. All quotations invited must be recorded.
- 3. The bid adjudication committee to which the power to make final awards has been sub-delegated in accordance with subsection (2) must within **seven working days** after each award submit to the Accounting Officer, a written report containing particulars of each final award made by such official or committee during that month, including:
 - (a) the amount of the award;
 - (b) the name of the person or company to whom the award was made; and
 - (c) the reason why the award was made to that person or company.
- 4. A written report referred to in sub-section 3 must be submitted:
 - (a) to the Accounting Officer, in the case of an award by:
 - (i) the Chief Financial Officer; or his/her delegate.
 - (ii) a Bid Adjudication Committee of which the Chief Financial Officer or his/her delegate; or

- 5. Sub-sections (3) and (4) of this policy do not apply to procurements out of petty cash. This section may not be interpreted as permitting an official to whom the power to make final awards has been sub-delegated, to make a final award in a competitive bidding process otherwise than through the committee system provided for in section 26 of this Policy.
- 6. No supply chain management decision-making powers may be delegated to an advisor or consultant.

6. Oversight role of council

- 1. The council reserves its right to maintain oversight over the implementation of this Policy.
- 2. For the purposes of such oversight the Accounting Officer must:
 - (a) Within 30 days of the end of each financial year, submit a report on the implementation of this Policy and the supply chain management policy of any municipal entity under the sole or shared control of the municipality, to the council of the municipality; and
 - (b) Whenever there are serious and material problems in the implementation of this Policy, immediately submit a report to council.
- 3. The Accounting Officer must, within 10 days of the end of each quarter, submit a report on the implementation of the supply chain management policy to the Executive Mayor.
- 4. The reports must be made public in accordance with section 21A of the Municipal Systems Act as well as section 75 of MFMA.
- 5. For the purposes of oversight in accordance with MFMA Circular 77 the Accounting Officer must:
 - (a) within 30 days of the end of each financial year, submit a report on the implementation of this Policy and the equivalent policy to the council;
 - (b) whenever there are serious and material problems in the implementation of the Policy immediately submit a report to the council;
 - (c) within **10 days of the end of each quarter**, submit a report on the implementation of the Policy to the Executive Mayor; and
 - (d) make the reports public in accordance with section 21A of the Municipal Systems Act 0f 2000.

7. Supply Chain Management unit

- 1. A supply chain management unit is hereby established to implement this Policy.
- 2. The supply chain management unit operates under the direct supervision of the Chief Financial Officer or an official to whom this duty has been delegated in terms of section 82 of the Act.

8. Training of Supply Chain Management officials and Bid committees

The Accounting Officer and all other officials of the municipality involved in the implementation of the SCM Policy must meet the prescribed competency levels in terms of the National Treasury Competency Regulations:

- (i) The municipality must provide opportunities and resources for training of officials preferred to meet the relevant prescribed supply chain management competency levels.
- (ii) That National and Provincial Treasury or any other accredited body may assist the municipality in the training of officials in meeting the relevant prescribed supply chain management competency levels.
- (iii) The members of the bid committees must be provided with relevant training in order to effectively and efficiently execute their delegated duties in connection with bids.
- (iv) Refresher training must be provided annually to SCM officials and bid committee members.

CHAPTER 3: SUPPLY CHAIN MANAGEMENT SYSTEM

9. Format of Supply Chain Management system

This Policy provides systems for:

- (i) Demand and Specification Management;
- (ii) Acquisition Management;
- (iii) Logistics and Disposal Management;
- (iv) Risk and Performance Management;

10. System of Demand and Specification Management

- The Accounting Officer must establish and implement an effective system of demand management in order to ensure that the resources required by the municipality support its operational commitments and its strategic goals outlined in the Integrated Development Plan.
- 2. The Demand Management system must:
 - (a) be co-ordinated by SCM in consultation with end users.
 - (b) Include timely planning and management processes through the proper implementation of the consolidated procurement plan as well as the Quotation Procurement Request Plan.
 - (c) Each end user department shall perform an annual needs analysis of strategic objectives and programmes involving SCM and Finance to determine strategic sourcing that will ultimately provide best value for money.

- (d) Consider any benefits of economies of scale that may be derived in the case of acquisitions of a repetitive nature.
- (e) Provide for the compilation of the required specifications to ensure that its needs are met.
- (f) undertake appropriate industry analysis and research to ensure that innovations and technological benefits are maximized.
- (g) Annually inform Line Managers to submit all Procurement Plans for the new financial year before the 31st March annually.

10. (a) Framework for Infrastructure Procurement (Gate 1-4)

The framework for infrastructure procurement outlines the minimum infrastructure procurement policy requirements for municipal planning and implementation.

The strategic direction set in the Integrated Development Plan (IDP) informs the framework for infrastructure procurement. For example, procurement strategies must be aligned to the municipality's developmental and internal transformation needs, as specified in the IDP.

1. Minimum Requirement for Infrastructure Procurement

- (a) Infrastructure procurement must be undertaken in accordance with all applicable Infrastructure Procurement related legislation and this Framework.
- (b) Infrastructure procurement must be implemented in accordance with the institutional Supply Chain Management System, which promotes differentiated procurement for infrastructure.
- (c) Infrastructure procurement must be implemented in accordance with the procurement gates prescribed in paragraph 11.
- (d) The Accounting Officer must ensure that a budget is available for the duration of the project, in line with MFMA provisions for capital and operating budgets.
- (e) The Accounting Officer must ensure that cash flow management processes are in place to meet payment obligations within the time periods specified in the contract.
- (f) Procurement gates provided in paragraph 11 of this policy must be used, as appropriate, to:
 - (i) Authorise commencement of activities that lead to the next control gate;
 - (ii) Confirm conformity with requirements; and/or
 - (iii) Provide information
- (g) The authorisation to proceed to the next procurement gate must be given by a delegated person or body. The delegated person or body must be able to apply relevant built environment knowledge and skill to achieve the intended results required at the relevant procurement gate. The level of detail contained in the documentation on which a decision to proceed to the next procurement gate is made, must be sufficient to enable an informed decision.

- (h) The Accounting Officer must develop and implement effective and efficient emergency procurement procedures, including relevant approval delegation, in compliance with relevant legislation.
- (i) The Accounting Officer must develop and implement an effective and efficient infrastructure disposal policy in line with the Municipal Asset Transfer Regulations. The institution may consider disposal strategies aligned to their internal disposal policy, prior to proceeding with the procurement strategy.
- (j) The Accounting Officer must keep records of Procurement Gate Approvals, in a manual or electronic format, with the following minimum requirements:
 - (i) Procurement gate;
 - (ii) Delegated person/s or body;
 - (iii) Date on which the approval request was received;
 - (iv) Date on which the approval was actioned; and
 - (v) Signature of the delegated person or body.
- (k) All assets must be recorded in the municipal asset register as required by the GRAP standards.

1.1. Infrastructure Procurement Gates (PG1)

(a) Initiate a procurement process;

(See Annexure C: In order for the initiation to be completed, and the decision to proceed with procurement is effected; the Project Stage Deliverables for Stages 1 and 2 must be completed. In the case of Mega Projects (Projects in excess of R50 million) the Gateway Review requirements must be adhered to as stipulated within Annexure C)

1.2. Minimum Requirement for PG 1

- (i) Establish and clarify the procurement need, aligned to the municipality's development and transformation priorities specified in the IDP.
- (ii) Determine a suitable title for the procurement, to be applied as the project description.
- (iii) Prepare the broad scope of work for the procurement.
- (iv) Perform market analysis.
- (v) Estimate the financial value of proposed procurement and contract for budgetary purposes, based on the broad scope of work.
- (vi) Confirm the budget.
- (vii) Compliance with section 33 of the MFMA with respect to community and stakeholder consultation.
- (b) PG 1 is complete when a designated person or body makes the decision to proceed/not to proceed, with the procurement of the infrastructure.

1.3 Procurement Gate 2 for PG 2:

(a) Approve procurement strategy to be adopted.

(See Annexure C: In order for the procurement strategy to be adopted, and the decision to proceed with an approved procurement strategy; the Project Stage Deliverables for Stages 3 and 4 must be completed

1.3.1 Minimum Requirement for PG 2:

- (a) Develop a procurement strategy aligned to the institutional procurement strategy:
 - (i) Establish contracting and pricing strategy comprising of an appropriate allocation of responsibilities and risks; and the methodology for contractor payments.
 - (ii) Identify service required for works.
 - (iii) Decide on contracting strategy.
 - (iv) Decide on pricing strategy.
 - (v) Decide on form of contract.
 - (vi) Establish opportunities for promoting preferential procurement in compliance with legislative provisions and the Construction Sector Code.
- (b) PG 2 is complete when a delegated person or body approves the procurement strategy that is to be adopted.

1.4 Procurement Gate 3 (PG 3)

(a) Approve procurement documents.

1.4.1 Minimum requirements for PG 3:

- (b) Prepare procurement documents that are compatible with:
 - (i) Approved procurement strategies.
 - (ii) Project management design documentation.
- (c) PG 3 is complete when the Bid Specification Committee approves the procurement document.

1.5 Procurement Gate 4 (PG 4)

(a) Confirm that cash flow processes are in place to meet projected contractual obligations.

1.5.1 Minimum requirement for PG 4

- (a) Confirm that cash flow processes are in place to meet contractual obligations.
- (b) Establish control measures for settlement of payments within the time period specified in the contract.
- (c) PG 4 is complete when a delegated person or body confirms in writing that cash flow processes are in place; and control measures are established for the procurement to take place.

1.6 Verification of bids in access of R10 million

Prior to advertisement: Verification by the CFO, the senior manager responsible for a vote must submit to the CFO:

- proof that budgetary provision exists for the procurement of the goods/services and / or infrastructure projects;
- any ancillary budgetary implications related to the bid;
- any multi-year budgetary implications;

11. System of Acquisition management

- 1. The Accounting Officer must implement the system of acquisition management set out in this Part in order to ensure:
 - (a) that goods and services are procured by the municipality in accordance with authorized processes only;
 - (b) that expenditure on goods and services is incurred in terms of an approved budget in terms of section 15 of the Act;
 - (c) procurement of goods and services, either through quotations of a bidding processes, shall be within the threshold values as determined by National Treasury; and
 - (d) the approval of the thresholds of supply chain officials are set and reviewed annually.
- 2. When procuring goods or services contemplated in section 110(2) of the Act, the Accounting Officer must inform council and must be made public that such goods or services are procured otherwise than through the municipality supply chain management system, including:
 - (a) the kind of goods or services; and
 - (b) the name of the supplier.

11. (a) Framework for Infrastructure Procurement (Gate 5 - 7)

The framework for infrastructure procurement outlines the minimum infrastructure procurement policy requirements for municipal planning and implementation. The strategic direction set in the Integrated Development Plan (IDP) informs the framework for infrastructure procurement. For example, procurement strategies must be aligned to the municipality's developmental and internal transformation needs, as specified in the IDP.

1. Procurement Gate 5 (PG 5)

(a) Solicit tender offers.Minimum requirements for PG 5

- (i) Invite contractors to submit tender offers.
- (ii) Receive tender offers.
- (iii) Record tender offers.
- (iv) Safeguard tender offers.
- (b) PG 5 is complete when tender offers received are recorded and safeguarded by a delegated person from the SCM unit.

2. Procurement Gate 6 (PG 6)

(a) Evaluate tender offers premised on undertakings and parameters established in procurement documents.

Minimum Requirement for PG 6:

- (i) Determine whether tender offers are complete.
- (ii) Determine whether tender offers are responsive.
- (iii) Evaluate tender submissions.
- (iv) Review minimum compliance requirements for each tender.
- (v) Perform a risk analysis.
- (vi) Prepare a report on tender offers received, and on their achievement of minimum compliance.
- (b) PG 6 is complete when the chairperson of the Bid Evaluation Committee approves the BEC report.

3. Procurement Gate 7 (PG 7)

(a) Award the contract.

Minimum Requirement for PG 7:

- (i) Bid adjudication committee review of the BEC evaluation report.
- (ii) Bid Adjudication Committee makes an award.
- (iii) Accounting Officer Approval of the tender process.
- (iv) Notify successful tenderer and unsuccessful tenderers of the outcome.
- (v) Sign contract document.
- (vi) Formally accept tender offer.
- (b) PG 7 is complete when the Accounting Officer or the Bid Adjudication Committee where delegated, confirms that the tenderer has provided evidence of complying with all requirements stated in the tender data and formally accepts the tender offer in writing, and issues the contractor with a signed copy of the contract.

12. Range of procurement processes

1. Goods and services may be procured by way of:

Table: 3

Description	Value (VAT inclusive)	Advertisement
Petty cash purchases	Transaction up to value of R 2000 (SCM no longer have physical cash but generate an official order.)	No
Written or verbal quotation	R 2000 to R 30 000 (Minimum three quotations)	No
Formal written price quotation	R 30 001 to R 200 000 (7 days web quote)	Yes
Competitive bidding process	Above R200 000 (Tender)	Yes

- 2. Goods or services may not deliberately be split into parts or items of a lesser value merely to avoid complying with the requirements of the policy. When determining transaction values, a requirement for goods or services consisting of different parts or items must as far as possible be treated and dealt with as a single transaction.
- 3. For the sole provider or accredited agency, the procurement of any class of goods (parts) or services will be procured within the threshold of less R200 000 for each sole provider or accredited agency as it will be determined by the Supply Chain. This will be selected from the data base of accredited agency and the sole provider. This procurement strategy cannot be viewed as splitting but to improve on service delivery. This clause is inline with section 62 of the policy under the sole provider.

13. General preconditions for consideration of written quotations or bids

- 1. A written quotation or bid may not be considered unless the provider who submitted the quotation or bid:
 - (a) has furnished the municipality with the following details:
 - (i) full name of sole proprietor or company;
 - (ii) identification number, company registration number or other;
 - (iii) Tax Compliance Status (TCS) pin from the SARS;
 - (iv) check in respect of the recommended bidder whether municipal rates and taxes and municipal service charges are not in arrears for 90 days or Submit a current Municipal Account or Lease Agreement
 - (v) Declaration of interest is compulsory (MBD4) to be completed and signed.
 - (vi) Compulsory disclosure of related parties in terms of MBD4 3.13.
 - (vii) Full disclosure of business interests on MBD4 3.14 must be in line with CSD report.
 - (viii) No bid will be accepted from persons in the service of the state.
 - (ix) The Current compliant Central Supplier database report (CSD).
 - (x) CSD report, a valid BBBEE certificate accredited by South African National Accreditation System (SANAS) or an original Sworn Affidavit for EMEs and QSEs or BBBEE certificate for EME's and start up enterprises; to claim points for specific goals.
 - (xi) Medical Certificate where a specific goal for disability is applicable.

- (b) Requirements for construction and engineering related bids should be awarded according to CIDB Regulations and has indicated or disclosed:
 - (i) If a spouse, child or parent of the provider or of a director, manager, shareholder or stakeholder is in the service of the state, or has been in the service of the state in the previous twelve months;
 - (ii) any person or service provider who fails to disclose his or her employment status with organs of state, his or her contract will be terminated immediately, the service provider shall be deregistered and shall not be allowed to bid for a period not less than three years and shall be reported to National Treasury for blacklisting.
- (c) Any persons or directors in the service of the state, or has been in the service of the state in the previous twelve months are not allowed to do business with the municipality and this exclude non-executive directors as per definition in (d) below.
- (d) A Non-Executive Director is an independent member of the company's board or committee or tribunal, but he or she does not possess the management responsibilities and get paid a service fee not a salary. They are not involved on day to day operations and they have no voting rights over any decision made.

14. Lists of service providers

- 1. The Accounting Officer must:
 - (a) keep a list of service providers of goods and services that must be used for the procurement requirements through written or verbal quotations and formal written price quotations;
 - (b) at least once a year through various mode of communication invite service providers to register and update business information as well as commodities or type of business on the municipal database.
 - (c) Failure to update the account will be deactivated (inactive) until renewal has been made.
 - (d) Service providers are allowed to submit applications for listing at any time.
 - (e) specify the minimum listing criteria for service providers:
 - (i) Business or Owner's address;
 - (ii) Bank confirmation letter of the business;
 - (iii) CSD report;
 - (iv) SARS Tax Compliance Status (TCS) pin for tax status;
 - (v) An annual compulsory declaration of interest (MBD4)
 - (vi) Listing criteria stating services provided by bidders;
 - (vii) Municipal rates and taxes not in arrears for more than 90 days, or valid lease agreement stating who is responsible for the municipal account;
 - (viii) No award will be made in terms of this policy to a person whose municipal rates, taxes and service fees are not paid-up or no arrangements have been made with the relevant Municipality to paid-up arrears.

- (ix) BBBEE certificate accredited by SANAS or a Sworn Affidavit for EME'S and QSE'S for ownership and supplier classes.
- (f) disallow the listing of any prospective provider whose name appears on the National Treasury's database as a person prohibited from doing business with the public sector, in accordance with the MFMA Circular 46 (as amended from time to time).
- 2. The commodity must be aligned with the goods and services provided by suppliers as per listing criteria.
- 3. In the case where the supplier database is maintained by a government department, in this case, National Treasury, through the Central Supplier Database, the municipality shall keep records of service providers at the level of detail that will ensure minimum compliance requirements in as far as status of the municipal account, declaration of interest, relatedness to people in service of state.

15. Petty Cash purchases

- 1. The conditions for the procurement of goods by means of petty cash purchases referred to in section 12 (1) (a) of this Policy, are as follows:
 - (a) Council determines the terms on which a manager may delegate responsibility for petty cash to an official reporting to the manager; petty cash threshold to be delegated per month is R2000 per case;
 - (b) Council determines the maximum number of petty cash purchases or the maximum amounts per month for each manager; threshold per month is R2000 in total per case;
 - (c) a monthly reconciliation report from the acquisition manager must be provided to the chief financial officer, including:
 - (i) the total amount of petty cash purchases for that month; and
 - (ii) receipts and appropriate documents for each purchase.
 - (d) insert any other conditions determined by the council.

16. Written or Verbal Quotations

- 1. The conditions for the procurement of goods or services through written or verbal quotations, are as follows:
 - (a) that quotations must be obtained from at least three different service providers preferably from, but not limited to, service providers whose names appear on the list of accredited prospective service providers of the municipality, provided that if quotations are obtained from service providers who are not listed, such service providers must meet the listing criteria set out in section 14(1)(b) and (c) of this Policy and be registered on the CSD;

- (b) where no suitable service providers are available from the database list, quotations may be obtained from other possible service providers not on the list, provided that such service providers meet the listing criteria set out in section 14(1)(b) and (c) of this Policy and be registered on the CSD;
- (c) quotations must be invited on a rotation basis;
- (d) to the extent feasible, providers must be requested to submit such quotations in writing;
- (e) if it is not possible to obtain at least three quotations, the reasons must be recorded and reported quarterly to the Accounting Officer or another official designated by the Accounting Officer;
- (f) the Accounting Officer must record the names of the potential providers requested to provide such quotations with their quoted prices; and
- (g) if a quotation was submitted verbally, the order may be placed only against written confirmation by the selected provider.

17. Formal Written Price Quotations

- 1. The conditions for the procurement of goods or services through formal written price quotations are as follows:
 - (a) At least three (3) written price quotations must be obtained from three (3) different suppliers registered on the CSD.
 - (b) if it is not possible to obtain at least three (3) written price quotations from three (3) different suppliers registered on the CSD, except where suppliers are exempted from registration on the CSD, the reason should be recorded and approved by the Head of supply chain management and maintained for audit purposes
 - (c) Head of supply chain management must ensure that the prices received are market related and where they are not, negotiations may be entered into or readvertisement.
 - (d) the Supply Chain Management must record the names of the potential providers and their written quotations.
- 2. A designated official referred to in sub-section (1) (d) must at the end of each month report to the Chief Financial Officer.

18. The procedure for the procurement of goods or services through written or verbal quotations and formal written price quotations, is as follows:

(a) When using the list of service providers, the Accounting Officer must promote ongoing competition amongst providers by inviting providers to submit quotations on a rotation basis.

- (b) All requirements in excess of R30 000 (VAT included) that are to be procured by means of formal written price quotations must, in addition to the requirements of section 17, be advertised for at least seven (7) calendar days on the website and an official notice board of the municipality; evaluation will be on 80:20-point system where 80 points is for price and 20 points for specific goal as per the Preferential Procurement Regulation of 2022 and SPM Preferential Procurement Policy 2023.
- (c) Offers received must be evaluated on a comparative basis taking into account only unconditional discounts;
- (d) the Chief Financial Officer must on a monthly basis be notified in writing of all written or verbal quotations and formal written price quotations accepted by an official acting in terms of a sub-delegation;
- (e) On the second time of re-advertising a bid/quotation, suppliers on the municipal database may be consulted to apply for the bid, this must be construed as supplier relationship.
- (f) The prescripts of the PPP 2023 and its Regulations shall be applied to all procurement below R 50 million (all applicable taxes included) for 80/20;
- (g) The prescripts of the PPP 2023 and its Regulations shall be applied to all procurement above R 50 million (all applicable taxes included) for 90/10 tenders;
- (h) Acceptable offers, which are subject to specific goals in line with PPP 2023 and associated regulations, must be awarded to the bidder whose offer is according to specifications, has got the ability to deliver the required service, has scored the highest points and is compliant with all the SCM requirements and is registered on CSD:
- (i) The delegated officials must ensure that quotations received from bidders, letters of award and any other related relevant documentation are maintained in a standard filing system for proper record keeping purposes.

19. Competitive Bidding process

- 1. Goods or services above a transaction value of R200 000 (VAT included) and long-term contracts may only be procured through a competitive bidding process, subject to section 11(2) of this Policy.
- No requirement for goods or services above an estimated transaction value of R200 000 (VAT included), may deliberately be split into parts or items of lesser value merely for the sake of procuring the goods or services otherwise than through a competitive bidding process.

3. Point systems to be used:

3.1 80:20-points 80 points for price

20 points for specific goals (Below – R50 million)

3.2 90:10-point system 90 points for price

10 points for specific goals

(Above R50 million)

- 3.3 The specification committee will indicate on a bid document if functionality criteria points need to be used, and the evaluations committee will evaluate based on the functionality criteria for a specific bid.
- 3.4 For construction projects CIDB Act and Regulations to be used for quotations/bids.

20. Procedures for Competitive Bidding

- 1. The procedures for the following stages of a competitive bidding process are as follows:
 - (a) Compilation of bidding documentation as required;
 - (b) Public invitation of bids in line with the policy;
 - (c) Site meetings or briefing sessions as and when required.
 - (d) Handling of bids submitted in response to public invitation in line with the policy;
 - (e) Evaluation of bids in line with the policy
 - (f) Award of contracts in line with the policy;
 - (g) Administration of contracts; and
 - (h) Proper record keeping:
 - (i) Original legal copies of written contract agreements should be kept in a secure place for reference purposes.

21. Compilation of bid documentation for Competitive bids

- 1. In addition to regulation 13 the criteria to which bid documentation for a competitive bidding process must:
 - (a) take into account:
 - (i) the general conditions of contract and any special conditions of contract, if specified;
 - (ii) any Treasury guidelines on bid documentation; and
 - (iii) the requirements of the Construction Industry Development Board, in the case of a bid relating to construction, upgrading or refurbishment of buildings or infrastructure;

- (b) include the specific goals to be used, as contemplated in the Preferential Procurement Regulations of 2022, & Preferential Procurement Policy 2023 and evaluation and adjudication criteria, including any criteria required by other applicable legislation;
- (c) compel bidders to declare any conflict of interest they may have in the transaction for which the bid is submitted;
- (d) if the value of the transaction is expected to exceed R10 million (VAT included), require bidders to furnish:
 - (i) if the bidder is required by law to prepare annual financial statements for auditing, their audited annual financial statements:
 - (aa) for the past three years; or
 - (bb) since their establishment if established during the past three year;
 - (ii) particulars of any contracts awarded to the bidder by an organ of state during the past five years, including particulars of any material non-compliance or dispute concerning the execution of such contract;
 - (iii) a statement indicating whether any portion of the goods or services are expected to be sourced from outside the Republic, and, if so, what portion and whether any portion of payment from the municipality or municipal entity is expected to be transferred out of the Republic; and
- (e) stipulate that disputes must be settled by means of mutual consultation, mediation (with or without legal representation) or when unsuccessful, in a South African court of law. The Accounting Officer reserves the right to stipulate that such a dispute to be settled utilizing a court of law within the jurisdiction of Sol Plaatje municipality.

22. Public invitation for Competitive Bids

- 1. Supply chain management policy must determine the procedure for the invitation of competitive bids and must stipulate:
 - (a) That any invitation to prospective providers to submit bids must be by means of a public advertisement in newspapers commonly circulating locally, the website of the municipality or any other appropriate ways which may include the Government Tender Bulletin, e-Tender Publication, CIDB i-Tender system for construction-related tenders, and in any other appropriate media.
 - (b) The information contained in a public advertisement, must include:
 - (i) The bid must be advertised a minimum of 30 calendar days, from the date on which the advertisement is placed in a newspaper/website.
 - (ii) In exceptional cases the tender will be advertised for 14 calendar days subject to approval by the Accounting Officer, but only if such shorter period can be justified on the grounds of urgency or emergency or any exceptional case where it is impractical or impossible to follow the official procurement process.

- (iii) If the tender is for a period of more than 12 months or value exceeding R10 million VAT inclusive, the tender cannot be advertised for 14 days.
- (iv) a statement that bids may only be submitted on the bid documentation provided by the municipality; and
- (v) date, time and venue of any proposed site meetings or briefing sessions must be stipulated on the tender invitation.
- 2. Bids submitted must be sealed; the envelope must contain the bid number, description of bid and closing date.

23. Procedure for Handling, opening and recording of bids

- 1. The time for the bid opening should be the same as the closing of bids, or promptly thereafter and should be announced, together with the place for bid opening, in the invitation to bid. The normal closing time for submission of bids is 10:00 and immediately opening will take place.
- 2. For RFQ, RFP, emergency, closed tenders closing time as and when will be determined by SCM.
- 3. All bids must be opened in public at the stipulated place and time, if practical. Notwithstanding the number and volume of the bids received, bidders or their representatives should be allowed to be present at the bid opening meeting immediately after closing.
- 4. The names of the bidders and if practical, the total price of each bid and of any alternative bids, should be read aloud. Immediately after opening, a current CSD report should be printed to establish compliance to SARS.
- 5. The procedures for the handling, opening and recording of bids, are as follows:
 - (a) Bids:
 - (i) must be opened in public;
 - (ii) must be opened at the same place and time of the closing of bids; and
 - (iii) bids received after the closing time should be recorded and but will not be considered and will be returned unopened immediately.
 - (b) An opening register must be compiled for all bids received and must be made available for public inspection;
 - (c) No information must be disclosed to bidders before awards.
 - (d) The bidding results will be made available to public on the Municipal website and it is the responsibility of the bidders to regularly visit the municipal website in order to obtain details of successful/unsuccessful information.

24. Negotiations with preferred bidders

1. For tenders advertised through a competitive bidding process, the necessary approval or mandate to negotiate with any service provider must obtained in writing from relevant BAC or Accounting Officer or any delegated official, as the case may be.

