



SOL PLAATJE MUNICIPALITY

# SDBIP

2011/12

*Service Delivery & Budget Implementation Plan*



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## 1. INTRODUCTION

### 1.1. Legislative Framework

The Municipal Finance Management Act (MFMA) of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan (SDBIP) as an implementation and management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan.

Section 1 of the Municipal Finance Management Act (MFMA) No. 56 of 2003 defines the "service delivery and budget implementation plan" as the detailed plan approved by the mayor of the municipality in terms of Section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget and which must include the following:-

- a) Projections of each month of-
  - (i) revenue to be collected, by source; and
  - (ii) operational and capital expenditure, by vote;
- b) Service delivery targets and performance indicators for each quarter; and
- c) Any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1)(c).

In terms of Section 53 (i)(c)(ii) of the MFMA, the SDBIP must be approved by the Mayor of a municipality within 28 days of the approval of the budget.

MFMA Circular 13 further addresses the minimum requirements of the SDBIP in detail.

### 1.2. Overview

The Sol Plaatje Municipality has prepared its 2011/12 SDBIP in line with the above. The SDBIP will serve as a "contract" between the administration, council and the community to deliver on the services outlined in the SDBIP and to manage the finances of the Municipality in a transparent and accountable manner. Not only will the SDBIP serve as an appropriate monitoring tool in the execution of the Municipality's budget to achieve key strategic priorities as set by the Integrated Development Plan (IDP), but will also serve as an essential part of the annual performance contracts for the Municipal Manager and Managers reporting directly to the Municipal Manager as well as middle managers up to job level 6 (Salary Grades D1 to D5) and provide a foundation for the overall annual and quarterly organisational performance for the 2011/12 financial year.

The SDBIP includes the following indicators:

- The revenue and expenditure projections per vote per month.
- Revenue projections by source.
- Capital projects at a ward level and monthly capital project cashflow.
- Monthly service delivery targets and performance indicators per sub-directorate.

The SDBIP will therefore also empower the Executive Mayor, Council and other role-players to undertake their appropriate oversight and monitoring roles. The SDBIP will also afford the Executive Mayor (Mayoral Committee) Council Committees and the Municipal Manager the ability to measure in-year progress in the implementation of the IDP Objectives and the budget.

### 1.3. Components of the SDBIP

The SDBIP is a layered plan and starts with a Multi-year Performance Plan (3 years) as part of the IDP which is directly linked to the IDP Objectives. The 2011/12 SDBIP is informed by the Multi-year Municipal Performance Plan which serves as the “top layer” of the SDBIP and contains the consolidated service delivery targets and in-year deadlines (see Annexure 1).

This is illustrated by the diagramme below:

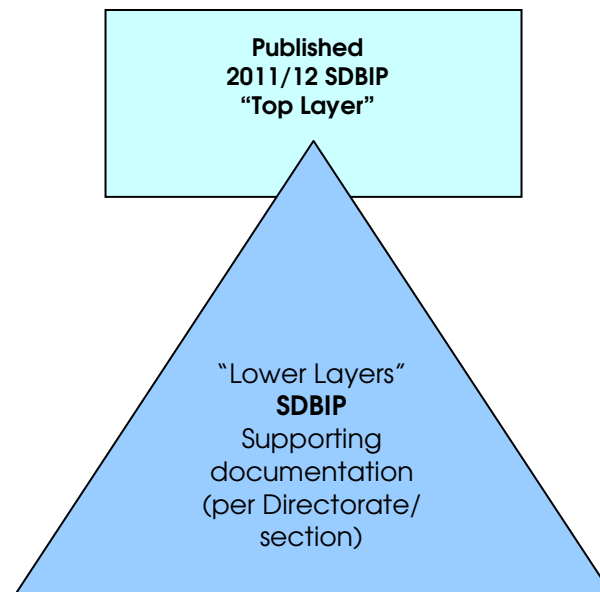


Figure 1: SDBIP Components

Once the “top layer” SDBIP is set, senior management develop the “lower layers” of detail supporting the SDBIP. These are the actual activities linked

to resources (financial, equipment and human) to actually achieve the consolidated service delivery targets within the approved budget amounts on time.

The detail of the departmental SDBIP's will be used by senior managers to hold middle level and lower level managers accountable to contribute to the municipal targets.

The following components forms part of the "top layer" SDBIP:

- o **Monthly projections of revenue to be collected by source**

One of the most important and basic priorities for any municipality is to collect all it's revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services.

While these projections would be most useful as cash flow projections, it is also critical to understand the relationship between revenue billed and the amount actually collected in the context of tariff, credit control and indigent policies and any other relevant policies. Comprehensive, coherent revenue policies that take into account appropriate service delivery levels, standards, ability to pay and collection efforts will ensure realistic revenue projections and ultimately balanced budgets.

Projections for revenue by source should also include performance measures in relation to collection rates (amounts collected/amounts billed) to enable monitoring of the effectiveness of credit control policies and procedures.

- o **Monthly projections of expenditure and revenue for each vote**

These projections relate to cash paid and should reconcile to the cash flow statement adopted as part of the budget documentation.

The SDBIP show monthly projections of revenue by vote in addition to revenue by source. This is done to review the budget projections against actual revenue and expenditure by vote in order to gain a more complete picture than provided by reviewing expenditure only.

- o **Monthly projections of consolidated service delivery targets and performance indicators for each vote**

While the first two components indicate projections of budgeted amounts for revenue and expenditure, this component requires non-financial measurable performance objectives in the form of service delivery targets (including reduction of backlogs) and other

performance indicators. The focus here is on outputs and outcomes, and not so much on inputs or internal management objectives.

- o **Detailed capital works plan broken down by ward over three years**  
Information detailing infrastructural projects per ward containing project description and anticipated capital costs over the three year period.

During the preparation of this draft document the detail cashflow as well as ward information was not available yet. This will be completed by 31 May 2011 before the start of the new financial year.

#### 1.4. SDBIP Link to Strategic Issues in the IDP

The Municipality endeavours to have a seamless link between the long term sustainable strategic agenda, IDP, SDBIP and the performance agreements of top management. This is illustrated in the diagramme below:

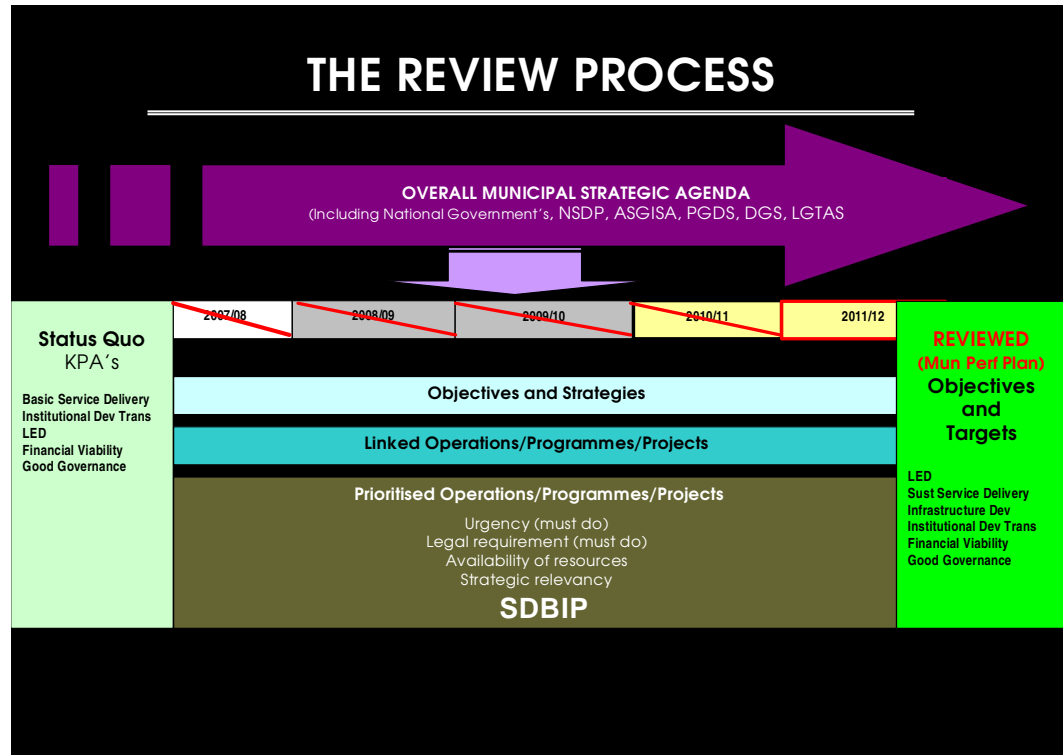


Figure 2: SDBIP Linkages

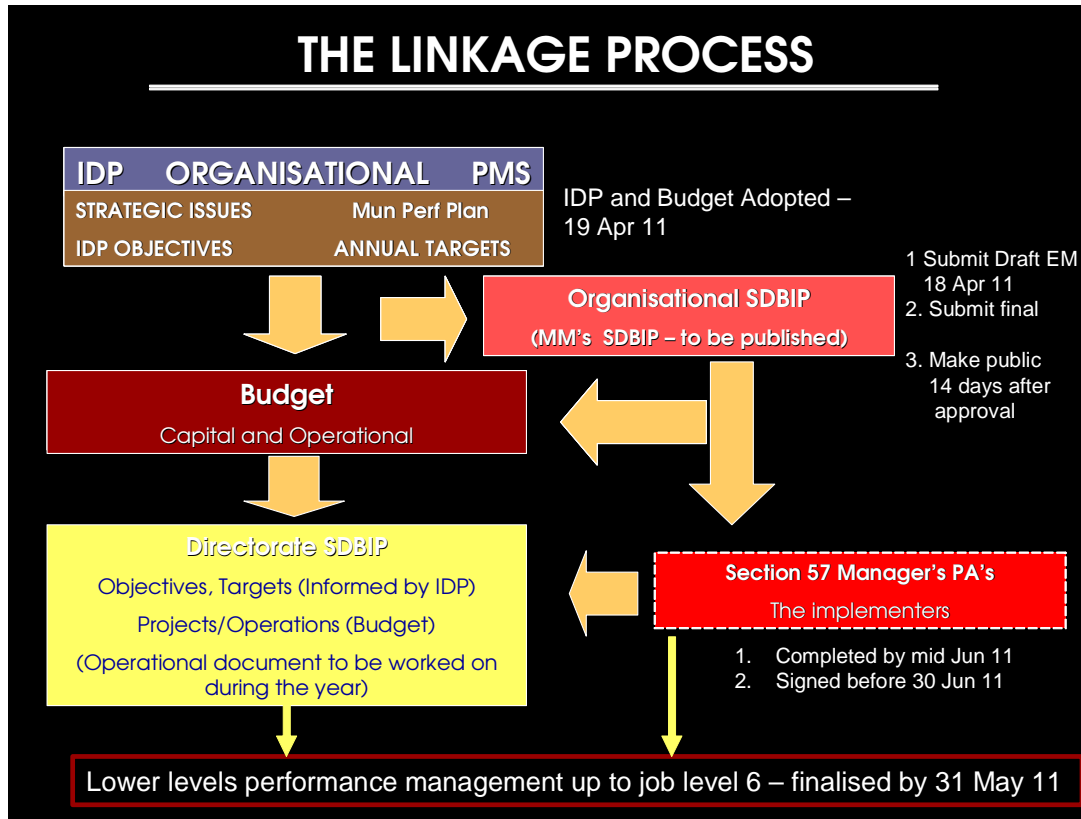
The long term sustainable strategic agenda informs the five-year IDP and annual reviews – especially also in terms of the alignment with National, Provincial and District growth and development strategies.