- 2. The approval or mandate to negotiate must at least include the following:
 - (a) Reasons for negotiations
 - (b) Negotiation parameters
 - (c) Objectives of the negotiations
 - (d) Names of identified service providers to negotiate with and
 - (e) Names of the persons authorised to conduct the negotiations
 - (f) Minutes and attendance register of the negotiating team must be recorded in writing or virtual recording.
- 3. For RFQ (web quote, deviations, closed tenders below R200 000), RFP, the Head of SCM and SCM team are mandated to negotiate with any service providers in a fairly, equitable transparent, competitive, cost effective and must be done within the parameters set above and the principles of best practice.
- 4. The Accounting Officer may, in terms of this Supply Chain Management Policy negotiate the final terms of a contract with bidders identified through a competitive bidding process as preferred bidders, provide that such negotiation:
 - (a) does not allow any preferred bidder a second or unfair opportunity
 - (b) is not to the detriment of any other bidder; and
 - (c) does not lead to a higher price than the bid as submitted.
- 5. Minutes of such negotiations must be kept for record purposes.
- 6. All negotiations must be exercised in a fair, equitable, transparent and competitive manner that will not unduly disadvantage other bidders and comprise integrity of the process.

25. Two-stage bidding process

- 1. A two-stage bidding process is allowed for:
 - (a) large complex projects:
 - (b) projects where it may be undesirable to prepare complete detailed technical specifications; or
 - (c) long term projects with a duration period exceeding three years.
- 2. In the first stage technical proposals on conceptual design or performance specifications should be invited, subject to technical as well as commercial clarifications and adjustments.
- 3. In the second stage final technical proposals and priced bids should be invited.

26. Committee system for Competitive Bids

- 1. A committee system for competitive bids shall consist of the following committees:
 - (a) a bid specification committee:
 - (b) a bid evaluation committee; and
 - (c) a bid adjudication committee;

- 2. The Accounting Officer appoints the members of each committee, taking into account section 117 of the Act; and cannot be sub-delegated except for the CFO in the adjudication committee who can appoint a sub-delegate:
 - (a) All members of the three committees are appointed for 12 months and may be reappointed for another 12 months (1st July to 30th June) and must declare their financial interest, sign the SCM code of conduct, and also declare business interest(s) as per Regulation 46(2)(e) and (f).
- 3. Members of all the bid committees are jointly and severally responsible for the decisions made by the committees in which they serve.
- 4. A neutral or independent observer, appointed by the Accounting Officer, must attend or oversee a committee when this is appropriate for ensuring fairness and promoting transparency. Such an observer must ensure there is no conflict of interest and should not participate in any government procurement processes.
- 5. The committee system must be consistent with:
 - (a) sections 27, 28 and 29 of this Policy; and
 - (b) any other applicable legislation.
- 6. The Accounting Officer may appoint the committee system to formal written price quotations.
- 7. Quorum: The Bid Committees cannot undertake business without a quorum present, consisting of 50% plus 1 of its total members with voting powers (rounded to the nearest whole number).

27. Bid Specification Committee

The accounting Officer / Authority is responsible for appointment of bid committees and such appointment must be in writing:

- 1. A bid specification committee must compile the specifications for the procurement of goods or services for infrastructure delivery in accordance with MFMA Circular 77 by the municipality.
- 2. Determining Specifications/Terms of reference:
 - (a) The Bid Specification Committee shall draw up clear specifications and terms of reference.
 - (b) Include clear evaluation criteria prior to the invitation of the quotation/bid as offers may only be evaluated according to the criteria stipulated in the quotation/bid document.
 - (c) It is the responsibility of the end user through the facilitation of the Cross-Functional Team and the Bid Specification Committee to compile detailed and clear specification with which to source proposals.
 - (d) Specifications should be based on relevant characteristics and/or performance requirements. Reference to brand name, catalogue numbers, or similar classifications to be avoided. If it is necessary to quote a brand name the words "or equivalent "should be added after the reference.

- (e) The specification should commit the acceptance of office for goods which have similar characteristics and which provide performance at least equivalent to those specified. The quality required should not be over specified to the extent that it will be impossible for others to offer such a product.
- (f) Must indicate the specific goal for each tender before advertisement take place in line with Preferential Procurement Regulation 2022 and as set out in the Preferential Procurement Policy 2023.
- (g) The Bid Specification Committee must determine the Bid advert days in line with Supply Chain Policy.
- (h) The BSC is responsible for approval of Bid specification prior to publication of the invitation for bids in terms of this Policy.
- (i) The specification committee will indicate on a bid document if functionality criteria points need to be used.
- (j) The Accounting Officer must appoint the chairperson of the committee. If the chairperson is absent from a meeting, the members of the committee who are present must elect one of their own to preside at the meeting provided they form a quorum.
- 3. A bid specification committee must be composed of 50% + 1 (one) of the appointed members, for a period as determined by the Accounting Officer; the Chairperson; Engineer (depending on the type of specification); SCM practitioner; official from Finance / Budget Office (BTO) and a Secretariat of the BSC and other officials from any cross functional section depending on the number of members.
- 4. All committee members must declare their interests during the introduction of the meeting either in writing or virtual.
- 5. The Line Managers will be invited as and when their items are presented at the Bid Specification Committee for their presentation.
- 6. Internal or external advisor with no voting rights can form part of the Bid Specification Committee and the number of specialists is not restricted.
- 7. A legal expect may be required to provide advisory support to the committee.
- 8. the Risk Manager attending the meeting shall ensure that evaluations are compliant to policy, procedure and process.
- 9. The specification committee will approve the functionality points that must be used.
- 10. No person, advisor or corporate entity involved with the bid specification and procurement documentation committee, or director of such a corporate entity, may bid for any resulting contracts.
- 11. Secretariat of the BSC shall fulfill the professional Secretariat function.
- 12. For general goods and services that are frequently procured, a specifications library may be compiled, and such specifications revised annually.

28. Bid Evaluation Committee

The accounting Officer / Authority is responsible for appointment of bid committees and such appointment must be in writing:

- 1. Bid Evaluation Committee for infrastructure (construction), **goods and services** must:
 - (a) Evaluate bids in accordance with:
 - (i) The specifications for a specific procurement; and
 - (ii) The point system must be set out in the supply chain management policy of municipality in terms of regulation 27(2) (f) and as prescribed in terms of the Preferential Procurement Policy 2023.
 - (iii) The committee will evaluate each bidder in line with the specific goal setup in the tender document as set out.
 - (b) Evaluate each bidder's technical and financial ability to execute the contract;
 - (c) Check that the bid under the evaluation are compliant as per bid document;
 - (d) Check in respect of the recommended bidder whether municipal rates and taxes are not in arrears for more than 90 days;
 - (e) Check in respect of the recommended bidder if there is a valid lease agreement stating who is responsible for the municipal account;
 - (f) Submit to the adjudication committee a report and recommendations regarding the award of the bid or any other related matter to the adjudication committee for consideration and/or approval.
 - (g) The BEC may, if necessary, authorise communication where clarification is required with bidders prior to the recommending of the tender to BAC for decision.
 - (h) Such communication must go to all bidders if all bidders are affected but in case where one bidder is required to clarify certain information, only that bidder must be communicated with and such communication must be recorded in the minutes.
 - (i) Any communication authorised by the BEC shall be in the form of a written request for clarification, on any matter affecting the evaluation of the bid offer or that could give rose to ambiguity in the subsequent contract that does not change or affect their competitive position or the substance of their offer, issued to the applicable bidders by the Head: Supply Chain Management in writing using any means as appropriate.
 - (j) A copy of the notice together with a transmission verification report / proof of posting shall be submitted to the BEC and be kept for record purposes.
 - (k) The BEC members are the custodians of the minutes, although SCM are safe keeping the minutes, and the BEC is accountable to the Municipal Manager and the Chairperson must attach his or her signature thereto.
 - (I) The Risk Manager attending the meeting shall ensure that evaluations are compliant to policy, procedure and process.
 - (m) Must present their reports to the bid adjudication committee to clarify uncertainty and shall not have any voting rights on the bid adjudication committee.
 - (n) All committee members must declare their interests during the introduction of the meeting either in writing or virtual.
 - (o) The tenderer is not listed in the National Treasury's Register for tender Defaulters or list of restricted suppliers; and

- (p) Declaration of interest (MBD 4) to be completed and signed and no bid will be accepted from persons in the service of the state.
- (q) the Current compliant Central Supplier database report (CSD).
- (r) CSD report, BBBEE certificate accredited by South African National Accreditation System (SANAS) or Sworn Affidavit for EMEs and QSEs or BBBEE certificate for EME's and start up enterprises; to claim points for specific goals.
- (s) Medical Certificate where a specific goal for disability is applicable
- (2) A bid evaluation committee composition:
 - (a) 50% + 1 (one) as appointed by the Accounting Officer, for period stated and the quorum is constituted by Chairperson; SCM practitioner, official from Finance division and three (3) other officials from any cross functional section depending on the number of members.
 - (b) Officials including an internal specialist from the department who require the goods and/or services.
 - (c) The Accounting Officer must appoint the chairperson of the committee. If the chairperson is absent from a meeting, the members of the committee who are present must elect one of them to preside at the meeting provided they form a quorum.
 - (d) Members of the committee will be appointed for a period determined by the Accounting Officer.
 - (e) Secretariat of the BEC shall fulfill the professional Secretariat function.
 - (f) A legal expect may be required to provide advisory support to the committee.
 - (g) An official may not be a member of the Bid Evaluation Committee and the Adjudication Committee for the same bid.
 - (h) The Bid Evaluation Committee may, if necessary, authorise communication with bidders prior to the award of the tender.
 - (i) Any communication authorised by the Bid Evaluation Committee shall be in the form of a written request for clarification, on any matter affecting the evaluation of the bid offer or that could give rise to ambiguity in the subsequent contract that does not change or affect their competitive position or the substance of their offer, issued to the applicable bidders by the Head: Supply Chain Management in writing using any means as appropriate
 - (j) A copy of the notice together with a transmission verification report/proof of posting shall be kept for record purposes.

29. Bid Adjudication Committee

The accounting Officer / Authority is responsible for appointment of bid committees and such appointment must be in writing:

1. A bid adjudication committee for infrastructure (construction), **goods and services** must:

- (a) Consider the report and recommendations of the bid evaluation committee; and either:
 - (i) verify that the procurement process which was followed complies with the provisions of this document;
 - (i) confirm that the report is complete and addresses all considerations necessary to make a recommendation;
 - (ii) depending on its delegations, make a final award or a recommendation to the Accounting Officer to make the final award; or
 - (iii) make another recommendation to the Accounting Officer on how to proceed with the relevant procurement.
- (b) A BAC shall ensure that:
 - (i) All bids have been evaluated in a compliant manner
 - (ii) Disqualifications are justified and that valid and accountable reasons/motivation were furnished for passing over of bids.
 - (iii) Scoring have been fair, consistent and correctly calculated and applied, and
 - (iv) Declarations of interest have been taken into account.
- (d) A BAC shall ensure, before recommending or awarding a bid, that the bid represents the best value available to the Municipality in terms of price, functionality, local content and specific goals.
- (e) consider commercial risks and identify any risks that have been overlooked or fall outside of the scope of the report which warrant investigation prior to taking a final decision.
- 2. A bid adjudication committee composition:

50% + 1 (one) as appointed by the Accounting Officer and must consist of at least four senior managers of the municipality which must include-

- (i) The Chief Financial Officer or, if the chief financial officer is not available, another manager in the budget and treasury office reporting directly to the chief financial officer and designated by the chief financial officer; and
- (ii) At least one senior supply chain management practitioner who is an official of the municipality; and any other 3 senior managers.
- (iii) A technical expert in the relevant field who is an official of the Municipality, if the Municipality has such an expert.
- 3. Outside technical experts may form part of the adjudication process in case; they must leave the meeting after advice has been given. Only the standing committee members can be involved in final deliberations and recommendations for final approval.
- 4. A legal expect may be required to provide advisory support to the committee.
- 5. The risk and compliance officer attending the meeting shall ensure that evaluations are compliant to policy, procedure and process.
- 6. All committee members must declare their interests during the introduction of the meeting either in writing or virtual.

- 7. BAC members shall be cleared to the level of "confidential" by the Accounting Officer on an annual basis.
- 8. The Accounting Officer must appoint the chairperson of the committee. If the chairperson is absent from a meeting, the members of the committee who are present must elect one of them to preside at the meeting.
- 9. An official may not be a member of the Bid Evaluation Committee and the Adjudication Committee for the same bid.
- 10. (a) If the bid adjudication committee decides to award a bid other than the one recommended by the bid evaluation committee, the bid adjudication committee must prior to awarding the bid:
 - (i) check in respect of the preferred bidder whether that bidder's municipal rates and taxes and municipal service charges are not in arrears, and;
 - (ii) notify the Accounting Officer.
 - (b) The Accounting Officer may:
 - (i) after due consideration of the reasons for the deviation, ratify or reject the decision of the bid adjudication committee referred to in section (1a); and
 - (ii) if the decision of the bid adjudication committee is rejected, refer the decision of the adjudication committee back to that committee for reconsideration and
 - (iii) refer the report back to the evaluation committee for their reconsideration or make an award of a tender with or without conditions if the value is below R10 million. If above R10 million, make recommendation to the Accounting Officer.
- 11. The Accounting Officer may at any stage of a bidding process, refer any recommendation made by the evaluation committee or the adjudication committee back to that committee for reconsideration of the recommendation.
- 12. The Accounting Officer must comply with section 114 of the MFMA within 10 working days.
- 13. The Accounting Officer shall appoint an alternative per bid committee member for continuity.
- 14. The BAC committee shall consider proposals regarding the cancellation, amendment, extension or transfer of contracts that have been awarded.
- 15. The BAC committee shall consider the merits of an unsolicited offer and make a recommendation Accounting Officer.
- 16. The BAC committee shall report to the Accounting Officer any recommendation made to award a contract to a bidder other than the bidder recommended by the evaluation committee giving reasons for making such a recommendation.
- 17. The BAC committee shall not make a recommendation for an award of a contract or order if the recommended bidder or framework contractor has:
 - (i) made a misrepresentation or submitted false documents in competing for the contract or order; or
 - (ii) been convicted of a corrupt or fraudulent act in competing for any contract during the past five years.

- 18. The BAC committee may on justifiable grounds and after following due process, disregard the submission of any bidder if that bidder or any of its directors, members or trustees or partners has abused the delivery management system or has committed fraud, corruption or any other improper conduct in relation to such system. The National Treasury and the provincial treasury shall be informed where such tenderers are disregarded.
- 19. BAC must check the CIDB status of the bidder before an award.
- 20. BAC can only make an award if the bidder's CIDB status is active.

29. (a) High-level responsibilities of Bid Secretariat

- 1. Secretariats of the Bid committees shall fulfil the professional Secretariat function.
- 2. Prepare submission packs, agendas, signed minutes of bid committees' meeting
- 3. Ensure timeous distribution of packs to committees.
- 4. Coordinate meeting to take place in an orderly fashion.
- 5. Communicate submissions and decisions.
- 6. Ensure that documentation is aligned with recommendations from the committees.
- 7. Keep record of all minutes and recordings and follow up on actions items.
- 8. Manage proper record keeping of the committees.
- 9. Ensure that minutes are properly filed for audit purposes.

30. Procurement of Banking Services

- 1. A contract for the provision of banking services:
 - (a) must be procured through competitive bids;
 - (b) must be consistent with section 7 or 85 of the Act; and
 - (c) may not be for a period of more than five years at a time.
- 2. The process for procuring a contract for banking services must commence at least nine months before the end of an existing contract.
- 3. The closure date for the submission of bids may not be less than sixty (60) calendar days from the date on which the advertisement is placed in a newspaper in terms of the section.
- 4. Bids must be restricted to banks registered in terms of the Banks Act, 1990 (Act No. 94 of 1990).

31. Procurement of IT related goods or services

- 1. The Accounting Officer may request the State Information Technology Agency (SITA) to assist with the acquisition of IT related goods or services through a competitive bidding process.
- 2. The parties must enter into a written agreement to regulate the services rendered by, and the payments to be made to, SITA.

- 3. The Accounting Officer must notify SITA together with a motivation of the IT needs of the municipality if:
 - (a) the transaction value of IT related goods or services required by the municipality in any financial year will exceed R50 million (VAT included); or
 - (b) the transaction value of a contract to be procured by the municipality whether for one or more years exceeds R50 million (VAT included).
- 4. If SITA comments on the submission and the municipality disagree with such comments, the comments and the reasons for rejecting or not following such comments must be submitted to the council, the National Treasury, the relevant provincial treasury and the Auditor General.

32. Procurement of goods and services under contracts secured by other organs of state

- 1. The Accounting Officer may procure goods or services for the municipality under a contract secured by another organ of state, but only if:
 - (a) the contract has been secured by that other organ of state by means of a competitive bidding process applicable to that organ of state;
 - (b) the municipality has no reason to believe that such contract was not validly procured;
 - (c) there are demonstrable discounts or benefits for the municipality to do so; and
 - (d) that other organ of state and the provider have consented to such procurement in writing.
- 2. Sub-sections (1)(c) and (d) do not apply if:
 - (a) a municipal entity procures goods or services through a contract secured by its parent municipality; or
 - (b) a municipality procures goods or services through a contract secured by a municipal entity of which it is the parent municipality.

33. Procurement of goods necessitating special safety arrangements

- 1. The acquisition and storage of goods in bulk (other than water), which necessitate special safety arrangements, including gasses and fuel, must be restricted where ever possible.
- 2. Where the storage of goods in bulk is justified, such justification must be based on sound reasons, including the total cost of ownership and cost advantages for the municipality.

34. Proudly South African Campaign / Locality

The Municipality supports the Proudly South African Campaign to the extent that, as far as possible preference is given to procuring local goods and services from:

(a) Offices within the jurisdiction of SPM.

- (b) Offices within the jurisdiction of Francis Baard District
- (c) Offices within the Northern Cape Province
- (d) Offices within the Republic of South Africa

Table: 4 Locality

No#	Criteria	Minimum Baseline for Points
		allocation
1.	Offices within the jurisdiction of SPM	10
2.	Offices within the jurisdiction of Francis Baard	7
	District	
3.	Offices within the Northern Cape Province	5
4.	Offices within the Republic of South Africa	3

All tenders must comply with locality point scoring and this scoring will vary according to the nature of the tender as and when required by the BSC.

NB. The bidder must clearly stipulate location of the business. For the above measurement, the business / trading address in the form of municipal account or lease agreement or both will be used as a proof of locality. The inspection will be done by the Municipality where applicable.

35. Appointment of Consultants

- 1. A supply chain management policy may allow the accounting officer to procure consulting services provided that any Treasury guidelines in respect of consulting services are taken into account when such procurements are made.
- 2. A contract for the provision of consultancy services to a municipality must be procured through competitive bids if
 - (a) The value of the contract exceeds R 200 000 (VAT included); or
 - (b) The duration period of the contract exceeds one year.
- 3. In addition to any requirements prescribed by these Regulations for competitive bids, bidders must furnish the municipality with particulars of:
 - (a) All consultancy services provided to an organ of state in the last five years; and
 - (b) Any similar consultancy services provided to an organ of state in the last five years
- 4. The municipality must ensure that copy right in any document produced, and the patent rights or ownership in any plant, machinery, thing, system process designed or devised by a consultant in the course of consultancy services is vested in the municipality.
- 36. Deviation from, and ratification of minor breaches of, procurement processes (Refer to SPM Directive 01 of 2021/ 2022)

- 1. The Accounting Officer may:
 - (a) dispense with the official procurement processes established by this Policy and to procure any required goods or services through any convenient process, which may include direct negotiations, but only
 - (i) in an emergency;
 - (ii) if such goods or services are produced or available from a single provider only;
 - (iii) for the acquisition of special works of art or historical objects where specifications are difficult to compile;
 - (iv) acquisition of animals for zoos; or
 - (v) in any other exceptional case where it is impractical or impossible follow the official procurement processes; and
 - (b) ratify any minor breaches of the procurement processes by official or committee acting in terms of delegated powers or duties which are purely of a technical nature.
- 2. The Accounting Officer must record the reasons for any deviations in terms of subsection (1)(a) and (b) of this policy and report them to the next meeting of the council and include as a note to the annual financial statements.
- 3. Subsection (2) does not apply to the procurement of goods and services contemplated in section 110(2) of the Act.
- 4. If an accredited agent must be used to perform maintenance services for equipment or vehicles as part of its guarantee or warranty or to obtain genuine parts, a list of such procurements for amounts above R2000.00 must be supplied monthly to the Accounting Officer for information purposes. The type of service, cost, and reason for using one supplier only must be stated.

36. (a) Conditions/Circumstances that necessitate deviations

- 1. There are mandatory and extreme conditions that compels a Line Manager to urgently want to dispense of Supply Chain Management or procurement and these reasons should at least cover the following;
 - (a) Disastrous situation leading to loss or damage to public or private property
 - (b) Life threatening
 - (c) Environmental pollution
 - (d) Loss of revenue by the municipality
- 2. These circumstances may lead to emergency procurement to mitigate the risk anticipated from the eventuality, and in the case of an eventuality, minimize the impact on life, environment and property.
- 3. Emergency procurement in its nature is aimed to avert temporarily, whilst permanent strategies must be sought to address the situation and /or an unexpected and sudden event that must be dealt with urgently and where there is an immediate threat to revenue, to property, to life and limb.

- 4. All reports for deviations submitted by Line Managers and respective ED's are to be checked by all respective the General Managers of Finance Directorate as indicated in the deviation form for any of the following:
 - (a) Is the motivation valid for the deviation?
 - (b) Is the process fair, equitable, transparent and cost effective?
 - (c) Is there sufficient reason for not going out to tender?
 - (d) Is there no existing tender similar to the request?
 - (e) Is there adequate budget?
- 5. The administrative process of the deviation must be concluded within 14 working days which relates to the signing off by various parties reflected in the deviation template.
- 6. Extension of deviation is not allowed since the deviation is regarded as an interim solution while putting a long term solution to the problem.
- 7. Extension may only be granted under exceptional cases where justifiable grounds are made and it must be recommended by, ED's and approved by the Accounting Officer.
- 8. The Head of SCM together with other the SCM practitioners (Managers) and the technical experts of user department can negotiate with bidders who responded to RFP for deviation in the best interest of the municipality without any prejudices to bidders.

37. Unsolicited Bids

- 1. In accordance with section 113 of the Act, the municipality is not obliged to consider unsolicited bids received outside a normal bidding process.
- 2. If an Accounting Officer decides in terms of section 113(2) of the Act to consider an unsolicited bid, only if:
 - (a) the product or service offered in terms of the bid is a demonstrably or proven unique innovative concept;
 - (b) the product or service will be exceptionally beneficial to, or have exceptional cost advantages for the municipality;
 - (c) the person who made the bid is the sole provider of the product or services for the municipality; and
 - (d) the reasons for not going through the normal bidding processes are found to be sound by the Accounting Officer.
- 3. Where the Accounting Officer decides to consider an unsolicited bid that complies with subsection (2) of this policy, the decision must be made public in accordance with section 21A of the Municipal Systems Act, together with
 - (a) its reasons as to why the bid should not be open to other competitors;
 - (b) an explanation of the potential benefits if the unsolicited bid were accepted; and
 - (c) an invitation to the public or other potential suppliers to submit their comments within 30 days of the notice.

- 4. Once the Accounting Officer has received written comments, it must submit such comments to the National Treasury and the relevant provincial treasury.
- 5. The adjudication committee must consider the unsolicited bid and may award the bid or make a recommendation to the Accounting Officer, depending on its delegations.
- 6. A meeting of the adjudication committee to consider an unsolicited bid must be open to the public.
- 7. When considering the matter, the adjudication committee must take into account
 - (a) any comments submitted by the public; and
 - (b) any written comments and recommendations of the National Treasury or the relevant provincial treasury.
- 8. If any recommendations of the National Treasury or provincial treasury are rejected or not followed, the Accounting Officer must submit to the Auditor General, the relevant provincial treasury and the National Treasury the reasons for rejecting or not following those recommendations.
- 9. Such submission must be made within seven days (7) after the decision on the award of the unsolicited bid is taken, but no contract committing the municipality to the bid may be entered into or signed within 30 days of the submission.

37. (a) Unsolicited Bids (National Treasury Practice Note No.11 of 2008/9)

- 1. Criteria for consideration of an Unsolicited proposal:
 - (a) A comprehensive and relevant project feasibility study has established a clear business case; and
 - (b) The product or service involves an innovative approach to project development and management; or
- 2. The Accounting Officer must reject the unsolicited proposal if the proposal relates to known institutional requirements that can, within reasonable and practicable limits, be acquired by conventional competitive bidding methods.
- 3. Use of external consultants. The municipality may seek advice from independent consultants or experts provided that:
 - (a) An appropriate undertaking be obtained from any such person that any confidential material or information provided by the proponent will not be disclosed to anyone other than an employee or agent of such a third party who will, in turn treat the information or material as confidential and give an undertaking to do so; and
 - (b) The cost of obtaining independent advice will be incurred by the institution, unless the proponent withdraws the proposal prior to entering into an unsolicited proposal agreement, in other which event the proponent will be liable to the institution for these costs.

38. Combating of abuse of Supply Chain management system (bid rigging)

1. The Accounting Officer must–

- (a) Take all reasonable steps to prevent abuse of the supply chain management system;
- (b) Investigate any allegations against an official or other role player of fraud, corruption, favouritism, unfair or irregular practices or failure to comply with this Policy, and when justified
 - (i) take appropriate steps against such official or other role player; or
 - (ii) report any alleged criminal conduct to the South African Police Service;
- (c) Check the National Treasury's database prior to awarding any contract to ensure that no recommended bidder, or any of its directors, is listed as a person prohibited from doing business with the public sector;
- (d) Reject any bid from a bidder-
 - if any municipal rates and taxes or municipal service charges owed by that bidder or any of its directors to the municipality, or to any other municipality or municipal entity, are in arrears for more than three months; or
 - (ii) who during the last five years has failed to perform satisfactorily on a previous contract with the municipality or any other organ of state after written notice was given to that bidder that performance was unsatisfactory;
- (e) Reject a recommendation for the award of a contract if the recommended bidder, or any of its directors, has committed a corrupt or fraudulent act in competing for the particular contract;
- (f) Cancel a contract awarded to a person if
 - the person committed any corrupt or fraudulent act during the bidding process or the execution of the contract; or
 - (ii) an official or other role player committed any corrupt or fraudulent act during the bidding process or the execution of the contract that benefited that person; and
- (g) Reject the bid of any bidder if that bidder or any of its directors -
 - (i) has abused the supply chain management system of the municipality or has committed any improper conduct in relation to such system;
 - (ii) has been convicted for fraud or corruption during the past five years;
 - (v) has wilfully neglected, reneged on or failed to comply with any government, municipal or other public sector contract during the past five years; or has been listed in the Register for Tender Defaulters in terms of section 29 of the Prevention and Combating of Corrupt Activities Act (No 12 of 2004).
- 2. The Accounting Officer must inform the National Treasury and relevant provincial treasury in writing of any actions taken in terms of sub-sections (1)(b)(ii), (e) or (f) of this policy.
- 3. Section 4(1)(b)(iii) of the competition act No.89 of 1998, as amended, prohibits any agreement between or concerted practice by firms, or a decision by association o firms, if it is between parties in horizontal relationship and if it involves collusive bidding/ tendering (or bid rigging).

- 4. In order to deter any form of collusive bidding (bid rigging), bidders shall confirm that they have not entered into any such practices by completing a certificate to that effect.
- 5. The standard document pertaining to the certification of the independent bid determination shall accompany all price quotation, advertised competitive bids, limited bids and proposals.
- 6. SPM is required to utilise the information contained in the Certificate of Independent Bid Documentation (MBD 9) to ensure that when bids are considered all reasonable steps are taken to prevent any form of bid rigging.

39. Logistics Management

- 1. The Accounting Officer must establish and implement an effective system of logistics management, which must include
 - (a) No issuing of store items or the commencement of the procurement process may take place without a properly completed requisition form.
 - (b) The monitoring of spending patterns on types or classes of goods and services incorporating, where practical, the coding of items to ensure that each item has a unique number;
 - (c) The setting of inventory levels that includes minimum and maximum levels and lead times wherever goods are placed in stock;
 - (d) The placing of electronic orders for all acquisitions including those from petty cash;
 - (e) Before payment is approved, certification by the responsible Municipal Officer that the goods and services are received or rendered on time and is in accordance with the order, the general conditions of contract and specifications where applicable and that the price charged is as quoted in terms of a contract;
 - (f) Appropriate standards of internal control and warehouse management to ensure that goods placed in stores are secure and only used for the purpose for which they were purchased;
 - (g) Regular checking to ensure that all assets including official vehicles are properly managed, appropriately maintained and only used for official purposes;
 - (h) Monitoring and review of the supply vendor performance to ensure compliance with specifications and contract conditions for particular goods or services; and
 - (i) The maintenance and administration of term contracts is co-managed with acquisition management for general goods/ services.
 - (j) Only orders created via the official SPM mechanism will be deemed valid by SPM.

40. Disposal Management

1. The criteria for the disposal or letting of assets, including unserviceable, redundant or obsolete assets are subject to sections 14 and 90 of the MFMA.

- (a) Two separate disposal committees may be appointed by the Accounting Officer for the disposal of movable and immovable capital assets for a period so determined by the Accounting Officer.
- (b) For movable capital assets, the composition would be consistent with the Asset Management Policy;
- (c) Before disposal of immovable assets refer to section 14 of the MFMA and the Municipal Asset Transfer Regulations (no. R.878);
- (d) Such a disposal committee are advisory committees to the Municipal Manager on the disposal of capital assets and do not replace any of the bidding committees.

2. (a) Assets may be disposed of by:

- (i) transferring the asset to another organ of state in terms of a provision of the Act enabling the transfer of assets;
- (ii) transferring the asset to another organ of state at market related value or, when appropriate, free of charge;
- (iii) selling the asset; or
- (iv) destroying the asset.
- (b) The Accounting Officer must ensure that:
 - (i) immovable property may be sold only at market related prices except when the public interest or the plight of the poor demands otherwise in accordance with section 14 of the MFMA;
 - (ii) movable assets may be sold either by way of written price quotations, a competitive bidding process, auction or at market related prices, whichever is the most advantageous to the municipality;
 - (iii) in the case of disposable computer equipment, the provincial department of education must first be approached to indicate within 30 calendar days whether any local schools are interested in the equipment; and
 - (iv) in the case of disposable firearms, National Conventional Arms Control Committee has approved any sale or donation of fire arms to any person or institution within or outside the Republic; provided that:
- (c) Immovable property is let at market related rates except when the public interest or the plight of the poor demands otherwise; and all fees, charges, rates, tariffs, scales of fees or other charges relating to the letting of immovable property are annually reviewed.
- (d) Ensure that where assets are traded in for other assets, the highest possible trade-in price is negotiated.

3. Competitive bids: The sale and letting of assets:

- (a) The sale and letting of assets above a transaction value of R200 000 (VAT included) and long-term contracts may only be procured through a competitive bidding process, subject to subsection 11(2) of this Policy.
- (b) The sale and letting of assets less than a transaction value of R200 000 (VAT included) may only be procured through a formal written price quotation (7 days web quote).

- (c) The sale and letting of assets above an estimated transaction value of R200 000 (VAT included), may not be deliberately split into parts or items of lesser value merely for the sake of selling or letting such assets otherwise than through a competitive bidding process.
- (d) The preference point systems prescribed in the Preferential Procurement Regulations, 2022 are not applicable to the sale and letting of assets.
- (e) In instances where assets are sold or leased by means of advertised competitive bids or written price quotations or by auctions the award must be made to the highest bidder.

41. Risk Management

- 1. A Supply Chain Management policy must provide for an effective system of risk management for the identification, consideration and avoidance of potential risks in the Supply Chain Management system.
- 2. Risk management must include:
 - (a) the identification of risks on a case-by-case basis;
 - (b) the allocation of risks to the party best suited to manage such risks;
 - (c) acceptance of the cost of the risk where the cost of transferring the risk is greater than that of retaining it;
 - (d) the management of risks in a pro-active manner and the provision of adequate cover for residual risks; and
 - (e) the assignment of relative risks to the contracting parties through clear and unambiguous contract documentation.
- 3. The MFMA requires the accounting officer to effectively to manage risk as well as ensure that an effective fraud prevention plan is in place as part of ensuring good governance and effective management of resources of the municipality.
- 4. A systemic risk management framework which shall incorporate a regular assessment of the relevant risk shall be developed.
- 5. Risks shall be identified upfront on a case-by-case bases.

42. Performance Management

- 1. A Supply Chain Management policy must provide for an effective internal monitoring system in order to determine, on the basis a retrospective analysis, whether the authorised supply chain management processes are being followed.
- 2. In the monitoring of supply chain management performance, the accounting officer together with the Chief Financial Officer, must set goals and performance criteria for SCM officials against which performance can be measured.
- 3. Four (4) months (120 days) prior to the expiration of an existing contract, the SCM will notify the end-user department.

43. Prohibition on awards to persons whose tax matters are not in order (in line with National Treasury circular 90 and NT instruction note no.7 of 2017/18)

- 1. Municipality may not make any award above R10 000 to a person whose tax matters have not been declared by the South African Revenue Service to be in order until written proof from SARS of their tax compliance status or proof from SARS that they have made an arrangement to meet their outstanding tax obligation.
- 2. If the recommended bidder is not tax compliant, the bidder should be notified of their non-compliant status and the bidder must be requested to submit to the municipality within 7 working days.
- 3. The proof of tax compliance status submitted by the bidder to the municipality must be verified via the CSD or E-filling.
- 4. The accounting officer should reject any bid submitted by the bidder, if such bidder fails to provide proof of tax compliance status within the time frame stated above.
- 5. Where goods or services have been delivered satisfactorily without dispute, accounting officers should not delay processing of invoices due to outstanding tax matters.

44. Prohibition on awards to persons in the service of the state

- 1. Irrespective of the procurement process followed, no award may be made to a person in terms of this Policy:
 - (a) who is in the service of the state;
 - (b) if that person is not a natural person, of which any director, manager, principal shareholder or stakeholder is a person in the service of the state; or
 - (c) a person who is an advisor or consultant contracted with the municipality.
 - (d) any persons or directors in the service of the state, or has been in the service of the state in the previous twelve months are not allowed to do business with the municipality and this exclude non-executive directors as per definition in (e) below.
 - (e) a Non-Executive Director is an independent member of the company's board or committee or tribunal, but he or she does not possess the management responsibilities and get paid a service fee not a salary. They are not involved on day to day operations and they have no voting rights over any decision made.
- 2. Any person or service provider who fails to disclose his or her employment status with organs of state, his or her contract will be terminated immediately, the service provider shall be deregistered and shall not be allowed to bid for a period not less than three years and shall be reported to National Treasury for blacklisting.

45. Awards to close family members of persons in the service of the state

- The Accounting Officer must ensure that the notes to the annual financial statements disclose particulars of any award of more than R2000 (incl. VAT) to a person who is a spouse, child or parent of a person in the service of the state, or has been in the service of the state in the previous twelve months, including:
 - (a) the name of that person;
 - (b) the capacity in which that person is in the service of the state; and
 - (c) the amount of the award.
- 2. The SCM relies on the information submitted by the bidder and thus it becomes impractical for the SCM to verify if the close family member of the bidder is in the service of the state, if the bidder did not disclose on MBD4 3.13 since the municipality does not have an appropriate system in place. The provision of the POPI Act prohibit search of personal information without proper authorisation.

46. Ethical standards

- 1. A code of ethical standards as set out in the "SPLM's code of conduct for supply chain management practitioners and other role players involved in supply chain management" is attached as annexure c in order to promote:
 - (a) mutual trust and respect; and
 - (b) an environment where business can be conducted with integrity and in a fair and reasonable manner.
- 2. Municipal code of ethical standards must stipulate that an official or other role player involved in the implementation of the supply chain management policy of the municipality
 - (a) Must treat all providers and potential providers equitably
 - (b) May not use her or his position for private gain or to improperly benefit another person
 - (c) May not accept any reward, gift, favour, hospitality or other benefits directly or indirectly, including to any close family members, partner or associate of that person
 - (d) Notwithstanding sub-regulation (2)(c), must declare to the accounting officer details of any reward, gift, favour, hospitality or other benefits promised, offered or granted to that person or to any close family member, partner or associate of that person
 - (e) Must declare to the accounting officer details of any private or business interests which that person or any close family member, partner or associates may have in any proposed procurement or disposal process of, or in any award of a contract by, the municipality
 - (f) must immediately withdraw from participating in any manner whatsoever in a procurement or disposal process or in the award of a contract in which that person or any close family members, partner or associate has any private or business interest.

- (g) Must be scrupulous in his or her use of property belonging to the Municipality
- (h) Must assist the Accounting Officer in combating fraud, corruption, favouritism and unfair and irregular practices in the SCM system.
- (i) Must report to the Accounting Officer any alleged irregular conduct in the SCM system which that person may become aware of including:
 - (i) Any alleged fraud, corruption, favouritism or unfair conduct
 - (ii) Any alleged contravention of regulation 47(1)
 - (iii) Any alleged breach of code of ethical standards
- 3. A supply chain management policy must:
 - (a) Determine that all declarations in terms of sub-regulation (2) (d)and (e) must be recorded in a register which Accounting Officer must keep for this purpose.
 - (b) Determine that all declaration by the Accounting Officer must be made to the Mayor of the Municipality who must ensure that declarations are recorded in the register, and
 - (c) Contains measures to ensure that appropriate action is taken against any official or other role players who commits a breach of code of ethical standards.
- 4. A SCM Policy must take into account the National Treasury code of conduct for SCM practitioners and other role players involved in SCM.
- 5. A Municipality may adopt the National Treasury code of conduct for SCM practitioners and other role players involved in SCM. When adopted such code of conduct becomes binding on all officials and other role players involved in the implementation of SCM Policy of the Municipality.
- 6. Sub-regulation (2) (c) does not apply to gifts less than R350 in value.
- 7. A breach of the code of ethics must be dealt with as follows:
 - (a) in the case of an employee, in terms of the disciplinary procedures of the municipality envisaged in section 67(1)(h) of the Municipal Systems Act;
 - (b) in the case a role player who is not an employee, through other appropriate means in recognition of the severity of the breach.
 - (c) In all cases, financial misconduct must be dealt with in terms of chapter 15 of the Act.
- 8. All committee members and SCM practitioners may be vetted by the National Intelligence Agency (N.I.A) as and when required and on the instruction of the Accounting Officer.
- 9. A "Confidential" financial declaration of interest form may be completed by all Bid Adjudication members and submitted to the Accounting Officer annually.
- 10. A cooling off period for former employees and councillors will apply: they will be prohibited for a period of 12 months after leaving the municipal services to participate in any SCM activities e.g. rendering goods /services or consulting services to the Municipality or its entity if established.

47. Inducements, rewards, gifts and favours to municipalities and other role players

- 1. No person who is a provider or prospective provider of goods or services, or a recipient or prospective recipient of goods disposed or to be disposed of may either directly or through a representative or intermediary promise, offer or grant:
 - (a) any inducement or reward to the municipality for or in connection with the award of a contract; or
 - (b) any reward, gift, favour or hospitality to:
 - (i) any official; or
 - (ii) any other role player involved in the implementation of this Policy.
- The Accounting Officer must promptly report any alleged contravention of sub-section (1) to the National Treasury for considering whether the offending person, and any representative or intermediary through which such person is alleged to have acted, should be listed in the National Treasury's database of persons prohibited from doing business with the public sector.
- 3. Sub-section (1) does not apply to gifts less than R350 in value.
- 4. All supply chain practitioners and bid committee members must disclose annually rewards, gifts and favours to the Accounting Officer or his delegate who will maintain a Gift Register.
- 5. The Accounting Officer will disclose any such gifts and or favours annually to the Executive Mayor.

48. Sponsorships

- 1. The Accounting Officer must promptly disclose to the National Treasury and the relevant provincial treasury any sponsorship promised, offered or granted, whether directly or through a representative or intermediary, by any person who is
 - (a) a provider or prospective provider of goods or services; or
 - (b) a recipient or prospective recipient of goods disposed or to be disposed.
- 2. All sponsorships by the SPM to external organizations or parties shall be subject to such terms and conditions as the Council may determine from time to time, which terms and conditions shall be deemed to be incorporated into this Policy.

49. Objections and complaints

 Municipality must allow persons aggrieved by decisions or actions taken in the implementation of this supply chain management system, may lodge within fourteen (14) calendar days of the decision or action, a written objection or complaint against the decision or action to the Accounting Officer, on the prescribed grievance forms or a letter.

- 2. Objections and complaint must be in writing addressed to the Accounting Officer of the Municipality.
- 3. Unsuccessful bidders notice must be published on the website of the Municipality stating reasons for being unsuccessful and it is the responsibilities of bidders to regularly visit the website of the municipality to check such information.
- 4. Objections received after 14 calendar days will not be considered by the Municipality.

50. Resolution of disputes, objections, complaints and queries

- 1. The Accounting Officer must appoint an independent and impartial person, not directly involved in the supply chain management processes as and when the need arises:
 - (a) to assist in the resolution of disputes between the municipality and other persons regarding:
 - (i) any decisions or actions taken in the implementation of the supply chain management system; or
 - (ii) any matter arising from a contract awarded in the course of the supply chain management system; or
 - (b) to deal with objections, complaints or queries regarding any such decisions or actions or any matters arising from such contract.
- 2. The Accounting Officer, or another official designated by the Accounting Officer, is responsible for assisting the appointed person to perform his or her functions effectively. A complaints register must be implemented and maintained per annum.
- 3. The person appointed must:
 - (a) strive to resolve promptly all disputes, objections, complaints or queries received; and
 - (b) submit monthly reports to the Accounting Officer on all disputes, objections, complaints or queries received, attended to or resolved.
- 4. A dispute, objection, complaint or query may be referred to the relevant provincial treasury if:
 - (a) the dispute, objection, complaint or query is not resolved within 60 days; or
 - (b) no response is forthcoming within 60 days.
- 5. If the provincial treasury does not or cannot resolve the matter, the dispute, objection, complaint or query may be referred to the National Treasury for resolution.
- 6. This regulation must not be read as affecting a person's rights to approach a court at any time.

51. Contracts Providing for compensation based on turnover

1. If a service provider acts on behalf of a municipality to provide any service or act as a collector of fees, service charges or taxes and the compensation payable to the service provider is fixed as an agreed percentage of turnover for the service or the amount collected, the contract between the service provider and the municipality must stipulate:

- (a) a cap on the compensation payable to the service provider; and
- (b) that such compensation must be performance based.

CHAPTER 4: OTHER MATTERS

52. Promotion of Environmentally Friendly Procurement

- 1. The Municipality commits itself to environmentally friendly procurement when procuring goods and services, including, but not limited to:
 - (a) the incorporation of energy efficiency measures when procuring electrical supplies such as bulbs, globes etc.
 - (b) the adoption of an integrated waste management strategy such as investigating recycling options and the handling of hazardous substances.
 - (c) compliance with green building guidelines and standards (SANS).
 - (d) sourcing and using resources that are renewable as far as possible.
 - (e) consider the extent of pollution of using the type, quantity and energy of materials procured.
 - (f) source vehicles and equipment that are more energy efficient and produce less pollution.

53. Sub-contracting

- 1. Subcontracting may be applied to advance designated groups in line with Specific goals as outlined in the PPP.
- 2. In certain instances:
 - (i) subcontracting may be negotiated after the award of a tender and;
 - (ii) it can also be included in the specifications during the approval of the specifications by BSC and this will differ from project to project.

54. Validity period

- The validity period for the tender is for one hundred and twenty (120) days. This
 period should be sufficient to enable the bid committees to complete the
 comparison and evaluation of bids, review the recommendations and award the
 contract.
- 2. Line Managers must submit a technical report for tenders within fourteen (14) calendar days from the closing date of the tender.
- 3. All tenders may not be extended beyond 150 days except in special circumstance and must be approved by the Accounting Officer.
 - (a) An extension must be requested by the line manager in writing before the expiration date.
 - (b) The granted extension should not exceed sixty (60) days to award.

- (c) In the case of fixed price contract, no price adjustment can be made within the first 12 months cycle for the successful bidder.
- (d) No Cooling off period is applicable for Goods and Services tenders and SCM has to notify all stakeholders through various communication platform, if the tender is withdrawn or cancelled.
- (e) If the SCM received no bids during the closing date of the tender, the tender will be re-advertised without taking it to other committees.
- (f) In case one or more bids received and they are non-responsive they must go through all the Bid committees.
- (g) Cooling off period for CIDB tenders is no longer applicable but when readvertising for the third time the municipality must obtain approval from National Treasury.
- 4. The validity period for web quote is for thirty (30) days. It can be extended for 30 days provided that the proof of confirmation from supplier that the price remains the same.
- 5. Line Managers must submit a technical report for a web quote within five (5) calendar days from the closing date of the web quote.

55. Evaluation of bids based on functionality as a criterion

- In general, the need to invite bids based on functionality as a criterion depends on the nature of the required commodity or service considering quality, reliability, viability and durability of a service and the bidder's technical capacity and ability to execute a contract.
 - (a) In best practice:
 - (i) For infrastructure projects functionality criteria are set at 70 points out of 100 points and this cannot be expressed in percentage. In complex projects can be set as 75 points.
 - (ii) For goods and services, the functionality criteria are set at 65 points out of 100 points.
 - (b) The Sol Plaatje Municipality must state in the tender documents if the tender will be evaluated on functionality.
 - (c) The evaluation criteria for measuring functionality must be objective.
 - (d) The evaluation criterion may include criteria such as the consultant's relevant experience for the assignment, the quality of the methodology; the qualifications of key personnel; transfer of knowledge, etc.
 - (e) The weight allocated to each criterion should not be generic but should be determined separately for each bid on a case by case basis.
 - (f) The tender documents must specify-
 - (i) the evaluation criteria for measuring functionality;
 - (ii) the points for each criteria and, if any, each sub-criterion; and
 - (iii) the minimum qualifying score for functionality.
 - (g) The minimum qualifying score for functionality for a tender to be considered further:
 - (i) must be determined separately for each tender; and
 - (ii) may not be so:

- (iii) low that it may jeopardise the quality of the required goods or services; or
- (iv) high that it is unreasonably restrictive.
- (h) Points scored for functionality must be rounded off to the nearest two decimal places.
- (i) A tender that fails to obtain the minimum functionality threshold as indicated in the tender documents is not an acceptable tender, and should be eliminated.
- (j) Each tender that obtained the minimum functionality threshold must be evaluated further in terms of price and the specific goals in line with Preferential Procurement Regulation of 2022 and Preferential Procurement Policy of 2023.

56. Extension of Contract

- 1. The municipality may not extend the contract for more than three months; however, this may occur under circumstances in which clear and justifiable reasons have been provided to the approval authority to extend such contract. Any such extention may not approved, if the purpose is to circumvent the competitive bidding mechanisms of the procurement policy.
- Any request for extension must be made by the Line Manager of user department and must be recommended by the Executive Director of the user department and approved by the Municipal Manager
- 3. The value of the extension may not exceed the original approved value of the contract.
- 4. Approval for the extension of contract shall be obtained from the delegated structure that approve the original award of the bid.
- 5. Where prices are amended for the extended period, the reasonableness of prices shall be established and approved by the delegate structure referred above.
- 6. The extension of the current contract shall be requested in advance 3 months, before the expiring of the contract in writing by the Line Manager of the user department.
- 7. Where justifiable reasons are provided for extending a contract, the relevant application may be considered favourably and contractors may be approached by the line manager with the request to indicate whether they are prepared to extend the contract period.
- 8. The system contracts such as financial system and other related software system must be registered with the ICT and there must be an SLA in place.
- 9. In of case software system, contract may be extended on a month to month basis for a period not exceeding 12 months.

57. Variation of contracts

- 1. The expansion or variation of orders against the original contract has, however led to a wide scale abuse of the current SCM system.
- 2. Variation orders for goods and services, construction and consultancy are as follows:
 - (i) For construction and consultancy works it can be expanded or varied by not more than 20% of the value of the contract.

- (ii) For goods and services, it can be expanded and varied by not more than 15% of the value of the contract.
- 3. If it is recognised that, in exceptional cases, an accounting officer of a municipality may deem it necessary to expand or vary orders against the original contract.
- 4. Contracts may be amended/varied/modified according to SPM delegated powers to achieve the original objective of the contract.
- 5. All contractual parties shall agree to the amendment in writing in exception of the SCM practitioners who can only perform compliance.

58. Contract Termination

- 1. Municipality may terminate a contract awarded to a supplier of goods and services;
 - (i) If the supplier committed any proven corrupt, and misrepresentation of information or fraudulent act during the bidding process or the execution of the contract.
 - (ii) If any official or other role player committed any corrupt, and misrepresentation of information or fraudulent act during the bidding process or the extension of that contract that benefits the supplier.
 - (iii) Termination of a contract may be considered for a variety of reasons, as stipulated in the general conditions of contract, such as delayed deliveries, failing to perform any other contractual obligation or if the supplier has engaged in corrupt and fraudulent practices and insolvency.
 - (iv) Contract termination may be effected if allowed for in the contractual conditions provided both parties agree to the termination in writing.
 - (v) In case of volunteering termination of the contract, the municipality will determine the merits of the termination of the contract as to whether the service provider can be blacklisted or not.

59. Local Production and Content

- 1. Local content will be applicable in certain designated group for tenders as determined by the BSC in line with DTI directives when implementing programmes of RDP and this can used for points allocation for specific goals.
- 2. Local production and content can no longer be used as a disqualification criterion but for point allocation.
- 3. It is advisable and important that organs of state support government's initiatives in developing and sustaining the local production.
- 4. The municipality will identify designated sectors, sub-sectors or industries or products for local production and content as outlined by the DTI.
- 5. The municipality must advertise the tender and specify the minimum threshold required for local content or production.

- 6. According MFMA circular 62 all local content bids must include Municipal Bid Document (MBD 6.2) 'Declaration Certificate for Local Production and Content for Designated Sectors" All Annexures (A-E).
- 7. Bidders must complete Declaration B, D, E and consolidate the information on C. Annexure C must be submitted with the tender by the closing date and time as determined by the Municipality. The municipality reserves the right to request that Declarations D and E also be submitted. If the bidders are successful, the bidder must continuously update Declarations C, D and E with actual values for the duration of the contract.

60. Joint Venture Companies

- 1. Companies or bidders bidding as Joint venture must include their consolidated:
 - (i) Joint Venture Agreement (must clearly stipulate the name of the lead partner).
 - (ii) Separate Tax compliance status pin for both companies.
 - (iii) Separate CSD report for both companies.
 - (iv) Separate Municipal accounts for both companies or a valid lease agreement.
 - (v) MBD 4,8 & 9 must be completed respectively by both parties and submitted as part of the bid document.

61. Single Source / Sole Provider Selection

- National Treasury Guidelines provide for single source / sole provider selection in exceptional cases for services. The justification for single source or sole provider selection must be examined in the context of the overall interests of SPM and the project.
- 2. A database must be developed and manage for single source (sole provider) by SCM.
- 3. Single source / sole provider may be appropriate if it presents a clear advantage over competition:
 - (a) For services that represent a natural continuation of the previous work carried out by the consultant, and continuity of downstream work is considered essential provided that the initial appointment was done fairly, equitable, competitive, transparent and value for money.
 - (b) Where rapid selection is essential
 - (c) For very small appointments
 - (d) When only one consultant or service provider is qualified or has experience of exceptional worth for the project
- 4. The reasons for single source / sole provider selection must be fully motivated in a report and approved by the Head of SCM if an award does not exceed R200 000.
- 5. Where the amount exceed R200 000 approval will be required from the Bid Adjudication Committee prior to conclusion of the contract.

- 6. For the sole provider or accredited agency, the procurement of any class of goods (parts) or services will be procured with the value of R200 000 per week for each sole provider or accredited agency.
- 7. The selection will be done from the data base of accredited agency or the sole provider and this procurement strategy cannot be viewed as splitting but to improve on service delivery.
- 8. Single source or Sole provider appointments in terms of a single source selection process must be formalized in a written contract which describes the terms and conditions of the contract as well as the scope of services required.
- 9. For any appointment on a single source or sole provider, a letter of accreditation for being sole provider must be provided as proof or authorised single source agency letter must be produced.
- 10. Sole provider must be the manufacturer or accredited agent to provide such goods or service which are unique in its nature or requirements.
- 11. Such goods or services must be already in the value chain of the municipality and are only supplied by original equipment Manufacturer (OEM) or by a licensed agent thereof.
- 12. This goods must offer the requirements for compatibility, continuity and / or alignment

62. Rejection of Bids/Non-Responsive Bids

- 1. Bidding documents must provide for the rejection of all bids if and when deemed necessary. This is justified when there is lack of effective competition or bids are not substantially responsive, provided that lack of competition should not be determined solely on the basis of the number of bidders.
- 2. If all bids were rejected, the SPM must review the causes justifying the rejection and consider revising the specific conditions of contract, design and specifications, scope of the contract, or a combination of these, before inviting new bids.
- 3. If rejection is due to lack of competition, wider advertising should be considered.
- 4. If the rejection was due to most or all of the bids being non-responsive, new bids may be invited from the initial bidders, or with the agreement of the Municipal Manager, from only those that submitted bids in the first instance.
- 5. All bids should not be rejected solely for the purpose of obtaining lower prices to the extent to which the provisions of the Preferential Procurement Regulations, 2022 are complied with.
- 6. If the lowest evaluated responsive bid exceeds the SPM's pre-bid cost estimates by a substantial margin, the SPM must investigate the causes for the excessive cost and consider requesting new bids as described above.
- 7. The SPM should negotiate with the identified preferred bidder(s) to try to obtain a satisfactory contract as contemplated in the Preferential Procurement Regulations, 2022.

- 8. The Municipal Manager's approval (as delegated to bid committees) must be obtained before rejecting all bids, soliciting new bids, or entering into negotiations with the identified preferred bidder. This approval should be recorded for auditing purposes.
- 9. The SPM should notify to the Provincial Treasury when a bid is cancelled for the second time and when re-advertised for the third time.

63. Close Tenders or Bids

- 1. A closed tender is appointment made on functionality as pool / panel of service providers, consultants, legal services and contractors and the price are sourced as and when services are required.
- 2. The SCM request the price from the pool / panel of appointed Service Provider through a RFP from the closed tender.
- 3. The request for each pool / panel are registered and allocated the project number in the register.
- 4. The request should be published for 7 calendar days or if less than 7 days the user department must submit a memo approved by the accounting officer.
- 5. RFP for panel or pool which is less than the value of R 200 000 shall be approved by the Head of SCM as delegated.
- 6. RFP for a value above R200 000, the SCM team will evaluate RFP received and make recommendation to the CFO and Accounting Officer for approval of the appointment.
- 7. The appointment of a pool or panel for RFP must be on a rotational basis in order promote fairness of distribution of work or equal participation within the panels or pools.
- 8. In case of urgent or emergency matter, the Accounting Officer can appoint the specific company from the pool in line with their expertise and for that appointment, a memo must be submitted to SCM for record purpose.
- 9. No Cooling off period is applicable for closed tenders.
- 10. If no bids received by SCM on the closing date of the closed tender, the SCM will immediately re-advertise without taking it through to bid committee meetings.
- 11. In case where the SCM find that the bids are non-responsive, the SCM will notify the CFO and MM and thereafter re-advertisef immediately.

64. Consequence Management

In order to prevent the abuse of the SCM processes of the SPM by internal or external parties, the SPM will adopt a system of consequence management.