The roll-out of the Local Government Turnaround Strategy has been incorporated into the IDP. This process will proceed in a phased manner. The relevant KPI's and Targets relating to the Sol Plaatje Turnaround targets have been included in the 2011/12 SDBIP, however, the implementation success factors are also dependent on:

- Political Ownership and stewardship at different levels
  - Effective knowledge management
  - Effective monitoring and reporting systems
  - Effective communication
  - Resource allocation
  - Preparing for implementation
- Central to the execution of the IDP, as informed by the long term sustainable strategic agenda, is the need for economic growth and job creation and the need to maintain, upgrade and extend municipal infrastructure in order to facilitate much needed economic development. These considerations impact on all choices and decisions the SPM have to make. The plan is further refined through a prioritisation process within available budget parameters and alternative service delivery mechanisms to reflect an affordable, implementable plan. The IDP also enhances the Municipality's contribution to the work initiated through the Intergovernmental process involving Provincial and National Government.

On a strategic level the IDP Objectives per Municipal Key Performance Area are reviewed annually and are then included in the Multi-year Performance Plan as quantifiable objectives with indicators and annual targets.

The diagramme below indicates the more detailed linkage between the IDP, Budget, SDBIP and Performance Agreements of the Municipal Manager and Managers reporting directly to the Municipal manager as well as middle management up to job level 6.



## 2. THE BUDGET

### 2.1. Budgeting Process

The budgeting process is preceded by the review of the IDP, especially in terms of its strategic objectives, but also due to new information at hand, changing circumstances, both in terms of the internal as well as external environment and in terms of the Municipality's previous performance.

The budget, both capital and operational, should ideally address the strategic agenda of the Municipality. It is however not possible to achieve this ideal situation, mainly due to the limited financial resources – but also due to institutional capacity and capability. The main reasons are:

- o Sol Plaatje Municipality (SPM) still has limited own discretionary funding available to address the issues identified during the IDP Review process. The operational budget has very little manoeuvrable space available to address key issues such as increasing competency levels, recruit and maintain skilled and competent officials, create capacity in service delivery line

functions and to ensure effective and efficient management systems. Contributions for discretionary capital funding is also limited to address issues such as the creation of productive new infrastructure for development and to replace and upgrade existing and ageing/failing infrastructure. The Capital Programme is therefore unable to substantially address the strategic agenda of the Municipality. However, provision has specifically been made to address those infrastructure issues that will unlock development. See capital budget below. A target was also set to allocate at least 7% of the operational budget towards maintenance of infrastructure during this financial year.

- o The fact that the Municipality has little capacity for own funding results in it being to a large extent dependent on conditional grant funding that mainly addresses backlogs in service delivery which do not contribute to economic development per se. An all out effort will be made to increase current payment levels to at least 88% to ensure the building up of a reserve to contribute to the Capital Replacement Reserve.
- o Special efforts will also be made to reduce the amount of income to be reserved for bad debt provision. A special incentive scheme will be established to ensure that old debt is recovered.

## 2.2. The 2011/12 MTREF Budget

The following Tables give an overview of the Municipal Budget for the 2011/12 financial year that was adopted by Council on 23 April 2011:

### 2.2.1. Budget Breakdown in Terms of the Strategic Objectives of the IDP

The Budget (Capex and Opex) for the key performance areas as approved for this IDP cycle for the 2011/12 MTREF is summarised as follows:

Strategic Objective	Goal	2011/12 Medium Term Revenue and Expenditure Framework		
		Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Local Economic Development	To provide an enabling environment for Local Economic Development in Sol Plaatje Municipality (SPM) within the context of National, Provincial and District Frameworks, by initiating, leading and sustaining an investment and job creation strategy for the SPM Area as well as to leverage off municipal assets and the municipal procurement process with the view to stimulate redistribution and growth.	R46,878,000	R51,989,000	R51,700,000

Strategic Objective	Goal	2011/12 Medium Term Revenue and Expenditure Framework		
		Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Infrastructure Development and Sustainable Service Delivery	To ensure adequate provision and maintenance of bulk infrastructure for growth of the Municipal Area and to ensure sustainable delivery in respect of water and sanitation, electricity, solid waste management and roads and stormwater services to all residents of SPM.	R1,026,374,000	R1,052,310,000	R1,142,974,000
Financial viability	To ensure sound financial management and financial viability of SPM through strategic and sustainable budgeting, revenue protection, debtors control, grow and diversify revenue and value for money expenditure through an integrated financial plan	R75,602,000	R80,420,000	R85,285,000
Municipal Institutional Development and Transformation	To provide a framework for Municipal Transformation and Institution development in order to achieve sustainable municipal performance improvement	R15,962,000	R12,930,000	R13,711,000
Good governance and public participation	To enhance the public profile, reputation and positioning of the SPM through the institutionalisation of community based planning at strategic and operational levels. To ensure an unqualified audit report by 30 November 2011 through a system of transparent governance.	R28,0457,000	R27,9609,000	R29,9248,000
<b>TOTAL</b>		<b>1,445,273,000</b>	<b>R1,577,258,000</b>	<b>R1,592,918,000</b>



### 3. Revenue Budget

The sources of funding for the Revenue Budget per month for 2011/12 Financial Year are indicated in the table below:

Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Revenue By Source</b>															
Property rates	71,895	52,269	10,534	11,055	11,010	10,850	9,390	11,325	11,325	11,325	11,325	11,000	233,301	255,397	274,426
Property rates - penalties & collection charges													-	-	-
Service charges - electricity revenue	30,193	42,900	31,790	28,785	29,841	29,841	29,841	29,841	30,800	35,200	35,200	111,675	465,906	565,748	680,768
Service charges - water revenue	11,197	10,450	10,450	10,450	16,028	17,678	17,678	18,228	12,650	10,450	10,450	10,453	156,162	170,186	178,186
Service charges - sanitation revenue	3,999	3,999	3,999	3,999	3,999	3,999	3,999	3,999	3,999	3,999	3,999	3,999	47,989	49,897	51,725
Service charges - refuse revenue	2,797	2,797	2,797	2,797	2,797	2,797	2,797	2,797	2,797	2,797	2,797	2,797	33,564	35,670	37,590
Service charges - other	30	30	30	30	30	30	30	30	30	30	30	30	365	213	414
Rental of facilities and equipment	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	1,184	14,207	15,055	15,888
Interest earned - external investments	333	333	333	333	333	333	333	333	333	333	333	333	4,000	6,000	8,000
Interest earned - outstanding debtors	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	2,917	35,000	37,000	38,000
Fines	536	536	536	536	536	536	536	536	536	536	536	536	6,432	6,817	7,191
Licences and permits	211	211	211	211	211	211	211	211	211	211	211	211	2,530	2,672	2,810
Agency services	267	267	267	267	267	267	267	267	267	267	267	267	3,200	3,376	3,545
Transfers recognised - operational	56,043		2,972			48,048	2,972	2,972	48,048			2,972	164,026	154,631	164,932
Other revenue	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	32,172	34,029	35,834
Gains on disposal of PPE													-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>184,282</b>	<b>120,574</b>	<b>70,701</b>	<b>65,245</b>	<b>71,834</b>	<b>121,372</b>	<b>74,835</b>	<b>77,320</b>	<b>117,777</b>	<b>71,929</b>	<b>71,929</b>	<b>151,055</b>	<b>1,198,854</b>	<b>1,336,692</b>	<b>1,499,308</b>



Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<b>Expenditure By Type</b>																
Employee related costs	30,662	30,662	30,662	30,662	30,662	50,662	30,662	30,662	30,662	30,662	30,662	30,662	387,948	413,465	437,351	
Remuneration of councillors	1,322	1,322	1,322	1,322	1,322	1,322	1,322	1,322	1,322	1,322	1,322	1,322	15,866	16,897	17,996	
Debt impairment	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	8,833	106,000	128,000	151,000	
Depreciation & asset impairment	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	36,900	39,694	41,248	
Finance charges						22,363							22,363	44,725	62,293	
Bulk purchases	30,625	18,010	18,010	21,010	22,060	25,010	24,010	22,010	30,625	32,625	33,625	30,378	308,000	381,913	474,062	
Other materials	4,063	4,063	4,063	4,063	4,063	4,063	4,063	4,063	4,063	4,063	4,063	4,063	48,755	54,159	59,979	
Contracted services													-	-	-	
Transfers and grants	1,550	1,000							1,000				-	3,550	3,600	
Other expenditure	20,593	20,593	20,593	20,593	20,593	20,593	20,593	20,593	20,593	20,593	20,593	20,592	247,110	236,671	251,563	
Loss on disposal of PPE													-	-	-	
<b>Total Expenditure</b>	<b>100,723</b>	<b>87,559</b>	<b>86,559</b>	<b>89,559</b>	<b>90,609</b>	<b>135,921</b>	<b>92,559</b>	<b>90,559</b>	<b>100,173</b>	<b>101,173</b>	<b>102,173</b>	<b>121,288</b>	<b>1,198,854</b>	<b>1,336,692</b>	<b>1,499,308</b>	
<b>Surplus/(Deficit)</b>	<b>83,559</b>	<b>33,015</b>	<b>(15,858)</b>	<b>(24,314)</b>	<b>(18,775)</b>	<b>(14,549)</b>	<b>(17,723)</b>	<b>(13,238)</b>	<b>17,604</b>	<b>(29,244)</b>	<b>(30,244)</b>	<b>29,766</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	
Transfers recognised - capital													-	-	-	
Contributions recognised - capital													-	-	-	
Contributed assets													-	-	-	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>83,559</b>	<b>33,015</b>	<b>(15,858)</b>	<b>(24,314)</b>	<b>(18,775)</b>	<b>(14,549)</b>	<b>(17,723)</b>	<b>(13,238)</b>	<b>17,604</b>	<b>(29,244)</b>	<b>(30,244)</b>	<b>29,766</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	
<b>Surplus/(Deficit)</b>	<b>83,559</b>	<b>33,015</b>	<b>(15,858)</b>	<b>(24,314)</b>	<b>(18,775)</b>	<b>(14,549)</b>	<b>(17,723)</b>	<b>(13,238)</b>	<b>17,604</b>	<b>(29,244)</b>	<b>(30,244)</b>	<b>29,766</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	



#### 4. Monthly Projections of Expenditure and Revenue for each Vote

The Table below illustrates the monthly Revenue and Expenditure for each Municipal Vote for the 2011/12 MTREF

Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
<b>Revenue by Vote</b>																
Vote1 - EXECUTIVE AND COUNCIL													-	-	-	-
Vote2 - MUNICIPAL AND GENERAL	20,026	20,026	20,026	20,026	20,026	20,026	20,026	20,026	20,026	20,026	20,026	20,026	(21,774)	198,514	192,924	205,681
Vote3 - MUNICIPAL MANAGER	498	498	498	498	498	498	498	498	498	498	498	498	(4,105)	1,377	1,467	1,548
Vote4 - CORPORATE SERVICES	588	588	588	588	588	588	588	588	588	588	588	588	(1,624)	4,838	5,112	5,377
Vote5 - COMMUNITY SERVICES	2,063	2,063	2,063	2,063	2,063	2,063	2,063	2,063	2,063	2,063	2,063	2,063	2,063	24,755	26,122	27,511
Vote6 - FINANCIAL SERVICES	23,393	23,393	23,393	23,393	23,393	23,393	23,393	23,393	23,393	23,393	23,393	23,393	(12,898)	244,423	267,115	287,015
Vote7 - STRATEGY ECON DEVELOPMENT AND PLANNING	840	840	840	840	840	840	840	840	840	840	840	840	840	10,085	10,700	11,299
Vote8 - INFRASTRUCTURE AND SERVICES	59,572	59,572	59,572	59,572	59,572	59,572	59,572	59,572	59,572	59,572	59,572	59,572	59,572	714,863	833,252	960,877
<b>Total Revenue by Vote</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>106,980</b>	<b>22,073</b>	<b>1,198,854</b>	<b>1,336,692</b>	<b>1,499,308</b>
<b>Expenditure by Vote to be appropriated</b>																
Vote1 - EXECUTIVE AND COUNCIL	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,001	31,880	33,803
Vote2 - MUNICIPAL AND GENERAL	18,124	18,124	18,124	18,124	18,124	18,124	18,124	18,124	18,124	18,124	18,124	18,124	18,123	217,482	212,691	228,375
Vote3 - MUNICIPAL MANAGER	1,190	1,190	1,190	1,190	1,190	1,190	1,190	1,190	1,190	1,190	1,190	1,190	1,190	14,274	15,179	16,086
Vote4 - CORPORATE SERVICES	3,705	3,705	3,705	3,705	3,705	3,705	3,705	3,705	3,705	3,705	3,705	3,705	3,724	44,483	47,249	49,963
Vote5 - COMMUNITY SERVICES	10,556	10,556	10,556	10,556	10,556	10,556	10,556	10,556	10,556	10,556	10,556	10,556	10,556	126,668	134,684	142,400
Vote6 - FINANCIAL SERVICES	6,229	6,229	6,229	6,229	6,229	6,229	6,229	6,229	6,229	6,229	6,229	6,229	6,229	74,752	79,420	84,285
Vote7 - STRATEGY ECON DEVELOPMENT AND PLANNING	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	2,421	29,047	30,913	32,732
Vote8 - INFRASTRUCTURE AND SERVICES	62,256	62,256	62,256	62,256	62,256	62,256	62,256	62,256	62,256	62,256	62,256	62,256	(22,668)	662,147	784,676	911,665



Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Example 9 - Vote9												-	-	-	-
<b>Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>

## 5. Capital Budget

Previously mention was made of the challenges still facing the Municipality with regard to its infrastructure development, both in terms of replacing and refurbishing ageing infrastructure and creating new productive infrastructure. These challenges, which seriously hamper growth in the municipal area, need considerable financial and human resource investment. This was demonstrated by a feasibility study done by an independent group of consultants on behalf of ABSA Bank, Provincial Government and Sol Plaatje conducted in late 2009.

This study indicated that SPM would need in the region of R1,6 billion over the next 3-5 years to resolve its infrastructure challenges. As can be seen from the table below, the confirmed funding sources for SPM totals R480 million for the 2011/12 MTREF of which the MIG grants (R122m) and Borrowings from DBSA (R226m) are earmarked for infrastructure issues.

SOURCE	2011/12	2012/13	2013/14	COMMENTS
Municipal Infrastructure Grant (MIG)	43,985,000	21,090,000	56,642,000	Gazetted
Neighbourhood Development Partnership Grant (Capital Grant)	10,000,000	15,000,000	15,000,000	Gazetted
Department of Energy (DOE) Integrated National Electrification Programme Grant	18,003,000	10,000,000	5,000,000	Gazetted
Elec demand side mng (eskom) grant	5,000,000			Gazetted
Neighbourhood dev partnership Grant sche 7	2,000,000			Gazetted
Borrowings (DBSA)	149,600,000	76,400,000		Approved



SOURCE	2011/12	2012/13	2013/14	COMMENTS
GURP GoCHSTA	5,831,000	6,076,000	3,968,000	Gazetted
Capital Replacement Reserve (CRR) and Counter Funding	12,000,000	12,000,000	13,000,000	Own funding
<b>TOTAL</b>	<b>R 246,419,000</b>	<b>R 140,566,000</b>	<b>R 93,610,000</b>	
<b>CRR fund</b>	<b>R 12,000,000</b>	<b>R 12,000,000</b>	<b>R 13,000,000</b>	
<b>Borrowings</b>	<b>R 149,600,000</b>	<b>R 76,400,000</b>	<b>R 0</b>	
<b>Total Grants</b>	<b>R 84,819,000</b>	<b>R 46,090,000</b>	<b>R 76,642,000</b>	
		<b>R 480,595,000</b>		

From this it is evident that SPM would need to find ways of funding its infrastructure challenges off its balance sheet as it will be very difficult to source these funding with its present borrowing capacity and revenue streams.

It has also now been recognised that *ad hoc* and short term responses in addressing infrastructure issues are inadequate to meet the scale of the infrastructure challenges. It is also recognised that conventional infrastructure grants and municipal balance sheet borrowing are unable to address the municipal-wide bulk infrastructure problems in time. It is therefore critically important that an **Integrated Infrastructure Investment Framework** be prepared in response to this that would structure a financial package for an integrated, comprehensive bulk infrastructure investment programme. SPM has, however, since identified such capital projects and interventions that are necessary to ensure that specific infrastructure issues are attended to, to unlock development and to avoid the failure of old and ageing infrastructure whilst this longer term planning is being finalised. In this regard Council approved the following projects to be funded from a DBSA loan approved in January 2011:

1. To upgrade the electricity capacity by an additional 80 MVA and the network to carry the additional capacity.
2. Implement the required actions and works to upgrade the capacity at the Homevale Waste Water Treatment Works by 15 MI per day.
3. Refurbishment of the Riverton Water Treatment Plant.
4. Upgrading of the key electrical substations/transformers considered to be crucial to stimulate growth and development.



5. Refurbishment of the Ritchie Water Treatment Plant.
6. Upgrade the Ritchie Sewerage Oxidation Plant to 1,5 Ml per day.

The funded Capital programme for 2011/12 MTREF is indicated in the table below.

DIRECTORATE: STRATEGY, ECONOMIC DEVELOPMENT AND PLANNING								
Org Resp	Projects	Funding Source	2011/12		2012/13		2013/14	
			Internal	Grant funding	Internal	Grant funding	Internal	Grant funding
GURP	Landscaping Galeshewe Day Hospital	GURP		700,000				
GURP	Parks	GURP		1,800,000				
GURP	Greenbelt	NDPG		5,000,000				
GURP	Galeshewe Stadium	NDPG		3,000,000				
GURP	Paving Greenpoint	GURP		1,500,000				
GURP	Roodepan Paving	GURP		1,500,000				
GURP	GLIP (Galeshewe Light Industrial Park)	NDPG		2,000,000				
GURP	Playground equipment parks	GURP		331,000				
GURP	Neighbourhood Dev Partnership (Grant schedule 7)	NDPG		2,000,000				
GURP	Neighbourhood Development Partnership Grant (Capital Grant)	NDPG				15,000,000		15,000,000
GURP	GURP	GURP				6,076,000		3,968,000
<b>TOTAL</b>			<b>R 0</b>	<b>R 17,831,000</b>	<b>R 0</b>	<b>R 21,076,000</b>	<b>R 0</b>	<b>R 18,968,000</b>
DIRECTORATE: INFRASTRUCTURE AND SERVICES								
Electricity (Bulk)	Additional Bulk Electricity (80 MVA) and Network Upgrade	DBSA Loan	49,000,000					
Electricity (HML)	High Mast Lighting (Proj 70)	MIG		1,500,000		1,500,000		
Electricity (HML)	Substation Ashburnham	DBSA Loan	12,500,000		6,600,000			
Electricity (HML)	Electrification Soul City	CRR	2,500,000					
Electricity (Elect)	Electrification of Donkerhoek (521)	DOE/CRR		3,803,300				
Electricity (Elect)	Electrification of Tsweleng (493)	DOE/CRR		3,598,900				



Electricity (HML)	Department of Energy (DOE) Integrated National Electrification Programme Grant	DOE		10,000,000		10,000,000		5,000,000
Electricity (HML)	Electricity Demand Side management (Eskom) Grant	EDSM		5,000,000				
Transport	Fleet Replacement Programme	CRR			4,500,000		5,500,000	
Water and Sanitation (Other)	Kamfersdam Water Reduction	DBSA Loan	8,000,000					
Water and Sanitation (Bulk)	Beaconsfield upgrade water waste treatment works	MIG		7,500,000				
Water and Sanitation (Bulk)	Ritchie: Waste Water Treatment Works	MIG		15,250,000				
Water and Sanitation (Bulk)	Promise land ( 700 erven: water)	MIG		5,300,000				
Water and Sanitation (Bulk)	Promise land ( 700 erven: sanitation)	MIG				2,000,000		10,000,000
Water and Sanitation (Bulk)	Riverton Water Purification Works	DBSA Loan	8,500,000		6,000,000			
Water and Sanitation (Bulk)	Water Zone Metering	DBSA Loan	6,000,000					
Water and Sanitation (Bulk)	Counter funding MIG/NDPG	CRR	3,000,000		3,000,000		3,000,000	
Roads & Stormwater	Galeshewe Stormwater infrastructure ward 5 & 18	MIG						1,537,811
Roads & Stormwater	Bloemanda & Thusano (ward 5/6) Roads & Stormwater	MIG						7,021,580
Roads & Stormwater	Sobantu & Tlhageng (Ward 13/17) Roads & Stormwater	MIG						1,842,105
Infrastructure	Ward Projects	CRR	1,850,000		3,500,000		3,500,000	
Building Services	Upgrade Civic Centre Complex (Extension Offices)	DBSA Loan			15,000,000			
Water and Sanitation (Bulk)	Homevale WWTW Upgrade (15 MI)	DBSA Loan/MIG	65,600,000	14,435,000	48,800,000	17,590,000		36,240,504
<b>TOTAL</b>			<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>	<b>R</b>
			<b>156,950,000</b>	<b>66,387,200</b>	<b>87,400,000</b>	<b>31,090,000</b>	<b>12,000,000</b>	<b>61,642,000</b>
<b>DIRECTORATE: FINANCIAL SERVICES</b>								
Information Management	Replacement programme: IT Hardware	CRR	325,000		500,000		500,000	
Information Management	GIS Hardware Replacement and new Software	CRR	525,000		500,000		500,000	



<b>TOTAL</b>			850,000	0	1,000,000	0	1,000,000	0
<b>DIRECTORATE: COMMUNITY AND SOCIAL DEVELOPMENT SERVICES</b>								
Community Services	New Refuse Truck	CRR	1,400,000					
Emergency Services	Water tanker	CRR	2,400,000					
<b>TOTAL</b>			<b>3,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>			<b>R 161,600,000</b>	<b>R 84,819,000</b>	<b>R 88,400,000</b>	<b>R 52,166,000</b>	<b>R 13,000,000</b>	<b>R 80,610,000</b>
			<b>R 246,419,000</b>	<b>R 140,566,000</b>		<b>R 93,610,000</b>		

**NOTE:** Attached as Annexure 3 is a summary of each project's baseline information which includes the following:

1. Project Manager's contact detail
2. Objective and description of project
3. Project Outputs and Activities per Output
4. Start and End date of each Activity
5. Approved Budget (Funding Source)
6. Ward and Locality of the Project