- 1. In addition to the stipulations of this section, the Municipal Manager must provide further measures for the combatting of abuse of the SCM system. The Municipal Manager is provided with the authority to:
 - (a) take all reasonable steps to prevent such abuse;
 - (b) refer any allegations of abuse against officials or any other role player for investigation;

- (c) take appropriate action against officials or other role players, including the reporting of any alleged misconduct to the South African Police Service (SAPS; and
- (d) must report such cases to Municipal Council.
- Any officials that have adverse findings against them relating to the abuse of the SCM system will be prohibited from taking part in any procurement processes. This section is not applicable to adverse findings related to mistakes made in good-will during the normal execution of duties.
 - (a) participation by such officials in SCM processes will automatically result in that process being put under review, and the process may be invalidated.
 - (b) participation by such officials will result in further appropriate disciplinary steps:
 - (c) against the offending official if the offending official was found to have misled the party making the decision to include them in the process; or
 - (d) against the offending official and the party that made the decision to include the offending official if the decision-making party should have reasonably known that the offending official must have been excluded from the process.
- 3. Where the bids exceed a total value in excess of R5 million, the SPM must conduct a correctness process to ensure that:
 - (a) the National Treasury's Database of Restricted Suppliers and Register for Tender Defaulters has been cross-checked for bidders or directors that are prohibited from doing business with the public sector;
 - (b) there has been no abuse of the SCM process;
 - (c) no official with adverse findings against them relating to the abuse of the SCM process was part of the specific SCM process;
 - (d) no councillors exercised any influence over the SCM process;
 - (e) the preferred bidder is not on the SPM's database of underperforming and nonperforming bidders; and
 - (f) the bidder or any of its directors have not been found guilty of abuse of any abuse of any SCM system, corruption or fraud in the past five years.
- 4. The SPM reserves the right to cancel a contract awarded to a bidder if it is found that:
 - (a) the bidder committed any abuse of the SCM system during the bidding process or the execution of the contract; or
 - (b) any official or other role player committed any corrupt or fraudulent act during the bidding or in the execution of the contract that benefited the person.
- 5. The Municipal Manager must inform National Treasury, in a timely manner, of any decisions taken in terms of Clauses 4 and 5.
- 6. Sureties or performances guarantees for the procurement of goods and services (including consultant services) will not generally be called for, but in exceptional circumstances, where required, will be in accordance with the limits set for construction works below. The performance guarantees required for construction works are as follows:

Amount (incl. VAT)	Percentage
Up to R1 000 000	0%
R1 000 000 to R10 000 000	2.5%
Above R10 000 000	5%

6.1 The above indicative thresholds may be increased depending on the complexity and risk of the project.

65. Payment through official orders and vouchers.

- 1. Payment of invoices will be made within 30 days of receiving the relevant invoice or statement, unless otherwise prescribed for certain categories of expenditure or specific contractual requirements in accordance with any other applicable policies of the SPM.
- 2. Payments through vouchers must be submitted with a fully motivated application directly to the General Manager: Expenditure not General Manager: SCM.
- 3. Expenditure Section must perform all compliance checks such as SARS Tax Compliance, CSD and SOLAR supplier number for all payments through vouchers.
- 4. In case where the service provider is non-compliant or inactive, the expenditure will refer the documentation to supply chain to perform relevant activities.

66. Specific Goals:

Procurement of Goods and Services and Infrastructure projects

In this SCM policy the specific goals must be referred to the approved Preferential Procurement Policy of SCM as revised below.

1. Specific Goal 1: Ownership as specific goal

A maximum of 20 points (80/20 preference points system) or 10 (90/10) preference points system), may be allocated. Bidder may score specific goal points based on company ownership.

If Municipality applies ownership as specific goal, the Municipality must advertise the tender with such a specific goal in order for a tenderer to claim 20 / 10 points for specific goals.

The maximum of 10 points will be allocated for ownership and another 10 points will be allocated for locality for 80/20.

The maximum of 5 points will be allocated for ownership and another 5 points will be allocated for locality for 90/10.

80/20 equal to or below R50 million 90/10 above R50 million		
Ownership - Black		
% Ownership	80/20	90/10
<51%	4	2
>51% <100%	6	3
100%	10	5
*Locality	10	5
Total Points	20	10

2. Specific Goal 2: Gender as specific goal

The maximum of 10 points will be allocated for black women and another 10 points will be allocated for locality for 80/20.

The maximum of 5 points will be allocated for Black women and another 5 points will be allocated for locality for 90/10.

80/20 equal to or below R50 million 90/10 above R50 million		
Gender – Black women		
% Ownership	80/20	90/10
<51%	4	2
>51% <100%	6	3
100%	10	5
*Locality	10	5
Total Points	20	10

3. Specific Goal 3: Youth as specific goal

The maximum of 10 points will be allocated for youth and another 10 points will be allocated for locality for 80/20.

The maximum of 5 points will be allocated for youth and another 5 points will be allocated for locality for 90/10.

80/20 equal to or below R50 million 90/10 above R50 million			
	Youth – Black		
% Ownership	80/20	90/10	
<51%	4	2	
>51% <100%	6	3	
100%	10	5	
*Locality	10	5	
Total Points	20	10	

4. Specific Goal 4: Disability as specific goal

The maximum of 10 points will be allocated for disability and another 10 points will be allocated for locality for 80/20.

The maximum of 5 points will be allocated for disability and another 5 points will be allocated for locality for 90/10.

80/20 equal to or below R50 million 90/10 above R50 million		
Disability		
% Ownership	80/20	90/10
<51%	4	2
>51% <100%	6	3
100%	10	5
*Locality	10	5
Total Points	20	10

5. Specific Goal 5: Combination of any other goals

The Bid Specification Committee (BSC) shall set combination of any specific goals as determine by the Committee during meeting which must form part of the invitation to tender, set as out in the bid document, where appropriate.

Table 1: Indicative calculation

To approperiate total number of points to remain within 80/20 and 90/10 benchmarks

Formulae:

In 80/20 Allocation

= Total Number of Points
$$X = \frac{20}{\text{Total Numer of Points}} = 80/20 \text{ allocation}$$

In 90/10 Allocation

= Total Number of Points
$$X = \frac{10}{\text{Total Numer of Points}} = \frac{90}{10}$$
 allocation

In combination of any specific goals, locality will be considered once.

Specific Goals for Tenders which Generate Income or Dispose or Lease Assets

(a) Documents required for claiming of specific goal points on income or sale or lease of property/land are the following;

- i) Municipal account or lease agreement or letter from the tribal authority.
- ii) Official South African Identity will be used to established whether the individual falls below of the age of 35 and can be classified as youth.
- iii) Official South African Identity will be used to established whether the gender in line with specific goal.
- iv) Medical certificate will be used to determine the status in line with disability of individual.
- v) Force number, Identity number and full names (confirm with dept of Military veterans).

(b) Specific goal for **Youth**: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Youth – Black		
Age of participant	80/20	90/10
Above 35 of age	4	2
35 and below of age	10	5
Locality	10	5
Total Points	20	10

(c) Specific goal for **Women**: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Women		
Gender of participant	80/20	90/10
Other	4	2
Women	10	5
Locality	10	5
Total Points	20	10

(d) Specific goal for **Disability**: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million Disability		
Disability of participant	80/20	90/10
None	4	2
Disability	10	5
Locality	10	5
Total Points	20	10

(e) Specific goal for **Military Veteran**: Income generating project

80/20 equal to or below R50 million 90/10 above R50 million				
	Veteran			
Certificate of Veteran	80/20	90/10		
status				
Non-Veteran	4	2		
Veteran	10	5		
Locality	10	5		
Total Points	20	10		

ANNEXURE A

SUPPLY CHAIN MANAGEMENT POLICY REVIEW AND ADOPTION PROCESS

Version No	Adoption and Review	Council Resolution Date	Council Resolution Number
1	Original adoption	17 November 2005	CR500
2	Reviewed and amended	8 February 2006	C26
3	Reviewed and amended	17 February 2010	C75/10
4	Reviewed and amended	02 March 2011	C85/11
5	Reviewed and amended	29 August 2012	C214/12
6	Reviewed and amended	07 August 2013	C175/08/13
7	Reviewed and amended	04 November 2014	C265/11/14
8	Reviewed and amended	24 February 2016	C68/2/16
9	Reviewed and amended	31 May 2018	C38/05/18
10	Reviewed and amended	12 March 2019	C31/04/19
11	Reviewed and amended	30 June 2020	C129/06/20
12	Reviewed and amended	30 March 2021	C36/03/21
13	Reviewed and amended	7 June 2022	C74/06/22
14	Reviewed and amended	4 March 2023	

SOL PLAATJE LOCAL MUNICIPALITY

INDIGENT MANAGEMENT POLICY



APPROVED ON THE 31 MAY 2023



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PREAMBLE

Sol Plaatje Municipality recognises its Constitutional obligation to give priority to the basic needs of its community, in terms of Sections 152 and 153 of the Constitution of the Republic of South Africa.

to promote the social and economic development of the community and to ensure that all residents and communities in the Municipality have access at least to a basic level of municipal services, indigent support

The Constitution entitles the Municipality to an equitable share of nationally raised revenue, which will enable it to provide basic levels of essential services to the community and Sol Plaatje Municipality commits its equitable share to the provision of basic services.

Due to the high level of unemployment and consequent poverty in the jurisdiction of the Municipality, there are households which are unable to pay the normal tariffs for municipal services. The Municipality accordingly adopts this Indigent Management Policy to ensure that these households have access to at least basic municipal services.

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1. DEFINITIONS

In this policy, a word or expression derived from a word or expression as defined, has a corresponding meaning unless the context indicates that another meaning is intended:

- 1.1 "Municipality" means Sol Plaatje Local Municipality.
- 1.2 "Basic Services" means that level of services delivered by the Municipality at a reduced cost or at no cost to the Indigent consumer and which the Council has considered reasonable and sustainable within budget constraints.
- 1.3 "Child-headed household" means a household of only minors under the age of 18 years, being a child as defined in Section 28 of the Constitution, and in which a minor has assumed the role of caregiver in respect of the other minor(s) in the household. This is further described in paragraph 6.2.2 of the policy.
- 1.4 "Constitution" refers to the Constitution of the Republic of South Africa, Act 108 of 1996.
- 1.5 "Gross household income" means the total combined earnings of the head of the household and his or her spouse(s) who are not alienated from the household. Any other financial contribution towards the household income by any means, by other dependent(s) or occupant(s) must be taken into consideration. Government grants as received by or for dependent minors or disabled occupants (excluding spouses) will be ignored and not be added as a financial contribution towards the household income.
- 1.6 "Household" means a family unit comprising a head of the family, being a natural person. The family unit may include spouse(s), blood related or adopted dependents. The household may be further extended by other occupants with or without children who reside on the same premises. All the above (including the extended members) will be deemed to be members of such a household.
- 1.7 "Indigent" means the lack of necessities of life such as sufficient water, basic sanitation, refuse removal, environmental health, basic energy, health care, housing, food, and clothing.
- 1.8 "Indigent consumer" means the person identified as the head of the household who makes a formal written application on the prescribed form required for the indigent subsidy.

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- 1.9 "Indigent household" means a household that has applied for, has qualified, and continues to qualify for indigent support as per this Policy.
- 1.10 "Indigent subsidy" means that portion of the overall support or financial assistance to indigent households that has been allocated to a specific indigent household.
- 1.11 "Indigent Income Threshold" means the qualifying monthly income as described in this Policy.
- 1.12 "Pre-paid electricity meter" means an electricity meter that requires consumers to pay for electricity before using it; and which will allow the flow of the purchased amounts of energy in an electrical circuit.

2. OBJECTIVES

- 2.1 Provide a framework within which the Municipality can exercise its executive and legislative authority regarding the identification of indigent households and the implementation of financial aid to such.
- 2.2 To ensure the provision of basic services to indigent households within the jurisdiction of the Municipality in a sustainable manner and within the financial and administrative capacity of the Municipality.

2.3 To ensure the establishment of procedures and guidelines for the effective subsidisation of basic services charges to such approved indigent households within budgetary and national grant guidelines.

SCOPE OF THE POLICY

Sol Plaatje Municipality adopts this policy in order to provide:

3.1 A framework for the provision of basic services to the community in a sustainable manner, within the financial and administrative capacity of the municipality;

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- 3.2 Procedures and guidelines for the subsidisation of basic services to poor people using the municipality's budgetary allocation, supported by the equitable share;
- 3.3 Fair criteria and a consistent, transparent and reasonable threshold for qualification of indigent households and appropriate subsidies, consistent with the municipality's Tariff Policy.

4. FAIR ADMINISTRATIVE ACTION

- 4.1 The Constitution entitles everyone to administrative action which is lawful, reasonable and procedurally fair and to be given reasons for any such action which affects them.
- 4.2 The Promotion of Administrative Justice Act 3 of 2000 is the legislation required by the Constitution to give effect to the right to just administrative action and in order to promote an efficient administration and good governance and to create a culture of accountability, openness and transparency in public administration or in the exercise of a public power or the performance of a public function.
- 4.3 This policy incorporates the above principles by providing parameters and procedures to guide the Municipality and its officers in implementing it, and thereby exercising a public power through a series of administrative actions. In so doing, this policy seeks to provide certainty on the part of those affected by it with regard to how the Municipality will act in the circumstances covered by the policy and uniformity of action on the part of its officers.
- 4.4 The Municipality commits itself and its officers to act fairly and justly in an open and transparent manner in implementing this policy.

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5. SERVICES SUBSIDISED

- 5.1 The Municipality will provide free of charge, a basic level of services by subsidising the tariffs applicable thereto in terms of this policy and its Free Basic Services Policy.
- 5.2 The Municipality may also subsidise assessment rates on immovable properties of below a determined value as provided for herein, owned by persons qualifying for indigent support.

6. QUALIFICATION CRITERIA FOR INDIGENT SUPPORT

Sol Plaatje Municipality recognises five categories of indigent households and organisations aiding the indigent, namely:

- Income Indigent
- Child-headed Households
- Indigent by way of Geographic Area
- Organisation assisting the indigent
- Exceptional Circumstances

The Municipality also recognises the plight of old age homes and in turn offers free basic services as a package in terms of the criteria set out.

The requirements for these categories may vary and overlap as prescribed in the policy.

6.1 INCOME INDIGENT

6.1.1 Indigent support is provided to a household upon successful application by an individual applicant who is the holder of a municipal account, supported by valid service agreements for the provision of municipal services to the property in which the household resides.

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6.1.2 A household qualifies for indigent support if the verified total gross monthly income of all occupants in the household over 18 years of age, including all rental income derived from any dwelling on the property, does not exceed R4500 per month, or any such other amount as Sol Plaatje Municipality may from time to time set. In the calculation of this household income, all government grants such as pension, child welfare, shall be disregarded.

6.2 CHILD-HEADED HOUSEHOLDS

- 6.2.1 A child-headed household is one where the eldest caretaker of the property and its occupants is younger than 18 years.
- 6.2.2 Child-headed households shall qualify for subsidisation in line with this policy. A child shall be any person who is 18 years and younger. Such applicants shall be assisted by the ward Councillor and all documentary proof shall serve as evidence prior to qualification. Upon reaching the age of majority, their indigent status may be reviewed, also taking into account paragraph 6.2.3 below.
- 6.2.3 In cases where the person responsible for the family is older than 18 years but less than 21 years, and is unemployed, the beneficiation from indigent subsidisation may be extended further under the criteria as per paragraph 6.2.2 above and 6.6 below.

6.3 GEOGRAPHIC AREA

It is recognised that some areas within Sol Plaatje Municipality have concentrated indigent populations. This is as a result of Low-Cost Housing projects or more affordable housing in certain areas for the low end of the market.

These areas are determined by the following criteria:

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- 6.3.1 Availability of services
- 6.3.2 Approximate / average property valuations
- 6.3.3 Payment ratios for the area
- 6.3.4 Whether or not they pay a flat tariff.

6.4 ORGANISATIONS ASSISTING THE INDIGENT

- 6.4.1 Any organisation incorporated not for gain and reliant on government or other funding, and which may charge the residents a fee which is prescribed by government as a condition of such funding, may qualify for free basic services in terms of this policy and the Free Basic Services Policy.
- 6.4.2 The value of the free basic services package is calculated by the number of rooms or beds available multiplied by the free basic services package. E.g. an old age home which has 15 beds may qualify, subject to the other criteria listed above, for the free basic services to an amount multiplied by 15.

6.5 EXCEPTIONAL CIRCUMSTANCES

- 6.5.1 This policy attempts to assist our indigent community in general but it is understood that there are sometimes exceptional circumstances which this policy cannot foresee and which ordinarily would not be provided for in the qualification criteria.
- 6.5.2 For this reason, the Municipal Manager may consider individual applications made containing exceptional circumstances which would, ordinarily and by the criteria listed in the policy, overlook such circumstances. For example, pensioners who are members of

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medical aid schemes, or families looking after disabled children or severely sick persons, may apply for an indigent subsidy. Such applications shall be considered based on these extra-ordinary circumstances and merits.

- 6.5.3 The Indigent Management Section shall liaise with the Department of Health and the Department of Social Development depending on the circumstances so presented in the application. The approval of such application shall be recommended by the CFO to the Municipal Manager.
- 6.5.4 A report of all special cases shall be presented to Council once a quarter.

6.6 GENERAL

- 6.6.1 For a household to qualify for indigent support in respect of services, the applicant must be a full-time occupant and accountholder of the property concerned and may not be in receipt of support in respect of another household, whether within or outside the Municipality.
- 6.6.2 A household occupying a municipal owned property will not qualify for indigent registration.
- 6.6.3 If a household has successfully applied for a rebate on rates for any immovable property owned within the Municipality jurisdiction, they will not qualify for indigent registration.
- 6.6.4 For a household to qualify for a rebate on services, or to benefit from any debt write-off in terms of the Municipality's Debt Write-off Policy, a pre-paid electricity meter must be installed at the subject property. If the applicant refuses the installation of a prepaid service meter the application will be cancelled.

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6.6.5 A household cannot qualify for indigent registration if a business, whether formal or informal such as a tuck shop or tavern, is being operated from the property in which the household resides.

7. APPLICATION PROCEDURE

An applicant wishing to apply for indigent support for a household must complete an application form attached hereto as annexure "A" which shall be accompanied by at least the following documents:

- 7.1 an affidavit declaring on oath employment status and/or income in respect of all members of the household over 18 years of age and their full names and identity numbers;
- 7.2 documentary proof of income in respect of all such persons (e.g. letter from employer, salary advice, pension slip, affidavit of income if self-employed, letter from SARS);
- 7.3 a copy of the applicant's identity document;
- 7.4 An applicant for indigent support, shall in the application form, authorise the Municipality to verify the information provided therein through access to the applicant's returns to the South African Revenue Service or through any other agency as the Municipality in its sole discretion shall determine.
- 7.5 An applicant for indigent support, shall in the application form consent to the processing of their personal information by the Municipality, for the approval of the applicant's indigent registration.
- 7.6 The Municipal Manager or his/her delegate must explain to each applicant, the content of this policy, the application form and the

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- consequences of submitting an application for indigent support and counter-sign the application form in certification that the applicant confirmed his/her understanding of such explanation.
- 7.7 The Municipal Manager or his/her delegate may send a representative to the property of an applicant for indigent relief to conduct an on-site audit and verification (investigation) of information provided by the applicant.
- 7.8 An application shall be considered and determined by the Municipal Manager or his/her delegate with due regard to the information contained therein and the report, if any, of an on-site audit and advise the applicant in writing of his/her decision. If an application is not approved, the applicant will be provided with written reasons for the Municipality's refusal.
- 7.9 Such verification shall take place within the validity period of the indigent status (two years). As such, the applicant shall be considered to provisionally qualify for subsidisation upon receipt of all documents required at application stage. The verification shall confirm the status as soon as it is done, within two (2) years from date of provisional qualification.
- 7.10 Should the verification process provide information contrary to the information submitted with the application, the applicant shall be charged with the value or amount of subsidy given, and these shall be charged against the municipal account of that property (reversal) and the Credit Control policy shall apply to recover the loss.
- 7.11 An application shall be approved for a maximum period of two years. Thereafter a new application must be made and captured.

8. ALTERNATIVE APPLICATION AND QUALIFICATION PROCEDURES

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- 8.1 The Municipality, as an appointed agent of Provincial Department of Cooperative Governance, Human Settlements and Traditional Affairs ("COGHSTA"), in the implementation of Low-Cost Housing Development, may utilise the information of all applicants as approved by the Department with regards to housing subsidies.
- 8.2 Due to the qualification criteria for a housing subsidy being in line with the criteria to qualify for indigent households support in the form of free basic services, all housing beneficiaries shall qualify automatically upon completion and handing over of keys. The list of beneficiaries from COGHSTA will be utilised to assist families in opening a municipal account.
- 8.3 In the case of deceased beneficiary/ies before the handing over of keys, the spouse or the children of the beneficiary/ies shall be permitted to open the account provided they meet the criteria as per paragraph 6 above.
- 8.4 Verification of applicants who qualified solely using the list of beneficiaries for Housing subsidies shall take place within two years from date of qualification.

9. BI-ANNUAL RE-APPLICATION

- 9.1 A recipient of indigent support, must re-apply for such support and registration in the Municipality's records as an indigent, on or before the last day of June two years following his/her registration as an indigent, failing which the Municipality will automatically terminate his/her indigent support. The Municipality does not warrant that any such re-application will be successful.
- 9.2 The Municipal Manager or his/her delegate will inform an applicant who has re-applied for indigent status of the outcome of his/her re-

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application and should it not be approved, will provide reasons for its refusal.

10. BREACH OF OR NON-COMPLIANCE WITH CONDITIONS OF SUBSIDY

- 10.1 If a recipient of indigent support fails to comply with this policy, or breaches or otherwise fails to comply with any condition of the subsidy of such status, or should his/her circumstances or those of the household in respect of which he/she applied for indigent support change materially; the Municipal Manager or his/her delegate, shall be entitled to terminate his/her status as an indigent and the provision of indigent support with immediate effect and such person shall revert to the status of ordinary account holder for the financial year in question.
- 10.2 A recipient of indigent relief bears the onus to inform the Municipal Manager or his/her delegate of any material change in his/her circumstances or those of his/her household, such as would disqualify him/her from receiving such relief and may request de-registration as an indigent at any time.
- 10.3 Without in any way limiting the grounds upon which the Municipality would be entitled to terminate such relief, indigent relief to any recipient will be immediately terminated:
 - i. if the recipient fails to comply with this policy or the agreement of grant of such relief;
 - ii. if the supply of electricity and/or water including the meter system in the property of a recipient of indigent relief is in any way tampered with;
 - iii. if the household income of a recipient of indigent relief increases beyond the qualifying threshold;

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- iv. if the recipient of indigent relief (i.e. the applicant) dies;
- v. if the property of the recipient of indigent relief is used for the conduct of any business activities;
- vi. if the recipient of indigent relief ceases to personally occupy the property in respect of which such relief has been granted, or rents or sells it.
- 10.4 Should it be determined at any time, that a recipient of indigent relief knowingly or fraudulently provided false information to the Municipality in any application or re-application, such person shall immediately be removed from the register of indigents and shall become liable to repay to the Municipality an amount equivalent to the indigent support received by him/her, from date of grant thereof, as well as all debt written off from said date, and shall not again be considered for indigent relief for a period of 2 (two) years or such other to be determined by Sol Plaatje Municipality from time to time.
- 10.5 If a recipient of indigent relief, whose debt has been written-off consequent upon the grant of indigent support, sells the property in respect of which such support was granted, or conducts a business, or allows a business to be conducted from said property, within a period of two years with effect from his/her last registration as an indigent then the following shall occur:
 - the recipient shall become liable to repay to the Municipality the total amount of indigent support received by him/her during the said two-year period;
 - ii. the debts written-off shall immediately become due and payable to the Municipality;
 - iii. the provisions of 10.5(ii) above shall also be applicable should the Municipality approve plans for the building of a house or

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- extension to a house on the property during said two-year period;
- iv. the Municipality shall be entitled to withhold provision of a certificate in terms of section 118, Local Government: Municipal Systems Act 32/2000, until the amounts in 10.5(i) and 10.5(ii) have been paid in full.

11. PREPARATION AND MAINTENANCE OF AN INDIGENT REGISTER

- 11.1 The Municipal Manager or his/her delegate will be responsible for the preparation and maintenance of a data base constituting a register of all recipients of indigent support.
- 11.2 The Municipal Manager or his/her delegate will be entitled to visit and enter any property which is the subject of a grant of indigent relief or to require the recipient of such relief to provide such information as he/she may request, for the purposes of verification or audit of information supplied by the recipient of indigent relief or the current circumstances of the household in question.

12. SUBSIDIES MAKING UP INDIGENT SUPPORT

Indigent support to qualifying households shall consist of a package of subsidies on the tariffs applicable to the services as per the Free Basic Services Policy.

13. PROPERTY RATES AND TAXES

- 13.1 Property rates and taxes shall be levied in accordance with the Rates Policy of the Municipality.
- 13.2 Any rebates or subsidies for property rates and taxes shall be determined in terms of the Municipality's Property Rates Policy and

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in conjunction with the approval of its budget and shall be contained in the budget resolutions.

14. ARREAR CHARGES - REGISTRATION AS AN INDIGENT

- 14.1 Accumulated arrears on the municipal account of an indigent accrued prior to his/her registration as such, shall be suspended and subsequently written off.
- 14.2 An indigent accountholder may only benefit from a write-off once, irrespective of the number of successful subsequent registrations.

15. INDIGENT ACCOUNTS MONITORING

- 15.1 If it is evident that the household is consuming more than the subsidised amount provided for in terms of this policy and such additional amounts are not being paid by the respective due dates, said applicant will be served with a warning notice stating that:
 - their use of services are in excess of what is subsidised;
 - such excess is not being paid by the respective due date;
 - if the consumption is not brought to within the subsidised amount and an acceptable arrangement has been made for any arrears, action will be taken in terms of the Credit Control Policy.

16. IMPLEMENTATION AND REPORTING

16.1 The Municipal Manager or his/her delegate is responsible and accountable for the implementation of this policy. Sol Plaatje Municipality delegates to the Municipal Manager all the necessary power and authority to effect such implementation, subject to the provisions of this policy.

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- 16.2 The Municipal Manager or his/her delegate shall submit a monthly report to the Executive Mayor on the implementation of this policy, containing at least the following information:
 - the number of households registered as indigent and a brief explanation of any variation in that number since the prior report;
 - ii. the monetary value of subsidies and rebates constituting indigent support for the reporting period and cumulatively for the financial year to date;
 - iii. the amount budgeted for the provision of indigent support and the balance available.
 - iv. The number of households/accounts and value of arrear amounts written off.
- 16.3 The Executive Mayor shall in turn report on the above matters to Sol Plaatje Municipality on a quarterly basis.

17. REVIEW OF THIS POLICY

This policy shall be reviewed annually in conjunction with the Municipality's budget process.

18. IMPLEMENTATION DATE

The amendments contained herein become effective and wholly enforceable from the 1st July 2023.