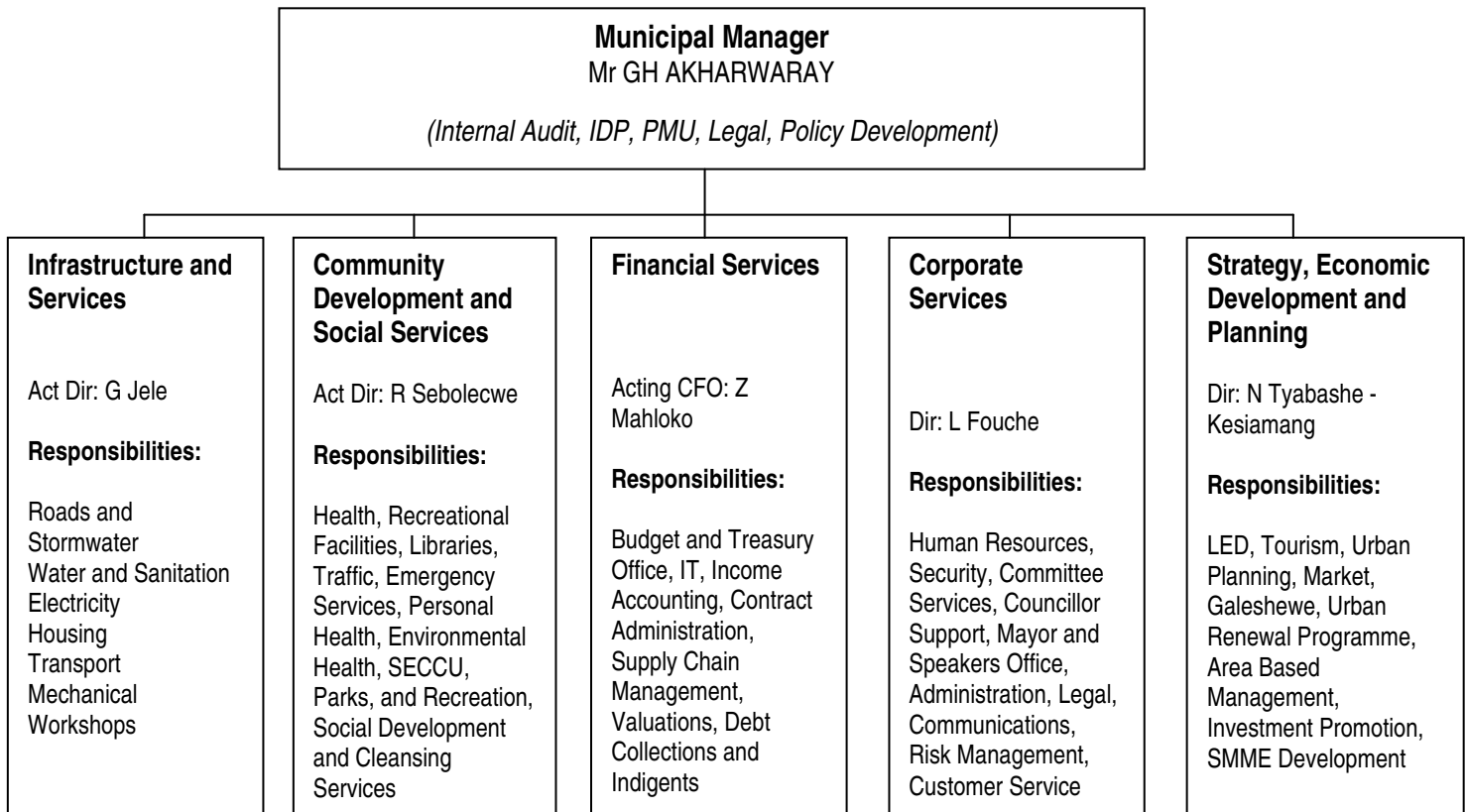
Each project will be monitored during implementation against this baseline information.

## 6. Consolidated Service Delivery Targets and Performance Indicators

The Service Delivery Targets and Performance Indicators per National and Municipal Key Performance Areas (KPA's) as well as the Municipal Turnaround Strategy Focus Areas for 2011/12 are discussed below.

### 6.1 Macro Structure

The Key Performance Indicators identified for the 2011/12 Financial Year are per Municipal Vote (Directorate). It assigns the responsibility of each Directorate for its specific KPI and target - see diagramme below and Annexure 1 (Multi-year Targets) and Annexure 2 (Quarterly Targets). These KPI's and Targets again inform the Performance Contract for the Municipal Manager and Managers accountable to the Municipal Manager as well as middle managers up to job level 6.





## **6.2 Multi-year Performance Plan (Annexure 1)**

The multi-year performance plan (Annexure 1) represents the key indicators at an organisational level for the 2011/12 MTREF. The indicators are also aligned with the national and provincial performance indicators and the overall strategic agenda of the municipality as well as LGTAS Focus Areas to ensure alignment with the IDP and Budget. It also informs the SDBIP for 2011/12.

## **6.3 2011/12 SDBIP (Annexure 2)**

The 2011/12 SDBIP is attached as Annexure 2 and indicates the KPI's and Targets for the 2011/12 financial year – the first year of the multi-year performance plan.

## Multi-year Municipal Performance Plan 2011/12 - 2013/14

Municipal Key Performance Area	Municipal Turnaround Strategy Focus Area	IDP Objective	KPI	KPI Reporter	Baseline 31 Dec 2010	MTAS Apr 10	Unit of Measurement	POE	Annual Target 2011/12	Annual Target 2012/13	Annual Target 2013/14
Local Economic Development	Local Economic Development	1.1 To provide an enabling environment for LED in SPM within the context of National and Provincial Frameworks	No of meetings conducted annually with organised business and other spheres of government regarding the role and responsibilities of the Municipality via LED	ED: SEDP	New	-	No of meetings	Minutes/Reports from Meetings	8	8	8
			Improving the turnaround time for building plan approval to 4 weeks by 30 June 2011 (NBRBSA - 103/1977 stipulates 30 days (4 weeks) for architectural buildings less than 500m <sup>2</sup> and 60 days (8 weeks) for architectural buildings more than 500m <sup>2</sup> )	ED: SEDP	3	-	No weeks	Records of plans approved	4	4	4
			Improving the turnaround time for development applications (rezoning) from receipt of all sectional comments, submission to Development and Planning Committee and Council to 12 weeks by 30 June 2011	ED: SEDP	12	-	No of weeks	Records of applications approved	12	12	12
			To improve the SCM turnaround time to 6 weeks / annual contract to 3 months after the closing of tender by 30 June 2012	ED: Finance	8/12	-	No weeks	Record to be kept from SCM Committee meetings	6/12	6/12	6/12
			Approved and Implementable Land Use Management System by 30 June 2011	ED: SEDP	90%	-	% Completion/ adoption	Council minutes and Gazette	100%	100%	100%
		1.2 To initiate, lead and sustain an investment environment for job creation in the SPM Area	Number of jobs created through initiatives of the SPM (including LED, EPWP, Capital Projects, Maintenance activities etc) annually	ED: Infrastructure	178 146	Yes	Mandays jobs created	Record keeping per project and other reports	350 000	400 000	450 000
			Approved Investment and Job Creation Strategy in place by 31 Dec 2011	ED: SEDP	-	Yes	% Completion/ adoption	Council minutes	100%	100%	100%
		1.3 To leverage municipal assets and the municipal procurement processes with the view to stimulate redistribution and growth	Procurement budget spent on procuring goods and services from local BEE and SMME service providers annually (Supply Chain Management) annually	ED: Finance	0.6	-	% spent	Records kept by SCM Unit	60%	60%	60%
			Land and building sales/rental	ED: SEDP	New	-	R Value	Records kept by Properties Section as per signed contracts	5 000 000	10 000 000	15 000 000
		Basic Service Delivery and Infrastructure Development	Service Delivery	2.1 To ensure adequate provision of bulk infrastructure to unlock and sustain development and growth	A planned, prioritised, costed and environmentally sound Municipal Infrastructure Investment Framework (MIIF) completed by 30 June 2012	ED: Infrastructure	0%	Yes	% Completion of Framework	Documents prepared	100%
No of bulk sewer projects completed as per Capital programme	ED: Infrastructure				New	Yes	No. of Projects completed	Project reports	3	1	0
No of bulk water projects completed as per Capital programme	ED: Infrastructure				New	Yes	No. of Projects completed	Project reports	2	2	0
No of bulk electricity projects completed as per Capital programme	ED: Infrastructure				New	Yes	No. of Projects completed	Project reports	4	2	0
2.2 To ensure continuous maintenance, refurbishment and replacement of existing assets	At least 7% of operational budget spent on O&M by 30 June 2014			ED: Finance	-	Yes	% Budget spent	Financial Statements	7%	7%	7%
	Achieve 95% Bluedrop status by 30 June 2014			ED: Infrastructure	64%	-	% Status	DWA Assessment	75%	85%	95%
	Achieve 95% Green drop status by 30 June 2014			ED: Infrastructure	New	-	% Status	DWA Assessment	60%	85%	95%

Municipal Key Performance Area	Municipal Turnaround Strategy Focus Area	IDP Objective	KPI	KPI Reporter	Baseline 31 Dec 2010	MTAS Apr 10	Unit of Measurement	POE	Annual Target 2011/12	Annual Target 2012/13	Annual Target 2013/14
			Decrease Water losses to 15% by 30 June 2014 (Preparation of a Non-revenue Water Minimisation Study to reduce water losses by 31 Dec 2011)	ED: Infrastructure	35%	Yes	% losses	Calculations of losses	25%	20%	15%
			Decrease electricity losses to 12 % by 30 June 2014	ED: Infrastructure	16	Yes	% losses	Calculations of losses	16%	14%	12%
			60 000 m <sup>2</sup> of potholes patched 30 June 2014	ED: Infrastructure	20 000	Yes	m <sup>2</sup> patched	Records kept of actual	20 000	20 000	20 000
			15 Km of roads resealed 30 June 2014	ED: Infrastructure	6	84	Km roads resealed	Records kept of actual	6	11	15
		<b>2.3 To ensure sustainable delivery in respect of water and sanitation, electricity, solid waste management and roads and stormwater services to all residents of SPM</b>	700 Households connected to water network by 30 June 2014	ED: Infrastructure	70	2 390	No of households	Records kept of actual/progress on projects	700	700	700
			700 Households connected to sewer network by 30 June 2014	ED: Infrastructure	0	2 390	No of households	Records kept of actual/progress on projects	0	700	700
			1200 Households connected to the electricity network by 30 June 2014	ED: Infrastructure	151	3 321	No of households	Records kept of actual/progress on projects	500	1 000	1 200
			4,300 Households provided with a weekly solid waste removal service by 30 June 2014	ED: Community Services	2 000	4 300	No of households	Records kept of actual/progress on projects	1 300	3 300	4 300
			9 Km of roads surfaced/paved in PDA's by 30 June 2014	ED: Infrastructure	3,5	207	Km surfaced/paved	Records kept of actual/progress on projects	2	2	5
			Temporary basic water and sanitation services provided to households in informal areas by 30 June 2014	ED: Infrastructure	0	5 900	No of households served	Records kept of actuals	400	800	1 200
			27,000 Indigent households benefitting from FBS (both asset and income indigent households) by 30 June 2012	ED: Finance	16 036	Yes	No of households	Verified indigent register	27 000	27 000	27 000
		<b>2.4 To ensure Integrated and Sustainable Human Settlements in SPM</b>	Households provided with a subsidised house by 30 June 2014	ED: Infrastructure	286	7 928	No of houses	Records kept of actual/progress on projects	1 600	2 400	3 200
			Number of new erven surveyed and ready for installation of municipal services in existing informal areas by 30 June 2014	ED: SEDP	0	5 900	No of erven surveyed	General plans (Dependant on the merits of every township establishment application)	460	1 460	2 460
			An approved Integrated Human Settlement Plan by 30 June 2011	ED: Infrastructure	60%	Yes	% Completion IHSP	Completion of documents, Minutes of meeting, Council resolution, CoGHSTA approval	100%	100%	100%
		<b>2.5 To initiate a process for the use of alternative/renewable energy in SPM</b>	Initiate a partnership programme for the provision of alternative energy by 30 June 2011	ED: Community Services		-	% progress in establishing a partnership	Partnership agreement signed	100%	100%	100%
		<b>2.6 To ensure sustainable delivery of community services to all residents of SPM by 30 June 2013</b>	A planned, prioritised, affordable and equitable op plan for each comm service (personal health, municipal health, library, parks and rec, emergency serv, traffic serv, social dev) by 30 Sept 2010	ED: Community Services	100%	-	100% completion of plans	Plans available	100%	100%	100%
		<b>Financial Viability and Management</b>	<b>Financial Management</b>	<b>3.1 To ensure sound financial management and financial sustainability of the SPM</b>	SPM's Aggregated Operating and Capital Expenditure at least 20% measured against Secondary Cities by 30 June 2014 (Capital as % of Total Budget)	IDP Manager	10,4%	-	% Capital against total Budget	Published results by NT	15%