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ANNEXURE A - APPLICATION / REGISTRATION FORM

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DIRECTORATE FINANCIAL SERVICES INDIGENT MANAGEMENT- INDIGENT APPLICATION REGISTRATION FORM

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DIRECTORATE FINANCIAL SERVICES INDIGENT MANAGEMENT- INDIGENT APPLICATION REGISTRATION FORM

3 WHAT IS THE SOURCE OF YOUR INCOME AND THAT OF THE OTHER ADULTS LIVING IN THE HOUSE

DESCRIPTION	NO. OF RECIPIANTS	AMOUNT PER MONTH
SALARY		
OLD AGE PENSION (GOVERNMENT)		
DISABILITY PENSION		
RETIREMENT PENSION		
INFORMAL BUSINESS INCOME		
RENTAL		
UIF		
OTHER		
TOTAL		

DF		

- 1 FOR A HOUSEHOLD TO QUALIFY FOR REGISTRATION AS INDIGENT AND TO RECIEVE THE COUNCIL APPROVED SUBSIDY ON MUNICIPAL SERVICES THE APPLICANT MUST AT LEAST MEET THE FOLLOWING CRITERIA.
 - **❖** THE HOUSEHOLD INCOME MAY NOT EXCEED R4,500.00 PER MONTH OR THE EQUVALENT OF TWO STATE WELFARE PENSIONS
 - THERE MAY BE NO BUSINESS RUN FROM THE PROPERTY WHERE MUNIPAL SERVICES ARE RENDERED.
 - THE APPLICANT MAY NOT OWN MORE THAN ONE PROPERTY AND MUST BE A FULL TIME OCCUPANT FOR THE PROPERTY FOR WHICH MUNICIPAL SERVICES ARE RENDERED AND THE SUBSIDY WILL BE ALLOCATED.
 - **❖** A PREPAID METER MUST BE AVAILABLE OR INSTALLED
- 2 THE ONUS IS ON ME AS THE ACCOUNT HOLDER AND REGISTERED INDIGENT TO INFORM SOL PLAATJE MUNICIPALITY SHOULD MY STATUS OR THAT OF THE HOUSEHOLD CHANGE AND THAT I NO LONGER MEET THE CRITERIA AS MENTIONED IN PARAGRAPH 1
- THE MUNICIPALITY RESERVE THE RIGHT TO WITHDRAW MY REGISTRATION AS AN INDIGENT AND MAY CLAIM ALL BENEFITS IN THE OF SUBSIDIES OR WRITE-OFFS FROM ME SHOULD IT BE FOUND THAT THE INFORMATION THAT I HAVE SUBMITTED IS INACURATE OR FALSE OR THAT THE CIRCUMSTANCES HAS CHANGED AND NO LONGER MEET THE CRITERIA FOR REGISTRATION, OR I HAVE CUTRAVEND IT'S INDIGENT MANAGEMENT POLICY OR ANY OTHER POLICIES OR BY-LAW.
- 4 I MAY APPEAL TO THE MUNICIPALITY IF THE CIRCUMSTANCE IN PARAGRAPH 3 ARISE
- 5 THE APPLICATION MAY BE SUBJECT TO A PHYSICAL VARIFICATION PROCESS PRIOR OR AFTER THE APPROVAL OF THE APPLICATION AND MAY BE DONE AT ANY INTERVAL AND MORE THAN ONCE.
- 6 I UNDERTAKE TO MONITOR MY ACCOUNT AND WILL INFORM THE MUNICIPALITY IF THERE ARE ANY WATER LEAJS ON THE PROPERTY
- 7 I AM LIANLE FOR PAYMENT OF ALL AMOUNTS DUE PER MY MUNIPAL ACCOUNT AND SHOULD I NOT MAKE THESE PAYMENTS BY THE DUE DATE THE MUNICIPALITY RESERVES THE RIGHT TO CANCEL MY INDIGENT STATUS AND IMPLEMENT DEPT RECOVERY PROCEDURES PER [T'S CREDIT CONTROL PO;ICY.
- 8 MY REGISTRATION EXPIRES AT THE END OF TWO YEARS AT WHICH TIME I MUST RE APPLY FOR INDIGENT REGISTRATION.
- 9 THE INFORMATION I HAVE SUBMITTED MAY BE USED BY THE MUNICIPALITY FOR STATISTICAL PURPOSES AND MAY BE SPHERES OF COVERNMENT.
- 10 I HAVE BEEN MADE AWARE OF THE CONTENTS OF THIS APPLICATION AND IT'S PROVISIONS HAVE BEEN EXPLAINED TO ME AND I UNDERSTAND THEM, I AM ALSO AWARE OF THE CONTENTS OF THE SOL PLAATJE MUNICIPALITY INDIGENT MANAGEMENT POLICY.

	DATE
SIGNATURE OF APPLICANT	



DIRECTORATE FINANCIAL SERVICES INDIGENTS MANAGEMENT SUPPORTING DOCUMENTATION AND REGISTRATION CHECKLIST

FOR OFFICIAL USE ONLY

F SUPPORTING DOCUMENTATION

An applicant wishing to wishing to apply for indigent support under the category "income indigent" for a household must complete a application form as required by the municipality which shall be accompanied by at lest the following documents .

DESCRIPTION	RECIEVED
An affidavit declaring an oath employment status and / or income of all members of the house	
hold over 18 years of age and their full names and identity numbers .	
Documentary proof of income in respect all such persons (e.g letter from employer salary advice ,pension slip ,affidavit of income if self employed ,letter from SARS.	
the most recent municipal account in the name of the applicant IN respect of the property in question	
A copy of the applicant identity document and identity documents or birth certificate of all occupants in the property	

SELECTED FOR REGISTRATION AND VERIFICATION	VERIFIED	Y	N				
SELECTED FOR REGISTRATION AND VERIFICATION		OFFICIAL	Y	N			
SELECTED FOR REGISTRATION AND VERIFICATION	SELECTED FOR REGISTRATION AND VERIFICATION Y N						
SELECTED FOR REGISTRATION AND VERIFICATION				OFFICIAL	Υ	N	
NOTIFICATION LETTER SEND OUT	Υ	N	DEI	PT WRITTEN OF	Y	N	
OFFICIAL COMMENTS / RESULTS			REG	GISTERED	Υ	N	
						РТО	

SOL PLAATJE LOCAL MUNICIPALITY

Customer Care, Credit Control and Debt Collection Policy



APPROVED ON THE 31ST OF MAY 2023

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1. **DEFINITIONS**

In this Policy unless the context indicates otherwise:

"account holder" means any person who is due to receive a municipal account, which includes a user of pre-paid electricity or water;

"Act" means the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000);

"arrangement" means an agreement between Sol Plaatje Municipality and the consumer whereby the consumer signs an acknowledgement of debt and binds him/herself to the payment of equal monthly instalments until the arrear debt is realised.

"applicant" means a person who applies for the supply of municipal services;

"billing" means invoicing on a municipal account to an account holder of an amount or amounts payable for assessment rates, metered services, other municipal charges, levies, fees, fines, taxes, or any other amount or amounts payable arising from any other liability or obligation;

"Executive Director: Infrastructure Services" means the person who holds the position of "Executive Director: Infrastructure Services" either substantively or in an acting capacity within Council, or any other officer authorised by the Executive Director: Infrastructure Services;

"Council" means the Council of the Sol Plaatje Local Municipality;

"credit control" means all the functions relating to the collection of revenue;

"consumer" means the occupier of any property to which the Municipality has agreed to supply or is actually supplying municipal services, or if there is no occupier, then any person who has entered into a service agreement with the Municipality for the supply of municipal services to such property, or, if there be no such person, then the owner of the property.

"customer management" means to focus on the account holder's needs in a responsive and proactive way to encourage payment and thereby limiting the need for enforcement:

"customer service centre" means -

- (a) an office where an applicant may apply for services and enter into a service agreement with the Municipality;
- (b) an office where an account holder may settle an account or may make pre-payment for services;
- (c) a credit screening point where the credit assessment of an applicant can be processed; or
- (d) an office where an account holder may query or verify accounts and metered consumption, and may communicate grievances, enquiries, recommendations and other relevant issues to the Municipality and from where the response from the Municipality can be conveyed to the account holder;

"debt" means any monies owing to the Municipality in respect of the rendering of municipal services, and includes monies owing in regard to property rates, water, sanitation, refuse removal, housing, sundries and terminated leases, and any other outstanding amounts, inclusive of any interest thereon, owing to the Municipality;

"debtor" means any person who owes a debt to the Municipality

"due date" means the date specified as such on a municipal account dispatched by the Municipality to an account holder for current charges payable and which is the last day allowed for the payment of such current charges;

"**indigent debtor**" means a debtor who meets certain criteria, as determined by the Municipality from time to time;

"interest" means the rate of interest determined by the Council payable on the amount due in terms of a municipal account which is in arrears;

"Municipality" means the Sol Plaatje Local Municipality, a category B municipality, established in terms of section 12, Local Government: Municipal Structures Act, 117 of 1998 and where the context refers to an act or omission thereof, means the Municipality, acting through the Municipal Manager or his/her delegate;

"municipal account" means an account rendered on which is billed an amount or amounts payable to the Municipality for assessment rates, metered services, other municipal charges, levies, fees, fines, interest, taxes or any other amount or amounts payable arising from any other liability or obligation;

"Municipal Manager" means the person appointed in terms of section 54A of the Local Government: Municipal Structures Act;

"municipal service charges" means those assessment rates, metered services, other municipal charges, levies, fees, fines, interest, taxes or any other amount or amounts payable arising from any other liability or obligation reflected on the municipal account for which payment is required by the Municipality;

"occupier" means any person who occupies any property or part thereof notwithstanding the title under which the person occupies, and includes -

- (a) any person in actual occupation of such property;
- (b) any person legally entitled to occupy such property;
- (c) in the case of property which have been subdivided and let to
- (d) lodgers or various tenants, the person receiving the rent payable by such lodgers or tenants whether on that person's own account or as agent for any person entitled thereto or interested therein;
- (e) any person having the charge or management of those property, and includes the agent of any such person when the person is absent from the Republic of South Africa or his or her whereabouts are unknown; and
- (f) the owner of the property;

"officer" means an employee of the Municipality or any other person who is specifically authorised thereto by the Municipality to perform any act, function or duty in terms of, or exercise any power under the Municipality's by-laws;

"owner" means -

(i) a person in whom the legal title to a property is vested;

- (ii) in a case where the person in whom the legal title is vested is insolvent or dead, or is under any form of legal disability whatsoever, the person in whom the administration of and control of such property is vested as curator, trustee, executor, administrator, judicial manager, liquidator or other legal representative;
- (iii) in the event that the Municipality is unable to determine the identity of the person in whom the legal title is vested, the person who is entitled to the benefit of such property or a building thereon;
- (iv) in the case of property for which a lease of 30 years or more has been entered into, the lessee thereof:
- (v) in relation to -
 - (i) a piece of land delineated on a sectional plan registered in terms of the Sectional Titles Act, 1986 (Act No. 95 of 1986), and without restricting the above, the developer or the body corporate in respect of the common property; or
 - (ii) a section as defined in such Act, the person in whose name such section is registered under a sectional title deed and includes the lawfully appointed agent of such a person;
- (vi) any legal person including, but not limited to -
 - (i) a company registered in terms of the Companies Act, 1973 (Act No. 61 of 1973), the Companies Act, 2008 (Act No. 71 of 2008), Trust inter vivos, Trust mortis causa, a Closed Corporation registered in terms of the Closed Corporation's Act, 1984 (Act No. 69 of 1984), a voluntary association;
 - (ii) any Department of State;
 - (iii) any Council or Board established in terms of any legislation applicable to the Republic of South Africa; and
 - (iv) any Embassy or other foreign entity; and

(vii) a lessee of municipal property who will be deemed to be the owner for the purposes of rendering a municipal account;

"payment extension" means the extension of the due date already expired for payment in part or whole, where the Municipality has agreed to substitute that due date with a payment extension date in applicable cases;

"payment extension date" means the date on which Credit Control has determined that a consumer must pay arrear charges which were not paid by the due date;

"person" includes a legal person;

"preferred customer" means a person who may be granted special concessions by the Municipality;

"property" means any piece of land, the external surface boundaries of which are delineated on -

- (a) a general plan or diagram registered in terms of Land Survey, Act of 1927 (Act No. 9 of 1927), or in terms of the Deeds Registry, Act of 1937 (Act No. 47 of 1937); or
- (b) a sectional plan registered in terms of the Sectional Titles Act, 1986(Act No. 93 of 1986), which is situated within the area of jurisdiction of Council:
- (c) and includes any other land and any building or structure above or below the surface of any land;

"prescribed charge" means a charge prescribed by the Council or an authorized officer;

"revenue" means all monies due to the Municipality and in regard to which it has the right to enforce payment;

"tampering" means any unauthorised interference with the Municipality's supply, seals and metering equipment and "tamper" has a corresponding meaning;

"target" means realistic targets which may be set by the Council from time to time; and change from time to time by Council;

"unreliable customer" includes an account holder, who according to his or her payment record has failed to settle his or her municipal account by the due date or who was or is in arrears with payments due to the Municipality or who has tampered or interfered with metering equipment, seals, or the supply of municipal services;

"third party debt collector" means any person or persons duly authorised to collect monies or institute legal proceedings against debtors, on behalf of the Municipality;

"total household income" or "household income" means the total formal and informal gross income of all people living permanently or temporarily on the property on which the account is based.

2. OBJECTIVE AND SCOPE OF POLICY

The Council, in adopting this policy recognises its constitutional obligation to promote social and economic development in harmony with the environment and to ensure the provision to communities of services which are affordable and of an acceptable standard.

It further recognises that it cannot fulfil its constitutional duties unless it ensures compliance by members of the local community with the provisions of section 5(2)(b) of the Local Government: Municipal Systems Act, No. 32 of 2000 (hereinafter referred to as the "Act"), to pay promptly for service fees, surcharges on fees, rates on property and other taxes, levies and duties which have been legitimately imposed by it (subject to the relief afforded in its Indigent Management Policy).

The Council is further mindful of its obligations in terms of sections 95 and 97 of the Act and accordingly aims:

- (a) through the implementation of this policy, to ensure that the Municipality is financially and economically viable;
- (b) to establish and maintain a customer care and management system which aims -

- (i) to create a positive and reciprocal relationship between the Municipality and an account holder;
- (ii) to establish mechanisms for an account holder to give feedback to the Municipality regarding the quality of the services and the performance of the Municipality;
- (iii) to ensure that reasonable steps are taken to inform an account holder of the costs involved in service provision, the reasons for payment of service fees, and the manner in which monies raised from the services provided, are utilised;
- (iv) to ensure, where the consumption of services has to be measured, that reasonable steps are taken to measure the consumption by individual account holders of services through accurate and verifiable metering systems;
- (v) to ensure that an account holder receives regular and accurate accounts that indicate the basis for calculating the amounts due;
- (vi) to provide accessible mechanisms for an account holder to query or verify a municipal account and metered consumption and appeal procedures which allow the account holder to receive prompt redress for inaccurate accounts;
- (vii) to provide accessible mechanisms for dealing with complaints from an account holder, together with prompt replies and corrective action by the Municipality, and to provide mechanisms to monitor the response time and efficiency of the municipal's actions;
- (viii) to provide for accessible pay points and other mechanisms for settling an account or for making pre-payments for services; and
- (c) to put in place credit control and debt collection mechanisms and procedures which aim to ensure that all money that is due and payable, from whatever cause, to the Municipality, subject to the Act and other legislation, is collected;
- (d) to achieve and maintain consistently high levels of payment by its customers in accordance with the best practice achieved in municipalities in the Republic and in accordance with the standards set each year by the Council in conjunction with its approval of the Budget;

(e) The Council further recognises that the Constitution entitles everyone to administrative action which is lawful, reasonable and procedurally fair and to be given reasons for any such action which affects them.

The Promotion of Administrative Justice Act 3/2000 is the legislation required by the Constitution to give effect to the right to just administrative action and in order to promote an efficient administration and good governance and to create a culture of accountability, openness and transparency in public administration or in the exercise of a public power or the performance of a public function.

This policy incorporates the above principles by providing parameters and procedures to guide the Municipality and its officers in implementing it, and thereby exercising a public power through a series of administrative actions. In so doing, this policy seeks to provide certainty on the part of those affected by it with regard to how the Municipality will act in the circumstances covered by the policy and uniformity of action on the part of its officers.

The Municipality commits itself and its officers to act fairly and justly in an open and transparent manner in implementing this policy.

3. PRINCIPLES OF THE POLICY

The following principles shall be upheld at all times

- Everyone has the right to dignity and to have their dignity respected and protected;
- The policy must be implemented with equity, fairness and consistency;
- The implementation of this policy is based on sound business practices and applicable legislation;
- Where alternatives are available the Municipality may provide reduced levels of service to manage the debt growth;
- It is not the Municipality's intention to place the accountholder in a situation in our pursuit to protect and collect revenue, where the debtor becomes indebted beyond recovery. This policy, inter alia, is to assist to rehabilitate debtors with arrear accounts.

4. DUTY TO COLLECT DEBT

All debt owing to the Municipality must be collected in accordance with this policy and other municipal policies and by-laws.

IMPLEMENTATION AND ENFORCEMENT OF POLICY AND DELEGATIONS

5. MUNICIPAL MANAGER IS THE RESPONSIBLE AND ACCOUNTABLE OFFICER

The Municipal Manager -

- (a) is responsible to the Executive Mayor for the implementation and enforcement of the provisions of this policy;
- (b) must, for the purposes of (a) take the necessary steps to implement and enforce the provisions of this policy;
- (c) is accountable to the Executive Mayor for the agreed performance targets as approved by Council and the Executive Mayor, and for these purposes must
 - (i) from time to time, report to the Executive Mayor on matters relating to this policy, including but not limited to -
 - the effectiveness of this policy and the administrative mechanisms, resources, processes and procedures used to collect money that is due and payable to the Municipality;
 - billing information, including the number of account holders, accruals, cash flow, and customer management;
 - the satisfaction levels of account holders regarding services rendered; and
 - the effectiveness of the provisions to assist indigents herein and in the Indigent Policy; and

- (ii) at regular intervals meet with and receive reports from the CFO and other staff members with the aim of submitting recommendations on this policy to the Executive Mayor;
- (iii) where necessary, propose steps to the Executive Mayor with the aim of improving the efficiency of the credit control and debt collection mechanisms, processes and procedures;
- (iv) where necessary, propose to the Executive Mayor actions and adjustments to correct deviations;
- (v) establish effective communication channels between the Municipality and account holders with the aim of keeping account holders abreast of all decisions by Council that may affect them;
- (vi) establish customer service centres which are located in such communities as determined by Council;
- (vii) identify, appoint, and enter into agreements with suitable business concerns, institutions, organizations, establishments or parastatal institutions to serve as agencies of the Municipality in terms of this policy;
- (viii) convey to account holders information relating to the costs involved in service provision, the reasons for payment of service fees, and the manner in which monies raised from the services are utilised, and may where necessary, employ the services of local media to convey such information;
- (ix) expedite the processing of complaints or inquiries received from an account holder and must ensure that an account holder receives a response within a time determined by this policy and must monitor the response time and efficiency in these instances;
- in line with the latest technological and electronic advances, endeavour to make twenty-four hour electronic inquiry and payment facilities available to account holders;
- encourage account holders and take steps where needed, to ensure settlement of outstanding accounts within the ambit of this policy; and

- (xii) with the consent of an account holder, enter into an agreement with the account holder's employer to deduct from the salary or wages of the account holder -
 - any outstanding amounts as may be agreed; and
 - such regular monthly amounts as may be agreed, and may provide special incentives for employers to enter into such agreements, and employees to consent to such agreements.

6. DELEGATION

The necessary power and authority is hereby delegated to the Municipal Manager to enable him/her to fulfil his/her responsibilities and obligations in terms hereof, with full authority to further delegate any specific responsibility.

CUSTOMER CARE AND CREDIT CONTROL

7. APPLICATION FOR SUPPLY OF METERED MUNICIPAL SERVICES AND SERVICE AGREEMENTS

- 7.1 Any application for any supply of services to any property must be made at least four working days prior to the service being required, in the prescribed format, and must comply with the conditions as determined by this policy and the Municipal Manager or his or her delegate from time to time. Applications must be made on the prescribed forms and must be complete and accurate. Incomplete or inaccurate applications will be cancelled if not rectified within a month of the accountholder being asked to do so.
- 7.2 Subject to the provisions of clause 42 (Right of appeal), only the owner of a property, or his/her duly authorised agent acting on his/her behalf, or in the case of a deceased estate which was an indigent household, may apply for municipal services to be supplied to a property;

- 7.3 Sol Plaatje Municipality does not enter into service agreements with tenants of properties except in the following circumstances:
- 7.3.1 Properties with multiple businesses (e.g. business parks or complexes) and where there is separate metering to the standards set out in the Municipality's by-laws;
- 7.3.2 Municipal property rental stock;
- 7.3.3 Properties owned by government and being rented out and where there is separate metering to the standards set out in the Municipality's By-laws;
- 7.3.4 In any instance where the applicant for services is not the owner of the property, and is permitted in terms of clauses 7.3.1 to 7.3.3 to enter into a service agreement with the Municipality, permission from such owner must accompany the application along with any other prescribed information;
- 7.4 Existing tenant accounts shall be terminated and all monies owed on such accounts shall be transferred to the relevant property owner's account;
- 7.5 No services shall be supplied unless and until:
 - (a) the applicant has paid all outstanding amounts owed by them to Sol Plaatje Municipality;
 - (b) application has been made by the owner or his/her agent on their behalf, or in the event of a deceased estate which was indigent, the lawful occupier, and a service agreement in the prescribed format has been entered into and the required deposit has been paid.
- 7.6 An application for a supply of services for a period of less than one year is regarded as an application for a temporary supply.

8. SUPPLY OF UNMETERED SERVICES

- 8.1 Property rates and taxes, refuse, and sanitation charges will be levied against the property for the owner's account.
- 8.2 These charges are against the property and billed to the owner in his/her capacity as owner of the property.

9. AVAILABILITY CHARGES

- 9.1 Where the erf is vacant, or the services aren't being consumed in a particular month to a minimum of 6 kilolitres of water and/or 50 kilowatt-hours of electricity, an availability charge will be levied against the property for refuse, sanitation, electrical and water services where applicable. This provision does not apply to accountholders who are registered as Indigents in terms of the Indigents Management Policy.
- 9.2 Where the property is located in an area where the services cannot be made available due to the absence of infrastructure, and so determined by the relevant Municipal Department, then no availability charges will be levied against the property.
- 9.3 The amount of such availability charge will be determined by Council from time to time as part of its annual budget approval process.

10. CREDIT SCREENING

- 10.1 The Municipality may require of an applicant to submit information and documentary proof so as to enable it to bring its records up to date and to assess the creditworthiness of the applicant and may require such information to be provided on oath.
- 10.2 In providing their personal information on an application form and documentary proof, an applicant consents to the processing of their personal information by the Municipality for the approval of their application for services.
- 10.3 For the purposes of determining the creditworthiness of an account holder the Municipality may make use of the service of a credit bureau, or such any other agency or means as the Municipal Manager or his/her delegate may determine from time to time.

11. APPLICATIONS FOR ALL OTHER MUNICIPAL SERVICES AND APPROVALS

Where an application is made for any other service, for example, rezoning of a property, or the approval of a building plan, all arrears in respect of the subject property must be paid or a suitable arrangement in terms of clause 18 must be made, before such applications will be considered.

12. DEPOSITS

This section must be read with the Sol Plaatje Municipality's Consumer Deposit Policy.

- 12.1 On approval of the application and before services are made available; the Municipality may require the applicant
 - a) to pay the required deposit amount to the Municipality, to serve as security for the due payment of services and working capital;
 - b) to provide any other form of security e.g. bank guarantee; or
 - c) to agree to special conditions regarding payment of the municipal account.
- 12.2 The Municipal Manager or his/her delegate may from time to time review the adequacy of the sum of money deposited and if necessary call for additional security.
- 12.3 The Municipal Manager his/her delegate may, in respect of preferred customers, consider relaxation of the conditions pertaining to the payment of a deposit as set out in clauses 12.1 and 12.2 above.
- On termination of the supply of services, the amount of such deposit, as determined by Council from time to time, less any payments due to the Municipality, must be refunded to the depositor.

13. BILLING AND PAYMENT

13.1 The account holder must pay all amounts due to the Municipality as reflected in the municipal account, and the onus is on the account holder to verify the accuracy of such account, provided however that:

- (a) the Council may from time to time offer a discount on amounts due to the Municipality as an incentive for timely payment of current amounts due by the due date therefor;
- (b) an account holder remains liable to make payment of the full amount due, on due date therefor and any discount becoming due to an account holder in terms of any such incentive in force from time to time will be reflected as a credit on the current month's account:
- 13.2 An account holder must pay for metered and other service charges, assessment rates, other municipal charges, levies, fees, fines, interest, taxes or any other liability or obligation from the date of origin of such municipal charges until the written termination of the services.
- 13.3 An account holder -
 - (a) has one account number and will be rendered one consolidated account for each property to which services are rendered or for which rates are due, on which the due date for settlement of the total amount owing is reflected; and
 - (b) will be rendered an account monthly in cycles of approximately thirty days;
- 13.4 Payment must be received before close of business on the due date.
- 13.5 Payment made to any of the service providers appointed by the Municipality to receive payments on its behalf, should be made at least four working days before the due date to enable the payment to be processed, and interest will accrue and no payment discount will be given should the Municipality receive payment from any such service provider after the due date.
- 13.6 The Municipality may estimate the quantity of metered services supplied in respect of a period or periods within the interval between actual successive readings of the meters, and may render an account to an account holder for the quantity of metered services so estimated.
- 13.7 It is the accountholder's responsibility to ensure that their respective meters are free and clear of any obstacles which could cause the meter readers not

- to perform their duties of reading said meters. This includes ensuring that the meter boxes are not filled with sand or covered by debris.
- 13.8 If a meter is unread because it is covered (whether by debris or sand etc.) the Municipality has a right to clear the debris or uncover the meter to enable such meter to be read. This will be done at an additional cost to be determined by Council from time to time. Such cost will be billed against the respective meter's account.
- 13.9 If an account holder is dissatisfied with an account rendered for metered services supplied by the Municipality, such account holder may, prior to the due date stipulated therein, lodge an objection in writing to the Chief Financial Officer ("CFO"), setting out reasons for such dissatisfaction. The CFO, duly delegated by the Municipal Manager or his/her sub-delegate, shall adjudicate on the objection.
- 13.10 Should an account holder lodge an objection the account holder must notwithstanding such objection, continue to make monthly payments to the Municipality by the due date, of an amount equivalent to the average of the account holder's municipal account for the three month period prior to the month in respect of which the dispute is raised, and taking into account interest as well as the annual amendments of tariffs of Council.
- 13.11 An error or omission in any account or failure to render an account shall not relieve the account holder of the obligation to pay the Municipality monthly by the due date.
- 13.12 If an account holder uses water or electricity for a category of use other than that for which it is supplied by the Municipality and is as a consequence not charged for water or electricity so used, or is charged for the water or electricity at a rate lower than that at which the account holder should have been charged, the account holder shall be liable for the amount due to the Municipality in accordance with the prescribed charges in respect of-
 - (a) the quantity of water or electricity which in the opinion of the Municipal Manager, or his/her delegate, the account holder has used and for which the account holder has not been charged; or
 - (b) the difference between the cost of the water or electricity used by the account holder at the rate at which the account holder has been

charged and the cost of the water or electricity at the rate at which the account holder should have been charged.

- 13.13 An account holder shall not be entitled to a reduction of the amount payable for metered services which are lost due to a default in the meter, save in terms of the provisions of clause 26.8(c).
- 13.14 The Municipality may-
 - (a) consolidate any separate accounts of an account holder liable for payments to the Municipality; and
 - (b) credit any payment by an account holder against any debt or account of that account holder;
 - (c) implement any of the provisions of this policy and Chapter 9 of the Act against such account holder in relation to any arrears on any of the accounts of such a person;
 - (d) allocate payments made in order of the current amounts first and then arrears and in order of such arrears in the order below:
 - (i) Legal Fees and Penalties
 - (ii) Interest
 - (iii) Sewerage charges
 - (iv) Refuse charges
 - (v) Water charges
 - (vi) Electricity charges
 - (vii)Other
 - (e) Where required, the deposit contemplated in clause 12 above will be allocated according to the order in (d) above.