Municipal Key Performance Area	Municipal Turnaround Strategy Focus Area	IDP Objective	KPI	KPI Reporter	Baseline 31 Dec 2010	MTAS Apr 10	Unit of Measurement	POE	Annual Target 2011/12	Annual Target 2012/13	Annual Target 2013/14
			To spend at least 85% of the Capital Budget (including grants) annually	ED: Finance	26,16%	Yes	% Capital spent	Financial Statements	85%	85%	85%
			To spend at least 90% of the Operational Budget annually	ED: Finance	0.9	-	% spent	Financial Statements	90%	90%	0.9
			Maintain the debt coverage ratio at current levels or at least 2:1 against net assets of the municipality	ED: Finance	1:48	-	Debt coverage (Total operating revenue-operating grants received)/debt service payments due within the year)	Financial Statements	02:01	02:01	02:01
			Reducing the ratio of outstanding service debtors to revenue to 10% by 30 June 2014	ED: Finance	24%	-	Service debtors to revenue – (Total outstanding service debtors/ revenue received for services)	Financial Statements	20%	15%	100%
			Increase the cost coverage ratio to 3:1 annually or maintain the current status by 30 June 2014	ED: Finance	1:1,13	-	Cost coverage (Available cash + investments)/monthly fixed operating expenditure	Financial Statements	01:01	02:01	02:01
			Increase the municipal reserves by at least 10% per annum from the previous year's actual balance	ED: Finance	142%	Yes	% increase	Financial Statements	10%	10%	10
			To improve Revenue enhancement by ensuring a collection rate of 90% of billing by 30 June 2014	ED: Finance	80%	Yes	% collection rate	Financial Statements	88%	90%	90%
			Decrease employee related costs to 32 % of the Operational Budget by 30 June 2014	ED: Finance	34%	-	% employee related costs	Financial Statements	33%	33%	32%
Municipal Institutional Development and Transformation	Labour	4.1 To provide an overarching framework for sustainable municipal performance improvement	Conduct quarterly performance assessments of the Municipal Managers and Managers reporting directly to the Municipal manager annually	IDP Manager	2	Yes	Performance assessments conducted	Performance assessment reports	4	4	4
			Conduct quarterly performance assessments of Middle Management (up to level 6) annually	ED: Corporate Services	New	Yes	Performance assessments conducted	Performance assessment reports	4	4	4
			Complete individual performance management to all levels of staff by 30 June 2012			Yes	Performance plans	Signed performance plans	100%	100%	100%
			Submit quarterly organisational performance assessment reports (SDBIP) to the Executive Mayor	IDP Manager	New	-	Performance assessments submitted	Performance assessment reports/Mayco meeting minutes	4	4	4
		4.2 To provide a framework for Municipal Transformation and Institution Development	All levels of personnel on the organogram of the SPM should be 100% representative according to the Employment Equity Plan of the Municipality by June 2012	ED: Corporate Services	100%	-	% representivity	Human resources records	100%	100%	100%
			To spent 100% of the allocated budget to implement the Workplace Skills Plan annually	ED: Corporate Services	50%	Yes	% Budget spent	Financial Statements	100%	100%	100%

Municipal Key Performance Area	Municipal Turnaround Strategy Focus Area	IDP Objective	KPI	KPI Reporter	Baseline 31 Dec 2010	MTAS Apr 10	Unit of Measurement	POE	Annual Target 2011/12	Annual Target 2012/13	Annual Target 2013/14
			An approved Human Resource Management Plan with specific reference to staffing (attraction/retention), HRA, HRM and HRD by 31 December 2011	ED: Corporate Services	50%	Yes	% completion and approval of plan	Plan and EMT minutes	100%	100%	100%
Good Governance and Public Participation	Governance	5.1 To institutionalise community based planning at strategic and operational levels	All Wards to have Ward Plans adopted by 30 June 2014	IDP Manager	0	Yes	Plans adopted	Plans and relevant minutes	1	10	31
			All Ward Committees in place and functional by 30 June 2014	ED: Corporate Services	10	Yes	No of Ward Committees functional	Minutes of meetings	0	0	31
			Quarterly meetings with IDP Business and Representative Forums annually	IDP Manager	4	Yes	No of meetings	Minutes of meetings	4	4	4
		5.2 To enhance the public profile, reputation and positioning of the SPM	Council to meet at least on a quarterly basis annually	ED: Corporate Services	6	Yes	No of meetings	Mayco minutes and resolutions register	4	4	4
			Mayoral Committee to meet at least monthly	Mayco Secreteriate	New	-	No of meetings	IQR minutes and resolutions register	8	8	8
			Regular attendance of scheduled meetings of Intergovernmental Structures and other events	ED: Corporate Services	80%	Yes	% of meetings attended	Council minutes and resolutions register	100%	100%	100%
			Monthly reports of keeping an updated and interactive web site linked to other spheres of Government.	ED: Corporate Services	New	Yes	Monthly update of website	All information recent /Report of updating	12	12	12
		5.3 To ensure an improved audit opinion in line with the LGTAS	To implement an effective and efficient Supply Chain Management System by ensuring that successful appeals is not more than 5% of tenders/quotes submitted by 30 June 2014	ED: Finance	0%	Yes	No/% of appeals	Records kept	5%	5%	5%
			Ensure a clean audit report by 30 June 2014.	ED: Finance	-	Yes	% completion of an Audit Action plan by 30 Jan annually	Audit Action plan and minutes of adoption	100%	100%	100%
			Audits completed in terms of Internal Audit Plan completed annually	Manager: Internal Audit	6	Yes	No of audits	Internal Audit reports	12	12	12
			Functional and effective Audit and Risk Management and Performance Audit Committees	Manager: Internal Audit/ IDP Manager	3	Yes	No of meetings	Minutes of meetings	6	6	6

## SDBIP 2011/12 Quarterly Targets

Municipal Key Performance Area	Municipal Turnaround Strategy Focus Area	IDP Objective	KPI	KPI Reporter	Baseline 31 Dec 2010	MTAS Apr 10	Unit of Measurement	POE	Annual Target 2011/12	Quarter 1 30 Sep 11	Quarter 2 31 Dec 11	Quarter 3 31 Mar 12	Quarter 4 30 Jun 12
Local Economic Development	Local Economic Development	1.1 To provide an enabling environment for LED in SPM within the context of National and Provincial Frameworks	No of meetings conducted annually with organised business and other spheres of government regarding the role and responsibilities of the Municipality via LED	ED: SEDP	New	-	No of meetings	Minutes/Reports from Meetings	8	2	4	6	8
			Improving the turnaround time for building plan approval to 4 weeks by 30 June 2011 (NBRBSA - 103/1977 stipulates 30 days (4 weeks) for architectural buildings less than 500m <sup>2</sup> and 60 days (8 weeks) for architectural buildings more than 500m <sup>2</sup> )	ED: SEDP	3	-	No weeks	Records of plans approved	8	8	8	8	8
			Improving the turnaround time for development applications (rezoning) from receipt of all sectional comments, submission to Development and Planning Committee and Council to 12 weeks by 30 June 2011	ED: SEDP	12	-	No of weeks	Records of applications approved	12	12	12	12	12
			To improve the SCM turnaround time to 6 weeks / annual contract to 12 weeks after the closing of tender by 30 June 2012	ED: Finance	8/12	-	No weeks	Record to be kept from SCM Committee meetings	6/12	6/12	6/12	6/12	6/12
			Approved By-Laws and ready for implementation to give effect to the LUMS by June 2012.	ED: SEDP	90%	-	% Completion/ adoption	Council minutes and Gazette	100%	10%	40%	70%	100%
		1.2 To initiate, lead and sustain an investment environment for job creation in the SPM Area	Number of jobs created through initiatives of the SPM (including LED, EPWP, Capital Projects, Maintenance activities etc) annually	ED: Infrastructure	178 146	Yes	Mandays jobs created	Record keeping per project and other reports	350 000	70 000	157 500	210 000	350 000
			Approved Investment and Job Creation Strategy in place by 31 Dec 2011	ED: SEDP	-	Yes	% Completion/ adoption	Council minutes	100%	0%	100%	100%	100%
		1.3 To leverage municipal assets and the municipal procurement processes with the view to stimulate redistribution and growth	Procurement budget spent on procuring goods and services from local BEE and SMME service providers annually (Supply Chain Management) annually	ED: Finance	60%	-	% spent	Records kept by SCM Unit	60%	60%	60%	60%	60%
			To alienate land and/or buildings or receive rental from Council owned commercial buildings to the value of at least R5,000,000	ED: SEDP	New	-	R Value	Records kept by Properties Section as per signed contracts	R 5 000 000	R 500 000	R 2 000 000	R 3 500 000	R 5 000 000
		Basic Service Delivery and Infrastructure Development	Service Delivery	2.1 To ensure adequate provision of bulk infrastructure to unlock and sustain development and growth	A planned, prioritised, costed and environmentally sound Municipal Infrastructure Investment Framework (MIIF) completed by 30 June 2012	ED: Infrastructure	0%	Yes	% Completion of Framework	Documents prepared	100%	0%	20%
No of bulk sewer projects completed as per Capital programme	ED: Infrastructure				New	Yes	No. of Projects completed	Project reports	3	0	0	0	3
No of bulk water projects completed as per Capital programme	ED: Infrastructure				New	Yes	No. of Projects completed	Project reports	2	0	0	0	2
No of bulk electricity projects completed as per Capital programme	ED: Infrastructure				New	Yes	No. of Projects completed	Project reports	4	0	0	0	4
2.2 To ensure continuous maintenance,	At least 7% of operational budget spent on O&M by 30 June 2014			ED: Finance	5%	Yes	% Budget spent	Financial Statements	5%	5%	5%	5%	5%
	Achieve 95% Bluedrop status by 30 June 2014			ED: Infrastructure	64%	-	% Status	DWA Assessment	75%	64%	75%	75%	75%
	Achieve 95% Green drop status by 30 June 2014			ED: Infrastructure	New	-	% Status	DWA Assessment	60%	-	-	60%	60%