14. TERMINATION OF SERVICE AGREEMENT

- 14.1 Notice of termination of any service agreement must be in writing to the other party of the intention to do so.
- 14.2 An owner may terminate a service agreement relating to a property sold by him/her, by giving not less than four working days' notice in writing.

- 14.3 The Municipal Manager or his/her delegate may, on not less than fourteen working days' notice in writing, advise an account holder of the termination of the agreement for a supply of municipal services if-
 - (a) The account holder has not consumed any water or electricity during the preceding six months, or has vacated the property and has not made satisfactory arrangements for the continuation of the agreement;
 - (b) The account holder has committed a breach of this policy and has failed to rectify such breach; or
 - (c) The Municipality is unable to continue to supply the account holder with municipal services as a result of the assumption by another authority of responsibility for the supply of the municipal service in question.

PROPERTY RATES AND TAXES

15. AMOUNT DUE FOR PROPERTY RATES AND TAXES

- 15.1 Joint owners of a property are jointly and severally liable for payment of rates and taxes levied thereon.
- 15.2 Payment of rates and taxes may not be deferred beyond the due date by reason of an objection to the valuation of the property appearing on the Valuation Roll.

16. CLAIM ON RENTAL FOR PROPERTY RATES AND TAXES IN ARREARS

The Municipality may apply to Court for the attachment of any rent due in respect of rateable property to cover in part or in full any amount due for rates and taxes on a said property which has remained unpaid for a period longer than three months after the payment date.

17. LIABILITY OF DIRECTORS AND MEMBERS FOR RATES AND TAXES

Where a company, close corporation, trust or a body corporate in terms of the Sectional Titles Act, 1986 (Act No. 95 of 1986) is responsible for the payment of any amounts for rates, liability therefor shall be extended to the directors, members or trustees thereof jointly as the case may be.

NON-PAYMENT OF MUNICIPAL ACCOUNTS AND DEBT COLLECTION

18. ARRANGEMENTS FOR PAYMENTS

- 18.1 An account holder, who is unable to pay a municipal account in full, may, before any steps are taken in terms of clause 21 and 30, approach the Municipality in order to make short-term arrangements to settle the account.
- 18.2 Any arrangement concluded with the Municipality to pay-off arrear amounts due by an account holder must be recorded in a written agreement with the Municipality. Any such arrangements must be in accordance with the framework determined by the Council from time to time and contained in the schedule hereto.
- 18.3 If the conditions of the arrangement are not adhered to by the accountholder, the total debt becomes due and payable and no further arrangements will be considered.
- 18.4 Only two arrangements may be made with the accountholder in any financial year.
- 18.5 In addition to clause 18.4 the Municipality must cause the installation of a prepayment electricity meter at the property in respect of the services where the accountholder has defaulted on said arrangements.
- 18.6 The written arrangement which contains an acknowledgement of debt must be signed on behalf of the Municipality by the Municipal Manager or his/her delegate as well as the account holder.

- 18.7 In any instance where an account holder seeks to make arrangements for payment of arrear amounts due, in instalments, the Municipal Manager or his/her delegate may as a condition of any agreement -
 - (a) review and require an increase in the account holder's deposit;
 - (b) require of an account holder to pay current and/or arrear amounts by means of a stop order or debit order;
 - (c) require of an account holder to convert to a pre-paid metering system;or
 - (d) require any other form of security, including a personal surety from the directors, members or trustees of a company, close corporation, trust or body corporate as the case may be.

The extent of these conditions as well as the amount of the deposit will be determined based on the affordability of the accountholder as assessed by the municipal official. Such increase in the deposit may not exceed the maximum deposits approved by the Municipality for that financial year.

18.8 Interest will be charged on all arrangements at a rate determined by Council from time to time.

19. PAYMENT EXTENSIONS

- 19.1 Payment extensions are used as an alternative to an arrangement where it is in the opinion of the Municipal Manager or his/her delegate that the accountholder, based on evidence submitted, is unable to commit to fixed monthly payments.
- 19.2 A payment extension may only be made in periods of not more than 30 days whereupon the accountholder must enter into another extension after sufficient payment is made.
- 19.3 All payment extensions must be reviewed monthly and consideration must be had to convert same to a formal arrangement.
- 19.4 No payment extensions for a specific account are permitted for accountholders who have an existing arrangement in respect of such account with the Municipality.

20. INTEREST ON OVERDUE MUNICIPAL ACCOUNTS

- 20.1 The Council must at least annually determine an interest rate to be levied on any arrear amounts due and payable to Council and any arrangements in terms of clause 18 or payment extensions in terms of clause 19, must provide for recovery of interest at the determine the rate.
- 20.2 Notwithstanding the provisions of clauses 18 and 19 above, or the reason for non-payment, interest at the prescribed rate will accrue whilst an account remains unpaid beyond the due date.
- 20.3 Interest must be calculated monthly in advance and a portion of a month shall be regarded as a month.

21. COLLECTION MECHANISMS

- 21.1 One or more of the following mechanisms may be implemented by the Municipality should an account holder fail to settle a municipal account by the due date.
 - (a) delivery or mailing of a written demand for payment setting out the status of the account and the consequences of not paying or concluding an arrangement by a stipulated date;
 - (b) informing the account holder telephonically or by any other electronic means of the overdue amount and of the impending disconnection or restriction of services;
 - (c) disconnection or restriction of the supply of municipal services to the property, restriction or termination of the sale of prepaid services to an account holder, disconnection or removal of any pre-paid metering system;
 - (d) debiting of the municipal account of the account holder with all applicable costs and charges (including penalties and charges, and legal costs);
 - (e) institution of action against the account holder for recovery of all arrear amounts and costs and in the case of rates for an order that the property is specially executable;
 - (f) requiring of the account holder to convert to another metering system;

- (g) allocation of a portion of any pre-paid payment to other debts;
- (h) the release of debtor information to a credit bureau;
- (i) the publishing of a list of account holders who remain in default;
- (j) withholding payment of a grant-in-aid allocated to the account holder and subject to the provisions of clause 33, excluding the account holder from the tender process;
- (k) setting-off of any amount due by the Municipality to the account holder against amounts due for rates and services or any other outstanding amount owed to the Municipality;
- (I) review and alteration of the conditions of the service agreement;
- (m) classification of the account holder as an unreliable customer;
- (n) using the services of external debt collection specialists or agencies;
- (o) employing any other methods which are in the discretion of the Municipal Manager or his/her delegate appropriate for the recovery of arrear amounts.
- 21.2 The Municipality's usual practice and procedure in pursuing recovery of debts as determined from time to time by the Municipal Manager in terms of his/her delegated authority under this policy, is contained in the schedule 2. The Municipal Manager shall nevertheless have discretion to implement the procedure in the manner most appropriate for individual circumstances and may accordingly bypass any step.
- 21.3 The Municipality reserves the right to cause a replacement of conventional meter with a prepaid meter for any customer. The cost of the meter may be fully subsidised by the Municipality in cases of indigent households, as well as accounts with arrears of more than 60 days and longer as part of revenue protection and revenue enhancement strategies of the Municipality.
- 21.4 If a supply has been disconnected or restricted, and the account holder thereafter remains in arrears, the property must be monitored to ensure that the metered supply remains disconnected or restricted, and if it is found that the supply which had been disconnected or restricted previously has been restored -

- (a) the Municipality will have the right to take action as required in terms of clause 31 of this policy, and the account holder or the property owner shall be responsible for the applicable fees, charges or damages;
- (b) the Municipality may refuse to supply services for a period determined by Council from time to time; and
- (c) in the instance of the use of a pre-paid meter, the Municipality, may withhold the further supply of pre-paid services.
- 21.5 Where a duly authorised officer of the Municipality has visited a property for the purpose of disconnecting or restricting the supply of a service and was obstructed or prevented from effecting such disconnection or restriction, an amount equal to the prescribed fee for a reconnection shall become payable for each visit necessary for the purpose of such disconnection or restriction, subject to a maximum of two such visits during which disconnection or restriction could not be effected.
- 21.6 The right of the Municipality to deny, restrict, disconnect or terminate services due to the non-payment of any assessment rates, metered services, other municipal charges, levies, fees, fines, interest, taxes or any other amount or amounts payable arising from any other liability or obligation prevails notwithstanding the fact that -
 - (a) the account holder purported to allocate a payment to the amount due for a particular service;
 - (b) the person who entered into a service agreement for supply of services with Council and the owner are different entities or persons, as the case may be.
- 21.7 The Municipality shall implement an incentive for settlement of arrears accounts as illustrated below:
 - a) 100 % of all interest charges and penalties not yet paid and still reflecting on the consumer's most recent account may be written off

- if such account is settled in full prior to the next billing run of such account.
- b) 85% of all interest charges and penalties not yet paid and still reflecting on the consumer's most recent account may be written off if such account is settled in full over a period of two consecutive months.
- c) 50% of all interest charges and penalties not yet paid and still reflecting on the consumer's most recent account will be written off if such account is settled in full over a period of three consecutive months.
- 21.8 The incentives contemplated above will only be provided (i.e. removed from the account) once all of the due amounts have been paid within the prescribed periods.
- 21.9 Notwithstanding the above, the Accounting Officer or his/ her delegate is authorised within the ambits of this policy and in the interest of the Municipality to consider each application or request to settle an account and may offer any other discount as they may see necessary based on the circumstances and merits of the application. To implement the above clause, the delegation of powers is as follows;
 - a) The CFO may offer a further 20% discount on capital excluding metered services.
 - b) The Accounting Officer may give a further 30% discount on capital excluding metered services.
- 21.10 Such incentives applied will be reported to the Finance Committee monthly for information.
- 21.11 Debt which is classified as irrecoverable will be dealt with in terms of the Municipality's Debt Write-off Policy.

22. USE OF THIRD-PARTY COLLECTION AGENCIES, ATTORNEYS

- 22.1 Where the Municipality exercises it's right in terms of clause 21.1 (n), such costs associated with the collection process will be dealt with in the following manner:
 - 22.1.1 The fee payable by the Municipality to the service provider will be billed against the debtor's account.
 - 22.1.2 The Municipality may write off this fee against the provision for bad debts.

23. COUNCILLOR AND MUNICIPAL STAFF ARREARS

- a) Staff arrears will be dealt with in accordance with Schedule 2 of the Act, and in terms of any procedures, method or actions referred to in this policy. Notwithstanding any other procedure, method or action that may be taken in terms of this policy, the Municipality shall deduct any outstanding amount from such staff members' salary after this 3 (three) month period.
- b) In accordance with Schedule 1, item 12A of the Systems Act, a Councillor of the Municipality may not be more than 3 (three) months in arrears for municipal service fees, surcharges on fees, property rates or any other municipal taxes, levies and duties levied by the Municipality. Notwithstanding any other procedure, method or action that may be taken in terms of this policy, the Municipality shall deduct any outstanding amount from such Councillor's remuneration after this 3 (three) month.
- c) Upon the event of a staff member no longer being employed by the Municipality, or a Councillor no longer serving as such, the Municipality must deduct all amounts owed to it by such staff member or Councillor from any outstanding amounts the Municipality owes to such staff member or Councillor.
- d) In the event of, and only in such event, this offset not being sufficient to satisfy the debt owed to the Municipality, the Municipality must then lodge

a claim against the Pension of such staff member or Councillor unless a suitable arrangement has been made in terms of clause 18. This provision (d) only applies to debt in respect of property rates, metered services, other municipal charges, levies, fees, fines, interest, and taxes and does not purport to limit or supplant in any way the Municipality's rights in law to recover amounts owed to it.

24. ARREARS OWED BY SPHERES OF GOVERNMENT

Any arrears owed by any sphere of government shall be dealt with in terms of this policy where such action does not conflict with any statutory laws and all requirements in terms of such laws must first be adhered to prior to invoking the prescripts of this policy for the purpose of recovering outstanding debt. For reference, the Local Government: Municipal Finance Management Act, 56 of 2003; the Intergovernmental Relations Framework Act, 13 of 2005; and the Institution of Legal Proceedings Against Certain Organs of State Act, 40 of 2002; and any other applicable legislation.

25. HOUSING RENTAL SCHEMES: COLLECTION PROCESS

Tenants are required to have signed Lease Agreements with the Municipality. No subletting by the tenant is permitted. Housing officials may from time to time perform inspections at any rented property of the Municipality. The Municipality adopted a consolidated billing system whereby all services including rental are charged on one account. The process below refers to collection of rent amounts due/overdue:

- a) Rental is payable in advance by the due date.
- b) If payment is not received, a first contact letter requesting payment and offering the debtor an opportunity to make an arrangement within 30 (thirty) days, from the date of the letter, is sent to the defaulting debtor.
- c) If no response to the first contact letter, a letter of demand is sent, allowing the defaulter 30 (thirty) days, from the date of the letter, a further opportunity to make an arrangement.
- d) If the debtor fails to respond to this letter of demand, within 30 (thirty) days, the debtor will, within the next 30 (thirty) days, receive a house visit.

e) Failure to respond after the house visit, will result in legal proceedings and ultimately the seeking of relief from the Courts of an eviction order.

METERING EQUIPMENT AND METERING OF SERVICES

26. METERING EQUIPMENT AND MEASURING OF CONSUMPTION

- 26.1 The Municipality shall, at the account holder's cost, in the form of a direct charge or prescribed fee, provide, install and maintain appropriately rated metering equipment at the point of metering for measuring metered services.
- 26.2 The Municipality reserves the right to meter the supply to a block of shops, flats, tenement-houses and similar buildings for the building as a whole, or for an individual unit, or for a group of units.
- 26.3 Where any building referred to in 26.2 is metered as a whole -
 - (a) the owner may, at own cost, provide and install appropriate submetering equipment for each shop, flat and tenement to the municipality's technical standards; or
 - (b) the relevant Executive Director, duly delegated by the Municipal Manager, may require the installation, at the account holder's expense, of a meter for each unit of any property in separate occupation for the purpose of determining the quantity of metered services supplied to each such unit.
- 26.4 Where the electricity used by consumers is charged at different tariff rates, the consumption shall be metered separately for each rate.
- 26.5 Where sub-metering equipment is installed, accommodation separate from the municipality's metering equipment must be provided by the account holder as required by the Municipality.
- 26.6 Except in the case of pre-payment meters, the quantity of metered services used by an account holder during any metering period is ascertained by reading the appropriate meter or meters supplied and installed by the Municipality at the beginning and end of such metering period, except where the metering equipment is found to be defective.

- 26.7 For the purpose of calculating the amount due and payable for the quantity of metered services consumed, the same amount of metered services shall be deemed to be consumed during every period of 24 hours between readings.
- 26.8 The following shall apply with regard to the accuracy of metering:
 - (a) A meter shall be conclusively presumed to be registering accurately if its error, when tested in the manner prescribed in 26.13, is found to be within the limits of error as provided for in the applicable standard specifications;
 - (b) the Municipality has the right to test its metering equipment, and if it is established by test or otherwise that such metering equipment is defective, the Municipality shall in accordance with the provisions of 26.6;
 - (i) in case of a credit meter, adjust the account rendered; or
 - (ii) in the case of prepayment meters, render an account where the meter has been under-registering; or issue a token where the meter has been over-registering;
 - (c) An account holder is entitled to have metering equipment tested by the Municipality on payment of the prescribed fee, and if the metering equipment is found not to comply with the system accuracy requirements as provided for in the applicable standard specifications, an adjustment in accordance with the provisions of clauses 26.7 and 26.8(b) shall be made and the aforesaid fee shall be refunded.
- 26.9 No alterations, repairs, additions or connections of any description may be made on the supply side of the point of metering unless specifically approved in writing by the Municipal Manager or his/her delegate.
- 26.10 Prior to the Municipality making any upward adjustment to an account in terms of clause 26.8(b), the Municipality must -

- (a) notify the consumer in writing of the amount of the adjustment to be made and the reasons therefor;
- (b) in such notification provide sufficient particulars to enable the account holder to submit representations thereon; and
- (c) call upon the account holder in such notice to present it with reasons in writing, if any, within 21 days or such longer period as the Municipality may in its discretion permit, why the account should not be adjusted as notified:
- (d) Should the consumer fail to provide any representation during the period referred to in clause 26.10(c) the Municipality shall be entitled to adjust the account as notified in clause 26.10(a).
- 26.11 The Municipality must consider any representation provided by the consumer in terms of clause 26.10 and must, if satisfied that a case has been made out therefore, adjust the account appropriately.
- 26.12 If the Municipal Manager or his/her delegate decides, after having considered a representation made by the account holder, that such representation does not establish a case warranting an amendment to the amount established in terms of clause 26.15, the Municipality shall adjust the account as notified in terms of clause 26.10(a), and the account holder shall have the rights of appeal provided for in this policy.
- 26.13 Meters are tested in the manner as provided for in the standard specifications applicable thereto.
- 26.14 When an adjustment is made to the consumption registered on a meter in terms of clauses 26.8(b) or 26.8(c), such adjustment is based either on the percentage error of the meter as determined by the test referred to in clause 26.13, or upon a calculation by the Municipality from consumption data in its possession and where applicable, due allowance shall be made, where possible, for seasonal or other variations which may affect consumption.
- 26.15 When an adjustment is made as contemplated in clause 26.14, the adjustment may not be for a period exceeding six months preceding the date on which the metering equipment was found to be inaccurate, and that the provisions of such shall not bar an account holder from claiming recovery of an overpayment for any longer period where the account holder is able to prove the claim in the normal legal process.

- 26.16 The relevant Executive Director, duty delegated by the Municipal Manager, may dispense with the use of a meter in case of:
 - (a) an automatic sprinkler fire installation;
 - (b) a fire installation or hydrant; or
 - (c) special circumstances at the Municipal Manager's discretion.
- 26.17 The Municipality may by notice -
 - (a) prohibit or restrict the consumption of metered services -
 - (i) for specified or non-specified purposes;
 - (ii) during specified hours of the day or on specified days or otherwise than during specified hours of the day or on specified days; and
 - (iii) in a specified or non-specified manner; and
 - (b) determine and impose -
 - (i) limits on the quantity of metered services which may be consumed over a specified period;
 - (ii) charges additional to those prescribed in respect of the supply of metered services in excess of a limit contemplated in subclause (i);
 and
 - (iii) a general surcharge on the prescribed charges in respect of the supply of metered services; and
 - (c) impose restrictions or prohibitions on the use or manner of use or disposition of an appliance by means of which metered services are used or consumed, or on the connection of such appliance.
- 26.18 The Council may limit the application of the provisions of a notice contemplated in clause 26.17 to specified areas and classes of account holders, property and activities, and may provide for the Municipal Manager or his/her to permit deviations and exemptions from, and the relaxation of any of the provisions on such grounds as he or she may deem fit.
- 26.19 To ensure compliance with a notice published in terms of subsection 26.17, the Municipal Manager or his/her delegate may take, or by written notice

- require an account holder at the account holder's expense to take such measures including the installation of measuring devices and devices for restricting the flow of metered services as may be necessary
- In addition to the person by whose act or omission a contravention of or failure to comply with the terms of a notice published in terms of clause 26.17 is actually committed, an account holder in respect of the property to which metered services are supplied is presumed also to have committed the contravention or to have so failed to comply, unless it is proved that the account holder had taken all reasonable steps to prevent such a contravention or failure to comply by any other person, provided however, that the fact that the account holder issued instructions to the other person shall not of itself be accepted as sufficient proof that the account holder took all such reasonable steps.
- 26.21 The provisions of this clause also apply in respect of metered services supplied directly by the Municipality to account holders outside its area of jurisdiction, notwithstanding anything to the contrary in the conditions governing such supply, unless otherwise specified in the notice published in terms of clause 26.17.
- 26.22 If such action is necessary as a matter of urgency to prevent waste of metered services, refuse or sewerage, damage to property, danger to life, or pollution of water, the Municipal Manager, or his/her delegate, may -
 - (a) without prior notice disconnect the supply of metered services to any property; and
 - (b) enter upon such property and do such emergency work, at the account holder's expense, as he or she may deem necessary, and in addition by written notice require the account holder to do within a specified period such further work as the relevant Executive Director may deem necessary.
- 26.23 Before any metered or pre-paid metered supplies which have been disconnected or restricted for non-payment are restored, an account holder must have a valid service contract, pay all fees and charges as well as any

- additional or increased deposits as determined by the Municipality, from time to time.
- 26.24 The Municipal Manager may, at the written request of an account holder and on the dates requested by the account holder -
 - (a) disconnect the supply of metered services to the account holder's property; and
 - (b) restore the supply, and the account holder must before the metered services is restored pay the prescribed charge for the disconnection and restoration of his or her supply of metered services.
- 26.25 After disconnection for non-payment of an account or a contravention of any provision of these by-laws, the prescribed charge for such reconnection must be paid before reconnection is affected.
- 26.26 Once all conditions for reconnection are met, the Municipality must cause such reconnection within 48 hours.
- 26.27 The following shall apply to the reading of credit meters:
 - (a) Unless otherwise prescribed, credit meters are normally read at intervals of approximately one month and the fixed or minimum charges due in terms of the tariff are assessed accordingly and the Municipality is not obliged to effect any adjustments to such charges;
 - (b) if for any reason the credit meter cannot be read, the Municipality may render an estimated account, and estimated consumption shall be adjusted in a subsequent account in accordance with the consumption actually consumed;
 - (c) when an account holder vacates a property and a final reading of the meter is not possible, an estimation of the consumption may be made and the final account rendered accordingly;
 - (d) if a special reading of the meter is desired by an account holder, this may be obtained upon payment of the prescribed fee; and

- (e) if any calculation of, reading or metering error is discovered in respect of any account rendered to a consumer -
 - (i) the error shall be corrected in subsequent accounts;
 - (ii) any such correction shall only apply in respect of accounts for a period of six months preceding the date on which the error in the accounts was discovered,
 - (iii) the correction shall be based on the actual tariffs applicable during the period;
 - (iv) the application of this clause does not prevent a consumer from reclaiming an overpayment for any longer period where the consumer is able to prove the claim in the normal legal process.

26.28 The following shall apply to pre-payment metering:

- (a) No refund of the amount tendered for the purchase of electricity or water credit shall be given at the point of sale after initiation of the process by which the prepayment meter token is produced;
- (b) copies of previously issued tokens for the transfer of credit to the prepayment meter may be issued at the request of the consumer;
- (c) when an account holder vacates any property where a prepayment meter is installed, no refund for the credit remaining in the meter shall be made to the owner by the Municipality;
- (d) the Municipality shall not be liable for the reinstatement of credit in a prepayment meter lost due to tampering with, or the incorrect use or the abuse of, prepayment meters or tokens;
- (e) where an account holder is indebted to the Municipality for any assessment rates, metered services, other municipal charges, levies, fees, fines, interest, taxes or any other amount or amounts payable arising from any other liability or obligation, the Municipality may allocate a percentage of the amount tendered for the purchase of prepaid electricity in reduction of the amount owing to the Municipality;

(f) the Municipality may appoint vendors for the sale of credit for prepayment meters and does not guarantee the continued operation of any vendor.

27. RIGHT OF ACCESS TO PROPERTY

The following shall apply with regard to access to meters and property and should be read with clause 34 of this policy:

- (a) The owner and or occupier of property must allow an authorised representative of the Municipality access at reasonable hours to the property in order to read, inspect, install, relocate or repair any meter or service connection for reticulation, or to disconnect, stop or restrict, or reconnect, the provision of any service.
- (b) The owner is responsible for the cost of relocating a meter if satisfactory access is not possible. In the case of access for the purpose of reading the meters, such relocation will be done if no access is gained for three consecutive months.
- (c) Building plans will only be approved if placement of the water and electricity meters is located as per plan submitted on the sidewalk where it is accessible to the Municipality. In cases where building plans are submitted for improvements to dwellings where meter(s) are still inside the property, it will be a requirement for approval that meters be relocated to the sidewalk on account of the owner/applicant.
- (d) If a person fails to comply with clause (a), the Municipality or its authorised representative may:-
 - (i) by written notice require such person to provide/restore access at his/her own expense within a specified period; and
 - (ii) as a matter of urgency, without prior notice restore access and recover the cost from such person.

28. RESALE OF WATER OR ELECTRICITY

- 28.1 No account holder who is supplied with metered services in terms of this policy may sell or supply water or electricity, supplied to the account holder's property under an agreement with the Municipality, to any other person or persons for such use upon any property other than those in respect of which such agreement is made, or permit or suffer such resale or supply to be made, unless provision has been made therefore in a special agreement with the Municipality or unless prior authority has otherwise been obtained from the Municipality to do so.
- 28.2 If the Municipality grants permission as referred to in clause 28.1, it may stipulate the maximum price at which the water or electricity may be sold and impose such other conditions as it may deem fit.
- 28.3 Permission referred to in clause 28.1 may be withdrawn at any time.
- 28.4 Where water or electricity is resold for use on the same property, such resale must be in accordance with the tariff and subject to such conditions as the Municipality may decide.

29. ASSISTANCE TO INDIGENTS

- 29.1 Subject always to the provisions of the municipality's Indigent Management Policy, which in the event of a contradiction shall apply, for a user to qualify as a indigent household, the following requirements must be met:
 - (a) The applicant must be an account holder.
 - (b) The applicant may not be the owner of more than one residential property and he or she must occupy the property.
 - (c) An applicant who is an occupier stemming from a deceased estate where the deceased was registered as an indigent must apply in person and will only qualify for assistance for electricity, water and sewerage charges. The owner or executor of the estate will be responsible for rates, sanitation and refuse charges and will not qualify for assistance in respect of such charges.

- (d) The existing and future accounts of indigent households where the account holder is deceased, i.e. an "estate late" account, may be accepted under the assistance scheme, on condition that only the surviving spouse and/or dependent children may apply or benefit.
- (e) Qualification criteria for assistance shall be as determined by Council from time to time in terms of its Indigent Management Policy, which must be read in conjunction with this policy.
- 29.2 An account holder who is in the seat of assistance must immediately notify the Municipality in the event of any of the qualifying criteria applicable to the account holder changing, to enable the Municipality to review and to reconsider the household's status as an indigent household.
- 29.3 Households which qualify as indigent households may receive a credit for some or all of the following:
 - (a) A quantity of electricity; and/or
 - (b) a quantity of water; and/or
 - (c) the refuse removal charges; and/or
 - (d) the sewerage charges; and/or
 - (f) any other service fees, taxes or charges over and above the rendered services; as may be determined by the Council from time to time in terms of its Indigent Management Policy.
- 29.4 The Municipality and its representatives have the right to visit the property mentioned in clause 29.1(b) at any reasonable time for the purposes of auditing an application.
- 29.5 The normal charges and the requirement to pay an account will apply should a household account exceed the credit given.

MISCELLANEOUS PROVISIONS

30. MUNICIPALITY'S POWERS TO RESTRICT OR DISCONNECT SUPPLY OF SERVICES

- 30.1 The Municipality may, in addition to any other provision in this policy, restrict or disconnect the supply of water and electricity, or discontinue any other service to any property if-
 - (a) an administration order is granted in terms of the Magistrates Court Act,1944 (Act No. 37 of 1944), in respect of an account holder;
 - (b) an account holder of any service fails to comply with a condition of supply imposed by the Municipality;
 - (c) an account holder obstructs the efficient supply of electricity, water or any other municipal services to another account holder;
 - (d) an account holder supplies such municipal services to any person who
 is not entitled thereto or permits such service to continue;
 - (e) an account holder causes a situation which in the opinion of the Municipal Manager or his/her delegate, is dangerous or constitutes a contravention of relevant legislation; or
 - (f) is placed under provisional liquidation or judicial management, or commits an act of insolvency in terms of the Insolvency Act, 1936 (Act No. 24 of 1936).
- 30.2 Where it is possible by the capability of the meter or system, services will be restricted as a first measure of debt collection before suspension or termination.
- 30.3 If a service has been disconnected and no payment is made or a suitable arrangement entered into in terms of clause 18 within 30 days of such disconnection, the Municipality will initiate legal action against the accountholder.