Municipal Key Performance Area	Municipal Turnaround Strategy Focus Area	IDP Objective	KPI	KPI Reporter	Baseline 31 Dec 2010	MTAS Apr 10	Unit of Measurement	POE	Annual Target 2011/12	Quarter 1 30 Sep 11	Quarter 2 31 Dec 11	Quarter 3 31 Mar 12	Quarter 4 30 Jun 12		
		<b>refurbishment and replacement of existing assets</b>	Decrease Water losses to 15% by 30 June 2014 (Preparation of a Non-revenue Water Minimisation Study to reduce water losses by 31 Dec 2011)	ED: Infrastructure	35%	Yes	% losses	Calculations of losses	25%	35%	35%	30%	25%		
			Decrease electricity losses to 12 % by 30 June 2014	ED: Infrastructure	16	Yes	% losses	Calculations of losses	16%	16%	16%	16%	16%		
			<b>60 000 m<sup>2</sup> of potholes patched 30 June 2014</b>	<b>ED: Infrastructure</b>	<b>20 000</b>	<b>Yes</b>	<b>m<sup>2</sup> patched</b>	<b>Records kept of actual</b>	<b>20 000</b>	<b>4 000</b>	<b>9 000</b>	<b>12 000</b>	<b>20 000</b>		
			15 Km of roads resealed 30 June 2014	ED: Infrastructure	6	84	Km roads resealed	Records kept of actual	6	0	0	2	6		
		<b>2.3 To ensure sustainable delivery in respect of water and sanitation, electricity, solid waste management and roads and stormwater services to all residents of SPM</b>	700 Households connected to water network by 30 June 2014	ED: Infrastructure	70	2 390	No of households	Records kept of actual/progress on projects	700	0	200	400	700		
			700 Households connected to sewer network by 30 June 2014	ED: Infrastructure	0	2 390	No of households	Records kept of actual/progress on projects	0	0	0	0	0		
			1200 Households connected to the electricity network by 30 June 2014	ED: Infrastructure	151	3 321	No of households	Records kept of actual/progress on projects	500	0	0	200	500		
			4,300 Households provided with a weekly solid waste removal service by 30 June 2014	ED: Community Services	2 000	4 300	No of households	Records kept of actual/progress on projects	1 300	325	650	975	1 300		
			9 Km of roads surfaced/paved in PDA's by 30 June 2014	ED: Infrastructure	3,5	207	Km surfaced/paved	Records kept of actual/progress on projects	2	0	0	1	2		
			Temporary basic water and sanitation services provided to 1,200 households in informal areas by 30 June 2014	ED: Infrastructure	0	5 900	No of households served	Records kept of actuals	400	0	0	200	400		
			27,000 indigent households benefiting from FBS (both assest and income indigent households) by 30 June 2012	ED: Finance	16 036	Yes	No of households	Verified indigent register	27 000	27 000	27 000	27 000	27 000		
			<b>2.4 To ensure Integrated and Sustainable Human Settlements in SPM</b>	Households provided with a subsidised house by 30 June 2014	ED: Infrastructure	286	7 928	No of houses	Records kept of actual/progress on projects	1 600	0	0	0	1 600	
		Number of new erven surveyed and ready for installation of municipal services in existing informal areas by 30 June 2014		ED: SEDP	0	5 900	No of erven surveyed	General plans (Dependant on the merits of every township establishment application)	460	0	0	0	460		
		An approved Integrated Human Settlement Plan by 30 June 2011		ED: Infrastructure	60%	Yes	% Completion IHSP	Completion of documents, Minutes of meeting, Council resolution, CoGHSTA approval	100%	60%	100%	100%	100%		
				<b>2.5 To initiate a process for the use of alternative/renewable energy in SPM</b>	Initiate a partnership programme for the provision of alternative energy by 30 June 2011	ED: Community Services		-	% progress in establishing a partnership	Partnership agreement signed	100%	25%	50%	75%	100%
				<b>2.6 To ensure sustainable delivery of community services to all residents of SPM by 30 June 2013</b>	A planned, prioritised, affordable and equitable op plan for each comm service (personal health, municipal health, library, parks and rec, emergency serv, traffic serv, social dev) by 30 Sept 2010	ED: Community Services	100%	-	100% completion of plans	Plans available	100%	100%	100%	100%	100%
		<b>Financial Viability and Management</b>	<b>Financial Management</b>	<b>3.1 To ensure sound financial management and financial sustainability of the SPM</b>	SPM's Aggregated Operating and Capital Expenditure at least 20% measured against Secondary Cities by 30 June 2014 (Capital as % of Total Budget)	IDP Manager	10,4%	-	% Capital against total Budget	Published results by NT	15%	This is an annual target and is published by National Treasury			

Municipal Key Performance Area	Municipal Turnaround Strategy Focus Area	IDP Objective	KPI	KPI Reporter	Baseline 31 Dec 2010	MTAS Apr 10	Unit of Measurement	POE	Annual Target 2011/12	Quarter 1 30 Sep 11	Quarter 2 31 Dec 11	Quarter 3 31 Mar 12	Quarter 4 30 Jun 12
			To spend at least 85% of the Capital Budget (including grants) annually	ED: Finance	26,16%	Yes	% Capital spent	Financial Statements	85%	15%	35%	60%	85%
			To spend at least 90% of the Operational Budget annually	ED: Finance	90%	-	% spent	Financial Statements	95%	22%	52%	75%	95%
			Maintain the debt coverage ratio at current levels or at least 2:1 against net assets of the municipality	ED: Finance	1:48	-	Debt coverage (Total operating revenue-operating grants received)/debt service payments due within the year)	Financial Statements	02:01	02:01	02:01	02:01	02:01
			Reducing the ratio of outstanding service debtors to revenue to 10% by 30 June 2014	ED: Finance	24%	-	Service debtors to revenue - (Total outstanding service debtors/ revenue received for services)	Financial Statements	20%	20%	20%	20%	20%
			Increase the cost coverage ratio to 3:1 annually or maintain the current status by 30 June 2014	ED: Finance	1:1,13	-	Cost coverage (Available cash + investments)/monthly fixed operating expenditure	Financial Statements	01:03	01:03	01:03	01:03	01:03
			Increase the municipal reserves by at least 10% per annum from the previous year's actual balance	ED: Finance	142%	Yes	% increase	Financial Statements	10%	10%	10%	10%	10%
			To improve Revenue enhancement by ensuring a collection rate of 90% of billing by 30 June 2014	ED: Finance	80%	Yes	% collection rate	Financial Statements	88%	88%	88%	88%	88%
			Decrease employee related costs to 32 % of the Operational Budget by 30 June 2014	ED: Finance	34%	-	% employee related costs	Financial Statements	33%	33%	33%	33%	33%
Municipal Institutional Development and Transformation	Labour	4.1 To provide an overarching framework for sustainable municipal performance improvement	Conduct quarterly performance assessments of the Municipal Managers and Managers reporting directly to the Municipal manager annually	IDP Manager	2	Yes	Performance assessments conducted	Performance assessment reports	4	0	2	3	4
			Conduct quarterly performance assessments of Middle Management (up to level 6) annually	ED: Corporate Services	New	Yes	Performance assessments conducted	Performance assessment reports	4	1	2	3	4
			Complete individual performance management to all levels of staff by 30 June 2012	ED: Corporate Services	New	Yes	Performance plans	Signed performance plans	100%	20%	35%	70%	100%
			Submit quarterly organisational performance assessment reports (SDBIP) to the Executive Mayor	IDP Manager	New	-	Performance assessments submitted	Performance assessment reports/Mayco meeting minutes	4	0	2	3	4
		4.2 To provide a framework for Municipal Transformation and Institution Development	All levels of personnel on the organogram of the SPM should be 100% representative according to the Employment Equity Plan of the Municipality by June 2012	ED: Corporate Services	100%	-	% representivity	Human resouces records	100%	83%	87%	95%	100%
			To spent 100% of the allocated budget to implement the Workplace Skills Plan annually	ED: Corporate Services	50%	Yes	% Budget spent	Financial Statements	100%	20%	60%	75%	100%
			An approved Human Resource Management Plan with specific reference to staffing (attraction/retention), HRA, HRM and HRD by 31 December 2011	ED: Corporate Services	50%	Yes	% completion and approval of plan	Plan and EMT minutes	100%	60%	85%	95%	100%

Municipal Key Performance Area	Municipal Turnaround Strategy Focus Area	IDP Objective	KPI	KPI Reporter	Baseline 31 Dec 2010	MTAS Apr 10	Unit of Measurement	POE	Annual Target 2011/12	Quarter 1 30 Sep 11	Quarter 2 31 Dec 11	Quarter 3 31 Mar 12	Quarter 4 30 Jun 12
Good Governance and Public Participation	Governance	5.1 To institutionalise community based planning at strategic and operational levels	All Wards to have Ward Plans adopted by 30 June 2014	IDP Manager	0	Yes	Plans adopted	Plans and relevant minutes	1	0	0	0	1
			All Ward Committees in place and functional by 30 June 2011	ED: Corporate Services	10	Yes	No of Ward Committees functional	Minutes of meetings	31	31	31	31	31
			Quarterly meetings with IDP Business and Representative Forums annually	IDP Manager	4	Yes	No of meetings	Minutes of meetings	4	0	2	3	4
		5.2 To enhance the public profile, reputation and positioning of the SPM	Council to meet at least on a quarterly basis annually	ED: Corporate Services	6	Yes	No of meetings	Mayco minutes and resolutions register	4	1	2	3	4
			Mayoral Committee to meet at least monthly	Mayco Secreteriate	New	-	No of meetings	IGR minutes and resolutions register	12	2	4	9	12
			Regular attendance of scheduled meetings of Intergovernmental Structures and other events	ED: Corporate Services	80%	Yes	% of meetings attended	Council minutes and resolutions register	100%	25%	50%	75%	100%
			Monthly reports of keeing an updated and interactive web site linked to other spheres of Government.	ED: Corporate Services	New	Yes	Monthly update of website	All information recent /Report of updating	12	3	6	9	12
		5.3 To ensure an improved audit opinion in line with the LGTAS	To implement an effective and efficient Supply Chain Management System by ensuring that successful appeals is not more than 5% of tenders/quotes submitted by 30 June 2014	ED: Finance	2%	Yes	No/% of appeals	Records kept	5%	5%	5%	5%	5%
			Ensure a clean audit report by 30 June 2013.	ED: Finance	-	Yes	% completion of an Audit Action plan by 30 Jan annually	Audit Action plan and minutes of adoption	100%	0%	0%	100%	100%
			Audits completed in terms of Internal Audit Plan completed annually	Manager: Internal Audit	6	Yes	No of audits	Internal Audit reports	12	3	6	9	12
			Functional and effective Audit and Risk Management and Performance Audit Committees	Manager: Internal Audit/ IDP Manager	3	Yes	No of meetings	Minutes of meetings	6	1	2	4	6



## Project Summary

**Printed Date:** 2011/11/09

**Report Description:**

This report displays summary information for IDP Projects.

<b>Project Number:</b>	<b>INS09004</b>	<b>Project Manager:</b>	Boy Dhlwayo
<b>Project Name:</b>	<b>Non Revenue Water Minimization</b>		
<b>Project Objective:</b>	Establish magnitude of losses. Water Man audit	<b>Project Progress:</b>	29
<b>Start Date:</b>	01-November-2010	<b>Capital Budget:</b>	R 6,000,000.00
<b>End Date:</b>	31-January-2012	<b>Capital Expenditure:</b>	R 271,677.84
<b>Duration in Weeks:</b>	65	<b>Operational Budget:</b>	R 0.00
<b>Weeks Remaining:</b>	11	<b>Operational Expenditure:</b>	R 0.00

**Output:** *Non-revenue water minimization strategy*

Activity Number	Activity	Start	End	Progress
1,170	Water balance	2010/11/01	2012/01/31	45.00
1,171	Network audit	2010/12/01	2012/01/29	65.00
1,172	Network operating practices	2010/11/15	2012/01/31	35.00
1,173	Design strategy, action plans to reduce NRW	2010/11/15	2012/01/31	0.00
1,175	Recommendations for sustainability of the strate	2010/11/15	2012/01/31	0.00

**Project Summary**

Printed Date: 2011/11/09

**Project Number:** INS10004 **Project Manager:** Willie Swiegers**Project Name:** Refurbish & upgrade Beaconsfield WWTW**Project Objective:** Refurbishment of existing Beaconsfield WWTW **Project Progress:** 50**Start Date:** 06-June-2011 **Capital Budget:** R 7,500,000.00**End Date:** 16-December-2011 **Capital Expenditure:** R 1,279,336.34**Duration in Weeks:** 27 **Operational Budget:** R 0.00**Weeks Remaining:** 5 **Operational Expenditure:** R 0.00**Output:** Phase 2 Construction Civil

Activity Number	Activity	Start	End	Progress
2,026	Construction 25%	2011/06/06	2011/07/29	100.00
2,027	Construction 50%	2011/08/01	2011/09/16	100.00
2,028	Construction 75%	2011/09/19	2011/10/31	0.00
2,029	Construction 100%	2011/11/01	2011/12/16	0.00

**Output:** Phase 2 Construction E & M

Activity Number	Activity	Start	End	Progress
2,030	Construction 25%	2011/06/06	2011/07/29	100.00
2,031	Construction 50%	2011/08/01	2011/09/01	80.00
2,032	Construction 75%	2011/09/19	2011/10/31	0.00
2,033	Construction 100%	2011/11/01	2011/12/16	0.00

**Project Summary**

Printed Date: 2011/11/09

**Project Number:** **INS11003** **Project Manager:** Wikus Gouws**Project Name:** **Replacement Programme : IT Hardware 11/12****Project Objective:** To allow full DR in the event of disaster **Project Progress:** 36**Start Date:** 15-August-2011 **Capital Budget:** R 325,000.00**End Date:** 30-March-2012 **Capital Expenditure:** R 6,890.69**Duration in Weeks:** 32 **Operational Budget:** R 0.00**Weeks Remaining:** 20 **Operational Expenditure:** R 0.00**Output:** *Additional disk storage*

Activity Number	Activity	Start	End	Progress
2,010	Procurement	2011/08/15	2011/09/30	100.00
2,011	Order equipment	2011/08/22	2011/09/30	90.00
2,012	Install and setup equipment	2011/11/01	2011/11/30	0.00
2,013	Test equipment before moving to production	2011/09/26	2011/09/28	0.00

**Output:** *Procure Environmental control system*

Activity Number	Activity	Start	End	Progress
2,014	Web quote - Environmental controls	2011/08/15	2011/08/31	100.00
2,015	Procure environmental control system	2011/08/22	2011/09/30	50.00
2,016	Test equipment	2011/10/03	2011/10/31	0.00

**Output:** *Upgrading of server infrastructure and R & D*

Activity Number	Activity	Start	End	Progress
2,017	R & D of new technology to enhance productivity	2011/09/05	2012/03/30	25.00
2,018	Investigate tech for possible long term savings	2011/09/05	2012/03/30	25.00

**Project Summary**

Printed Date: 2011/11/09

**Project Number:** SER09005 **Project Manager:** Willie Swiegers**Project Name:** Ritchie Waste Water Treatment Works 09/10**Project Objective:** To ensure accessibility to sanitation **Project Progress:** 52**Start Date:** 01-July-2010 **Capital Budget:** R 15,250,000.00**End Date:** 28-February-2012 **Capital Expenditure:** R 255,443.90**Duration in Weeks:** 87 **Operational Budget:** R 0.00**Weeks Remaining:** 15 **Operational Expenditure:** R 0.00**Output:** *Upgrading of sewer works*

Activity Number	Activity	Start	End	Progress
1,316	Design and Tender stage	2010/07/21	2011/09/30	95.00
1,317	Procurement of contractor	2011/01/03	2011/09/30	90.00
1,318	Procurement of professional services	2010/07/01	2011/06/24	100.00
1,319	Construction 10%	2011/10/03	2012/03/30	0.00
2,053	Construction 25%	2011/10/03	2012/03/30	0.00
2,054	Construction 50%	2011/10/03	2012/03/30	0.00
2,055	Construction 75%	2011/10/03	2012/03/30	0.00
2,056	Construction 100%	2011/10/03	2012/03/30	0.00

## Project Summary

Printed Date: 2011/11/09

**Project Number:** SER10004 **Project Manager:** Willie Swiegers

**Project Name:** Water Promised Land

**Project Objective:** That 1000 households have water access **Project Progress:** 97

**Start Date:** 01-July-2010 **Capital Budget:** R 5,300,000.00

**End Date:** 29-February-2012 **Capital Expenditure:** R 2,298,935.96

**Duration in Weeks:** 87 **Operational Budget:** R 0.00

**Weeks Remaining:** 16 **Operational Expenditure:** R 0.00

**Output:** Construction

### Activity

Activity Number	Activity	Start	End	Progress
2,021	Construction 10%	2011/07/18	2011/08/18	100.00
2,022	Construction 25%	2011/08/19	2011/08/31	100.00
2,023	Construction 50%	2011/09/01	2011/10/31	100.00
2,024	Construction 75%	2011/11/01	2011/11/30	100.00
2,025	Construction 100%	2011/12/01	2012/01/31	50.00

**Output:** Planning

### Activity

Activity Number	Activity	Start	End	Progress
1,419	Procurement of consulting engineer	2010/07/01	2011/02/28	100.00
1,420	Detail design & tender	2010/03/01	2011/06/30	100.00
1,920	Procurement of contractor	2011/05/16	2011/06/30	100.00

**Project Summary**

Printed Date: 2011/11/09

**Project Number:** SER10042 **Project Manager:** Willie Swiegers**Project Name:** Kamfersdam Water Balancing**Project Objective:** Reduce water levels to prevent 2 rw lines flooding **Project Progress:** 33**Start Date:** 25-October-2010 **Capital Budget:** R 18,000,000.00**End Date:** 14-December-2012 **Capital Expenditure:** R 7,651,290.22**Duration in Weeks:** 111 **Operational Budget:** R 0.00**Weeks Remaining:** 57 **Operational Expenditure:** R 0.00**Output:** Construction of gravity main civil contract

Activity Number	Activity	Start	End	Progress
1,919	Design & Tender stage	2011/03/01	2011/09/29	40.00
1,940	Procurement of contractor	2011/09/01	2011/12/29	0.00
1,941	Construction	2012/01/02	2012/12/14	0.00

**Output:** Design

Activity Number	Activity	Start	End	Progress
1,819	Preliminary design	2010/10/25	2011/11/19	65.00
1,867	Approval of preliminary report	2010/11/19	2010/11/19	100.00

**Output:** EIA Processes

Activity Number	Activity	Start	End	Progress
1,942	Change of pipe diameter, existing EIA	2011/01/10	2011/08/31	100.00
1,944	Droogfontein Pan	2011/06/01	2011/12/29	20.00
1,945	Connection to Vaal River	2011/07/01	2011/12/29	20.00

**Project Summary**

Printed Date: 2011/11/09

**Output:***Rising main & balancing tank*

<b>Activity Number</b>	<b>Activity</b>	<b>Start</b>	<b>End</b>	<b>Progress</b>
1,869	Procurement of contractor : Phase 1(a) Pumpline	2010/12/30	2011/06/30	100.00
1,935	Procurement of contractor : Phase 1(c) P/S M &	2010/12/29	2011/09/30	100.00
1,936	Procurement of contractor : Phase 1(b) P/S Civil	2010/12/29	2011/09/30	50.00
1,937	Construction phase 10% 1(a) Pumpline	2011/07/01	2012/04/29	100.00
1,938	Construction phase 1(b) P/S Civil 10%	2011/09/01	2012/04/30	0.00
1,939	Construction Phase 1(c) : P/S M & E 10%	2011/08/01	2012/04/30	0.00
2,049	Construction Ph 1(a) 25% Pumpline	2011/07/01	2012/04/30	100.00
2,050	Construction Ph 1(a) Pumpline 50%	2011/07/01	2012/04/30	100.00
2,051	Construction Ph 1(a) Pumpline 75%	2011/07/29	2012/04/30	0.00
2,052	Construction ph 1(a) Pumpline 100%	2011/07/01	2012/04/30	0.00
2,057	Construction ph 1(b) Civil p/s 25%	2011/09/01	2012/04/30	0.00
2,058	Construction ph 1(b) p/s Civil 50%	2011/09/01	2012/04/30	0.00
2,059	Construction ph 1(b) p/s Civil 75%	2011/09/01	2012/04/30	0.00
2,060	Construction ph 1(b) p/s Civil 100%	2011/09/01	2012/04/30	0.00
2,061	Construction ph 1(c) p/s M & E 25%	2011/08/01	2012/04/30	0.00
2,062	Construction ph 1(c) p/s M & E 50%	2011/08/01	2012/04/30	0.00
2,063	Construction ph 1(c) p/s M & E 75%	2011/08/01	2012/04/30	0.00
2,064	Construction 1(c) p/s M & E 100%	2011/08/01	2012/04/30	0.00

## Project Summary

Printed Date: 2011/11/09

**Project Number:** SER10045 **Project Manager:** Willie Swiegers

**Project Name:** Riverton Water Purific Plant (design and tender)

**Project Objective:** Ensure sufficient bulk water supply to City **Project Progress:** 95

**Start Date:** 01-July-2010 **Capital Budget:** R 8,500,000.00

**End Date:** 29-June-2012 **Capital Expenditure:** R 1,414,977.24

**Duration in Weeks:** 104 **Operational Budget:** R 0.00

**Weeks Remaining:** 33 **Operational Expenditure:** R 0.00

**Output:** *Design and tender stage*

Activity Number	Activity	Start	End	Progress
1,921	Procurement of consulting engineer	2010/07/01	2010/10/29	100.00
1,922	Appointment of contractor	2011/07/01	2011/10/31	90.00

**Project Summary**

Printed Date: 2011/11/09

**Project Number:** SER10048 **Project Manager:** Willie Swiegers**Project Name:** Homevale WWTW Extension 15 ML**Project Objective:** Ensure bulk capacity of Hvle is adequate **Project Progress:** 28**Start Date:** 01-July-2011 **Capital Budget:** R 83,035,000.00**End Date:** 02-July-2012 **Capital Expenditure:** R 787,620.94**Duration in Weeks:** 53 **Operational Budget:** R 0.00**Weeks Remaining:** 33 **Operational Expenditure:** R 0.00**Output:** *Civil contract*

Activity Number	Activity	Start	End	Progress
1,914	Procurement of contractor	2010/11/02	2011/06/30	100.00
1,946	Construction phase 10%	2011/11/01	2012/12/14	0.00
2,065	Construction 25%	2011/11/01	2012/12/14	0.00
2,066	Construction 50%	2011/11/01	2012/12/14	0.00
2,067	Construction 75%	2011/11/01	2012/12/14	0.00
2,068	Construction 100%	2011/11/01	2012/12/14	0.00

**Output:** *Electrical/Mechanical Contract*

Activity Number	Activity	Start	End	Progress
1,915	Procurement of contractor	2010/11/02	2011/06/30	100.00
1,947	Construction 10%	2011/07/01	2011/08/31	100.00
2,034	Construction 25%	2011/09/01	2011/11/30	75.00
2,035	Construction 50%	2011/12/01	2012/01/31	0.00
2,036	Construction 75%	2012/02/01	2012/04/30	0.00
2,037	Construction 100%	2012/05/01	2012/12/14	0.00

**Output:** *Planning*

Activity Number	Activity	Start	End	Progress
1,848	Procurement of service providers	2010/07/01	2010/08/02	100.00
1,849	Detailed design	2010/07/01	2011/09/30	75.00



## Project Summary

**Printed Date:** 2011/11/09

**Report Description:**

This report displays summary information for IDP Projects.