31. TAMPERING, UNAUTHORISED CONNECTIONS AND RECONNECTIONS, AND IMPROPER USE

- 31.1 The Municipality shall be entitled to monitor its service network for signs of tampering or irregularities.
- 31.2 No person may in any manner or for any reason whatsoever tamper or interfere with any meter or metering equipment or service connection or service protective device or supply mains or any other equipment of the municipality. This includes reconnecting electricity or water where such has been terminated for reason of non-payment.
- 31.3 Where prima facie evidence exists that a consumer or any person has contravened clause 31.2, the Municipality shall be entitled to disconnect the supply immediately and without prior notice to the account holder, and the account holder is liable for all fees and charges levied by the Municipality for such disconnection and the matter shall be reported to the South African Police Service.
- 31.4 Where an account holder or any person has contravened clause 31.2 and such contravention has resulted in the meter recording less than the true consumption, the Municipality shall be entitled to recover from the account holder the full cost of the estimated consumption.
- 31.5 There will be no reconnection or reinstatement of services until all outstanding debt, included interest, legal fees, penalties and estimates are paid in full. Arrangements in these instances will not be considered.

32. CLEARANCE CERTIFICATES

To affect the transfer of any immovable property from one registered owner to another, the Registrar of Deeds requires a clearance certificate, which certificate is obtainable from the Municipal Manager or his/her delegate, upon application therefore in the prescribed manner and payment of the prescribed fee and subject to the conditions of Section 118 of the Municipal Systems Act, 2000 (Act No 32 of 2000) being met. Any outstanding debt remaining after the issue of a clearance certificate in terms of section 118 (1)(b) remains a debt against the owner. When issuing a clearance certificate in terms of section 118 (1)(b) the Municipality must provide a statement of account for the total balance of arrears in respect of the property to the

conveyancing attorneys so that their clients may be appropriately informed. However, the Municipality does not take responsibility for a purchaser or seller not being informed of any outstanding debt in respect of a property.

33. TENDERS AND GRANTS-IN-AID

- 33.1 No tender submitted to the Municipality for the supply of goods and/or services to the Municipality shall be considered, unless it is accompanied by a municipal account not older than three months from the closing date of said tender, stating that the tenderer is not indebted to the Municipality for any arrear amount reflected on the municipal account.
- 33.2 Notwithstanding the provisions of clause 33.1 above, if the tenderer has made satisfactory arrangements to pay the outstanding amount by means of instalments in terms of this policy, or has settled all arrear amounts in full, the tenderer's tender may be considered.
- 33.3 The Municipal Manager or his/her delegate shall in the conditions of contract applicable to any tender awarded to the tenderer, provide that the amount owing to the Municipality shall be deducted from any payment due to the tenderer.
- 33.4 Payment of any grant-in-aid approved by the Council may be withheld pending payment of any outstanding municipal account, or pending conclusion of an agreement between the Municipality and the recipient of a grant-in-aid in which satisfactory arrangements have been made regarding the settlement of the outstanding municipal account.

34. POWER OF ENTRY AND INSPECTION

34.1 A duly authorised representative of the Municipality may for any reason related to the implementation or enforcement of this policy and/or the Council's Credit Control and Debt Collection By-law, at all reasonable times or in emergency at any time, enter property, request information and carry out such inspection as he deems necessary, and may for purposes of installing

- or repairing any meter or service connection for reticulation, disconnect, stop or restrict the provision of any service.
- 34.2 If the Municipality considers it necessary for any work to be carried out to enable an officer to perform a function referred to in clause 34.1 above properly and effectively, it may -
 - (a) by written notice require an account holder to do, at own expense, specified work within a specified period; or
 - (b) if the situation is a matter of urgency, without prior notice do such work or cause it to be done at the expense of the account holder.
- 34.3 If the work referred to in 34.2 is carried out for the sole purpose of establishing whether a contravention of this policy has been committed and it is found that no such contravention has taken place, the Municipality shall bear the expense connected therewith together with that of restoring the property to its former condition.

35. RELAXATION, WAIVER AND DIFFERENTIATION OF CUSTOMERS

- 35.1 Pursuant to this policy, the Municipality may differentiate between different categories of ratepayers, account holders, customers, debtors, taxes, services, service standards and other matters.
- 35.2 The Municipality may, in writing, exempt an account holder, category of account holders, or other persons from complying with a provision of this policy, subject to any conditions it may impose, if the application or operation of that provision would be unreasonable, however the Municipality or its authorised agent may not grant exemption from any provision of this policy that may result in -
 - (a) the wastage or excessive consumption of water or electricity;
 - (b) the evasion or avoidance of water or electricity restrictions;
 - (c) significant negative effects on public health, safety or the environment;
 - (d) the non-payment for services;

- (e) the installation of pipes and fittings which are not acceptable in terms of the municipality's prescribed standard; or
- (f) the contravention of any Act, or any regulation made in terms thereof;
- 35.3 The Municipality may at any time upon at least 30 days written notice, withdraw any exemption given in terms of clause 35.2.

36. POWER OF COUNCIL TO RECOVER COSTS

- 36.1 Where a bank dishonours any payment made to the Municipality, it may levy and recover all related costs and any administration fees against an account of the defaulting account holder and may disconnect or restrict the supplies to the property of such account holder.
- 36.2 All legal costs, including attorney-and-own-client costs incurred in the recovery of amounts in arrears and payable shall be levied against the arrears account of the account holder.
- 36.3 For any action taken in demanding payment from an account holder or reminding an account holder by means of telephone, electronic mail, letter or otherwise that payments are due, a fee will be levied against the municipal account of the account holder in terms of the Municipality's tariff provisions.

37. PRIMA FACIE EVIDENCE

A certificate reflecting that an amount is due and payable by any person to the municipality, under the hand of the Municipal Manager or a duly authorised officer of Council, is upon mere production thereof prima facie evidence of the indebtedness for any purpose and the signatory shall not be obliged to prove his/her authority.

38. AUTHENTICATION AND SERVICE OF ORDERS, NOTICES AND OTHER DOCUMENTS

38.1 An order, notice or other document from the Municipality must be signed by the Municipal Manager or his/her delegate. Such authority and any

- document purporting to be so signed shall constitute sufficient notice from the Municipality.
- 38.2 Any notice or other document that is served on a person by a duly authorised officer of the Municipality in terms of this policy, is regarded as having been served -
 - (a) when it has been delivered to that person personally;
 - (b) when it has been left at that person's place of residence or business in the Republic or at the property to which the notice relates, with a person apparently over the age of sixteen years;
 - (c) when it has been posted by registered or certified mail to that person's last known residential or business address in the Republic as reflected in the records of the municipality, or to the address of the property to which the notice relates and an acknowledgement of the posting thereof from the postal service is obtained;
 - (d) if that person's address in the Republic is unknown, when it has been served on that person's agent or representative in the Republic in the manner provided by clauses 38.2(a), 38.2(b) or 38.2(c);
 - (e) if that person's address and agent or representative in the Republic is unknown, when it has been placed in a conspicuous place on the property or property, if any, to which it relates;
 - (f) in the event of a body corporate, when it has been delivered at the registered office of the business property of such body corporate; or
 - (g) when it has been delivered, at the request of a person, to that person's electronic mail address.
- 38.3 When any notice or other document has to be authorised or served on the owner, an account holder or holder of any property or right in any property, it is sufficient if that person is described in the notice or other document as the owner, account holder or holder of the property or right in question, and it is not necessary to name that person.

- 38.4 Service of a copy shall be deemed to be service of the original.
- 38.5 Any legal process is effectively and sufficiently served on the Municipality when it is delivered to the Municipal Manager or a person in attendance at the Municipal Manager's office.

39. DISPUTES

- 39.1 In this policy, dispute refers to the instance when a debtor questions the correctness of any account rendered by the Municipality with the Municipal Manager or his/her delegate as per the process contained below:
- 39.2 In order for a dispute to be registered with the Municipality, the following procedure must be followed:

By the debtor

- (a) The dispute must be submitted in writing or dictated to the official who will record it in writing and have it signed as correct. The document must then immediately be lodged with the relevant authorised official.
- (b) No dispute will be registered verbally whether in person or over the telephone.
- (c) The debtor must furnish full personal particulars including all their account numbers held with the Municipality, direct contact telephone numbers, postal and e-mail addresses and any other relevant particulars required by the Municipality.
- (d) The full nature of the dispute must be described in the correspondence referred to above.
- (e) The onus will be on the debtor to ensure that he/she receives a written acknowledgement of the dispute.

By the Municipality

- (a) Upon receipt of the dispute the following actions are to be taken:
- (b) All disputes received are to be recorded in a register kept for that purpose. The following information should be entered into this register:
 - I. debtors account number;
 - II. debtors name:
 - III. debtors address;
 - IV. full particulars of the dispute;

- V. name of the official to whom the dispute is given to investigate and resolve in accordance with the provisions contained in this Policy;
- VI. actions that have, or were, taken to resolve the dispute;
- VII. signature of the controlling official.
- (c) An authorised controlling official will keep custody of the register and conduct a daily or weekly check or follow-up on all disputes as yet unresolved.
- (d) A written acknowledgement of receipt of the dispute must be provided to the debtor.
- 39.3 The following provisions apply to the consideration of disputes:
 - (a) All disputes must be concluded by the Municipal Manager or his/her delegate.
 - (b) The Municipal Manager's (delegate) decision is final and will result in the immediate implementation of any debt collection and credit control measures provided for in this policy after the debtor is provided with the outcome of the appeal.
 - (c) The same debt will not again be defined as a dispute in terms of this clause and will not be reconsidered as the subject of a dispute.
 - (d) Should a debtor not be satisfied with the outcome of the dispute, a debtor may lodge an appeal in terms of clause 42 of this policy.

40. ABANDONMENT OF BAD DEBTS, AND FULL AND FINAL SETTLEMENT OF AN ACCOUNT

- 40.1 Before terminating the debt collection procedure in any individual instance, and **subject to the Municipality's Debt Write-off Policy**, the Municipal Manager must -
 - (a) ensure that all debt collection mechanisms as provided for in this policy have been utilised where reasonable;
 - (b) maintain an audit trail; and
 - (c) document the reasons for terminating the debt collection procedure, including the cost of enforcement and necessary financial adjustments.

- 40.2 The Municipal Manager or his/her delegate may consider an offer for full and final settlement of any amount owing, and must, if in his/her sole discretion he/she considers it in the interests of the Municipality to do so, in writing consent to the acceptance of a lesser amount as full and final settlement of the amount due and payable.
- 40.3 Where the exact amount due and payable to Council has not been paid in full, any lesser amount tendered in full settlement to and accepted by any employee, except the Municipal Manager or the Municipal Manager's delegate, shall not be deemed to be in full and final settlement of such an amount.

41. NATIONAL CREDIT ACT NOT APPLICABLE

The Municipality is not a credit provider in terms of the National Credit Act 34/2005, and nor is that Act applicable to the recovery by the Municipality of amounts due to it for rates, in terms of tariffs relating to the supply of services including fixed tariffs, fines or any other amount.

42. RIGHT OF APPEAL

- 42.1 A person whose rights are affected by a decision of a municipal officer may appeal against that decision by giving written notice of the appeal and reasons to the Municipal Manager within 21 days of the date of the notification of the decision.
- 42.2 The Municipal Manager or a structure created for this purpose and delegated by him to act as an appeal authority must consider the appeal and confirm, vary or revoke the decision, but no such variation or revocation of a decision may detract from any rights that may have accrued as a result of the decision.
- 42.3 When the appeal is against a decision taken by -
 - (a) a staff member other than the Municipal Manager, the Municipal Manager is the appeal authority, even if such staff member was acting in terms of a delegation from the Municipal Manager;

42.4 An appeal authority must commence with consideration of an appeal within six weeks and decide upon the appeal within a period of twelve weeks.

43. ROLE AND RESPONSIBILITY OF COUNCILLORS

- 43.1 Section 99 of the Act appoints the Executive Mayor as the supervisory authority to oversee and monitor the implementation and enforcement of this policy, the performance of the Municipal Manager in implementing it and its associated bylaw and as required by the Council, to report to it.
- 43.2 In addition to the monitoring role provided in clause 43.1 above, all Councillors are responsible for promoting this policy and compliance with it. In order to maintain the credibility of this policy as adopted by the Council, all Councillors must lead by example and ensure that his/her account with the Municipality is and remains paid in full. Full details of all accounts of Councillors and employees which are in arrears shall be tabled before the Finance Committee and disclosed in the municipality's financial statements.
- 43.3 Furthermore, where Councillors become aware of any breaches to any Policy or By-law of this Municipality, it is necessary that this be reported to the Municipality for investigation and resolution in terms of the respective Policies.
- 43.4 Ward Committees are tasked with the dissemination of Policies and By-laws to the community and to facilitate the implementation thereof.

44. RESPONSIBILITIES OF MUNICIPAL STAFF

- 44.1 Where a staff member becomes aware of any breaches to any Policy or Bylaw of this Municipality, it is necessary that immediate and appropriate action is taken in terms of the respective Policies.
- Where a staff member becomes aware of any attempts, successful or not, to interfere with the implementation of a Policy or By-law they are obliged to report such matter to Council through their respective Manager and Executive Director.

45. IMPLEMENTATION DATE OF REVIEW

This Policy becomes effective and wholly enforceable from the 1st July 2023.

By-laws must be adopted in order to give effect to this Policy and such By-laws shall be reviewed annually.

SCHEDULE 1

ARRANGEMENTS

- 1. Arrangements made in respect of residential properties may not exceed 12 months without approval by the Supervisor and on good cause shown.
- 2. Arrangements made in respect of commercial properties may not exceed 12 months without approval by the Supervisor and on good cause shown.
- 3. All arrangements made in excess of 12 months must be reviewed annually.
- 4. Notwithstanding the above, arrangements to repay debt will be treated holistically, and different repayment periods or methods may be determined for different types of service, debtors or areas within the general rule that the repayment period should be in sympathy with the instalments and the affordability of the debtor be proved.

SCHEDULE 2

DEBT COLLECTION PROCEDURES

The procedures below are a synopsis of the process and may be varied where the circumstances require.

Debt Overdue – Due Date to Next Billing Date

- 1. List is generated and submitted to Municipality Call Centre
- 2. Every debtor on list will be phoned and will:
 - a. Have their personal information updated
 - b. Be reminded of the due date and outstanding debt
 - c. Be required to make a commitment to make payment by a date not later than the next billing date.

Debt Overdue 30-60 Days

- 3. Residential debtors will be restricted from buying electricity tokens until payment is made or an arrangement is entered into.
- 4. Commercial debtors will have their electricity and/or water services restricted or suspended until payment is made or an arrangement is entered into.

Debt Overdue 60 days plus

- 5. Residential debtors will be restricted from buying electricity tokens until payment is made or an arrangement is entered into.
- 6. These accounts will be handed over for more focused collection strategies.

Staff and Councillor Accounts

- 7. A notice will be issued to such staff member or Councillor setting out the status of their account and giving 14 days for settlement of the arrears in excess of 90 days.
- 8. Should the staff member or accountholder not be able to settle such account then they may enter into an arrangement with the Municipality on condition that they sign a stop order for the deduction of amounts owing on their account from their monthly salary.

9. Failure to make any arrangement or settlement within the 14-day period will result in the Municipality implementing section 14 of Schedule 1 of the Local Government: Municipal Systems Act in respect of Councillors and sections 10, 14 and 14A of the same Act in respect of Staff members.

ANNEXURE 1

<u>Application for Municipal Services and Service Agreement – Residential</u>

This form is used where there are already services and meters but the consumer of the services on the property changes.

ANNEXURE 2

<u>Application for Municipal Services and Service Agreement – Commercial and Industrial</u>

This form is used where there are already services and meters but the consumer of the services on the property changes.

SECTION 7:

BY - LAWS

SOL PLAATJE MUNICIPALITY

ANNEXURE: BUDGET RELATED BYLAWS

List of Budget related Bylaws	Explanation numbers
Advertising Signs	1
Aerial Systems	1
Animals, Poultry & Bees Control	1
Building Control	1
Caravan Park	1
Cemeteries	1
Debt Collection	1
Electricity	1
Fire Brigade	1
Fireworks	1
Keeping of Dog Control	1
Law Enforcement	1
Property Rates	1
Residential business, Bed & Breakfast and guesthouse establishment, Creches, childcare centres, Liquor trading and Car Wash entreprises	1
Standing Orders	1
Street Trading Control	1
Swimming Pools	1
Taxi Ranks	1
Water Supply	1

Explanation numbers

- 1. These bylaws are accessible on the Sol Plaatje website: www.solplaatje.org.za
- 2. Bylaws to be approved with budget process 2023/24

SECTION 8:

M F M A CIRCULARS



NATIONAL TREASURY

Municipal Debt Relief

MFMA Circular No. 124

Municipal Finance Management Act No. 56 of 2003

Municipal Debt Relief

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1. Background

- (1) This Circular and the supporting measures it introduces must be seen within the context of and is consistent with MFMA s.34(2)¹ additional steps to follow should these measures not result in the desired outcomes.
- (2) Reference to a municipality throughout this Circular must be read to also refer to and/ or include a municipal entity of that municipality, if applicable.
- 1.1 The challenge of municipal revenue generation and collection existed for a long time and is described as a complex national problem. Often it is a combination of prolonged financial management failures in conjunction with changing/ deteriorating economic circumstances that lead to a municipality's inability to pay its creditors. However, at the core of the problem is improper leadership behaviour within municipalities.
- 1.2 Most defaulting municipalities are not generating adequate funding from their operations to sustain their operations. Faced with substandard and/ or the absence of reliable municipal services and perceptions of public money waste, the paying public further deteriorated. There are also inefficiencies in municipalities and Eskom that further aggravate the problem.
- 1.3 The Local Government Equitable Share (LGES) and conditional grants supplement most municipalities own fiscal ability. To enforce discipline for persistent Local Government failures, the National Treasury, to date, embarked on a vigorous LGES withholding processes. In addition, various stakeholders across government adopted numerous approaches to find a solution to the ever-increasing overdue municipal debt balances. This included the establishment of several special focus committees, the current Political Task Team (PTT) chaired by the Deputy President, and committees such as the Technical Task Team consisting of Director-Generals of various departments established under the Presidency. Most of these focused initiatives need a lot more work over the medium to longer term and have not yielded any visible improvement or require legislative amendments that will take time to effect before implementation. Therefore, none of the initiatives underway will relieve the crisis soon although some municipalities require support towards changing their current insolvent trajectory while being mindful that their persistent culture of financial mismanagement behavior led to their position.
- 1.4 This proposal of Municipal Debt Relief is a leverage on government's bigger proposal of a debt relief package for Eskom; and it is noted that the primary problem government wants to resolve is Eskom's financial and debt crisis which also requires a solution to

nonpayment for electricity consumption by municipalities. In parallel, the challenge of defaulting municipalities cannot be separated from a consumer culture to not pay for services. Without universally restoring debt collection, the debt will immediately start accumulating anew.

- 1.5 Government's debt relief package for Eskom is intended to improve the utility's balance sheet and facilitates this proposal that Eskom write off the municipal debt under strict conditions and with the guidance of the National Treasury. Government in this way is using its Eskom debt relief to bring about critical changes in the energy sector and simultaneously address a behavioural change in the municipal defaulters by requiring them to meet certain conditions and in return (as an incentive) relieve their gridlocked financial crisis of historic arrear Eskom debt. There are several conditions, all essentially aimed to restore a set of basic minimum financial management best practices in municipalities owing Eskom and change the municipal culture of not paying bulk suppliers and a municipal and Eskom culture to not collect revenue.
- 1.6 A critical component of the conditions therefore relates to achieving a funded budget. This encompasses cost-reflective tariffs, ensuring a complete revenue base, aligning spending patterns to collection levels and optimising and enforcing collection by using both electricity and water as collection tools. A municipality that is unable to pay its creditors must be prudent when spending and borrowing until financial health is restored, the conditions enforce this prudence. Municipal finances should focus on delivery of the core mandate of basic services. The conditions necessitate the ring-fencing/prioritisation of finances for this purpose.
- 1.7 It is anticipated that Municipal Debt Relief by writing-off the historic/ arrear Eskom municipal debt (as part of government's conditions for the debt relief to Eskom) facilitates the restore of financial best practice and could free some revenue in the municipalities owing Eskom, to maintain their current bulk accounts, other creditors and provide a reliable basic level of services. The National Treasury will publish the unfolding of Municipal Debt Relief on a quarterly basis in a schedule to the National Treasury: MFMA Section 71² statement and/ or in a separate publication as may be most appropriate.
- 1.8 In terms of section 2 of the Eskom Debt Relief Bill, 2023, government's advances to Eskom over the three financial years of the 2023/24 MTREF will amount to a loan. The Minister of Finance must determine conditions for the conversion of portion(s) of this

¹ Capacity building – the national and provincial governments must support the efforts of municipalities to identify and resolve their financial problems (MFMA s.34(2)).

² Section 71 of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) ("MFMA").

loan into government equity. Government's proposed conditions for the broader debt relief for Eskom, include a set of conditions pertinent to Eskom practices in the municipal space and create a condition with Eskom.

1.9 The Municipal Debt Relief proposal consists of four elements:

- i. **Debt write-off:** Eskom is to write-off the municipal debt over three years subject to the municipality's compliance with the conditions.
- ii. **Resolving non-payment:** New mechanisms are being explored to deal with non-payment of electricity debt owed by municipalities, including requesting the National Energy Regulator of South Africa (NERSA)³ to amend the license conditions of municipalities to facilitate consequence management by NERSA for failure to honour electricity supply agreements (also in respect of payments) which may include re-assigning the licence.
- iii. **Pre-paid metering:** Eskom to continue to implement a regime of installation of smart pre-paid meters in Eskom supplied areas to improve Eskom's revenue collection. Municipalities must progressively adopt a similar operating regime.
- iv. Municipal revenue enhancement initiatives: The National Treasury continues to implement initiatives to address weaknesses in revenue management in municipalities. These initiatives include setting cost reflective tariffs, developing proper budget policies to facilitate revenue enhancement and ensuring completeness of revenue by addressing variances between the billing system and the general valuation roll (GVR). These initiatives are supported by the Municipal Revenue Management Improvement Programme (MFIP) technical advisors. A transversal tender for the smart meter solution (smart prepaid meters) will be issued to assist municipalities generate cash pre-service, rather than, post-service.

2. Municipalities to benefit from Municipal Debt Relief

2.1 The Minister of Finance's conditions for the conversion of portion(s) of the Eskom loan into government equity⁴ includes that Eskom completely write-off the principal debt and interest and penalties of municipalities that owe Eskom as of 31 March 2023 (excluding the current Eskom March 2023 accounts) over a three-year period. The approach is application based to concretise the implementation and secure accountability and does not require any additional funds from the fiscus.

³ Regulator means the National Energy Regulator established by section 3 of the National Energy Regulator Act, 2004 (Act No. 40 of 2004).

⁴ Section 2 of the Eskom Debt Relief Bill, 2023.

2.2 Eskom in consultation with the National Treasury and only after the municipality has met the applicable set of conditions to municipalities (to the National Treasury's satisfaction) to write-off a third of the municipality's debt annually (over three financial years). The municipality must meet the conditions applicable to municipalities set-out in 6.1 to 6.14, for 12 consecutive months to qualify for debt write-off – refer to the example timeline for debt write-off that follows:



01 April 2025

Example - Timeline Municipal debt write-off - Municipal Debt Relief

- 2.3 Once the municipality's application for Municipal Debt Relief is successful (parallel to the enactment of the Eskom Debt Relief Bill, 2023), the benefit to the municipality will immediately commence with:
 - 2.3.1 Any existing repayment plan with Eskom relating to this debt will come to an end as long as the municipality meet the conditions for Municipal Debt Relief, it no longer needs to monthly repay any of the arrears, interest or penalties that it owed Eskom as of 31 March 2023⁵:
 - 2.3.3 Eskom to stay the component of legal proceedings relating to this debt; and
 - 2.3.2 Every time the municipality met the conditions of the Relief for 12 consecutive months, Eskom in consultation with the National Treasury, will write-off a third of this debt.
- 2.4 The municipality's continued benefit of debt write-off in year 2 (2nd third of the debt) and year 3 (the last third of the debt) is subject to the municipality meeting the conditions set-out in paragraph 6.1 to 6.14 for the 12 consecutive months respectively of years 2 and 3.

01 April 2024

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01 April 2026

⁵ Excluding the March 2023 current account.

3. Municipal Debt Relief - Application/ Merit Based

- 3.1 Every municipality with arrear Eskom debt as of 31 March 2023⁶ may make a *written application* to the National Treasury for Municipal Debt Relief. The application must include the following minimum information:
- 3.2 A copy of the municipal manager and chief financial officer's joint motivation (a maximum of 5 pages) supported by council's resolution explaining why the municipality should qualify to benefit from Municipal Debt Relief, including the service delivery and cashflow impact should the municipality' application be denied;
- 3.3 The municipal council's commitment to <u>fully meet all the conditions set out in paragraph</u>
 <u>6.1 to 6.14</u> **and** to demonstrate its compliance to these conditions to the National
 Treasury's satisfaction for a continued minimum period of 36 consecutive months once
 the municipality's application is approved;
- 3.4 **Council's approved plan to monthly monitor and report** the municipality's compliance with the conditions for Municipal Debt Relief (paragraph 6.1 to 6.14) to council, the National Treasury and the relevant Provincial Treasuries. The plan must include *in relation to each condition*
 - 3.4.1 The name(s) of the official(s) that will be responsible including the alternate responsible official in the event of death, illness or absence of the principal responsible official;
 - 3.4.2 The contact details (email, office-telephone, and cellular numbers) of the officials referred tin paragraph 3.4.1;
 - 3.4.3 The specific monthly delivery and reporting date(s) internal to the Municipal Manager and Council as well as to report to the National Treasury and the relevant Provincial Treasury by no later than 10 working days after the end of each month (parallel to the monthly MFMA section 71 statement);
 - 3.4.4 The application to clearly confirm whether the assigned responsibility aligns to the municipality's approved delegations, alternatively include a commitment by council to update the delegations within one month from the date of the application and submit proof of such to the National Treasury and relevant Provincial Treasury;
- 3.5 The application to include a copy of *council's signed resolution and instruction* to the municipal administration to the effect that Council approved the motivation (refer 3.2 above), the conditions (refer 3.3 above and 6. below) and the municipality's Debt Relief monitoring plan (refer 3.4 above);

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⁶ Excluding the March 2023 current Eskom account.

- 3.6 Include the current number of indigent households registered as such with the municipality (using the Municipal Budget and Reporting Regulations, 2009 Schedule A1 (Table A10) format (but only reflecting the indigent household information) and indicating additionally
 - i. What number of these households are on:
 - a) pre-paid electricity;
 - b) conventional meters; and
 - c) not metered currently;
 - What number of these households' (that are not on pre-paid electricity) the municipality currently provides with electricity above the national free basic electricity limit of 50 kilowatt hours monthly (and whether households are billed for such);
 - iii. What number of these households are on:
 - a) pre-paid water;
 - b) conventional water meters; and
 - c) not metered currently.
 - iv. What number of these households' (that are not on pre-paid water) the municipality currently provides with water above the national free basic water limit of 6 kilolitre water monthly (and whether households are billed for such);
 - Whether the municipality provides any free basic water and/ or electricity to any household that is not registered as an indigent household with the municipality

 if yes, the number of such households respectively receiving free water and free electricity;
- 3.7 Include the following information in relation to the municipality's **collection of revenue –**In relation to the quarter immediately preceding the municipality's application:
 - 3.7.1 Total average quarterly collection of all revenue excluding Equitable Share and conditional grants;
 - 3.7.2 Total average quarterly collection of municipal property rates;
 - 3.7.3 Total average quarterly collection for each of the four main trading services (as may be applicable to that municipality);
 - 3.7.4 For each of the above the total average collection as well as a breakdown of the collection per ward should be shown;
 - 3.7.5 To clearly indicate in relation to each ward whether it receives its electricity supply in totality or partially from Eskom directly; and
- 3.8 The municipality must already have submitted its completed billing system, general valuation roll (GVR) and/ or interim GVR reconciliations to the National Treasury for the

- quarter immediately preceding the application if not, such needs to be immediately submitted and proof submitted as part of the application.
- 3.9 A template Council resolution included in **Annexure B** will suffice. The municipality may, however, utilize its own format subject to the application including the minimum required information. The municipality's written application together with the supporting information (including the council resolution) must be emailed to RevenueManagement@treasury.gov.za for the attention of Mr. Jan Hattingh Chief Director: Local Government Budget Analysis.