<b>Project Number:</b>	<b>INS11001</b>	<b>Project Manager:</b>	Zweli Mguza
<b>Project Name:</b>	<b>Galeshewe Stadium (Planning)</b>		
<b>Project Objective:</b>	Promoting and reviving of sport activities in Gal	<b>Project Progress:</b>	0
<b>Start Date:</b>	15-July-2011	<b>Capital Budget:</b>	R 3,000,000.00
<b>End Date:</b>	29-June-2012	<b>Capital Expenditure:</b>	R 0.00
<b>Duration in Weeks:</b>	50	<b>Operational Budget:</b>	R 0.00
<b>Weeks Remaining:</b>	33	<b>Operational Expenditure:</b>	R 0.00

**Output:** *Planning & Design*

<b>Activity Number</b>	<b>Activity</b>	<b>Start</b>	<b>End</b>	<b>Progress</b>
1,983	Procurement of Service Provider	2011/07/29	2011/08/22	0.00
1,984	Bid Evaluation	2011/08/31	2011/08/31	0.00
1,985	Bid Adjudication	2011/09/07	2011/09/07	0.00
1,986	Appointment of consultants	2011/09/12	2011/09/12	0.00
1,987	Preliminary & Detailed designs	2011/09/21	2012/01/31	0.00

## Project Summary

Printed Date: 2011/11/09

**Project Number:** **INS11002** **Project Manager:** Danisile Seeco

**Project Name:** **Landscaping Galeshewe Day Hospital**

**Project Objective:** Create vibrant green urban space & townsh upgrade **Project Progress:** 100

**Start Date:** 15-July-2011 **Capital Budget:** R 700,000.00

**End Date:** 30-September-2011 **Capital Expenditure:** R 543,126.47

**Duration in Weeks:** 11 **Operational Budget:** R 0.00

**Weeks Remaining:** -5 **Operational Expenditure:** R 0.00

**Output:** *Resealing and patching of road around hospital*

Activity Number	Activity	Start	End	Progress
2,003	Preparing requisition to stores	2011/07/20	2011/07/29	100.00
2,004	Order for contractor	2011/08/01	2011/08/05	100.00
2,005	Site handover	2011/08/08	2011/08/08	100.00
2,006	Excavation	2011/08/12	2011/08/31	100.00
2,007	Levelling and laying of tar	2011/09/01	2011/09/30	100.00
2,008	Project close off	2011/10/03	2011/10/03	100.00



**Project Summary**

Printed Date: 2011/11/09

**Project Number:** SER11001 **Project Manager:** Zweli Mguza**Project Name:** Gurp: Maintenance of Parks 2011/12**Project Objective:** General maintenance of 12 existing parks **Project Progress:** 100**Start Date:** 01-July-2011 **Capital Budget:** R 1,800,000.00**End Date:** 29-June-2012 **Capital Expenditure:** R 342,420.58**Duration in Weeks:** 52 **Operational Budget:** R 0.00**Weeks Remaining:** 33 **Operational Expenditure:** R 0.00**Output:** *Maintenance of 12 Existing parks*

Activity Number	Activity	Start	End	Progress
1,988	Procurement Process	2011/07/07	2011/07/27	100.00
1,989	Site handover	2011/07/29	2011/08/31	100.00
1,990	General maintenance	2011/08/01	2012/06/29	100.00
2,019	Site meeting	2011/07/25	2011/08/31	100.00

**Project Summary**

Printed Date: 2011/11/09

**Project Number:** SER11002 **Project Manager:** Zweli Mguza**Project Name:** Gurp: Greenbelt Development (Planning)**Project Objective:** Promote township tourism through greening **Project Progress:** 39**Start Date:** 01-July-2011 **Capital Budget:** R 5,000,000.00**End Date:** 30-April-2012 **Capital Expenditure:** R 0.00**Duration in Weeks:** 44 **Operational Budget:** R 0.00**Weeks Remaining:** 24 **Operational Expenditure:** R 0.00**Output:** Landscaping (planning & design)

Activity Number	Activity	Start	End	Progress
1,978	Tender procurement	2011/07/29	2011/09/30	90.00
1,979	Bid Evaluation	2011/10/03	2011/10/31	0.00
1,980	Bid Adjudication	2011/11/01	2011/11/30	0.00
1,981	Appointment of consultants	2011/12/05	2011/12/14	0.00
1,982	Preliminary & detailed designs	2012/01/16	2012/01/31	0.00

## Project Summary

Printed Date: 2011/11/09

**Project Number:** SER11004 **Project Manager:** Fuad Aysen

**Project Name:** Electrification Donkerhoek

**Project Objective:** Provision of accessible & afford elec connections **Project Progress:** 21

**Start Date:** 01-July-2011 **Capital Budget:** R 3,803,000.00

**End Date:** 29-June-2012 **Capital Expenditure:** R 165,086.31

**Duration in Weeks:** 52 **Operational Budget:** R 0.00

**Weeks Remaining:** 33 **Operational Expenditure:** R 0.00

**Output:** *Electrification of low cost housing*

Activity Number	Activity	Start	End	Progress
1,903	Procurement of material	2011/05/20	2011/11/30	50.00
1,904	Procurement of contractor to build infrastructure	2011/05/20	2011/07/01	100.00
1,905	Drill holes, plant holes and dress poles	2011/07/01	2011/12/15	0.00
1,906	Install and connect transformers	2011/10/03	2012/01/27	0.00
1,907	Install service cables, meters & commission	2012/02/01	2012/06/29	0.00

## Project Summary

Printed Date: 2011/11/09

**Project Number:** SER11005 **Project Manager:** Fuad Aysen

**Project Name:** Electrification Tswelelang

**Project Objective:** Provision of accessible and affordable elec connec **Project Progress:** 21

**Start Date:** 01-July-2011 **Capital Budget:** R 4,200,000.00

**End Date:** 29-June-2012 **Capital Expenditure:** R 482,499.90

**Duration in Weeks:** 52 **Operational Budget:** R 0.00

**Weeks Remaining:** 33 **Operational Expenditure:** R 0.00

**Output:** *Electrification of low cost housing*

Activity Number	Activity	Start	End	Progress
1,897	Procurement of contractor to build infrastructure	2011/05/20	2011/07/01	100.00
1,898	Procurement of material	2011/05/20	2011/07/01	75.00
1,899	Drill holes, plant poles and dress poles	2011/07/01	2011/12/15	20.00
1,900	Install and connect transformers	2011/10/03	2012/01/27	0.00
1,901	Install service cables, meters and commission	2012/02/01	2012/06/29	0.00

## Project Summary

Printed Date: 2011/11/09

<b>Project Number:</b>	<b>SER11006</b>	<b>Project Manager:</b>	Zweli Mguza
<b>Project Name:</b>	<b>Playground Equipment Parks</b>		
<b>Project Objective:</b>	To create vibrant & enjoyable playing space	<b>Project Progress:</b>	40
<b>Start Date:</b>	15-July-2011	<b>Capital Budget:</b>	R 331,000.00
<b>End Date:</b>	04-November-2011	<b>Capital Expenditure:</b>	R 0.00
<b>Duration in Weeks:</b>	16	<b>Operational Budget:</b>	R 0.00
<b>Weeks Remaining:</b>	0	<b>Operational Expenditure:</b>	R 0.00

**Output:** *Provision & installation of equipment*

<b>Activity Number</b>	<b>Activity</b>	<b>Start</b>	<b>End</b>	<b>Progress</b>
<b>1,963</b>	Supply chain process	2011/09/16	2011/11/10	80.00
<b>1,964</b>	Supply & Delivery of playground equipment	2011/11/11	2011/11/25	0.00
<b>1,965</b>	Installation of playground equipment	2011/11/28	2011/12/15	0.00
<b>2,076</b>	Procurement process	2011/08/01	2011/10/31	30.00

**Project Summary**

Printed Date: 2011/11/09

**Project Number:** SER11007 **Project Manager:** Danisile Seeco**Project Name:** Landscaping of Roodepan**Project Objective:** To create a vibrant green urban space & townships **Project Progress:** 27**Start Date:** 16-September-2011 **Capital Budget:** R 1,500,000.00**End Date:** 31-January-2012 **Capital Expenditure:** R 0.00**Duration in Weeks:** 20 **Operational Budget:** R 0.00**Weeks Remaining:** 11 **Operational Expenditure:** R 0.00**Output:** *Landscaping of parks*

Activity Number	Activity	Start	End	Progress
2,089	Repair of five gazebos	2012/02/17	2012/02/24	0.00
2,090	Repair of six high mast lights	2012/02/27	2012/03/05	0.00
2,091	Installation of garden furniture	2012/03/06	2012/03/15	0.00
2,092	Planting of trees	2012/03/16	2012/03/26	0.00

**Output:** *Laying of kerbs and paving blocks*

Activity Number	Activity	Start	End	Progress
1,972	Supply chain process	2011/10/28	2011/12/15	95.00
1,974	Building renovations	2011/12/19	2012/01/20	0.00
1,975	Excavation	2012/01/20	2012/01/31	0.00
1,977	Laying of paving	2012/02/01	2012/02/15	0.00
2,086	Laying of grass	2011/11/17	2011/11/30	0.00
2,087	Planting of trees	2011/11/17	2011/11/23	0.00
2,088	Installation of playground equipment	2011/12/05	2011/12/15	0.00

**Project Summary**

Printed Date: 2011/11/09

**Project Number:** SER11008 **Project Manager:** Fuad Aysen**Project Name:** Kimberley Streetlights & High Masts 2011/12**Project Objective:** Ensure safer environment to road users and communi **Project Progress:** 42**Start Date:** 20-May-2011 **Capital Budget:** R 1,500,000.00**End Date:** 30-April-2012 **Capital Expenditure:** R 290,966.32**Duration in Weeks:** 50 **Operational Budget:** R 0.00**Weeks Remaining:** 24 **Operational Expenditure:** R 0.00**Output:** *Installation of street lights Donkerhoek*

Activity Number	Activity	Start	End	Progress
2,042	Peg position of poles	2011/09/06	2011/09/30	100.00
2,043	Excavate pole holes	2011/09/06	2011/10/31	100.00
2,044	Plant poles	2011/09/06	2011/10/31	100.00
2,045	Excavate and install cables	2011/10/03	2011/11/30	100.00
2,046	Mount, connect and commission lights	2011/11/01	2011/12/15	100.00

**Output:** *Provision of High Mast lights*

Activity Number	Activity	Start	End	Progress
1,908	Planning and design	2011/05/20	2011/07/01	0.00
1,909	Procurement of material	2011/06/20	2011/07/20	0.00
1,910	Construction	2011/08/15	2012/04/30	0.00

## Project Summary

Printed Date: 2011/11/09

**Project Number:** SER11014 **Project Manager:** Danisile Seeco

**Project Name:** Landscaping of Greenpoint

**Project Objective:** To create a vibrant green urban space & townships **Project Progress:** 28

**Start Date:** 15-July-2011 **Capital Budget:** R 1,500,000.00

**End Date:** 31-October-2011 **Capital Expenditure:** R 0.00

**Duration in Weeks:** 16 **Operational Budget:** R 0.00

**Weeks Remaining:** -1 **Operational Expenditure:** R 0.00

**Output:** *Laying of kerbs & paving block*

Activity Number	Activity	Start	End	Progress
1,966	Preparation of requisition to stores	2011/07/20	2011/07/29	0.00
1,967	Provision of Order to Contractor	2011/08/01	2011/08/05	0.00
1,968	Site handover	2011/08/08	2011/08/08	0.00
1,969	Excavation	2011/08/12	2011/08/31	0.00
1,970	Levelling, & laying of paving	2011/09/01	2011/09/30	0.00
1,971	Project close off	2011/10/03	2011/10/07	0.00
2,075	Consultation with cllr	2011/09/26	2011/10/21	100.00

## Project Summary

Printed Date: 2011/11/09

**Project Number:** SER11015 **Project Manager:** Denzel Jacobs

**Project Name:** Ashburnham S/S upgrade 66/11 kV

**Project Objective:** S/S equip to be upgraded to ensure reliable supply **Project Progress:** 12

**Start Date:** 01-July-2011 **Capital Budget:** R 12,500,000.00

**End Date:** 29-June-2012 **Capital Expenditure:** R 0.00

**Duration in Weeks:** 52 **Operational Budget:** R 0.00

**Weeks Remaining:** 33 **Operational Expenditure:** R 0.00

**Output:** Ashburnham S/S upgrade 66/11 kV

Activity Number	Activity	Start	End	Progress
1,879	Appointment of engineering consultant	2011/03/23	2011/06/01	100.00
1,880	Appoint contractor for construction work	2011/07/01	2012/04/01	20.00
1,881	Construction of civil works for plinth	2012/04/01	2012/05/01	0.00
1,882	Close out meeting reports & certificates	2012/05/01	2012/07/01	0.00
2,047	Installation and commissioning of transformer	2011/07/01	2012/04/30	0.00
2,048	Installation and commissioning of switchgear	2011/07/01	2012/04/30	0.00