4 Monitoring of Compliance

It is vital to effect a change in culture that a municipality's Eskom debt is written-off only after the municipality can demonstrate a change in its behaviour through meeting the set of conditions for 12 consecutive months in relation to each third (1/3) of its arrear debt. The National Treasury and relevant Provincial Treasury⁷ therefore must closely monitor the municipality's compliance with the conditions.

4.1 Municipal Debt Support – Conditions on the Provincial Treasury

- 4.1.1 The relevant Provincial Treasury, for the duration of the Municipal Debt Support programme, as part of the conditions of all delegated municipalities⁸ (refer paragraph 6.10), must demonstrate and adhere to the conditions for Provincial Treasuries set out in this paragraph 4.1.1 to 4.1.6 as a minimum.
- 4.1.2 Monitoring of and reporting in terms of the conditions of the Municipal Debt Support Programme
 - 4.1.2.1 With effect 01 April 2023, the relevant Provincial Treasury must closely monitor all delegated municipalities' adherence to the conditions for municipalities (set-out in paragraph 6.1 to 6.14; and
 - 4.1.2.2 Monthly report to the Head of the Provincial Treasury and the National Treasury on each municipality's compliance against progress to facilitate compliance with the conditions by no later than 20 working days after the end of each month.
- 4.1.3 Head of Provincial Treasury certification of municipal compliance
 - 4.1.3.1 The Head of the Provincial Treasury must monthly certify the compliance of every delegated municipality with the conditions for municipalities in paragraph 6.1 to 6.14 as part of the Provincial Treasury's report in terms of 4.1.2 above to

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⁷ Refer sections 5 and 74 of the MFMA.

- the National Treasury by no later than 20 working days after the end of each month.
- 4.1.3.2 If a delegated municipality did not meet any condition during any month, the Provincial Treasury's certificate of compliance in terms of this paragraph must include as an attachment a report explaining the non-compliance and the progressive support measures instituted by both the provincial treasury and the municipality to facilitate the municipality's progressive adherence to the condition(s).
- 4.1.4 To facilitate the standardised monitoring across municipalities and provinces the format of the certificate of compliance (refer 4.1.(3) above) in which the Head of the relevant Provincial Treasury must monthly certify the municipality's compliance with the conditions for municipalities (paragraph 6.1 to 6.14) is included in **Annexure A** to this Circular.
- 4.1.5 Going forward, the National Treasury may determine the format of the provincial treasuries' reports envisaged in 4.1.(2) above, however, in the interim the provincial treasuries may use their own format and discretion.
- 4.1.6 In the event that the relevant provincial treasury fails to rectify its non-compliance with any of the conditions set-out in paragraph 4.1.1 to 4.1.4 above, within one month of the non-compliance occurring, such non-compliance will be considered as non-compliance by the respective municipality(s) and the condition for municipalities set-out in paragraph 6.10.3 will apply.

5 Failure to comply with the conditions of Municipal Debt Relief and related initiatives

- 5.1 Municipalities are urged to maintain their behavioral change post the support. If a municipality fails to perform during the duration of the Municipal Debt Relief:
 - a. The benefits of the Relief to that municipality will immediately cease;
 - b. This means that Eskom will be obliged to implement its credit control and debt management policy on the defaulting municipality and the municipality must immediately start repaying its Eskom arrears, interest and penalties;
 - c. Eskom may resume any legal proceedings (relating to the municipality's arrear debt, interest and penalties as of 31 March 2023), including attaching the municipal bank account; and
 - d. The normal penalties applicable to the wider local government will also apply.

⁸ Refer MFMA Circular No. 20.

- 5.2 It is important to note that the work to resolve non-payment by municipalities is progressive and that the National Treasury intends to enforce the existing penalties available in the legislative framework and add additional penalties, including exploring but not limited to
 - A take-over of a defaulting municipality's electricity business;
 - NERSA strengthening of license conditions;
 - A National Treasury dispute resolution process;
 - Strengthening and adding consequences and related consequence management processes as part of the ongoing review of the MFMA, including to facilitate the upfront resolve of budget issues and to instill a payment culture; and
 - A wider special mechanism/ ombud system to facilitate organs of state payment and related disputes, including instituting consequences for organs of state failure to pay; etc.
- 5.3 In terms of the National Treasury's local government revenue improvement programme, all municipalities that benefit from the Municipal Debt Relief will continue to receive support towards strengthening their revenue value chains.
- 5.4 Municipalities are cautioned that the National Treasury considers the conditions set out in paragraph 6.1 to 6.14 as critical financial management minimum best practise and confirms that if a municipality fails to meet any and/ or a combination of the conditions set out in this Municipal Debt Relief framework, it could (over-and-above the consequences set out in 5.1 above) constitute a serious breach of its financial management fiduciary responsibilities and may also constitute financial misconduct as envisaged in the MFMA⁹ and Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014. The National Treasury reserves the right to <u>immediately</u> invoke section 216 of the Constitution and/ or any other remedies available to government in terms of the prevailing legislative framework in such a situation (including instituting individual financial misconduct and/ or criminal proceedings).

Re-application and municipal consequence management

5.5 Once the municipality applied for Municipal Debt Relief, if the municipality at any time does not comply with any or a combination of the conditions:

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⁹ Municipalities are reminded of MFMA s.173 to the effect that the accounting officer of a municipality is guilty of an offence if that accounting officer, deliberately or in a gross negligent way contravenes or fails to comply with MFMA s. 65(2)(f). Moreover, MFMA s.174 provides for penalties, to the extent where a person is liable on conviction of an offence in terms of section 173 to imprisonment for a period not exceeding five years or to an appropriate fine determined in terms of applicable legislation.

- 5.5.1 The municipality's 12 consecutive months of compliance to the conditions will be interrupted;
- 5.5.2 The municipality may make a new application to the National Treasury. The municipality's new application (in addition to the requirements of paragraph 3. above), must
 - 5.5.2.1 provide detailed reason(s) as to why the municipality failed to meet the specific condition(s);
 - 5.5.2.2 provide proof of the corrective measures and/ or disciplinary action the municipality already instituted to address this non-compliance to the conditions of Municipal Debt Relief;
 - 5.5.2.3 provide the name(s) and position(s) of the person(s) responsible for the failure together with any other necessary information the National Treasury may require in terms of the Municipal Regulations on Financial Misconduct and Criminal Proceedings, 2014 to facilitate appropriate and relevant financial misconduct and/ or criminal proceedings;
 - 5.5.2.4 provide information on how a recurrence of the failure will be prevented in future;
 - 5.5.2.5 include a motivation from the relevant Provincial Treasury as to why the Provincial Treasury supports (or does not support) the municipality's new application; and
 - 5.5.2.6 include any additional information as may be required by the National Treasury.

National Treasury's consideration of a new application for Municipal Debt Relief

- 5.6 The National Treasury will consider the municipality's new application on merit. **If** approved, the National Treasury:
 - i. May make the municipality's continued participation subject to additional conditions in addition to those set-out in section 6. below; and
 - ii. The municipality's 12 consecutive months required compliance with the conditions for Municipal Debt Relief and any additional conditions will start running afresh.

Eskom application of Municipal Debt Relief

5.7 Once the municipality, to the satisfaction of the National Treasury, has complied with the conditions of the Municipal Debt Relief (refer to paragraph 6.1 to 6.14 below) for 12 consecutive months, the National Treasury will request Eskom the write-off of one third (1/3) of the municipality's arrear debt.

5.8 Once Eskom has written-off one third of this arrear debt it will remain written-off, irrespective of whether the municipality consequently fails to comply with any of the conditions for Municipal Debt Relief (same will apply to the 2nd and 3rd of the municipality's arrears once written-off). However, a municipality's continued participation will be affected and it must re-apply for Municipal Debt Relief following any non-compliance (refer to paragraph 4.1 and 4.2 above).

Failure to apply for Municipal Debt Relief

5.9 A municipality that is indebted to Eskom but fails to apply for this Relief will still be accumulating debt. The municipality, by not embracing the basic financial management best practise embodied in this Relief will (by not applying) confirm the municipality's choice of not doing anything about its financial problems. The municipality is cautioned that its failure is considered serious and amounts to a persistent breach of the financial management fiduciary duties embodied in the MFMA. The municipality could also face the potential risk of losing its electricity licence.

6 Conditions on Municipalities – Municipal Debt Relief

Reference to a municipality in these conditions must be read to also refer to and/ or include a municipal entity of that municipality, if applicable.

6.1 Municipality non-compliance:

- 6.1.1 The National Treasury will only request Eskom to write-off a municipality's arrear debt, if the municipality demonstrates to the National Treasury's satisfaction, that the municipality complied with paragraph 6.2 to 6.14 for a consecutive period of 12 months.
- 6.1.2 Once the debt is written-off it remains written-off It is noted that irrespective of paragraph 6.2 to 6.14), once Eskom has applied the annual third debt write-off to the municipality's arrear debt owed to Eskom (as at 31 March 2023), such arrear debt (or component thereof) remains fully settled to Eskom irrespective of the municipality's subsequent non-compliance with the conditions.

6.2 Application-based supported by Council's resolution -

6.2.1 Every municipality with arrear Eskom debt (as at 31 March 2023) (excluding the March 2023 current account) will be targeted subject to the municipality making a written application to the National Treasury (in the required format) to benefit from this relief package – the National Treasury will consider each application on merit.

- 6.2.2 A municipality does not qualify to benefit in terms of this relief if its written application is not supported by a Council resolution and does not include the minimum information as required in terms of this MFMA Circular.
- 6.2.3 If a municipality fails to meet any of the conditions set-out in paragraph 6.1 to 6.14 during any consecutive 12 month period, it must apply afresh to the National Treasury, including providing any additional information as may be required by the National Treasury and submit a new council resolution to continue benefitting in terms of this Municipal Debt Relief.
- 6.2.4 The municipality must submit the signed council resolution and minimum information envisaged in paragraph 6.2 to the National Treasury in PDF format via the GoMuni Upload Portal. The upload portal can be accessed on https://lguploadportal.treasury.gov.za.

Supporting evidence: The municipality's Council resolution (signed and aligning to paragraph 6.2) uploaded to the National Treasury's GoMuni Upload Portal.

- **6.3 Maintaining the Eskom bulk current account**¹⁰ **–** (current account for the purpose of this exercise means the account for a single month's consumption¹¹):
 - 6.3.1 The municipality must monthly pay and maintain its Eskom bulk current account within 30 days of receiving the relevant invoice (this applies to all municipalities, including metros);
 - 6.3.2 The municipality must submit supporting evidence to the National Treasury and Eskom of the respective payment(s) within 1 day of making any such payment;
 - 6.3.3 The municipality must submit the proof of payment to the National Treasury in PDF format via the GoMuni Upload Portal to substantiate that payment was made. The upload portal can be accessed on https://lquploadportal.treasury.gov.za; and
 - 6.3.4 Importantly, the amount as per the proof of payment must reconcile to the amounts recorded on the financial system as per the *m*SCOA data string and the section 41(2) MFMA statement of Eskom.

Supporting evidence: The municipality's proof of payment to Eskom uploaded monthly to the National Treasury's GoMuni Upload Portal. The proof of payment reconciles to the amounts recorded in the municipality's financial system (as per *m*SCOA data string and the section 41(2) MFMA statement of Eskom.

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¹⁰ MFMA Circular no. 49 issued in 2009 highlighted the management and payment of creditors, including: The accounting officer of a municipality is responsible for the management of the expenditure of the municipality (MFMA s.65). All money owing by the municipality must be paid within 30 days of receiving the relevant invoice or statement and the municipality must comply with its tax, levy, duty, pension, medical aid, audit fees and other compulsory commitments (MFMA s.65(2)(e) and (f).

¹¹ Subject to the municipality meeting the conditions for Municipal Debt Relief, there will be no interest accumulating monthly on the arrears the municipality owed Eskom as on 31 March 2023.

6.4 A funded MTREF -

6.4.1 The municipality must table and adopt a funded MTREF aligning to the National Treasury's Budget Funding Guidelines¹² – http://mfma.treasury.gov.za/Guidelines/Pages/Funding.aspx with effect the tabling of the 2023/24 MTREF. The municipality must therefore make adequate provision for 'depreciation and asset impairment' and 'debt impairment' and must not budget for any operating deficit on the A1 Schedule (Table A4 – Budgeted Financial Performance) of the Municipal Budget and Reporting Regulations; and

If the municipality only collected 60 per cent of its revenue (including property rates) during the preceding 12 months, a realistic provision for debt impairment should align to 40 per cent of the 2023/24 MTREF revenue projections.

6.4.2 If the municipality's MTREF is not funded, it must table and adopt a credible Budget Funding Plan as part of the MTREF budget (refer item 9.3 of MFMA Budget Circular No. 122, 09 December 2022). The municipality's annual and monthly cashflow projections on the A1 Schedule (Table A7 Budgeted Cash Flows and Supporting Table SA 30 – Budgeted Monthly Cash Flows) of the Municipal Budget and Reporting Regulations must evidence the municipality's Budget Funding Plan strategy and seasonal trends.

Supporting evidence: The National Treasury and/ or provincial treasury funding compliance assessment confirms the municipality's relevant MTREF is funded and aligning to the National Treasury's Budget Funding Guidelines; and that the budgeted cash flows evidence the Budget Funding Plan strategy and seasonal trends.

6.5 Cost reflective tariffs – The municipality must include its completed tariff tool (refer MFMA Circular No. 98 and item 5.2 of MFMA Budget Circular No. 122) as part of the municipality's annual tabled and adopted MTREF submissions with effect the tabling of the 2023/24 MTREF.

Supporting evidence: The municipality's tabled and adopted MTREF submission(s) include the completed tariff tool (refer MFMA Circular No. 98).

Towards facilitating a funded budget as required in terms of paragraph 6.4, the municipality must demonstrate through the National Treasury tariff tool that the municipality's tariffs recover what it costs the municipality to render the four main trading – and other services (relevant to the municipality). If the tariff(s) for any service is not cost-reflective, the municipality should phase the cost-reflective tariff in over a period of 3 to 5 years. The budget narratives should include the municipality's strategy in this regard.

¹² The National Treasury confirms that the requirement of a funded budget already implies that the municipality must manage all its creditors (particularly bulk water creditor(s)).

- 6.6 Electricity and water as collection tools With effect from the tabling of the 2023/24 MTREF, the municipality must demonstrate, through its by-laws and budget related policies that:
 - 6.6.1 The municipality monthly issues all consumers/ property owners with a consolidated municipal bill in terms of which all partial payments received are allocated in the following order of priority: firstly, to property rates, thereafter to water, wastewater, refuse removal and lastly to electricity;
 - 6.6.2 The municipality is cutting electricity services and/ or blocking the purchasing of pre-paid electricity of any defaulting consumer/ property owner unless the defaulter already registered as an indigent consumer with the municipality;
 - 6.6.3 The municipality is restricting and/ or interrupting the supply of water of any defaulting consumer/ property owner unless the defaulter already registered as an indigent consumer with the municipality; and

In terms of this condition the municipality must undertake such restriction/ interruption of water together with the municipal engineer(s) to ensure a minimum supply of wastewater.

6.6.4 If the defaulting consumer/ property owner is registered as an indigent consumer with the municipality, the monthly supply of electricity and water to that consumer/ property owner must be physically restricted to the monthly national basic free electricity- and water limits of 50 Kilowatt electricity and 6 Kilolitres water, respectively.

Supporting evidence: The National Treasury and/ or provincial treasury's related budget assessment confirms the municipality's relevant MTREF's related budget policies and by-laws demonstrate compliance with paragraph 6.6.

6.7 Maintain a minimum average quarterly collection of property rates and services charges –

- 6.7.1 The municipality must strictly enforce its credit control and debt management related policies and achieve a minimum of 80 per cent average quarterly collection of property rates and service charges with effect from 01 April 2023 and 85 per cent average quarterly collection with effect from 01 April 2024 during any quarter. Although the norm and standard for collection rate according to MFMA Circular No. 71 indicates a 95 per cent threshold, municipalities under the debt relief support will be exempted for the first two years from adhering to this norm;
- 6.7.2 If a municipality is unable to achieve the minimum average quarterly collection as per paragraph 6.7.1, it must demonstrate to the satisfaction of the National Treasury that –

- 6.7.2.1 The underperformance directly relates to Eskom supplied areas where the municipality does not have electricity as a collection tool <u>and</u> that the average quarterly collection of the municipality (excluding Eskom supplied areas) equals the required quarterly average collection set-out in paragraph 6.7.1;
- 6.7.2.2 The municipality for technical engineering reasons is unable to physically restrict and/ or limit the supply of water in the Eskom supplied area(s); and
- 6.7.2.3 The municipality before 01 February 2024 attempted to enter into a service delivery agreement with Eskom for purposes of municipal revenue collection in the Eskom supplied area(s) as envisaged in sections 76 to 78 of the Municipal Systems Act, 2000 and that such failed and the reason(s) for the failure.
- 6.7.3 Similar to Eskom, the municipality must progressively implement a regime of installation of smart pre-paid meters in the municipality supplied areas to improve its collection. Only then, on an individual case-by-case basis, may the municipality consider writing off the debt of its customers, within its normal credit control process.
- 6.7.4 Any new electricity connection installed in the demarcated area with effect the 2023/24 MTREF must be smart pre-paid meter.
- 6.7.5 The municipality's 2023/24, 2024/25 and 2025/26 tabled and adopted capital budgets and MFMA Section 71 statements to reflect the approach set out in 6.7.3 and 6.7.4.

A similar approach to Eskom will facilitate a similar approach to all electricity consumers irrespective of whether they are supplied by Eskom or a municipality.

Supporting evidence: The municipality's MFMA s.71 monthly and quarterly report(s) uploaded to the National Treasury local government database and reporting system (LGDRS) must demonstrate an 80 per cent average quarterly collection as per the municipality's financial system (as per *m*SCOA data string) with effect 01 April 2023 and 85 per cent with effect 01 April 2024. Although the norm and standard for collection rate according to MFMA Circular No. 71 indicates a 95 per cent threshold, municipalities under the debt relief support will be exempted for the first two years from this norm.

6.8 Completeness of the revenue base -

6.8.1 The municipality must demonstrate by completing the National Treasury property rates reconciliation tool that the municipality's billing system perfectly aligns to its Council approved General Valuation Roll (GVR) and/ or any subsequent supplementary GVR compiled by the registered municipal valuer and demonstrate the steps taken to correct the variances identified; and

6.8.2 The municipality must submit its completed billing system, GVR and/ or interim GVR reconciliations required in terms of paragraph 6.8.1 to the National Treasury

Supporting evidence: The municipality's reconciliation of its council approved GVR/ supplementary GVR to its financial billing system and demonstrate the steps taken to correct the variances identified must be uploaded quarterly to the National Treasury's GoMuni Upload.

6.9 Monitor and report on implementation -

- 6.9.1 **MFMA section 71 reporting –** the municipal council and senior management team must closely monitor and enforce accountability for the implementation of the municipality's funded budget and Budget Funding Plan where relevant;
- 6.9.2 Where progress is slow in terms of paragraph 6.8.3, the **active intervention must be evident** from the narratives supporting the municipality's monthly MFMA section 71 reporting and recorded on the financial system as per the *m*SCOA data string. The MFMA section 71 statement to include progress on the Budget Funding Plan where relevant;
- 6.9.3 **Municipalities with financial recovery plans (FRP)** if the municipality has a FRP as envisaged in the prevailing local government legislative framework, it must monthly report its progress in implementing its FRP to the Provincial Executive:
- 6.9.4 A municipality that has an FRP, may only benefit from the Municipal Debt Support programme if, with effect from 01 April 2023, parallel to submitting its monthly FRP progress reports to the Provincial Executive, it also submits such FRP progress reports to the National Treasury: Municipal Financial Recovery Service (MFRS).

Where a municipality has a budget funding plan and/ or an FRP, all such will be considered in combination with the municipality's MFMA s.71 statement when assessing compliance to this condition.

Supporting evidence:

- (1) The municipality's MFMA s.71 monthly statement(s) uploaded to the National Treasury local government database and reporting system (LGDRS).
- (2) If the municipality has a budget funding plan, the MFMA s.71 monthly statement must include progress against the budget funding plan as part of the narrative component required for the MFMA s.71 statement as well as demonstrate progress (as per mSCOA data string) against the budget funding plan.
- (3) If the municipality has an FRP, such must monthly be submitted to the Provincial Executive and NT: MFRS.

- **6.10 Provincial Treasury certification of municipal compliance –** in terms of section 5 and 74 of the MFMA, with effect from 01 April 2023, a delegated municipality¹³ may not benefit from Municipal Debt Relief:
 - 6.10.1 unless the relevant Provincial Treasury monthly monitored the municipality's compliance in terms of these conditions;
 - 6.10.2 unless the relevant Head of the relevant Provincial Treasury monthly certified the municipality's compliance to these conditions, to the National Treasury's satisfaction as envisaged in the conditions for provincial treasuries (refer paragraph 4.1.1 to 4.1.5 above); and
 - 6.10.3 If the Provincial Treasury fails to rectify the provincial treasury's non-compliance with any of the conditions for provincial treasuries (refer paragraph 4.1.1 to 4.1.6 above) within one month of the non-compliance occurring, such non-compliance will be considered as non-compliance by the municipality in terms of paragraph 6.1.1.

Supporting evidence: The relevant Provincial Treasury: HOD's certification of the respective municipality's compliance to the conditions of this framework (in the format as may be required by the National Treasury) monthly uploaded to the National Treasury GoMuni portal.

6.11 Limitation on municipality borrowing powers¹⁴ – a municipality benefitting from Municipal Debt Relief is not allowed to borrow for a period of 3 consecutive municipal financial years from the date of its initial or any subsequent benefit in terms of this municipal debt support programme.

Supporting evidence: The National Treasury and/ or provincial treasury's related budget assessment and monthly MFMA s.71 assessment confirms the municipality's compliance with 6.11.

- 6.12 The municipality for the duration of the Municipal Debt Relief (to ensure proper management of resources):
 - 6.12.1 must apportion and ring-fence in a sub-account to its primary bank account
 - (a) all electricity, water and sanitation revenue the municipality collects in any month; and
 - (b) the component of the Local Government Equitable Share (LGES) the municipality earmarked to provide free basic electricity, water and sanitation.
 - 6.12.2 must monthly first apply the revenue in the sub-account (required per paragraph 6.12.1) to pay its current Eskom account and then secondly its bulk water current account before it may apply the revenue in the sub-account for any other purpose.

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¹³ A municipality in terms of which the National Treasury delegated its MFMA oversight powers and functions to the relevant provincial treasury as set-out in MFMA Circular No. 20.

¹⁴ In terms of section 5 of the MFMA, particularly section 5(1)(c) read in conjunction with section 5(2)(d) to (f), etc.

Note: A request will be made to the Minister of Finance immediately succeeding the application to exempt municipalities formally from MFMA s.8(3) to facilitate this condition.

Supporting evidence: The municipality monthly submit a copy of the bank statement of its ring-fenced bank account to the National Treasury and provincial treasury aligning to its MFMA s.71 statement collected revenue.

6.13 Accounting Treatment – The municipality must fully account for and correctly report on the write-off of its Eskom arrear debt (debt existing as on 31 March 2023) as per the written instruction of the National Treasury: Office of the Accountant General – their formal guidance to follow.

Supporting evidence: The National Treasury, provincial treasury assessment and audit report indicates alignment to the OAG guidance.

6.14 NERSA Licence – by applying for Municipal Debt Relief as set-out in paragraph 3

The council of a municipality that during the duration of the Municipal Debt Relief programme fails to comply with any condition of the Relief, agrees to make an application to NERSA to voluntarily revoke the municipality's license in terms of section 18 of the Electricity Regulation Act, 2006 (Act no. 4 of 2006).

Supporting evidence: The municipality's Council resolution (signed and aligning to paragraph 3. and 6.2) uploaded to the National Treasury's GoMuni Upload

7 Active partnering of selected municipalities

Eskom will support selected municipalities with electricity pricing and electricity distribution losses and to determine the appropriate Notified Maximum Demand (NMD) threshold as part of the Minister of Finance conditions for Eskom in terms of section 2 of the Eskom Debt Relief Bill, 2023. The National Treasury will soon communicate with selected municipalities, the list of prerequisites and/ or information the municipality must provide to Eskom to facilitate Eskom's support to the municipality.

- 7.1 It is important that municipalities note that the **Eskom support envisaged** in terms of this paragraph is limited to Eskom's knowledge sharing and/ or technical advice. If any Eskom advice/ knowledge sharing in terms of this initiative requires a municipality to pay a fee or any cost to procure goods, services, or further support/ advice (including from Eskom), such procurement is subject to the Municipal Finance Management Act, 2003 (Chapter 11) and/ or the Municipal Supply Chain Management Regulations, 2005.
- 7.2 Eskom's support to municipalities in terms of this initiative to include:

- Fostering support with electricity pricing and the curbing of technical electricity distribution losses; and
- b. Only in relation to the municipalities selected for NMD support, fostering support to facilitate that these municipalities determine their individual appropriate NMD threshold.
- 7.3 A municipality's participation in this support initiative is subject to:
 - a. The municipality making a formal written application to the National Treasury for Eskom's support on/ before 31 May of each year; and
 - b. The municipality committing to align the timing of its annual tariff application to NERSA in consultation with the National Treasury to facilitate consideration of Eskom's advice.
- 7.4 The National Treasury will communicate to Eskom the successful applicant municipalities to be supported.

8 Budgeting for Municipal Debt Relief

Municipal Debt Relief is conditional as set-out above. Municipalities are therefore cautioned to budget conservatively and realistically for the related benefit. Only once the municipality has fully met all the Relief conditions for 12 consecutive months and the National Treasury instructed Eskom to write-off a third of the municipality's arrears, should the municipality consider that third of the benefit of Municipal Debt Relief as having materialised. The same applies when providing for the 2nd and 3rd thirds of the Municipal Debt Relief benefit.

9 Municipal Debt Relief Queries/ Clarification

Municipalities qualifying for Municipal Debt Relief are encouraged to apply as soon as possible to the National Treasury as set-out in this Circular. Any queries or clarification required may be directed to the Director: Local Government Budget Analysis: Revenue Section, Mr. Sadesh Ramjathan at Sadesh.Ramjathan@treasury.gov.za.

All uploads to the GoMuni Upload Portal must clearly be labelled using the demarcation code of the municipality, name of the municipality and nature of the document e.g. POP for Eskom for "month x", etc.

Contact



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JH Hattingh

Chief Director: Local Government Budget Analysis

31 March 2023

ANNEXURE A - PROVINCIAL TREASURY CERTIFICATE OF COMPLIANCE

(TEMPLATE)

ANNEXURE B - MUNICIPAL APPLICATION AND COUNCIL RESOLUTION

(TEMPLATE)